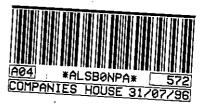
Directors' Report and Accounts

27 January 1996



NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of Spen Transport Limited will be held at St Vincent House, Normanby Road, Scunthorpe on 24 June 1996 at 5.15 pm to transact the following business:

1. To receive and adopt the directors' report and accounts for the period ended 27 January 1996.

By order of the Board

J A Hodgson

Secretary

St Vincent House Normanby Road Scunthorpe DN15 8QT

24 April 1996

NOTE

Any member entitled to attend and vote is entitled to appoint one or more proxies to attend and, on a poll, vote instead of him. A proxy need not be a member.

DIRECTORS' REPORT

Directors:

R Butcher

J A Hodgson

Secretary:

J A Hodgson

Registered Office:

St Vincent House, Normanby Road, Scunthorpe, DN15 8QT.

The directors present their report and accounts for the period ended 27 January 1996.

Principal activities, review of the business and future developments

The Company did not trade during the period under review.

Directors and their interests

The directors of the Company during the period were those listed above. Neither of the directors had an interest in the shares of the Company. Mr J A Hodgson had no interest in the shares of the holding company and Mr R Butcher is a director of the holding company, in whose accounts his interests are shown.

Approved by the Board of Directors and signed on its behalf.

a chadgean

J A Hodgson

Secretary

24 April 1996

DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company for that period. In preparing those accounts, the directors are required to

- · select suitable accounting policies and apply them consistently
- · make judgements and estimates that are reasonable and prudent
- · prepare the accounts on a going concern basis where it is appropriate.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BALANCE SHEET - 27 January 1996

Dilliniton billini 27 gundan j 1770			
	Note	1996 £	1995 £
Fixed assets Amounts due from Group companies after more than one year		£5,000	£5,000
Capital and reserves Called up share capital	2	£5,000	£5,000

The Company was dormant, as defined by Section 250 of the Companies Act 1985, throughout the financial year.



Director

24 April 1996

NOTES ON THE ACCOUNTS

1 Accounting convention

The accounts are prepared in accordance with applicable accounting standards and under the historical cost convention.

2 Called up share capital

The authorised, allotted, called up and fully paid share capital of the Company at 27 January 1996 and 28 January 1995 comprised:

Ordinary shares of £1 each

£5,000

3 Profit and loss account

The Company has not traded during the period and accordingly has made neither a profit nor a loss. No profit and loss account has therefore been prepared.

4 Ultimate holding company

The parent company of the group of companies, for which group accounts are drawn up, and of which the Company is a member, is Clugston Group Limited, a company registered in England and Wales.