ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 1998



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DIRECTORS

H Solomon (USA)

R Stafford (Republic of Ireland)

J Worth

D Burke (Republic of Ireland)

SECRETARY AND REGISTERED OFFICE

A Livingstone

Bourne Road

Bexley

Kent DA5 1NX

COMPANY NUMBER

532832

AUDITORS

BDO Stoy Hayward 8 Baker Street London W1M 1DA

NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of the Company will be held at Clonshaugh Industrial Estate, Dublin 17 on 15th December 1998 for the following purposes:-

- 1. To receive the directors' report and audited financial statements for the year ended 31st March, 1998.
- 2. To elect directors.
- 3. To re-appoint BDO Stoy Hayward as auditors and to authorise the directors to agree their remuneration for the ensuing year.

By order of the board

A Livingstone

Secretary

Date: 15th November 1998

Members entitled to vote at this meeting are entitled to appoint a proxy to attend and, in the event of a poll, vote instead of them. A proxy need not be a member of the Company.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31ST MARCH 1998

The directors submit their report together with the audited financial statements for the year ended 31st March 1998.

Principal Activity

The principal activities of the Company are the manufacture and distribution of ethical pharmaceutical products.

Review of Business

Sales of the Comany's ethical products increased by 9% over the year despite considerable competition within our markets. The major success on the domestic front was our antibiotic for use in treatment in Cystic Fibrosis.

Our export market recovered its previous year 's adjustment for excess stockholdings, and sales are in excess of previous levels.

The contract packaging section also showed considerable growth on 1996/97 reflecting a full year's trading under the new contract arrangement.

Once again the price freeze on NHS products meant that a loss was incurred despite costs being fairly well constrained during the year.

With the current PPRS expiring in October 1998, negotiations are still in progress regarding its successor, but we do not anticipate trading conditions becoming much more favourable. This combined with the need to continually promote our branded products means that sales and profits will again be constrained.

Results & Dividends

The profit and loss statement is set out on page 5 and shows the Company's results for the year, together with the retained profits.

No dividend is proposed.

There have been no events since the balance sheet date which materially affect the position of the Company.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31ST MARCH 1998 (continued)

Directors

The directors of the Company during the year ended 31st March 1998 were:-

R Hart (Resigned 30th November 1997)

W J More (Retired 31st March 1998)

H Solomon (USA)

R Stafford (Republic of Ireland)

J Worth (Appointed 1st December 1997)
D Burke (Appointed 1st December 1997)

None of the directors had any interest in the share capital of the Company during the year or previous year.

Mr J Worth and Mr D Burke having been appointed as directors during the year retire and offer themselves for re-election. Mr H Solomon retires by rotation and, being eligible, offers himself for re-election.

The interests of the directors in the shares of the ultimate parent company are disclosed in the accounts of that company.

Auditors

BDO Stoy Hayward have expressed their willingness to continue in office and a resolution to reappoint them will be proposed at the annual general meeting.

By order of the board

A Livingstone

Secretary

Date: 15th November 1998

STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE YEAR ENDED 31ST MARCH 1998

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE AUDITORS TO THE MEMBERS OF PHARMAX LIMITED

We have audited the financial statements on pages 5 to 15 which have been prepared under the accounting policies set out on pages 7 and 8.

Respective responsibilities of directors and auditors

As described on page 3 the Company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and report our opinion to you.

Basis of opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall accuracy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at 31st March 1998 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

BDO Sty Hayward

BDO Stoy Hayward

Chartered Accountants and Registered Auditors

London

Date 2 December 1998

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH 1998

<u>NO</u>	<u>re</u>		1998 <u>£</u>		1997 <u>£</u>
TURNOVER	2		8,932,263		8,211,533
Cost of Sales			4,920,893		4,462,023
GROSS PROFIT			4,011,370		3,749,510
Distribution Costs		2,918,873		2,752,749	
Administrative Expenses		1,864,154		1,674,595	
			4,783,027		4,427,344
OPERATING LOSS			(771,657)		(677,834)
Interest Receivable	6		490,040		384,044
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION			(281,617)		(293,790)
Taxation	7		(63,000)	. .	(50,000)
LOSS FOR THE YEAR		:	(218,617)	: :	(243,790)
STATEMENT OF RETAINED PRO	FITS	3			
Retained profits at 1st April 1997			7,659,596		7,903,386
Loss for the year			(218,617)		(243,790)
Retained profits at 31st March 1998		:	7,440,979	= :	7,659,596
All amounts relate to continuing active	:4:				

All amounts relate to continuing activities.

