

**TESCO STORES LIMITED**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010**

**Registered Number: 519500**

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# **TESCO STORES LIMITED**

## **DIRECTORS' REPORT**

### **Directors' Report for the 52 weeks ended 27 February 2010**

The directors present their report and the audited financial statements of Tesco Stores Limited (the "company") for the 52 week period ended 27 February 2010 (Prior year 53 weeks ended 28 February 2009)

#### **Principal activities**

The principal activity of the company is the operation of food stores and associated activities with 1,969 (2009 1,770) stores throughout England, Scotland, Wales and Northern Ireland, serving on average 22.8 million customers every week

#### **Business review**

We have focussed on earning customer loyalty by helping them to spend less with low prices and affordable new products such as Discount Brands. By encouraging and rewarding loyalty through an increased investment in Clubcard we have maintained steadier sales growth than the industry as a whole, which has seen a significant slowdown with the steep decline in inflation. We continued to focus on delivering an improved shopping trip for customers, by keeping prices as low as possible, working towards ensuring more of our customers receive our 'one-in-front' checkout promise, improving on-shelf availability and improving our product ranges. We also continued our aim of increasing our UK sales area, exploiting opportunities arising from the growth in use of the internet, delivering efficiency savings to make what we do better for customers, simpler for staff and cheaper for Tesco, and of being as strong in non-food as in food.

The business delivered a solid performance in competitive market conditions. We are growing faster than the industry as a whole and we have achieved this by remaining focused – as always – on customers. Our non-food performance has been very resilient through the downturn. In some key categories we have made significant market share gains as our customers have been encouraged to try our range and we have extended our reach in selling a broad range of products on the internet and via catalogue. Tesco.com, our internet grocery arm, has sustained its rapid growth.

#### **Results and dividends**

The profit on ordinary activities of the company before taxation for the 52 weeks ended 27 February 2010 was £2,419m compared with £1,748m for the previous period.

An interim dividend of £1,000m (2009 £1,000m) has been paid in respect of the 52 weeks ended 27 February 2010. The directors do not recommend payment of a final dividend for the 52 weeks ended 27 February 2010 (2009 £nil). The company also paid preference dividends amounting to £16m (2009 £16m). The retained profit for the 52 weeks ended 27 February 2010 amounted to £845m (2009 £553m).

#### **Future outlook**

The company's performance is expected to continue throughout the next financial period and it is hoped that the current performance levels will be maintained.

The company's future developments form a part of the Tesco PLC Group's long-term strategy, which is discussed on page 9 of the Group's Annual Report for the 52 weeks ended 27 February 2010, which does not form part of this report.

#### **Key performance indicators (KPI's)**

We operate a balanced scorecard approach to managing the business that is known internally as our 'Steering Wheel'. This unites resources and in particular focuses the efforts of our staff around our customers, people, operations, finance and the community. Its prime focus is as a management tool for the company so there is appropriate balance between the different areas of focus in managing the business.

It therefore enables the business to be operated and monitored on a balanced basis with due regard to the needs of all stakeholders.

The development, performance and position of the UK operations of the Tesco PLC Group, which includes the company, is discussed on pages 38 to 44 of the Group's Annual Report which does not form part of this report.

# **TESCO STORES LIMITED**

## **DIRECTORS' REPORT**

### **Directors' Report for the 52 weeks ended 27 February 2010 (continued)**

#### **Principal risks and uncertainties**

The management of the business and the execution of the company's strategy are subject to a number of risks

The key business risks and uncertainties affecting the company are considered to include business strategy, financial strategy and Group treasury risk, financial services risks, operational threats and performance risk, competition and consolidation, people capabilities, reputational risk, regulatory, political and economic environment, product safety, property, fraud, compliance and internal control, IT systems and infrastructure, activism and terrorism, pension risks and climate change. Further discussion of these risks and uncertainties, in the context of the Tesco PLC Group as a whole, is provided on pages 41 to 44 of the group's Annual Report which does not form part of this report

#### **Directors and their interests**

The following directors served during the period and up to the date of signing the financial statements

R Brasher  
P Clarke  
G Fryett  
A Higginson  
T Leahy  
T Mason  
L McIlwee  
L Neville-Rolfe  
D Potts

Save as set out below, none of the directors had any disclosable interests in the company during this period

R Brasher, P Clarke, A Higginson, T Leahy, T Mason, L McIlwee, L Neville-Rolfe and D Potts are also directors of Tesco PLC, the company's ultimate parent company, and as such their disclosable interests in Tesco PLC are all declared in the financial statements of that company

A qualifying third-party indemnity provision as defined in Section 234 of the Companies Act 2006 is in force for the benefit of each of the Tesco PLC directors listed above in respect of liabilities incurred as a result of their office, to the extent permitted by law. In respect of those liabilities for which directors may not be indemnified, the company maintained a directors' and officers' liability insurance policy throughout the financial year

#### **Interests in land**

The directors are of the opinion that the open market value of the company's land and buildings is in excess of the net book value of £8,098m included in the financial statements. The market value of the land and properties is not disclosed as it can fluctuate with the market volatility and is market sensitive

#### **Employees**

The company depends on the skills and commitment of its employees in order to achieve its objectives

Ongoing training programmes seek to ensure that employees understand the company's customer service objectives and strive to achieve them

The company's selection, training, development and promotion policies ensure equal opportunities for all employees regardless of factors such as gender, marital status, race, age, sexual preference and orientation, colour, creed, ethnic origin, religion or belief, or disability. All decisions are based on merit

Internal communications are designed to ensure that employees are well informed about the business

Employees are encouraged to become involved in the financial performance of the company through a variety of schemes, principally the Tesco employee profit-sharing scheme (Shares in Success), the savings-related share option scheme (Save As You Earn) and the partnership share plan (Buy As You Earn). The company had 260,670 employees on average during the 52 weeks ended 27 February 2010 (2009: 257,283)

# **TESCO STORES LIMITED**

## **DIRECTORS' REPORT**

### **Directors' Report for the 52 weeks ended 27 February 2010 (continued)**

#### **Charitable and political contributions**

Cash donations to charities amounted to £9.3m for the 52 weeks ended 27 February 2010 (2009 £7.6m). There were no political donations (2009 £nil).

#### **Research and development**

The company does not undertake any research and development activities.

#### **Supplier payment policy**

Tesco PLC is a signatory to the Prompt Payment Code. More information about the Code can be found at [www.promptpaymentcode.org.uk](http://www.promptpaymentcode.org.uk). Payment terms and conditions are agreed with suppliers in advance. Tesco PLC has no trade creditors on its Balance Sheet. The Group pays its creditors on a pay on time basis which varies according to the type of product and territory in which the suppliers operate.

Trade creditor days of the company for the 52 weeks ended 27 February 2010 were 29 days (2009 31 days), based on the ratio of company trade creditors at the end of the period to the amounts invoiced during the period by trade creditors.

#### **Cautionary statement regarding forward-looking information**

Where this review contains forward-looking statements, these are made by the directors in good faith based on the information available to them at the time of their approval of this report. These statements should be treated with caution due to the inherent risks and uncertainties underlying any such forward-looking information. A number of important factors, including those in this document, could cause actual results to differ materially from those contained in any forward-looking statement.

#### **Branches**

The company has a branch in the Isle of Man.

#### **Statement of directors' responsibilities in respect of the Annual Report and the financial statements**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business, in which case there will be supporting assumptions or qualifications as necessary.

