ACCOUNTS // 31ST DECEMBER 1986

DIRECTORS' REPORT

The directors submit their report together with the accounts for the year ended 31st December 1986.

1. DIRECTORS

The directors of the Company during the year were:

J.N.C. James - Chairman

D.J.A. Tuohey - Managing Director

2. RESULTS AND DIVIDENDS

The profit on ordinary activities before taxation was £191,503. The directors do not propose the payment of a dividend. The balance after taxation has been transferred to reserves.

The state of the Company's affairs at 31st December 1986 is fully set out in the attached balance sheet.

3. REVIEW OF THE BUSINESS

The Company's principal activity is as insurance managers registered by the Insurance Brokers Registration Council.

The directors do not anticipate any significant change in the activity of the Company and its profitability.

4. DIRECTORS' INTERESTS IN SHARE CAPITAL

Mr. J.N.C. James is also a director of the holding company and therefore exempt from disclosing his interest in shares in group companies in this report.

Mr. D.J.A. Tuohey had no interest in the share or loan capital of the Company or other group companies at 1st January and 31st December 1986.

5. AUDITORS

Messrs Saffery Champness have expressed their willingness to continue in office as auditors of the Company and a resolution proposing their re-appointment will be placed before the Annual General Meeting.

By Order of the Board

W.R. HOLLAND Secretary

|| May 1987

AUDITORS' REPORT TO THE MEMBERS OF THE COMPANY

We have audited the financial statements on pages 3 to 8 in accordance with approved auditing standards.

In our opinion the financial statements give a true and fair view of the state of the Company's affairs at 31st December 1986 and of its results and source and application of funds for the year then ended and comply with the Companies Act 1985.

SAFFERY CHAMPNESS

Chartered Accountants

St. Martins House 16, St. Martin's-le-Grand LONDON ECIA 4EP.

// May 1987

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31ST DECEMBER 1986

	NOTES	1986	1985
Turnover - gross commission received		<i>6</i> 58,666	670,797
Cost of sales		(251,336)	(366,744)
Gross Profit		407,330	304,053
Other operating expenses - administrative expens	ses	(246,140)	(202,965)
Operating profit		161,190	101,088
Interest received		30,313	24,368
Profit on ordinary activities before taxation	2	191,503	125,456
Taxation	5	71,519	51,317
Profit for the year after taxation		119,984	74,139
Balance brought forward		653,163	579,024
Balance carried forward		£773,147	£653,163

BALANCE SHEET

31ST DECEMBER 1986

	NOTES	<u>19</u>	86	19	<u>85</u>
Tangible Fixed Assets	6		30,763		28,098
Current Assets					
Debtors: Trade debtors Due by Grosvenor Estate Holdings Other debtors		303,157 657,970 4,715		144,676 507,970 8,728	
Cash at bank and in hand		965,842 116,323		661,374 227,959	
		1,082,165		889,333	
Creditors: Amounts falling due within one year					
Bank overdraft Trade creditors Other creditors Corporation tax		3,665 186,553 77,612 71,750 339,580		52,287 159,780 52,000 	
Net Current Assets			742,585		625,266
Total Assets Less Current Liabilities			£773,348		£653,364
Capital And Reserves					
Called up share capital Profit and loss account	8		201 773,147		201 653,163
			£773,348		£653,364

Approved by the Board on 11 May 1987

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STATEMENT OF SOURCE AND APPLICATION OF FUNDS

YEAR ENDED 31ST DECEMBER 1986

		1986	<u>1985</u>
Source Of Funds			
Funds generated from operations			
Profit for year after taxation Adjustment for item not involving		119,984	74,139
the movement of funds: depreciation		12,454	9,607
		£132,438	£83,746
Application Of Funds			
General applications			
Purchases less sale of fixed assets		15,119	25,082
Increase/(decrease) in working capital			
Due by Grosvenor Estate Holdings Debtors Creditors Taxation	150,000 154,468 (52,098) (19,750)		110,000 12,224 (155,619) 45,000
		232,620	11,605
(Decrease)/Increase in liquid funds			
Bank and cash balances		(115,301)	47,059
		£132,438	£83,746

NOTES TO THE ACCOUNTS

YEAR ENDED 31ST DECEMBER 1986

1. ACCOUNTING POLICIES

Basis of accounting

The accounts have been prepared under the historical cost convention.

Tangible fixed assets

Depreciation is provided at rates calculated to write off the cost of assets evenly over their expected useful lives as follows:

Office equipment - 12.5% or 25% per annum

Motor vehicles - 25% per annum

2. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The profit on ordinary activities before taxation is stated after charging:

	<u> 1986</u>	1985
Depreciation	12,454	9,607
Auditors' remuneration	3,105	2,645

3. EMPLOYEES

Staff costs during the year :

Wages and salaries Social security costs Other pension costs	110,032 8,201 27,704	85,174 5,517 21,901
	£145,937	£112,592
The average weekly number of persons employed by the Company during the year was:	Number	Number
Administrative	, saaaaa	6 *=======

4. DIRECTORS' EMOLUMENTS

Staff costs include the following emoluments in respect of directors of the Company:

Pana	-	-
Fees Other emoluments	37,579	32,489
Office Smo ramenes		
	£37,579	£32,489
	222222	222222
Emoluments of all those who were directors during		

Emoluments	οr	all	cnose v	wno	were	griectors	agring
the year e	xc1	iding	pensio	on c	contri	butions:	

Chairman	£ NIL	£	NIL
Q13 (2 A. A. IMAA)	======	==	.====
Highest paid director	£28,791	£2	4,789
magness pare sales	=======	==	:=====

NOTES TO THE ACCOUNTS (continued)

YEAR ENDED 31ST DECEMBER 1986

5.	TAXA	TION	1986	1985
	a)	Corporation tax at 36.25% (1985:41.25%) based on the profit for the year	71,750	52,000
		Overprovision in respect of previous year	(231)	(683)
			£71,519	£51,317

b) The Company is a close company for the purposes of Corporation Tax. No provision has been made in these accounts for additional tax arising from any apportionment of the income of the Company under Section 94, Finance Act 1972.

6. TANGIBLE FIXED ASSETS

	Pausanaa	Motor	m
Cost	Equipment	Vehicles	Total
lst January 1986 Additions Disposals	18,265 10,160 -	24,984 8,526 (7,134)	
31st December 1986	28,425	26,376	54,801
Depreciation			
lst January 1986 Charge for year On disposals	7,123 5,861	8,028 6,593 (3,567)	15,151 12,454 (3,567)
31st December 1986	12,984	11,054	24,038
Net book value at			
31st December 1986	£15,441	£15,322	£30,763
Net book value at			
31st December 1985	£11,142	£16,956	£28,098

7. CAPITAL COMMITMENTS

At 31st December 1986 there was no capital expenditure contracted for or authorised by the directors (1985: NIL).

NOTES TO THE ACCOUNTS (continued)

31ST DECEMBER 1986

2,000 shares of £1 each Issued:	£2,000	£2,000
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9. ULTIMATE HOLDING COMPANY

The Company is a wholly owned subsidiary company of Grosvenor Estate Holdings, an unlimited company incorporated in England.