All recognised gains and losses are included in the profit and loss account.

The notes on pages 7 to 15 form part of these financial statements.

BALANCE SHEET AT 31ST MARCH 1998

	<u>NOTE</u>		1998 <u>£</u>		<u>1997</u>
FIXED ASSETS			±		${f ilde t}$
Tangible Assets	8		1,604,295		1,667,409
Investments	9		1,394		1,394
			1,605,689		1,668,803
CURRENT ASSETS					
Stocks	10	2,087,060		988,796	
Debtors	11	4,131,426		3,123,405	
Cash at bank		3,234,453		4,989,589	
		9,452,939		9,101,790	
CREDITORS - amounts falling					
due within one year	12	2,394,049		1,859,397	
NEW OF THE PERSON					
NET CURRENT ASSETS			7,058,890		7,242,393
TOTAL ASSETS less CURRENT					
LIABILITIES			8,664,579		8,911,196
PROJECTORY TO BE A STATE OF THE			,		-, -,- -
PROVISIONS FOR LIABILITIES	<u> </u>				
AND CHARGES Deferred Taxation	12		104.000		
Deterred Taxation	13		2540.570	-	152,000
			8,540,579		8,759,196
CAPITAL and RESERVES					
Called up Share Capital	14		534,938		534,938
RESERVES					
Capital Reserve		564,662		564,662	
Profit and loss account		7,440,979		7,659,596	
		1,110,212	8,005,641	1,033,330	8,224,258
			-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		0,227,230
			8,540,579		8,759,196

APPROVED by the BOARD OF DIRECTORS

R. Stafford & Annal & K

Sate: 15/11/9

J. Worth

The notes on pages 7 to 15 form part of these financial statements.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

1. Accounting Policies

(a) Convention

These financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The principal accounting policies which the directors have adopted within that convention are set out below.

(b) Foreign Currency

Foreign currency transactions are translated at the rates ruling when they occurred. Assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. Exchange profits and losses, realised and unrealised, are included in the Company's trading results.

(c) Turnover

Turnover is the amount derived from the provision of goods and services falling within the Company's ordinary activities after deduction of trade discounts and value added

(d) Research & Development

Research and development expenditure is written off in the year in which it is incurred.

(e) Deferred Taxation

Provision is made for timing differences between the treatment of certain items for taxation and accounting purposes to the extent that it is probable that a liability or asset will crystallise.

(f) Tangible Fixed Assets and Depreciation

For all tangible fixed assets depreciation is calculated to write down their cost to their estimated residual values by equal annual instalments over the period of their estimated useful economic lives, which are considered to be:

Plant and machinery, fixtures and fittings

Up to 10 years

Motor vehicles

Up to 4 years

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

1 Accounting Policies (continued)

(g) Patents, Licences and Trade Marks

The normal expenses of maintaining patents, licences and trade marks are charged against the Company's trading results as incurred.

(h) Stock and Work in Progress

Stock and work in progress are valued at the lower of cost and net realisable value.

Cost is calculated as follows:-

Raw materials, bought out parts cost of purchase on first in, and consumable stores - first out basis.

Work in progress and finished goods

cost of raw materials and labour together with attributed overheads based on the normal level of activity.

(i) Pension Costs

Contributions to the Company's pension scheme are charged to the profit and loss account so as to spread the cost of pensions over the employees' working lives with the Company.

2 Analysis of Turnover

The turnover is attributable mainly to the manufacture and distribution of Ethical Pharmaceuticals.