The directors confirm that they have complied with the above requirements in preparing the financial statements.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

# **TESCO STORES LIMITED**

## **DIRECTORS' REPORT**

### **Directors' Report for the 52 weeks ended 27 February 2010 (continued)**

#### **Statement on disclosure of information to auditors**

Each director who is a director of the company at the date of approval of this Annual Report confirms that

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- he/she has taken all the steps that he/she ought to have taken as a director to make himself/herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### **Post balance sheet events**

Since the balance sheet date, the company was involved in a number of important events which are disclosed (note 27)

#### **Independent auditors**

The independent auditors of Tesco Stores Limited, PricewaterhouseCoopers LLP, are proposed for reappointment

On behalf of the Board

24 November 2010



R Brasher  
Director  
Tesco Stores Limited  
Registered Number 519500

**INDEPENDENT AUDITORS' REPORT TO THE  
MEMBERS OF TESCO STORES LIMITED**

PricewaterhouseCoopers LLP  
1 Embankment Place London WC2N 6RH

We have audited the financial statements of Tesco Stores Limited for the 52 weeks ended 27 February 2010 which comprise the Profit and Loss Account, the Balance Sheet, the Statement of Total Recognised Gains and Losses and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

**Respective responsibilities of directors and auditors**

As explained more fully in the Directors' Responsibilities Statement set out on page 4 and 5 the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

**Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

**Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 27 February 2010 and of its profit for the 52 weeks then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

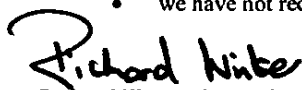
**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



Richard Winter (Senior Statutory Auditor)  
For and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
London

24 November 2010

# TESCO STORES LIMITED

## PROFIT AND LOSS ACCOUNT FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010

	Notes	52 weeks to 27 Feb 2010 £'m	53 weeks to 28 Feb 2009 £'m
Sales at net selling prices		41,810	41,258
Value added tax		(3,068)	(3,231)
Turnover excluding value added tax	2	38,742	38,027
Cost of sales		(34,895)	(34,336)
Gross profit		3,847	3,691
Administrative expenses		(1,766)	(1,614)
Other operating income		130	109
<b>Operating profit</b>	3	<b>2,211</b>	<b>2,186</b>
Net income from shares in group undertakings		1	-
Net profit on disposal of fixed assets	4	132	85
Interest receivable and similar income	6	84	222
Interest payable and similar charges	7	(9)	(745)
<b>Profit on ordinary activities before taxation</b>		<b>2,419</b>	<b>1,748</b>
Tax on profit on ordinary activities	8	(574)	(195)
<b>Profit for the financial period</b>	20	<b>1,845</b>	<b>1,553</b>

There are no material differences between the profit on ordinary activities before taxation and the profit for the year stated above and their historical cost equivalents

All operations are continuing

The notes on pages 10 to 29 form part of these financial statements

## TESCO STORES LIMITED

### STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010

	2010 £'m	2009 £'m
Profit for the financial period	1,845	1,553
Adjustment in respect of prior years - FRS 20 SBP*	(17)	31
Total recognised gains in the financial period	1,828	-
Prior period adjustment – deferred tax	-	222
Items taken directly to equity for share based payments	201	-
Total recognised gains since the last Annual Report	2,029	1,806

\* The company adopted Amendments to FRS 20 'Share Based Payment' – Vesting Conditions and Cancellations. The impact on the company's result for the year ended 28 February 2009 is a reduction in profit of £17m. This is considered immaterial and the accounts have not been restated.

There are no material differences between the profit on ordinary activities before taxation and the profit for the year stated above and their historical cost equivalents.

### RECONCILIATION OF MOVEMENTS IN SHAREHOLDER'S FUNDS AS AT 27 FEBRUARY 2010

	2010 £'m	2009 £'m
Opening shareholder's funds	5,664	4,925
Profit for the financial period	1,845	1,553
Dividends paid (note 9)	(1,000)	(1,000)
Share-based payments	201	155
Adjustment in respect of prior years - FRS 20 SBP*	(17)	31
Net additions / (reduction) to equity shareholder's funds	1,029	739
Closing equity shareholder's funds	6,693	5,664

\* The company adopted Amendments to FRS 20 'Share Based Payment' – Vesting Conditions and Cancellations. The impact on the Company's result for the year ended 28 February 2009 is a reduction in profit of £17m. This is considered immaterial and the accounts have not been restated.



# TESCO STORES LIMITED

## BALANCE SHEET AS AT 27 FEBRUARY 2010

	Notes	2010 £'m	2009 £'m
<b>Fixed assets</b>			
Intangible assets	10	178	189
Tangible assets	11	9,997	10,187
Investments	12	255	270
		<b>10,430</b>	<b>10,646</b>
<b>Current assets</b>			
Stock	13	1,321	1,292
Debtors – amounts falling due within one year	14	6,295	6,992
Cash at bank and in hand		586	2,274
		<b>8,202</b>	<b>10,558</b>
<b>Creditors – amounts falling due within one year</b>	15	<b>(11,192)</b>	<b>(14,809)</b>
<b>Net current liabilities</b>		<b>(2,990)</b>	<b>(4,251)</b>
<b>Total assets less current liabilities</b>		<b>7,440</b>	<b>6,395</b>
<b>Creditors – amounts due after more than one year</b>	16	<b>(321)</b>	<b>(358)</b>
<b>Provisions for liabilities</b>	17	<b>(426)</b>	<b>(373)</b>
<b>Net assets</b>		<b>6,693</b>	<b>5,664</b>
<b>Capital and reserves</b>			
Called up share capital	19	1,320	1,320
Profit and loss account	20	5,373	4,344
<b>Total equity shareholder's funds</b>		<b>6,693</b>	<b>5,664</b>

The financial statements on pages 7 to 29 were approved by the board of directors on 24 November 2010 and were signed on its behalf by



R Brasher  
Director  
Tesco Stores Limited  
Registered Number 519500

# **TESCO STORES LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010**

### **1. ACCOUNTING POLICIES**

#### **Basis of preparation of financial statements**

The financial statements are prepared on the going concern basis, in accordance with applicable United Kingdom accounting standards, under the historical cost convention and in accordance with the Companies Act 2006. The company's principal accounting policies have been applied consistently during the period except for the amendment set out below.

In accordance with FRS 2 "Accounting for Subsidiary Undertakings" and Section 400 of the Companies Act 2006, group financial statements have not been prepared because the company is a wholly owned subsidiary of Tesco PLC, incorporated in England and Wales.

#### **Cash flow statement**

The company is a wholly owned subsidiary of Tesco PLC and is included in the consolidated financial statements of Tesco PLC, which are publicly available. Consequently, the company has taken advantage of the exemption from preparing a cash flow statement under the terms of FRS 1.

#### **Changes in accounting policies**

The company has adopted the following standard amendment as of 1 March 2009.

Amendments to FRS 20 'Share Based Payment' – Vesting Conditions and Cancellations, effective for annual periods beginning on or after 1 January 2009 (early adoption is permitted), clarifies that only service and performance conditions are vesting conditions. Any other conditions are non-vesting conditions which have to be taken into account to determine the fair value of the equity instrument granted. This award must be treated as a cancellation where the award does not vest as a result of a failure to meet a non-vesting condition that is within the control of either the company or the counterparty. Cancellations are treated as accelerated vestings and all remaining future charges are immediately recognised in the company Profit and Loss Account with the credit recognised directly in equity. The impact on the company's result for the year ended 28 February 2009 is a reduction in profit of £17m. This is considered immaterial and the accounts have not been restated.

#### **Tangible fixed assets and capitalised interest**

Tangible fixed assets are carried at historic purchase cost less accumulated depreciation. They include amounts in respect of interest paid on funds specifically related to the financing of assets and other costs incurred in bringing the asset to its working condition for its intended use. Interest is capitalised on a gross basis.

