# **Thales Electronics plc**

**Report and Financial Statements** 

31 December 2007

THURSDAY



A69

10/04/2008 COMPANIES HOUSE

### Thales Electronics plc

### Registered No 497098

#### **Directors**

A Dorrian

A Lagomarsino Appointed 1 August 2007
L Hammond Appointed 31 December 2007
D Horne Resigned 1 August 2007
W P Moffatt Resigned 31 December 2007

### Secretary

M W P Seabrook

#### **Auditors**

Ernst & Young LLP I More London Place London SEI 2AF

### **Registered Office**

2 Dashwood Lang Road The Bourne Business Park Addlestone Surrey KT15 2NX

# **Directors' report**

The directors present their annual report and financial statements, together with the auditors' report, for the year ended 31 December 2007

#### Principal activity

The principal activity of the company is a holding company

#### Business review and future developments

In 2005 the Company operated the Group's cash pooling in the UK but in March 2006 responsibility for this activity passed to the Company's immediate parent, Thales Holdings UK plc. This has resulted in the Company having much lower levels of Investment Income, Finance Costs, Trade and Other Receivables, Cash, Trade and Other Payables and Bank Overdrafts in 2006 and 2007.

The Company acts as a non-trading, intermediate holding company within the Thales group of companies based in the UK. The Company receives regular dividend income from its investment in Camelot Group plc. On 30 August 2007 Camelot Group plc signed the enabling agreement with the National Lottery Commission which officially appoints Camelot as operator of The National Lottery from February 2009 to 2019. This triggered a subscription agreement compelling the Company to subscribe for 10,000,000 redeemable shares in Camelot Group plc at par

The subsidiary undertakings held by the Company are listed in note 8 to the financial statements Consolidated financial statements are not presented as the Company takes advantage of the exemption afforded by Section 228 of the Companies Act 1985 and IAS27

The directors do not foresee any change in the business of the company in the foreseeable future

### Results and dividends

The audited financial statements for the year ended 31 December 2007 are set out on pages 7 to 19 The company made a profit after taxation for the year of £4,453,000 (2006 – £2,118,000 loss)

The directors do not recommend the payment of a dividend (2006 – £nil)

#### Financial risk management objectives and policies

The Company's principal financial instruments comprise cash and bank overdrafts. The Company has various other financial assets and liabilities such as trade receivables and trade payables, which arise directly from its operations.

It is, and has been throughout the year under review, the Company's policy that no trading in financial instruments shall be undertaken

The main risks arising from the Company's financial instruments are foreign currency risk and credit risk. The board reviews and agrees policies for managing each of these risks and they are summarised below.

#### Foreign currency risk

The Company has transactional currency exposures in respect of its cash and bank overdrafts. This exposure is unhedged, but minimal due to the very low value of the balances involved

# **Directors' report (continued)**

#### Credit risk

The Company's principal financial assets are bank balances and cash, trade and other receivables and investments

The Company trades exclusively with fellow subsidiaries and associates

With respect to credit risk arising from the other financial assets of the Company, which comprise cash and cash equivalents, the Company's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments

The Company has no significant concentration of credit risk due to the financial status of its counterparties

#### Liquidity risk

The Company's exposure to liquidity risk is minimal

#### Directors

The directors who served during the year were as listed on page 1

#### **Director's liabilities**

The company has not granted any indemnity against liability to its directors during the year or at the date of approving the directors' report

#### **Donations**

No charitable or political donations were made during the year (2006 - nil)

#### **Auditors**

Ernst & Young LLP have expressed their willingness to continue in office as auditors and a resolution proposing their reappointment will be submitted at the Annual General Meeting

On behalf of the Board

M W P Seabrook

Secretary

31 March 2008

2 Dashwood Lang Road The Bourne Business Park Addlestone Surrey KT15 2NX

# Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the financial statements in accordance with applicable United Kingdom law and United Kingdom Generally Accepted Accounting Practice

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Independent auditors' report

to the members of Thales Electronics plc

We have audited the financial statements of Thales Electronics plc for the year ended 31 December 2007 which comprise the Income Statement, the Balance Sheet, the Cash Flow Statement and the related notes 1 to 17 These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable United Kingdom law and International Financial Reporting Standards (IFRSs) as adopted by the European Union are set out in the Statement of Directors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether the information given in the directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

# Independent auditors' report

to the members of Thales Electronics pic (continued)

#### Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with IFRSs as adopted by the European Union, of the state of the company's affairs as at 31 December 2007 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the directors' report is consistent with the financial statements