The turnover is attributable to each of the Company's geographical markets is:-

	1998 <u>£</u>	1997 <u>£</u>
United Kingdom	7,332,726	6,913,113
Republic of Ireland	440,977	360,086
Rest of Europe	122,849	65,997
Middle East	251,643	211,994
Asia	508,350	347,245
Canada	183,086	188,531
Other	92,632	124,567
	8,932,263	8,211,533

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

3.	Operating Loss	<u>1998</u>	<u>1997</u>
	Operating loss is arrived at	$oldsymbol{ ilde{\mathbf{t}}}$	<u>£</u>
	after charging:	_	<u></u>
	Depreciation	504,940	493,724
	Auditor's remuneration	30 1,5 10	773,724
	- audit services	24,024	21,750
	- non audit services	5,249	8,350
	Operating leases - plant and machinery	19,510	•
	Operating leases - other	•	9,874
	Operating leases - other	<u>270,000</u>	270,000
4.	Employees		
	The average monthly number of employees	within each category was:	
		<u>1998</u>	<u> 1997</u>
		<u>No</u>	<u>No</u>
	Production	69	65
	Distribution	63	66
	Administrative		
	Administrative	<u>32</u> 164	31
		104	162
	The costs incurred in respect of these emplo	wees were.	
	and the second s	1998	1997
		£	<u> 1</u>
		<u>~</u>	±
	Wages and salaries	3,485,948	3,393,355
	Social security costs	308,874	294,123
	Other pension costs	524,896	463,415
	-	,	,
		4,319,718	4,150,893

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

5.	Directors' Emoluments		
		<u>1998</u>	<u>1997</u>
		$\underline{\mathbf{f}}$	$oldsymbol{ ilde{ t extbf{ extit{ iny }}}}$
	Aggregate emoluments	<u>195,730</u>	189,538
	Retirement benefits accrued to three directors under the year.	a defined benefit sch	eme during
6.	Interest Receivable		
		<u>1998</u>	<u>1997</u>
		£	$\underline{\mathfrak{t}}$
	Bank interest	489,595	382,985
	Building Society interest	445	1,059
		•	
		490,040	384,044
7.	Taxation		
		<u>1998</u>	<u>1997</u>
		${f extbf{ extit{\pm}}}$	${f ext{\pounds}}$
	Corporation tax	(35,000)	(93,000)
	Transfer (from) / to deferred taxation	(28,000)	43,000
		(63,000)	(50,000)

PHARMAX LIMITED

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

8. <u>Tangible Assets</u>	FURNITURE FIXTURES & FITTINGS	PLANT & MACHINERY £	MOTOR VEHICLES £	TOTAL
Cost at 1st April 1997	316,866	2,312,427	- 1,134,544	3,763,837
Additions during year	33,137	143,271	329,196	505,604
	350,003	2,455,698	1,463,740	4,269,441
Disposals during year	2,145	-	313,788	315,933
Cost at 31st March 1998	347,858	2,455,698	1,149,952	3,953,508
Depreciation at 1sr April 1997	259,384	1,364,170	472,874	2,096,428
Provision for the year	37,757	179,652	287,531	504,940
	297,141	1,543,822	760,405	2,601,368
Eliminated on disposals	2,145	-	250,010	252,155
Depreciation at 31st March 1998	294,996	1,543,822	510,395	2,349,213
Net book value at 31st March 1998	52,862	911,876	639,557	1,604,295
Net book value at 31st March 1997	57,482	948,257	661,670	1,667,409

There were no capital commitments at the balance sheet date. (1997 £nil)

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

9. <u>Fixed Asset Investments</u>

Subsidiaries and Related Companies

	Percentage of Share U Capital held	Jnquoted share at cost £
Subsidiary Fletcher, Fletcher & Co Ltd	100% ordinary	100
Related Company Forest Pharmax Limited	50% ordinary	<u>1,294</u>
Net Book Value at 31st March 1998		<u>1,394</u>
Net Book Value at 31st March 1997		<u>1,394</u>

The Company has taken advantage of the exemption granted under S228 (1) of the Companies Act 1985 from preparing consolidated financial statements being itself a wholly owned subsidiary undertaking.