#### **Financial liabilities**

Financial liabilities are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the Profit and Loss Account over the period of the borrowings using the effective interest method. Preference shares, which are mandatorily redeemable on a specific date, are classified as liabilities. The dividends on these preference shares are recognised in the Profit and Loss Account as an interest expense.

#### **Finance costs**

Finance costs directly attributable to the acquisition or construction of qualifying assets are capitalised. Qualifying assets are those that necessarily take a substantial period of time to prepare for their intended use and from which future economic benefits are expected to arise. All other borrowing costs are recognised in the Profit and Loss Account on an accruals basis.

#### **Clubcard and loyalty initiatives**

The cost of Clubcard is treated as a cost of sale, with an accrual equal to the estimated fair value of the points issued recognised when the original transaction occurs. On redemption, the cost of redemption is offset against the accrual.

The fair value of the points awarded is determined with reference to the cost of redemption and considers factors such as redemption via Clubcard deals versus money off in-store redemption rate.

Computers for Schools and Sport for Schools and Club vouchers are issued for redemption by participating schools/clubs. The cost of the redemption (i.e. meeting the obligation attached to the vouchers) is treated as a cost rather than as a reduction from sales.

## **TESCO STORES LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)**

#### **1. ACCOUNTING POLICIES (continued)**

##### **Fixed asset investments**

Fixed asset investments in subsidiaries and associates are stated at cost plus incidental expenses less, where appropriate, provisions for impairment

##### **Depreciation**

Depreciation is provided to write off costs or valuation of tangible fixed assets less their residuals on a straight-line basis over the anticipated useful economic lives of the assets

The following depreciation rates were applied for the company and are consistent with the prior period

- Freehold and leasehold buildings with greater than 40 years unexpired – at 2.5% of cost
- Leasehold properties with less than 40 years unexpired are depreciated by equal annual instalments over the unexpired period of the lease
- Plant, equipment, fixtures and fittings and motor vehicles – at rates varying from 10% to 33%
- Freehold land is not depreciated

##### **Foreign currencies**

Transactions in foreign currencies are translated into pounds sterling at the exchange rate on the date of the transaction. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated into pounds sterling at the exchange rates prevailing at the Balance Sheet date. All foreign exchange differences are taken to the Profit and Loss Account for the period.

##### **Leases**

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

##### *The company as a lessor*

Amounts due from lessees under finance leases are recorded as receivable at the amount of the company's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the company's net investment in the lease.

Rental income from operating leases is recognised in the Profit and Loss Account within Other operating income, on a straight-line basis over the term of the lease.

##### *The company as a lessee*

Assets held under finance leases are recognised as tangible fixed assets of the company at their fair value or, if lower, at the present value of the minimum lease payments, each determined at the inception of the lease. The corresponding liability is included in the Balance Sheet as a finance obligation. Lease payments are apportioned between finance charges and reduction of the lease obligations so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to the Profit and Loss Account.

Rentals payable under operating leases are charged to the Profit and Loss Account on a straight-line basis over the term of the relevant lease.

##### **Intangible assets**

Goodwill arising on acquisitions is capitalised and amortised on a straight-line basis over its useful economic life, up to a maximum of 20 years. No amortisation is charged in the period of acquisition, with a full period charge in the period of disposal.

## **TESCO STORES LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)**

#### **1. ACCOUNTING POLICIES (continued)**

##### **Impairment of fixed assets and goodwill**

At each balance sheet date, the company reviews the carrying amounts of the fixed assets and goodwill to determine whether there is any need for impairment in accordance with FRS 11, "Impairment of Fixed Assets and Goodwill". Any impairment is recognised in the Profit and Loss Account in the period in which it occurs.

##### **Pensions**

The company participates in a defined benefit pension scheme for the benefit of its employees, the assets of which are held separately from those of the company in independently administered funds. The fund is valued every three years by a professionally qualified independent actuary, the rates of contribution being determined by the actuary.

Under definitions set out in FRS 17 "Retirement Benefits", the Tesco PLC pension scheme, a defined benefit scheme, is a multi-employer pension scheme. The company is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the company has taken advantage of the exemption under FRS 17 and has accounted for its contributions as if it was a defined contribution scheme. Accordingly, the contributions to this scheme are charged to the Profit and Loss Account as they become payable.

The total cost of the scheme to the UK Group was £414m (2009 £383m). Further disclosure relating to the Tesco PLC Pension Scheme can be found in the Tesco PLC Annual Report and financial statements for the 52 weeks ended 27 February 2010.

##### **Post retirement benefits other than pensions**

The cost of providing other post-retirement benefits, which comprise private healthcare, is charged to the Profit and Loss Account so as to spread the cost over the service lives of relevant employees in accordance with the advice of qualified actuaries. Actuarial surpluses and deficits are spread over the expected remaining working lifetimes of relevant employees.

##### **Share-based payments**

Employees of the Tesco PLC group receive part of their remuneration in the form of share-based payment transactions, whereby employees render services in exchange for shares or rights over shares (equity-settled transactions) or in exchange for entitlements to cash payments based on the value of the shares (cash-settled transactions).

The fair value of employee share option plans is calculated at the grant date using the Black-Scholes model. In accordance with FRS 20 "Share-based payments", the resulting cost is charged to the Profit and Loss Account over the vesting period with a corresponding adjustment to equity. The value of the charge is adjusted to reflect the expected and actual levels of vesting.

Options awarded to employees are for share capital of Tesco PLC. This is treated as a capital contribution to the reserves of the company.

##### **Stocks**

Stocks are valued at the lower of cost and net realisable value. Stocks in stores are calculated at retail prices and reduced by appropriate margins to take into account factors such as obsolescence, seasonality and damage using the weighted average cost basis.

##### **Turnover**

Turnover consists of sales through retail outlets. Turnover is reported net of returns, vouchers and value-added taxes. Turnover is recognised when the significant risks and rewards of ownership have been transferred to the buyer. Commission income is recorded based on the terms of the contracts.

##### **Other operating income**

Other operating income consists of income from third parties, intra-group recharges, rental income, lottery sales income, and income from advertising and vending machine operations.

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 1. ACCOUNTING POLICIES (continued)

#### Current taxation

The amount included in the Profit and Loss Account is based on the profit or loss on ordinary activities before taxation and is calculated at current local tax rates, taking into account timing differences and the likelihood of realisation of deferred tax assets and liabilities

#### Group relief on taxation

The company may receive or surrender group relief from group companies without payment and consequently there may be no tax charge in the Profit and Loss Account

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the Balance Sheet date and which could give rise to an obligation to pay more or less taxation in the future. Deferred tax assets are recognised to the extent that they are regarded as recoverable. They are regarded as recoverable to the extent that, on the basis of all available evidence, it is regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Deferred tax is measured on a non-discounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws substantively enacted at the Balance Sheet date

### 2. SEGMENTAL REPORTING

The company operates within one business segment, being that of the operation of food superstores and associated activities, with business principally transacted in the United Kingdom. Cost of sales includes distribution costs and store operating costs

### 3. OPERATING PROFIT

	52 weeks to 27 Feb 2010 £'m	53 weeks to 28 Feb 2009 £'m
<b>Operating profit is stated after charging</b>		
Wages and salaries	3,059	3,015
Social security costs	189	177
Other pension costs	234	219
Share based payment expense	206	176
<b>Staff costs</b>	<b>3,688</b>	<b>3,587</b>
Depreciation of tangible fixed assets (note 11)		
- owned assets	491	480
- leased assets	52	61
Amortisation of goodwill (note 10)	11	11
Operating lease charges		
- plant and machinery	27	10
- other	452	425

The average number of UK employees (excluding directors) per week during the 52 weeks ended 27 February 2010 was 260,670 (2009 257,283) and the average number of full-time equivalents was 174,316 (2009 171,163)

The auditors' remuneration for the current year was £65,000 (2009 £60,000)

## TESCO STORES LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

#### 4. NET PROFIT ON DISPOSAL OF FIXED ASSETS

The net profit on sale on fixed assets for the 52 weeks ended 27 February 2010 was £132m (2009 £85m)

#### 5. DIRECTORS' EMOLUMENTS

	52 weeks to 27 Feb 2010 £'000	53 weeks to 28 Feb 2009 £'000
Aggregate emoluments (excluding shares) receivable under long term incentive schemes	9,327	8,033

Retirement benefits are accruing for nine directors (2009 ten directors) under a defined benefit scheme. During the 52 weeks ended 27 February 2010, all directors received or accrued shares under a long-term incentive scheme. The number of directors who exercised options during the 52 weeks to 27 February 2010 was 9 (2009 2).

