REGISTERED NUMBER : 537728

DIRECTORS' REPORT AND ACCOUNTS

31 DECEMBER 1995

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## REPORT OF THE DIRECTORS

The directors present their annual report and accounts of the Company for the year ended 31 December 1995.

## PRINCIPAL ACTIVITY AND REVIEW OF BUSINESS

The Company acts as an investment holding company in respect of overseas subsidiary companies. The Company's accounts for the year summarise the movements on investments and reserves. The results for the period are set out in the profit and loss account on page 4.

#### FIXED ASSETS

Movements in fixed assets are shown in the notes to the accounts. During the year the company sold 94.6% of its interest in P&O Holdings GmbH to P&O Netherlands BV for no profit or loss.

#### DIRECTORS

The directors during the year were:

Sir Bruce MacPhail

J M Crossman

(resigned 30 June 1996)

R M Gradon

(appointed 1 July 1996)

M Owen

N J Monteith

D E A Morris

Sir Bruce MacPhail and N J Monteith retire by rotation in accordance with the articles of association, and being eligible offer themselves for re-election.

No director has any beneficial interest in the shares of the Company or any other subsidiary of The Peninsular and Oriental Steam Navigation Company. Their interests in the stocks of the ultimate holding company, The Peninsular and Oriental Steam Navigation Company were as follows:

	Deferred Stock		Deferred Stock under option			
	1995	1994	1995		Exercised in year	1994
N J Monteith M Owen	1,758 6,607	1,397 5,447	20,126 24,297	- 442	- 521	20,126 24,376

Sir Bruce MacPhail, D E A Morris and J M Crossman are also members of the board of directors of the ultimate holding company of which this company is a wholly owned subsidiary. Their interests in shares and debentures of group companies are disclosed in the directors' report of that company.

In addition M Owen had an interest in £600 5.5% concessionary stock, at 31 December 1995 and 1994.

On behalf of the Board

M.O.

## DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE PREPARATION OF THE ACCOUNTS

The following statement, which should be read in conjunction with the statement of auditors' responsibilities included in the report of the auditors on page 3, is made with a view to distinguishing for shareholders the respective responsibilities of the directors and of the auditors in relation to the accounts.

The directors are required by the Companies Act 1985 to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the profit or loss for the financial year.

In preparing the accounts on page 4 to 10, the directors are required to select appropriate accounting policies, make judgements and estimates that are reasonable and prudent and state whether all accounting standards which they consider to be applicable have been followed. The directors are also required to use a going concern basis in preparing the accounts unless this is inappropriate.

The directors have responsibility for ensuring that the Company keeps accounting records which disclose with reasonable accuracy the financial position of the Company and which enable them to ensure that the accounts comply with the Companies Act 1985.

The directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

## REPORT OF THE AUDITORS TO THE MEMBERS OF

## P&O OVERSEAS HOLDINGS LIMITED

We have audited the accounts on pages 4 to 10.

Respective responsibilities of directors and auditors

As described on page 2 the Company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of affairs of the Company as at 31 December 1995 and of the result for the Company for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

London

Chartered Accountants
Registered Auditors

12 July 1996

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1995

	Notes	1995 £	1994 £
Income from shares in group undertakings Interest receivable - intra-group Interest receivable - other Interest payable - intra-group Exchange (losses)/profits		33,073,073 3,590,848 - (3,182) (243,002)	906,947 2,205,476 134,632 - 642,926
Profit on ordinary activities before taxation Taxation on ordinary activities	2 3	36,417,737 (2,791,000)	3,890,981 (5,528,509)
Retained profit/(loss) for the financial year	8	33,626,737	(1,637,528)

All the above transactions relate to continuing business activities.