Enio + Your W

Ernst & Young LLP

Registered auditor

London

**3** 1 March 2008

# Income statement

for the year ended 31 December 2007

		2007	2006
	Note	£000	£000
Administrative income		40	7
Amounts written off investments		(5,086)	(12,468)
Operating loss	2	(5,046)	(12,461)
Investment income	4	10,858	13,185
Finance costs	5	(738)	(2,109)
Profit/(loss) before taxation		5,074	(1,385)
Tax expense	6	(621)	(733)
Profit/(loss) for the financial year		4,453	(2,118)

The accompanying notes are an integral part of this income statement

# **Balance sheet**

## At 31 December 2007

		2007	2006
	Note	£000	£000
Non-current assets	7	720 (04	726 770
Investment in subsidiaries Other non-current financial assets	7 8	730,684 18,750	735,770 8,750
Other non-current financial assets	0	16,730	0,730
		749,434	744,520
Current assets			
Trade and other receivables	9	60,344	86,207
Corporation tax debtor		24	-
Cash and cash equivalents	10	6,809	209
		67,177	86,416
Total assets		816,611	830,936
Current liabilities			·
Trade and other payables	11	69,452	71,188
Current tax liability		, <u>-</u>	813
Bank overdrafts	12	9	16,177
		69,461	88,178
Net current liabilities		(2,284)	(1,762)
Non-current liabilities		<del></del> :	
Provisions	13	861	922
Total liabilities		70,322	89,100
Net assets		746,289	741,836
Equity			
Share capital	14	74,613	74,613
Share premium account	15	212,215	212,215
Capital redemption reserve	15	279,325	279,325
Retained earnings	15	180,136	175,683
Total equity		746,289	741,836
		<del></del>	

The financial statements on pages 7 to 19 were approved by the Board of directors and authorised for issue on 31 March 2008 They were signed on its behalf by

A Lagomarsino Director

The accompanying notes are an integral part of this balance sheet

# **Cash flow statement**

for the year ended 31 December 2007

		2007	2006
	Note	£000	£000
Cash flows from operating activities			
Loss from operations	2	(5,046)	(12,461)
Adjustments for,			
Impairment charge	7	5,086	12,468
Gain on disposal of investments			_
(Decrease)/increase in provisions	13	(61)	(232)
Operating cash flows before movement in working capital		(21)	(225)
Decrease in receivables	9	25,863	258,779
(Decrease)/increase in payables	11	(1,736)	(144,699)
Cash generated from operations		24,106	113,855
Income taxes (paid)/received		(1,458)	267
Finance costs	5	(738)	(2,108)
Net cash from operating activities		21,910	112,014
Investing activities			
Interest received	4	3,198	6,482
Dividends received	4	7,660	6,703
Proceeds on disposal of investments		-	-
Purchases of trading investments		(10,000)	-
Net cash from/(used in) investing activities		858	13,185
Net increase/(decrease) in cash & cash equivalents		22,768	125,199
Cash & cash equivalents at beginning of year	10	(15,968)	(141,167)
Cash & cash equivalents at end of year	10	6,800	(15,968)

Cash and cash equivalents include bank overdrafts

The accompanying notes are an integral part of this cash flow statement

### Notes to the financial statements

at 31 December 2007

#### General Information

The Company is incorporated in the United Kingdom under the Companies Act 1985. The address of the registered office is given on page 1. The nature of the Company's operations and principal activities are set out in the directors' report.

The financial statements are presented in pounds sterling, the currency in which the majority of the Company's transactions are denominated

### 1. Accounting Policies

#### Basis of accounting

The financial statements have been prepared in accordance with International Financial Reporting Standards, (IFRSs) The financial statements have also been prepared in accordance with IFRSs adopted for use in the European Union

The financial statements have been prepared on the historical cost basis, except for the revaluation of certain properties and financial instruments. The principal accounting policies adopted are set out below

These financial statements contain information about Thales Electronics Plc as an individual company and do not contain consolidated financial information as the parent of a group. The Company has taken advantage of the exemption from preparing consolidated financial statements afforded by Section 228 of the Companies. Act 1985 and 1AS 27 because it is a wholly owned subsidiary of Thales SA which prepares consolidated financial statements which are publicly available.

The Directors have obtained written confirmation of the intention of the ultimate parent to provide ongoing financial support to Thales Electronics plc and are confident that the company will be able to continue to trade and meet its liabilities as they fall due for the foreseeable future

#### Impairment of investments

At each balance sheet date the Company reviews the carrying amounts of its tangible investments to determine whether there is any indication that those investments have suffered an impairment loss 1f any such indication exists, the recoverable amount of the investment is estimated in order to determine the extent of the impairment loss (if any)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the investment

If the recoverable amount of an investment is estimated to be less than its carrying amount, the carrying amount of the investment is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant investment is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the investment is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the investment in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant investment is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### Financial instruments

Financial assets and financial liabilities are recognised on the Company's balance sheet when the Company becomes a party to the contractual provisions of the instrument

at 31 December 2007

#### 1. Accounting Policies (continued)

#### Trade receivables

Trade receivables are carried at original invoice amount less an estimate made for doubtful receivables based on a review of all outstanding amounts at the year end Bad debts are written off when identified

#### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value

#### Financial liabilities and equity

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. The accounting policies adopted for specific financial liabilities and equity instruments are set out below.