The total value of contributions to a defined benefit scheme on behalf of all directors of the company during the 52 weeks ended 27 February 2010 was £781,508 (2009 £685,562). No compensation was paid to directors for loss of office or retirement during the 52 weeks ended 27 February 2010 (2009 nil).

##### A. Highest paid director

	52 weeks to 27 Feb 2010 £'000	53 weeks to 28 Feb 2009 £'000
Aggregate emoluments (excluding shares) receivable under long term incentive schemes	2,140	2,009

Accrued pension per annum for the highest paid director, as at 27 February 2010 was £832,000 (2009 £775,000), with a lump sum entitlement at that date of £15,924,000 (2009 £12,130,000). The highest paid director made gains of £2,327,000 (2009 £260,000) on the exercise of share options granted as part of the executive share option scheme. The highest paid director was granted 812,647 (2009 618,548) share options during the 52 weeks ended 27 February 2010 as part of the executive share option scheme and 1,326,686 (2009 1,318,951) shares were awarded as part of the Executive Incentive Plan, Performance Share Plan and Shares in Success. The highest paid director was also granted 100,779 (2009 79,393) options as part of the Group New Business Incentive Plan.

##### B. Share schemes

The company operates share schemes for directors of the company. Awards are made in a combination of Tesco PLC ordinary shares of 5p, cash and options over Tesco PLC shares.

##### Performance Share Plan

The Performance Share Plan (PSP) for senior directors provides the opportunity to earn rewards for achieving superior long term performance. Awards under the PSP can be made up to 150% of salary. For the 52 weeks ended 27 February 2010 awards were made over Tesco PLC shares up to 150% of salary and will vest, together with dividend equivalents, according to the achievement of Return On Capital Employed targets over a three year performance period.

The Performance Share Plan (PSP) for other directors provides the opportunity to earn rewards for achieving superior long term performance. Awards made under this plan will normally vest three years after the date of the award. Vesting will normally be conditional on the achievement of specified performance targets related to the Return On Capital Employed targets over a three year performance period.

## TESCO STORES LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

#### 5. DIRECTORS' EMOLUMENTS (continued)

##### Executive Incentive Scheme / Plan

Bonuses to senior directors are made each year in line with market practice. For the 52 weeks ended 27 February 2010 awards were made up to 200% of salary split equally between cash and shares, with a compulsory deferral for three years on the part paid shares. Awards are made annually based on the achievement of earnings per share targets, and total shareholder return targets and the achievement of strategic corporate objectives. The share equivalent of dividends, which would have been paid on the shares, are added to the award during the deferral period.

Bonuses to other directors are made annually up to 100% of salary based on earnings per share targets and the achievement of strategic corporate objectives. The trustees retain 50% of the bonus in shares for a period of three years, conditional on continuous service with the company. The participants can elect for the remaining 50% to be paid in cash or for the trustees to retain the shares for a period of three years, conditional on continuous service with the company. The share equivalent of dividends, which would have been paid on the shares, are added to the award during the deferral period.

##### Discretionary Share Option Plan

Options over shares with a value of up to 200% of salary are granted to senior directors and with a value of up to 100% of salary to other directors on an annual basis. Options are granted with an exercise price equal to the market value at the date of grant and any gain is dependent on an increasing share price between the date of grant and exercise. Vesting of the options is conditional on the achievement of earnings per share growth against RPI growth.

##### US Long-Term Incentive Plan

Senior management in the US business participate in the US Long-Term Incentive Plan. The awards made under this Plan will normally vest in four tranches: four, five, six and seven years after the date of award, for nil consideration. Vesting will normally be conditional on the achievement of specified performance targets related to the return on capital employed in the US business over the seven-year plan.

##### Group New Business Incentive Plan

Options over shares are made to selected senior directors of up to 2.5 million shares per person. Awards may be adjusted to take account of any dividends paid or that are payable in respect of the number of shares earned. Options will normally vest in four tranches: four, five, six and seven years after the date of grant and will be exercisable for up to two years from the vesting dates for nil consideration. The exercise of options will normally be conditional on the achievement of specified performance targets related to the return on capital employed over the seven-year plan.

##### Shares In Success

Shares in the company are allocated to participants in the scheme up to HMRC approved limits (currently £3,000 per annum). The amount of profit allocated to the scheme is determined by the Board, taking account of company performance.

##### Buy As You Earn

All employees are eligible to participate in Buy As You Earn which is an HMRC approved share purchase scheme under which employees invest up to a limit of £110 on a four-weekly basis to buy shares at the market value in Tesco PLC.

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 5. DIRECTORS' EMOLUMENTS (continued)

#### Save As You Earn

All employees are eligible to participate in Save As You Earn which is an HMRC approved savings-related share option scheme under which employees save up to a limit of £250 on a four-weekly basis via a bank/building society with an option to buy shares in Tesco PLC at the end of a three-year or five-year period at a discount of up to 20% of the market value. There are no performance conditions attached to SAYE options.

### 6. INTEREST RECEIVABLE AND SIMILAR INCOME

	52 weeks to 27 Feb 2010 £'m	53 weeks to 28 Feb 2009 £'m
Interest receivable on bank deposits	-	16
Interest receivable from other loans	-	1
Interest receivable on loans to group undertakings	57	205
Foreign exchange net gain	27	-
	<b>84</b>	<b>222</b>

### 7. INTEREST PAYABLE AND SIMILAR CHARGES

	52 weeks to 27 Feb 2010 £'m	53 weeks to 28 Feb 2009 £'m
Interest payable on overdrafts and bank loans	12	2
Interest payable on loans from group undertakings	99	176
Capitalised interest	(119)	(107)
Preference share dividend paid	16	16
Finance lease interest	1	8
Foreign exchange net loss	-	650
	<b>9</b>	<b>745</b>

During the period, a dividend was payable on the "A" Preference shares of £16m at 16 45p per share (2009 £16m at 16 45p per share) and £0 4m at 13 93p per share (2009 £0 4m at 13 93p per share) on the "B" Preference shares.



# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 8. TAXATION ON PROFIT ON ORDINARY ACTIVITIES

#### Factors that have affected the tax charge

The standard rate of corporation tax in the UK changed from 30% to 28% with effect from April 2008. The overall corporation tax rate for the company for the full year is 28% (2009 blended rate of 28.2%)

	52 weeks to 27 Feb 2010 £'m	53 weeks to 28 Feb 2009 £'m
<b>Current tax:</b>		
UK Corporation tax on profit for the financial period	499	361
Adjustments in respect of previous financial periods	8	(183)
<b>Total current tax</b>	<b>507</b>	<b>178</b>
<b>Deferred tax:</b>		
Current period tax	(10)	59
Prior period items	77	(42)
Change in tax rate	-	-
<b>Total deferred tax</b>	<b>67</b>	<b>17</b>
<b>Tax on profit on ordinary activities</b>	<b>574</b>	<b>195</b>

The tax assessed for the period is lower (2009 lower) than the standard rate of corporation tax in the UK of 28% (2009 blended rate 28.2%). The differences are explained below

	52 weeks to 27 Feb 2010 £'m	53 weeks to 28 Feb 2009 £'m
Profit on ordinary activities before tax	2,419	1,748
Profit on ordinary activities multiplied by standard rate in the UK 28% (2009 28.2%)	677	493
Effects of		
Expenses not deductible for tax purposes	45	51
Deductions on employee share schemes	(34)	(12)
Profit on property disposals not taxable or available for tax relief	(123)	(46)
Accelerated capital allowances and other timing differences	10	(24)
Other short term timing differences	10	(28)
Group relief received without payment	(86)	(157)
Prior period items	8	(183)
Other items	-	84
<b>Current tax charge for the financial period</b>	<b>507</b>	<b>178</b>

#### Tax on items charged to equity:

	2010 £'m	2009 £'m
<b>Current tax</b>		
Share-based payments	-	(26)
<b>Deferred tax</b>		
Share-based payments	-	57
<b>Total tax on items (charged) / credited to equity</b>	<b>-</b>	<b>31</b>

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 9. DIVIDENDS

	52 weeks to 27 Feb 2010 £'m	53 weeks to 28 Feb 2009 £'m
Equity ordinary interim dividends paid £0 758 (2009 £0 758) per share	1,000	1,000

### 10. INTANGIBLE ASSETS

	Goodwill £'m
<b>Cost</b>	
At 28 February 2009*	233
Additions	-
<b>At 27 February 2010</b>	<b>233</b>
<b>Provision for amortisation</b>	
At 28 February 2009	44
Amortisation charge	11
<b>At 27 February 2010</b>	<b>55</b>
<b>Net book value</b>	
<b>At 27 February 2010</b>	<b>178</b>
At 28 February 2009	189

\*Goodwill predominately relates to the conversion of One Stop stores from another Group company. During 2010 the company converted 1 One Stop store to a Tesco Express store (2009: 9).

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 11. TANGIBLE FIXED ASSETS

	Land and buildings	Plant, equipment fixtures and fittings and motor vehicles	Total
	£'m	£'m	£'m
<b>Cost</b>			
At 28 February 2009	9,210	4,503	13,713
Additions at cost (a)	877	451	1,328
Transfer (to) / from group undertakings (b)	(247)	(19)	(266)
Disposals (see note 4)	(830)	(41)	(871)
<b>At 27 February 2010</b>	<b>9,010</b>	<b>4,894</b>	<b>13,904</b>
<b>Accumulated depreciation</b>			
At 28 February 2009	951	2,575	3,526
Charge for the period	83	460	543
Transfer from group undertakings (b)	(28)	(14)	(42)
Disposals (see note 4)	(94)	(26)	(120)
<b>At 27 February 2010</b>	<b>912</b>	<b>2,995</b>	<b>3,907</b>
<b>Net book value (c)</b>			
<b>At 27 February 2010</b>	<b>8,098</b>	<b>1,899</b>	<b>9,997</b>
At 28 February 2009	8,259	1,928	10,187
<b>Capital work in progress included above (d)</b>			
<b>At 27 February 2010</b>	<b>783</b>	<b>48</b>	<b>831</b>
At 28 February 2009	823	69	892
The net book value of land and buildings comprise -			
		2010 £'m	2009 £'m
Freehold		7,398	7,517
Leaseholds		700	742
		<b>8,098</b>	<b>8,259</b>

#### Notes

- Additions at cost includes £119m (2009 £107m) in respect of interest capitalised, principally relating to land and building assets. The capitalisation rate used to determine the amount of finance costs capitalised during the 52 weeks to 27 February 2010 was 5.1% (2009 5.1%).
- Transfers of assets are made to / from other group companies throughout the 52 week period and are done at the net book value at the date of transfer.
- Net book value includes capitalised interest, less amounts transferred and written off on disposal, of £455m (2009 £380m).
- Capital work in progress does not include land.

## TESCO STORES LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

#### 11. TANGIBLE FIXED ASSETS (continued)

	2010 £'m	2009 £'m
Assets held under finance leases and capitalised in plant and equipment		
Cost	717	719
Accumulated depreciation	(554)	(503)
Net book value	163	216

The following amounts have been (charged) / credited to operating costs in the Profit and Loss Account during the 52 weeks ended 27 February 2010

	£'m
Impairment of fixed assets	
At 28 February 2009	52
Impairment losses	(27)
Reversal of impairment losses	27
At 27 February 2010	52

The company has determined that for the purposes of impairment testing, each store is a cash-generating unit. Cash-generating units are tested for impairment if there are indications of impairment at balance sheet date.

Recoverable amounts for cash-generating units are mainly based on value in use, which is generally calculated from cash flow projections for five to twenty years using data from the company's latest internal forecasts, the results of which are reviewed by the Board. The key assumptions for the value in use calculations are those regarding those discount rates, growth rates and expected changes in margins. Management estimate discount rates using pre-tax rates that reflect the current market assessment of the time value of money and the risks specific to cash-generating units. Changes in selling prices and direct costs are based on past experience and expectations of future changes in the market.

The forecasts are extrapolated beyond five years based on estimated long-term growth rates of generally 1% to 4% (2009 2% to 10%).

The pre-tax discount rates used to calculate value in use range from 6% to 14% (2009 7% to 24%) depending on the specific conditions in which each store operates. These discount rates are derived from the company's post-tax weighted average cost of capital.

The reversal of previous impairment losses principally arose due to improvements in stores' performance over the last 52 weeks ended 27 February 2010 which increased the net present value of future cash flows.

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 12. FIXED ASSET INVESTMENTS

	Group companies £'m
<b>Cost</b>	
At 28 February 2009	295
Additions	84
Disposals	(112)
<b>At 27 February 2010</b>	<b>267</b>
<b>Provision for impairment</b>	
At 28 February 2009	25
Impairment charge	(13)
<b>At 27 February 2010</b>	<b>12</b>
<b>Net book value</b>	
<b>At 27 February 2010</b>	<b>255</b>
At 28 February 2009	270

The directors believe that the carrying value of the other investments is supported by their underlying net assets

The disposals and impairments represent the dissolution of Buyright (London) Limited £98m and Waltham Abbey Developments Limited £5m

Details of the principal subsidiary undertakings at the period end are as follows

Investments in subsidiary undertakings	Registered in	% shares held	Nature of business
Halesworth SPV Limited	England	100	Property company
Motorcause Limited	England	100	Property company
Nutri Centres Limited	England	100	Complementary medicine
Telegraph Properties (Kirkby) Limited	England	100	Property company
Tesco Property Nominees (No 5) Limited	England	100	Property company
Tesco Property Nominees (No 6) Limited	England	100	Property company
Tesco Kirkby (General Partner) Limited	England	100	Property company

A full list of the company's subsidiary undertakings will be annexed to the next Annual Return filed at Companies House

Details of the principal associates at the period end are as follows

Investments in associated companies	Registered in	% shares held	Nature of business
Greenergy International Limited	England	21.3	Fuel supplier
Tesco Homeplus Co Limited	Korea	47.94	Retailing

All of the shares held are £1 ordinary shares with the exception of 10p ordinary shares held in Nutri Centres Limited and KRW10,000 ordinary shares held in Tesco Homeplus Co Limited. The company's share of the share capital and reserves of the principal associate Tesco Homeplus Co Limited was £59m and (£155m) respectively. The company's share of the share capital and reserves of the principal associate Greenergy International Limited was £33,000 (2009 £33,000) and £15,533,000 (2009 £13,061,000) respectively.