10.	Stocks	1998 <u>£</u>	<u>1997</u> <u>£</u>
	Raw Materials	1,488,099	641,244
	Work in progress	243,428	101,938
	Finished goods and goods for resale	355,533	245,614
		2,087,060	<u>988,796</u>

In the opinion of the directors, the above value of stocks is not materially different to replacement cost at 31st March 1998.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

		· · · · · · · · · · · · · · · · · · ·	
11.	<u>Debtors</u>		
		199 <u>8</u>	<u>1997</u> <u>£</u>
	Trade debtors	2,011,170	1,812,012
	Amounts owed by Group undertakings	1,437,376	65,287
	Prepayments and accrued income	682,880	1,246,106
		4,131,426	3,123,405
	All debts fall due for payment within one year.		
12.	Creditors		
		<u>1998</u> <u>£</u>	1 <u>997</u> <u>£</u>
	Trade creditors	909,238	694,140
	Amounts owed to Group undertakings	15,748	15,748
	Other creditors	272,435	132,143
	Accruals and deferred income	1,149,396	944,532
	Other Taxation and Social Security	47,232	72,834
		2,394,049	1,859,397

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

13.	Provisions for Liabilities and Charge	ges			
	Deferred Taxation	19	998	19	<u>197</u>
		Not Provided	Provided in accounts	Not Provided	Provided in accounts
		£	£	£	£
	Sundry timing difference	-	30,000	-	44,000
	Accelerated capital				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	allowances		94,000		108,000 152,000
	Movements in deferred taxation	· · · · · · · · · · · · · · · · · · ·			
	Balance at 1st April 1997		152,000		109,000
	Transfer (to) / from Profit & Loss A	Account	(28,000)		43,000
14.	Balance 31st March 1998 Share Capital		124,000		152,000
			<u>1998</u>		<u>1997</u>
			£		$\underline{\mathfrak{L}}$
	Authorised, issued and fully paid				
	21,500 Deferred shares of 10p each		2,150		2,150
	2,150 Ordinary shares of 10p each		215		:215
	12% non-cumulative redeemable preference shares of £1 each		500 555		
	Francisco Sitates Of Di Cacil		532,573		532,573
	Ondinamala 1.11	:	534,938	:	534,938

Ordinary shareholders have 1,000 votes per share and the right to all profits after payment of the preference dividend. On a winding up, following payment to the Preference Shareholders, Ordinary Shareholders will receive £100 per share and the balance of any assets following payment to Deferred Shareholders.

Deferred Shareholders have one vote per share, no rights to share in the profits, and on a winding up, repayment of the amount paid up following payment of the preference shareholders and £100 per Ordinary Share.

Preference Shareholders have one vote per share and in a winding up, surplus assets remaining after payment of liabilities shall first be applied to repaying the paid up amount on their shares. The shares were issued on 26th May 1978 and can be redeemed only at the Company's option. The Company must give three months written notice of redemption. The shares would be redeemed at par value.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 1998

15. Commitments under operating leases

The Company's annual commitments under non cancellable operating leases is as follows:-

	<u>1998</u> <u>£</u>	1997 <u>£</u>
Land and buildings - expiring after 5 years	270,000	270,000
Plant and machinery - expiring between 2 and 5 years	19,841	12,206
	289,841	282,206

The commitment for land and buildings is subject to periodic rent reviews.

16. Pension Scheme

The Company operates a defined benefit pension scheme for the majority of its employees who joined the scheme prior to 6th April 1993. Any new entrants to the Company's pension scheme, subsequent to 6th April 1993, joined a money purchase scheme. The assets of the scheme are held in a separate trustee administered fund.

The total pension cost for the year was £524,896 (1997 £463,415). The employer's contribution was 16.1% (1997 16.1%) of an employee's pensionable salary. The pension cost charged to the profit and loss account is such as to spread the cost of pensions over employees' working lives. The pension cost has been based on the latest valuation which was conducted as at 6th April 1994 and was completed allowing for 9% investment return and 8% future salary increases. The next valuation is currently being prepared but the Trustees have no reason to believe the Scheme is underfunded.

17 Related Party Transactions

The Company has taken advantage of the exemption not to disclose any transactions or balances with entities which have 90% or more voting rights controlled within the Group.

18. Cash flow statement

The Company has taken advantage of the exemption allowed under Financial Reporting Standard 1 "Cash Flow Statements" not to produce a cash flow statement, as it is a wholly owned subsidiary of Pharmax Holding Limited. A Group cash flow statement is included in the financial statements of Pharmax Holding Limited, the United Kingdom parent company.

19. Parent Company

The Company's ultimate parent company is Forest Laboratories Inc., a company incorporated in the USA.