#### Bank borrowings

Interest-bearing bank loans and overdrafts are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in accordance with the Company's accounting policy for borrowing costs (see below)

#### Trade payables

Trade payables are initially measured at fair value and are subsequently measured at amortised cost using the effective interest rate method

#### **Taxation**

The tax expense represents the sum of the tax currently payable and deferred tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible.

- Deferred income tax is provided in full, using the liability method on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. The principal temporary differences arise from depreciation on property, plant and equipment, revaluations of certain non-current assets and derivative contracts, provisions for pensions and other post retirement benefits and tax losses carried forward, and, in relation to acquisitions, on the difference between the fair values of the net assets acquired and their tax base
- Tax rates enacted or substantively enacted by the balance sheet date are used to determine deferred income tax
- Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised
- Deferred income tax is provided on temporary differences arising on investments in subsidiaries, associates and joint ventures, except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future

at 31 December 2007

#### 1. Accounting Policies (continued)

#### Taxation (continued)

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

#### Revenue recognition

Interest income is accrued on a time basis, by reference to the principal outstanding and at the interest rate applicable

Dividend income from investments is recognised when the shareholders' rights to receive payments have been established

#### Foreign currencies

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are included in profit or loss for the period except for exchange differences arising on non-monetary assets and liabilities where the changes in fair value are recognised directly in equity

#### **Borrowing costs**

All borrowing costs are recognised in profit or loss in the period in which they are incurred

#### **Provisions**

Provisions are recognised when the Company has a present obligation as a result of a past event, and it is probable that the Company will be required to settle that obligation. Provisions are measured at the directors' best estimate of the expenditure required to settle the obligation at the balance sheet date, and are discounted to present value where the effect is material.

### Critical accounting judgements and key sources of estimation uncertainty

#### Critical judgements in applying the Company's accounting policies

In the process of applying the Company's accounting policies management considers that it has not made any judgements in the valuation of investments that will have a significant effect on the amounts recognised in the financial statements apart from those involving estimations

#### Key sources of estimation uncertainty

The Company has determined that the key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, would not have a significant risk of causing a material adjustment of the carrying amounts of assets and liabilities within the next financial year

at 31 December 2007

### 2. Operating loss

This is stated after charging/(crediting)

	2007	2006
	£000	£000
Net foreign exchange loss	12	46
Release of warranty provisions	(140)	-

For the year ended 31 December 2007 and the preceding year, auditors' remuneration for audit services has been borne by a fellow subsidiary. No amounts were payable to Ernst & Young LLP for non-audit services in either the current or preceding year.

#### 3. Staff costs

The directors received no remuneration for their services in respect of the company in either the current or preceding year. The company had no employees other than the directors

#### 4. Investment income

		2007	2006
		£000	£000
	Interest on bank deposits	-	17
	Interest receivable from group companies	3,198	6,465
	Dividends from equity investments	7,660	6,703
		10,858	13,185
5.	Finance costs		
Э.	Finance costs	_	
		2007	2006
		£000	£000
	Interest on bank loans and overdrafts	1	150
	Interest payable to fellow group companies	737	1,959
		738	2,109
		<del></del>	

at 31 December 2007

### 6. Income tax expense

(a) Recognised in the income statement

	2007	2006
	£000	£000
Current tax		
UK corporation tax	(24)	813
Adjustments in respect of prior years	645	(80)
Total current tax	621	733
Total tax charge on profit/(loss) on ordinary activities	621	733

### (b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 30% (2006 - 30%) The differences are reconciled below

	2007	2006
	£000	£000
Profit/(loss) on ordinary activities before tax	5,074	(1,385)
Profit/(loss) on ordinary activities multiplied by standard rate	<del></del>	
of corporation tax in the UK of 30%	1,522	(415)
Tax effect of		,
Expenses not deductible for tax purposes	(773)	1,875
Imputed interest under UK UK transfer pricing	(773)	(647)
Tax under/(over) provided in previous years (current tax)	645	(80)
Total tax charge on (loss)/profit on ordinary activities	621	733
	<del></del>	

at 31 December 2007

#### 7. Investments

The Company has investments in the following subsidiary undertakings all of which are wholly owned and incorporated in England & Wales except where stated To avoid a statement of excessive length, details of investments which are not significant have been omitted