### 13. STOCK

	2010 £'m	2009 £'m
Goods for resale	1,321	1,292

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 14. DEBTORS – AMOUNTS FALLING DUE WITHIN ONE YEAR

	2010 £'m	2009 £'m
Amounts owed by group undertakings	5,607	6,261
Other debtors	587	639
Prepayments and accrued income	101	92
	<b>6,295</b>	<b>6,992</b>

Included within amounts owed by group undertakings are amounts that are unsecured, have no fixed date of repayment and are repayable on demand. During the year, interest was receivable on a portion of the amounts owed by group undertakings at the 12 month base rate plus 1%.

### 15. CREDITORS – AMOUNTS FALLING DUE WITHIN ONE YEAR

	2010 £'m	2009 £'m
Bank loans and overdrafts	6	2,102
Trade creditors	2,827	2,941
Amounts owed to group undertakings	5,934	7,701
Corporation tax	348	232
Finance leases (note 18)	37	38
Other taxation and social security	366	239
Other creditors	1,061	999
Accruals and deferred income	613	557
	<b>11,192</b>	<b>14,809</b>

Interest is paid on a portion of the amounts owed to group undertakings at the rate of LIBOR plus 1% except for a loan with Armitage Finance Unlimited of 1,586,004,000 (2009 1,836,004,000) Polish zloty which is unsecured and accrues interest at WIBOR (Warsaw Interbank Offered Rate) plus 1.0% points with effect from 1 March 2009. This was repayable in November 2009 but the Company made use of the provision in the loan agreement to extend the terms to 2 November 2011.

### 16. CREDITORS – AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2010 £'m	2009 £'m
Finance leases (note 18)	57	94
"A" Preference shares of £1 each – 259,000,000 (2009 259,000,000)	259	259
"B" Preference shares of £1 each – 5,000,000 (2009 5,000,000)	5	5
	<b>321</b>	<b>358</b>

The authorised preference share capital of the company is as follows: 259,994,000 "A" Preference shares of £1 each (2009 259,994,000) and 2,263,250,000 "B" Preference shares of £1 each (2009 2,263,250,000).

The preference shares confer on the holder the right to receive a fixed dividend of 6.08% for the "A" Preference shares. Dividends for the "B" Preference shares are calculated based on a pre-determined formula of the Reference Gilt Rate plus 1.279% multiplied by the RPI ratio applicable to the month in which the dividend payment falls. As regards capital, on winding up of the company, the preference shares shall be redeemed in priority to ordinary shares, together with any arrears of dividend.

The "A" Preference share became redeemable at any date after 22 May 2007 by service of a notice of redemption by the company or the "A" Preference shareholders.

The "B" Preference shares are irredeemable.

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 17. PROVISIONS FOR LIABILITIES

	Deferred taxation £'m
At 28 February 2009	373
Charged to the Profit and Loss Account	
- In respect of the current period	(10)
- In respect of prior periods	77
- Transferred to fixed assets	(14)
At 27 February 2010	426

	2010 £'m	Amount provided 2009 £'m
Excess of capital allowances over depreciation	460	399
Other short term timing differences	-	2
Share-based payment	(34)	(28)
	426	373

### 18. LEASING COMMITMENTS

#### Finance lease commitments – company as lessee

Future minimum lease payments under finance leases are as follows

	2010 £'m	2009 £'m
Gross rental obligations	95	143
Less future finance charges	(1)	(11)
Present value of minimum lease payments	94	132
Analysed as		
Within one year	37	38
Between two and five years	57	94
	94	132

The company has finance leases for various items of plant, equipment, fixtures and fittings. There are also a small number of buildings which are held under finance leases. The fair value of the company's lease obligations approximate to their carrying value.

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 18. LEASING COMMITMENTS (continued)

#### Operating lease commitments – company as a lessee

Annual commitments payable under non-cancellable operating leases are as follows

Expiring	Land and buildings		Other	
	2010 £'m	2009 £'m	2010 £'m	2009 £'m
Within one year	2	2	6	5
Between two and five years	50	15	18	22
After five years*	552	480	9	-
	604	497	33	27

\*The prior year commitments have been adjusted to include all applicable operating leases in line with the current year

Operating lease payments represent rentals payable by the company for certain, of its retail, distribution and office properties. The leases have varying terms, purchase options, escalation clauses and renewal rights

### 19. CALLED UP SHARE CAPITAL

	2010 £'m	2009 £'m
Authorised		
1,320,006,000 ordinary shares of £1 each (2009 1,320,006,000)	1,320	1,320
Allotted, called up and fully paid		
1,320,006,000 ordinary shares of £1 each (2009 1,320,006,000)	1,320	1,320

### 20. PROFIT AND LOSS RESERVE

	Total £'m
At 28 February 2009 as previously reported	4,344
Profit for the financial period	1,845
Dividends (note 9)	(1,000)
Share-based payment	201
Adjustment in respect of prior years - FRS 20 SBP*	(17)
At 27 February 2010	5,373

\* The company adopted Amendments to FRS 20 'Share Based Payment' – Vesting Conditions and Cancellations. The impact on the Company's result for the year ended 28 February 2009 is a reduction in profit of £17m. This is considered immaterial and the accounts have not been restated



## **TESCO STORES LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)**

#### **21. SHARE-BASED PAYMENTS**

The total Profit and Loss Account charge for the period recognised in respect of share-based payments is £206m (2009 £176m), which is made up of share option schemes and share bonus payments

##### **a) Share option schemes**

Tesco PLC had four share option schemes in operation during the 52 week period which were available to the employees of the company, all of which are equity-settled schemes

- i) The Savings-Related Share Option Scheme (1981) permits the grant to employees of options in respect of ordinary shares linked to a building society/bank save-as-you-earn contract for a term of three or five years with contributions from employees of an amount between £5 and £250 per four-weekly period. Options are capable of being exercised at the end of the three or five-year period at a subscription price not less than 80% of the average of the middle-market quotations of an ordinary share over the three dealing days immediately preceding the offer date
- ii) The Approved Executive Share Option Scheme (1994) was adopted on 17 October 1994. The exercise of options granted under this scheme will normally be conditional upon the achievement of a specified performance target related to the growth in earnings per share over a three-year period. No further options will be granted under this scheme and it has been replaced by the Discretionary Share Option Plan (2004). There were no discounted options granted under this scheme
- iii) The Unapproved Executive Share Option Scheme (1996) was adopted on 7 June 1996. The exercise of options granted under this scheme will normally be conditional upon the achievement of a specified performance target related to the growth in earnings per share over a three-year period. No further options will be granted under this scheme and it has been replaced by the Discretionary Share Option Plan (2004). There were no discounted options granted under this scheme
- iv) The Discretionary Share Option Plan (2004) was adopted on 5 July 2004. This scheme permits the grant of approved, unapproved and international options in respect of ordinary shares to selected executives. Options are normally exercisable between three and ten years from the date of grant at a price not less than the middle-market quotation or average middle-market quotations of an ordinary share for the dealing day or three dealing days preceding the date of grant. The exercise of options will normally be conditional on the achievement of a specified performance target related to the annual percentage growth in earnings per share over a three-year period. There will be no discounted options granted under this scheme

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 21. SHARE-BASED PAYMENTS (continued)