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## BALANCE SHEET AT 31 DECEMBER 1995

	Notes	1995 £	1994
FIXED ASSETS		Ľ	£
Investments	4	60,436,307	70,109,424
CURRENT ASSETS			
Debtors	5	187,428,171	68,510,776
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
Amounts owed to fellow subsidiaries			
Other creditors including		(91,846,559)	(52,592,687)
taxation and social security Accruals and deferred income		(5,424,970) (131,831)	(5,572,017) -
		<del> </del>	<del></del>
NET CURRENT ASSETS		90,024,811	10,346,072
TOTAL ASSETS LESS CURRENT			
LIABILITIES		150,461,118	80,455,496
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR Amount owed to ultimate holding company	6	(110,206,037)	(73,756,602)
PROVISIONS FOR LIABILITIES AND			
CHARGES Deferred tax	5	(636,000)	(166,000)
		39,619,081	6,532,894
CAPITAL AND RESERVES	_		
Called up share capital Share premium account	7 8	1,081,000	1,081,000
Profit and loss account	8	37,569 38,500,512	37,569 5,414,325
EQUITY SHAREHOLDERS' FUNDS		39,619,081	6,532,894

The financial statements were approved by the Board on 12 July 1996 and were signed on its behalf by N J Monteith.

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N J MONTEITH Director

## STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 DECEMBER 1995

	1995 £	1994 £
Retained profit/(loss) for the financial year Exchange movements on foreign currency net investments	33,626,737 (540,550)	(1,63 <sup>7</sup> ,528)
Total recognised gains and losses for the financial year	33,086,187	(1,637,528)
RECONCILIATION OF MOVEMENTS IN FUNDS FOR THE YEAR ENDED 31		
	1995 £	1994 £
Total recognised gains and losses for the financial year	33,086,187	(1,637,528)
Shareholders' funds at the beginning of the year	6,532,894	8,170,422
Shareholders' funds at the end of the year	39,619,081	6,532,894

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1995

#### 1 ACCOUNTING POLICIES

a) The accounts are prepared on the historical cost basis and in accordance with applicable United Kingdom accounting standards.

Under Financial Reporting Standard 1, the company is exempt from the requirement to prepare a cash flow statement as it is a wholly owned subsidiary undertaking of a parent undertaking which has produced a group cash flow statement in accordance with the provisions of the standard.

- b) Foreign currency transactions are translated at the rates ruling when they occurred. Foreign currency monetary assets and liabilities and hedged foreign currency equity investments are translated at the rates ruling at the balance sheet dates or at the forward rate when covered by currency contracts. Exchange gains and losses are taken to the profit and loss account except for those arising on foreign currency equity investments and their related hedging loans, which are taken to reserves.
- c) Deferred taxation is provided on the income and expenditure dealt with for taxation purposes in periods different from those for accounting purposes, to the extent that the reduction in the tax charge cannot be expected with reasonable probability to continue for the foreseeable future.
- d) Investments are stated at cost, less amounts written off for permanent diminutions in value.

#### 2 PROFIT AND LOSS ACCOUNT

- a) None of the directors during the year received any remuneration from the company (1994 nil). The company had no employees during the year (1994 none).
- b) Auditors' remuneration is dealt with on a group basis and no amount has been specifically recharged to this company.

#### 3 TAXATION

The taxation charge on profit on ordinary activities is as follows:

	1995	1994
	£	£
UK Corporation tax at 33% (1994 - 33%):		
Current year	(2,321,000)	(1,014,000)
Prior years	-	(4,348,509)
Double taxation relief	13,784,000	218,939
Overseas taxation	(13,784,000)	(218,939)
Deferred taxation	(470,000)	(166,000)
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	(2,791,000)	(5,528,509)
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#### NOTES TO THE ACCOUNTS (CONT'D)