	Holding	Principal Activity
Decca Limited Controls and Communications Limited Saracen Insurance Limited * Racal Radio Limited Thales IT&S Holdings Limited Sterling Flying Training Services Limited Thales Overseas Holdings Limited Thales (Wigmore Street) Limited	Ordinary shares	Holding company Holding company Insurance services Non-trading company Holding company Non-trading company Holding company Holding company
* Incorporated in Bermuda		
Cost		£000
At 1 January 2007 and 31 December 2007		921,919
Amounts written off At 1 January 2007 Written off during the year		186,149 5,086
At 31 December 2007		191,235
Net book value at 31 December 2007		730,684
Net book value at 1 January 2007		735,770

at 31 December 2007

		2007	2006
		£000	£000
Other participating interest		18,750	8,750
			Total
Cost and net book value			£000
At 1 January 2007			8,750
Additions during the year			10,000
At 31 December 2007			18,750
The Company has investments in the following associate	ed undertakings		
	Country of		
	incorporation	Holding	%
Camelot Group Plc	England & Wales	Ordinary shares	20 00
Camelot International Services Limited	England & Wales	Ordinary shares	20 00

On 11th September 2007 the Company increased its investment in Camelot Group Plc by way of subscription for 10,000,000 £1 redeemable shares at par as detailed in the business review

#### 9. Trade and other receivables

	2007	2006
	£000	£000
Amounts owed by group undertakings	60,187	86,063
Other debtors	157	144
	60,344	86,207

The directors consider that the carrying amount of trade and other receivables approximates their fair value

### 10. Cash and cash equivalents

Cash and cash equivalents comprise cash held by the Company The carrying amount of these assets approximates their fair value

at 31 December 2007

	_ <del></del>	
	69,452	71,188
Accruals and deferred income	46	156
Other creditors	171	171
Amounts owed to group undertakings	69,235	70,861
	£000	£000
	2007	2006

The directors consider that the carrying amount of trade payables approximates their fair value

### 12. Bank overdrafts

			2007 £000	2006 £000
Bank overdrafts			9	16,177
The borrowings are repayable as follows			=====	
On demand or within one year			9	16,177
			====	====
Analysis of bank overdrafts by currency				
	Sterling £000	Euros £000	US dollars £000	Total £000
31 December 2007	-	8	l	9
31 December 2006	16,176	-	1	16,177
The weighted average interest rates paid were as	s follows		<del>=</del>	
			2007	2006
			%	%
Bank overdrafts			5 04	5 02

The directors consider that the carrying amount of the bank overdrafts approximates their fair value

Bank overdrafts are repayable on demand

at 31 December 2007

#### 13. Provisions

	£000
At 1 January 2007 Provided during the year Utilised during the year	922 87 (8)
Released during the year	(140)
At 31 December 2007	861
Included in non-current liabilities	861

Provisions relate to potential liabilities in connection with the disposal of group companies. It is expected that the majority of these liabilities will be settled over the warranty periods for the companies disposed. These range up to 5 years. No expenditure is expected to be incurred within the next financial year.

#### 14. Share capital

	2007	2006
Authorised	£000	£000
1,600,000,000 ordinary shares of 25p each	400,000	400,000
Allotted, called-up and fully-paid		
298,452,708 ordinary shares of 25p each	74,613	74,613

#### Capital management

The primary objective of the company's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value. The company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years end 31 December 2007 and 31 December 2006.

### 15. Reserves

	Shar e	Capital		
	premium	redemption	Retained	
	account	reserve	earnings	Total
	£000	£000	£000	£000
At 1 January 2007	212,215	279,325	175,683	667,223
Retained profit for the year	<del>-</del>	-	4,453	4,453
At 31 December 2007	212,215	279,325	180,136	671,676
	====			

at 31 December 2007

#### 16. Reconciliation of movements in shareholders' funds

	2007	2006
	£000	£000
Opening shareholders' funds Profit/(loss) for the year	741,836 4,453	743,954 (2,118)
Closing shareholders' funds	746,289	741,836
	<del></del>	

### 17. Related parties

The immediate parent company is Thales Holdings UK plc, a company incorporated in the UK. The ultimate parent company is Thales SA a company incorporated in France. This is also both the largest and smallest group which includes the Company and for which consolidated financial statements are prepared. Copies of the group financial statements of Thales SA are available from 45 rue de Villiers, 92526 Neuilly sur Seine Cedex, France

#### Trading transactions

During the year, the Company entered into the following trading transactions with related parties

	Amounts owed by related parties		Amoun	Amounts owed to	
			rela	ed parties	
	2007	2006	2007	2006	
	£000	£000	£000	£000	
Parent company	39,872	60,148	-	-	
Fellow subsidiaries	20,315	25,915	69,235	70,860	

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received. No expense has been recognised in the period for bad or doubtful debts in respect of the amounts owed by related parties.