The following tables reconcile the number of share options outstanding and the weighted average exercise price (WAEP)

For the 52 weeks ended 27 February 2010

	Saving-related share option scheme		Approved executive share option scheme		Unapproved executive share option scheme	
	Options	WAEP	Options	WAEP	Options	WAEP
Outstanding at 28 February 2009	132,160,281	306 11	14,975,975	351 82	63,147,584	344 63
Granted	35,300,806	328 00	2,259,253	338 40	21,592,724	338 42
Forfeited	(8,777,932)	315 43	(533,568)	409 75	(3,071,604)	409 29
Exercised	(30,760,291)	257 20	(3,497,597)	286 54	(14,440,548)	273 16
<b>Outstanding at 27 February 2010</b>	<b>127,922,864</b>	<b>323.27</b>	<b>13,204,063</b>	<b>364 47</b>	<b>67,228,156</b>	<b>355 03</b>
Exercisable as at 27 February 2010	5,824,286	266 10	5,679,556	282 29	25,579,554	280 29
Exercise price range (pence)		195 00 to 307 00		197 50 to 388 75		197 50 to 415 50
Weighted average remaining contractual life (years)		0 18		4 26		4 53

For the 53 weeks ended 28 February 2009

	Saving-related share option scheme		Approved executive share option scheme		Unapproved executive share option scheme	
	Options	WAEP	Options	WAEP	Options	WAEP
Outstanding at 23 February 2008	141,942,369	281 27	15,327,401	324 87	61,426,953	308 47
Granted	35,715,916	311 00	3,221,139	426 79	15,268,660	426 79
Forfeited	(9,597,430)	299 64	(877,444)	384 34	(2,695,993)	388 51
Exercised	(35,900,574)	214 48	(2,695,121)	277 55	(10,852,036)	244 62
<b>Outstanding at 28 February 2009</b>	<b>132,160,281</b>	<b>306.11</b>	<b>14,975,975</b>	<b>351 82</b>	<b>63,147,584</b>	<b>344 63</b>
Exercisable as at 28 February 2009	6,075,815	220 72	5,385,287	259 43	27,938,449	260 61
Exercise price range (pence)		159 00 to 248 00		197 50 to 313 50		184 00 to 313 50
Weighted average remaining contractual life (years)		0 18		3 98		4 72

Share options were exercised on a regular basis throughout the period. The average share price during the 52 weeks ended 27 February 2010 was 380 05p (2009 372 06p)

# TESCO STORES LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

### 21. SHARE-BASED PAYMENTS (continued)

The fair value of the share options is estimated at the date of grant using the Black-Scholes option pricing model. The following table gives the assumptions applied to the options granted in the respective periods shown. No assumption has been made to incorporate the effects of expected early exercise.

	2010		2009	
	Savings-related share option schemes	Executive share option schemes	Savings-related share option schemes	Executive share option schemes
Expected dividend yield (%)	3.6%	3.6-3.9%	3.3%	3.3%
Expected volatility (%)	26-31%	25%	25-30%	25%
Risk-free interest rate (%)	2.0-2.8%	2.8-3.3%	3.2-3.8%	3.2-4.9%
Expected life of option (years)	3 or 5	6	3 or 5	6
Weighted average fair value of options granted (pence)	86.74	64.24	89.28	93.90
Probability of forfeiture (%)	14-16%	10%	20-25%	10%
Share price (pence)	378.00	345.23	361.00	425.2
Weighted average exercise price (pence)	328.00	338.58	311.00	425.2

Volatility is a measure of the amount by which a price is expected to fluctuate during a period. The measure of volatility used in Tesco PLC option pricing models is the annualised standard deviation of the continuously compounded rates of return on the share over a period of time. In estimating the future volatility of the company's share price, the Board consider the historical volatility of the share price over the most recent period that is generally commensurate with the expected term of the option, taking into account the remaining contractual life of the option.

#### b) Share bonus schemes

Eligible United Kingdom employees are able to participate in Shares In Success, an all-employee profit sharing scheme. Each year, shares are awarded in Tesco PLC as a percentage of earnings up to a statutory maximum of £3,000.

Senior management also participate in performance-related bonus schemes. The amount paid to employees is based on a percentage of salary and is paid partly in cash and partly in shares. Bonuses are awarded to eligible employees who have completed a required service period and are dependent on the achievement of EPS and corporate targets. The accrued cash element of the bonus at the Balance Sheet date is £22m (2009: £15m).

Selected senior management participate in the senior management Performance Share Plan. Awards made under this plan will normally vest three years after the date of the award for nil consideration. Vesting will normally be conditional on the achievement of specified performance targets related to the return on capital employed over a three year performance period.

The fair value of shares awarded under these schemes is their market value on the date of award. Expected dividends are not incorporated into the fair value.

The Executive Directors participate in short-term and long-term bonus schemes designed to align their interests with those of shareholders. Full details of these schemes can be found in the Tesco PLC Directors' Remuneration Report.

## TESCO STORES LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

#### 21. SHARE-BASED PAYMENTS (continued)

The number and weighted average fair value (WAFV) of share bonuses awarded during the 52 weeks to 27 February 2010 was

	2010		2009	
	Shares number	WAFV pence	Shares number	WAFV pence
Shares in Success	26,986,530	349.66	19,737,906	431.05
Executive incentive schemes	8,251,847	356.05	6,970,188	415.45
Performance share plan	1,277,801	375.52	1,871,222	353.76

#### 22. POST-RETIREMENT BENEFITS AND PENSIONS

##### *Pensions*

The company participates in the Tesco PLC Pension Scheme which is a defined benefit multi-employer scheme within the Tesco Group and cannot identify its shares of the underlying assets and liabilities of the scheme. Accordingly, as permitted by FRS17, the company has accounted for the scheme as a defined contribution scheme, and the charge for the 52 weeks to 27 February 2010 is based upon the cash contributions payable.

The total cost of the scheme to the UK Group was £414m (2009 £383m). Further disclosure relating to the Tesco PLC Pension Scheme can be found in the Tesco PLC Annual Report and financial statements for the 52 weeks ended 27 February 2010.

The company expects to make contributions of approximately £397m to defined benefit pension schemes in the year ending 27 February 2011.

##### *Post-retirement healthcare benefits*

The company operates a scheme offering post-retirement healthcare benefits. The cost of providing for these benefits has been accounted for on a basis similar to that used for defined benefit pension schemes.

The liability as at 27 February 2010 of £12m (2009 £10m), was determined in accordance with the advice of qualified actuaries, is being spread forward over the service lives of relevant employees and £0.7m (2009 £0.7m) has been charged to the Profit and Loss Account during the 52 weeks ended 27 February 2010.

It is expected that payments will be tax deductible at the company's tax rate, when made.

#### 23. CAPITAL COMMITMENTS

At 27 February 2010 there were commitments for capital expenditure contracted for but not provided of approximately £262m (2009 £174m).

#### 24. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The company's immediate parent undertaking is Tesco Holdings Limited.

The company's ultimate parent undertaking and controlling party is Tesco PLC, which is incorporated in Great Britain and registered in England and Wales, and which is the parent undertaking of the smallest and largest group to consolidate these financial statements. Copies of the Tesco PLC financial statements can be obtained from the Company Secretary, Tesco PLC, Tesco House, PO Box 18, Delamare Road, Cheshunt, Hertfordshire, EN8 9SL.

## **TESCO STORES LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)**

#### **25. CONTINGENT LIABILITIES**

A number of contingent liabilities can arise in the normal course of business which if realised are not expected to result in a material liability to the company. The company recognises provisions for liabilities when it is more likely than not a settlement will be required and the value of such a payment can be reliably estimated. No contingent liabilities have been recognised in the current year.