#### 4 FIXED ASSET INVESTMENTS

Cost	Shares in group undertakings	Unlisted investments	Total
At 1 January 1995	82,956,646	451,969	83,408,615
Exchange	(750,197)	,	(750,197)
Disposal	(12,460,890)	-	(12,460,890)
At 31 December 1995	69,745,559	451,969	70,197,528
Provisions			
At 1 January 1995	(12,847,223)	(451,968)	(13,299,191)
Disposal	3,537,970	(431,300)	3,537,970
-			
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At 31 December 1995	(9,309,253)	(451,968)	(9,761,221)
Net book value			
At 31 December 1995	60,436,306	1	60,436,307
At 31 December 1994	70,109,423	1	70,109,424
			<del></del>
Investments in subsidiaries	<u>3</u>		
	_		
	Country of	Trolding 0	Type of
P&O Netherlands BV	<u>incorporation</u>	Holding %	<u>business</u>
6,673 shares of			
DFL 1,000 each	The Netherlands	100.00	Investments
P&O Australia Ltd		·	
35,439,031 Ordinary			
A\$1 shares		82.85	
10,000,000 'A' A\$1 Shares		100.00	
2,092,308 'B' A\$1 Shares	Australia	100.00	Services
P&O Finance BV			
19 shares of DFL 500	The Netherlands	100.00	Investments
P&O Holding GmbH			
42,000,000 DM1 shares	Germany	100.00	Investments
		200.00	III OD CINCIIOS

During the year the company disposed of 35,950,000 DM1 shares held in P&O Holdings GmbH to P&O Netherlands BV. P&O Netherlands BV's holding at the year end was 39,950,000 DM1 shares (1994 3,000,000). The disposal proceeds were equal to the carrying value.

The 'A' and 'B' shares in P & O Australia Ltd are held by P & O Netherlands BV. The investment in P&O Australia was redenominated as an Australian Dollar asset during the year. This was done because in the opinion of the directors it is now appropriate to carry the investment as an Australian Dollar asset.

#### NOTES TO THE ACCOUNTS (CONT'D)

#### 4 FIXED ASSET INVESTMENTS (cont'd)

#### Investments in fellow subsidiaries

	Country of incorporation	Holding %
P&O American Holdings Ltd 13,600 shares of £1 each	United Kingdom	1.50
Continex International Voyages SA 3 shares of FFr 100 each	France	0.09
		0.05

The Company is exempt under S228 of the Companies Act 1985 from the requirement to prepare group accounts because its results are included in the consolidated accounts of its ultimate parent company, The Peninsular and Oriental Steam Navigation Company.

In the opinion of the directors, the investments in subsidiaries and in the fellow subsidiaries are worth at least their book value.

### <u>Unlisted investments</u>

	<u> Holding</u>	% of issued <u>capital</u>	Country of incorporation	Directors' valuation £
National Transport Company Ltd	3,000,000 shares of 1 Saudi Riyal			
	each	30%	Saudi Arabia	1

In the opinion of the directors, the investments are worth at least their book value.

#### NOTES TO THE ACCOUNTS (CONT'D)

#### 5 DEBTORS

DEBIORS	1995 £	1994 £
Amount owed by ultimate holding company Amount owed by subsidiary Prepayments and accrued income	89,671,435 95,831,337 1,925,399	68,008,698 502,078
	187,428,171	68,510,776
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Prepayments and accrued income comprises interest receivable from a subsidiary, this income has given rise to a deferred tax liability of £636,000 (1994 - £166,000).

#### 6 AMOUNT OWED TO ULTIMATE HOLDING COMPANY

Included in the amount owed to the ultimate holding company is an Australian dollar loan of £110,206,037 (1994 - £52,531,219). The basis of charging interest is agreed between the parties from time to time.

#### 7 CALLED UP SHARE CAPITAL

		1995 £	1994 £
	Authorised:	1 500 000	1 500 000
	1,500,000 Ordinary shares of £1 each:	1,500,000	1,500,000
	Allotted, called up and fully paid:		4 444 444
	1,081,000 Ordinary shares of £1 each:	1,081,000	1,081,000
8	RESERVES		
		Profit	Share
		and loss	premium
		account	
		£	£
	At 1 January 1995	5,414,325	37,569
	Retained profit for year	33,626,737	_
	Exchange movements	(540,550)	-
	At 31 December 1995	38,500,512	37,569

Exchange movements in the profit and loss account reserve include a gain of £1,607,283 in respect of foreign currency borrowings.

#### 9 HOLDING COMPANY

The company's ultimate holding company is The Peninsular and Oriental Steam Navigation Company, incorporated by Royal Charter in Great Britain and therefore not registered. Its accounts are available to the public from the Registrar of Companies, Companies House, Crown Way, Cardiff, CF4 3UZ.