In September 2007, the Office of Fair Trading (OFT) issued its provisional findings in its Statement of Objections relating to the alleged collusion between certain large supermarkets and dairy processors. On 30 April 2010, the OFT announced that it decided to drop the allegations against the company in relation to milk and butter in the dairy investigation. The OFT agreed a discretionary penalty discount of 10% for the company not contesting the two remaining allegations which related to cheese. The company has however made no admission of wrongdoing. The discounted fine will become payable after the OFT issues its decision later this year and is immaterial and therefore no provision has been recognised.

#### **26. RELATED PARTY TRANSACTIONS**

Transactions with other subsidiary companies within the group are not disclosed as the company has taken advantage of the exemption under paragraph 3(c) of FRS 8 "Related Party Disclosures", as the consolidated financial statements of Tesco PLC, in which the company is included, are available at the address noted in note 24.

Transactions between the company and its associates are disclosed below.

During the 52 weeks ended 27 February 2010, the company purchased £1,312m (2009 £1,171m) of fuel from its associate Greenergy International Limited.

As at 27 February 2010, the company owes Greenergy International Limited £24m (2009 £156m) in respect of these transactions.

#### **27. POST BALANCE SHEET EVENTS**

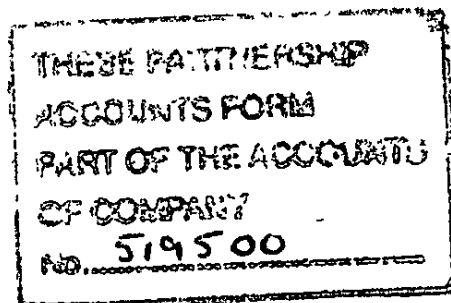
Since the balance sheet date, the company entered into several joint venture arrangements which involved the sale and leaseback of properties to and from these joint ventures and other third party companies. The terms of these sale and leasebacks vary, however, common factors include, the sale of the properties to the joint venture at market value, options at the end of the lease for the company to repurchase the properties at market value, market rent reviews and 20-30 year lease terms.

On May 17 2010, the Company acquired an extra 14.4% of Greenergy International Limited at a cost of £14.5m.

A number of changes to the UK Corporation tax system were announced in the June 2010 Budget Statement. The Finance (No2) Act 2010 included legislation to reduce the main rate of corporation tax from 28% to 27% from 1 April 2011. Further reductions to the main rate are proposed to reduce the rate by 1% per annum to 24% by 1 April 2014. As at 27 February 2010 the rate changes were not substantively enacted and, therefore, are not included in these financial statements. The overall effect of the changes from 27% to 24%, if these applied to the deferred tax balance at 27 February 2010 would be to reduce the deferred tax liability by £61m.

THE TESCO CROWN LP  
ANNUAL REPORT AND FINANCIAL STATEMENTS  
FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010

Registered Number: LP008527



## **THE TESCO CROWN LP**

### **STATEMENT OF PARTNERS' RESPONSIBILITIES**

The Partners' responsibilities in preparing the Partners' financial statements are set out in clause 22 of the Partnership Deed dated 31<sup>st</sup> January 2003 ("the Partnership Deed"). In fulfilling their responsibilities hereunder, the Partners have decided to prepare financial statements that give a true and fair view of the state of affairs of the Partnership at the end of the financial period and of the profit or loss of the Partnership for each financial period. In preparing those financial statements the Partners accept responsibility for

- selecting suitable accounting policies and then applying them consistently,
- making judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, and
- preparing the financial statements on the going concern basis unless it is inappropriate to presume that the Partnership will continue in business

The Partners accept responsibility for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Partnership and enable it to ensure that the financial statements comply with the Partnership Deed. They also accept responsibility for the system of internal control and for safeguarding the assets of the Partnership and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **THE TESCO CROWN LP**

### **PROFIT AND LOSS ACCOUNT FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010**

	Note	2010 £'000	2009 £'000
Income from charges to group undertakings		-	17,423
Net interest receivable from charges to group undertakings		4,808	6,344
Charges from group undertakings		-	-
<b>Profit for the financial period</b>	<b>4</b>	<b>4,808</b>	<b>23,767</b>

There are no recognised gains or losses other than those shown in the Profit and Loss account above

There are no differences between the profit on ordinary activities before taxation for the financial period stated above and their historical cost equivalents

All operations are continuing for the financial period



# THE TESCO CROWN LP

## BALANCE SHEET AS AT 27 FEBRUARY 2010

	Notes	2010 £'000	2009 £'000
<b>Current assets</b>			
Debtors – due within one year	3	125,871	121,063
Cash at bank		225	225
<b>Net assets</b>		<b>126,096</b>	<b>121,288</b>
<b>Represented by:</b>			
Amounts due to Partners	4	126,096	121,288
<b>Total Partners' funds</b>	<b>4</b>	<b>126,096</b>	<b>121,288</b>

The financial statements on pages 3 and 4 were approved on behalf of the Partners on 24 November 2010 and were signed on its behalf by



Richard Brasher

General Partner  
For and on behalf of the Tesco Stores Limited  
Registered number 00519500

The notes on pages 5 and 6 form part of these financial statements

# THE TESCO CROWN LP

## NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010

### 1 ACCOUNTING POLICIES

#### Basis of accounting

The accounts of the Partnership have been prepared on the accruals basis in Sterling under the historical cost convention and in accordance with UK generally accepted accounting practice including applicable accounting standards of the Accounting Standards Board except where such convention, practice or standards conflict with the specific accounting policies set out below. The Partnership has taken advantage of sections 4 to 6 of The Partnerships (Accounts) Regulations 2008 whereby the Partnership is exempt from audit because it is included in the consolidated financial statements of Tesco PLC, which are publicly available.

#### Assets contributed

No value shall be attributed to assets, other than cash or other marketable securities that are contributed to the Partnership by Partners.

#### Loans

Loans made shall be stated at face value less provisions for bad and doubtful debts.

#### Foreign currencies

Transactions in foreign currencies are translated at the exchange rate on the date of the transaction. At each Balance Sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the prices prevailing on the Balance Sheet date. All differences are taken to the Profit and Loss account for the period.

#### Income received under deduction of tax

Income received or to be received under deduction of tax is included in income in the Profit and Loss account at the gross amount before deduction of such tax.

### 2 OPERATING PROFIT

The Partnership had no employees during the period. The General Partner received no remuneration for its services to the Partnership.

### 3 DEBTORS – DUE WITHIN ONE YEAR

	2010 £'000	2009 £'000
Amounts owed by group undertakings	125,871	121,063

Amounts owed by group undertakings are unsecured, bear interest at LIBOR plus 1% and have no fixed date of repayment.

## THE TESCO CROWN LP

### NOTES TO THE FINANCIAL STATEMENTS FOR THE 52 WEEKS ENDED 27 FEBRUARY 2010 (continued)

#### 4 AMOUNTS DUE TO PARTNERS

Partners Accounts as at 27 Feb 2010	Capital Contributions £'000	Profit for the period £'000	Distributions £'000	Total £'000
Tesco PLC	190,000	4,685	(71,822)	122,863
Tesco Stores Limited	5,000	123	(1,890)	3,233
<b>Total</b>	<b>195,000</b>	<b>4,808</b>	<b>(73,712)</b>	<b>126,096</b>

#### 5 ULTIMATE PARENT UNDERTAKING

The immediate parent undertakings of the Partnership are Tesco Plc and Tesco Stores Limited. The parent undertaking is Tesco Plc. The registered office is Tesco House, Delamare Road, Cheshunt, EN8 9SL.