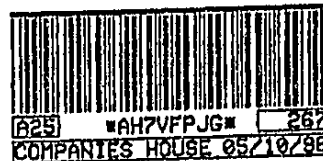


10-10-96



Company No. 464950

THE COMPANIES ACT 1985 (AS AMENDED)

COMPANY LIMITED BY SHARES

RESOLUTIONS

OF

GRAND METROPOLITAN HOLDINGS LIMITED

Passed 27th September, 1996

At an Extraordinary General Meeting of the above-named Company, duly convened and held at 8 Henrietta Place, London, W1M 9AG on 27th September, 1996 the following resolutions were passed, resolutions 2, 4, 5 and 6 as special resolutions and resolutions 1 and 3 as ordinary resolutions:

1. That the authorised share capital of the Company be increased from £7,000,000,000 to £9,705,000,000 by the creation of an additional 2,705,000,000 ordinary shares of £1 each.
2. That 350,000,000 ordinary shares of £1 each be reclassified as 350,000,000 'L' cumulative redeemable preference shares of £1 each (the "L' Preference Shares") having attached thereto the rights and being subject to the limitations and restrictions set out in paragraph 5 below and 2,355,000,000 ordinary shares of £1 each be reclassified as 2,355,000,000 'M' cumulative redeemable preference shares of £1 each (the "M' Preference Shares") having attached thereto the rights and being subject to the limitations and restrictions set out in paragraph 6 below.
3. That in addition and without prejudice to any and all previous authorities to allot relevant securities given to the Directors, the Directors be generally and unconditionally authorised pursuant to and in accordance with section 80 of the Companies Act 1985 to exercise all the powers of the Company to allot relevant securities (within the meaning of that section) up to an aggregate nominal amount of £2,705,000,000 and this authority shall expire on 27th September, 2001;
4. That the Articles of Association of the Company be amended by the insertion of the following paragraph to replace the first paragraph of Article 3A:-

"3A The present capital of the Company is divided into 2,204,000,001 ordinary shares of £1 each, 350,000,000 'A' cumulative redeemable preference shares of £1 each (the "A' Preference Shares"), 350,000,000 'B' cumulative redeemable preference shares of £1 each (the "B' Preference Shares"), 705,000,000 'C' cumulative redeemable preference shares of £1 each (the "C' Preference Shares"), 50,000,000 'D' cumulative redeemable preference shares of £1 each (the "D' Preference Shares"), 350,000,000 'E' cumulative redeemable preference shares of £1 each (the "E' Preference Shares"), 500,000,000 'F' cumulative redeemable preference shares of £1 each (the "F' Preference Shares"), 200,000,000 'G' cumulative redeemable preference shares of £1 each (the "G' Preference Shares"), 1,000,000,000 'H' cumulative redeemable preference shares of £1 each (the "H' Preference Shares"), 290,999,999 'I' cumulative redeemable preference shares of £1 each (the "I' Preference Shares), 300,000,000 'J' cumulative redeemable preference shares of £1 each (the "J' Preference Shares"), 700,000,000 'K' cumulative redeemable preference shares of £1 each (the "K' Preference Shares"), 350,000,000 'L' cumulative redeemable preference shares of £1 each (the "L' Preference Shares") and 2,355,000,000 'M' cumulative redeemable preference shares of £1 each (the "M' Preference Shares"), the 'A' Preference Shares, the 'B' Preference Shares, the 'C' Preference Shares, the 'D' Preference Shares, the 'E' Preference Shares, the 'F' Preference Shares, the 'G' Preference Shares, the 'H' Preference Shares, the 'I' Preference Shares, the 'J' Preference Shares, the 'K' Preference Shares, the 'L' Preference Shares and the 'M' Preference Shares having attached thereto the rights and being subject to the limitations and restrictions set out below."

5. That the Articles of Association of the Company be amended by the insertion of the following as a new Article 3L after Article 3J:-

"3L. The 'L' Preference Shares shall have the rights and be subject to the limitations and restrictions set out below and shall have such other rights and be subject to such other limitations and restrictions (not being inconsistent with the rights or limitations and restrictions set out in this Article 3L) as the Directors may determine prior to allotment:-

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(a) Income

- (i) Out of profits available for distribution and resolved to be distributed, the holders of the 'L' Preference Shares shall be entitled, in priority to transfer of any sum to reserves and to any payment of dividend to the holders of any other class of shares or stock (other than the holders of the 'A' Preference Shares, the 'B' Preference Shares, the 'C' Preference Shares, the 'D' Preference Shares, the 'E' Preference Shares, the 'F' Preference Shares, the 'G' Preference Shares, the 'H' Preference Shares, the 'I' Preference Shares, the 'J' Preference Shares and the 'K' Preference Shares, which shares shall rank ahead of the 'L' Preference Shares, and other than the 'M' Preference Shares, with which the 'L' Preference Shares shall rank *pari passu*), to be paid a cumulative preferential dividend, payable in Sterling, in respect of each Dividend Period at the Dividend Rate on the nominal value thereof, such dividend to be payable on the last day of the Dividend Period.
- (ii) If any Dividend Payment Date is not a Business Day, then payment of the dividend otherwise payable on such Dividend Payment Date will be made on the preceding Business Day.
- (iii) Dividends payable on the 'L' Preference Shares shall accrue at the Dividend Rate on a daily basis and, in respect of any Dividend Period shorter than a year, will be calculated on the basis of a 365 day year and the actual number of days elapsed in such Dividend Period.
- (iv) Each dividend on the 'L' Preference Shares shall *ipso facto* and without any resolution of the Directors or of the Company in General Meeting become a debt due from and immediately payable by the Company to the holders of the 'L' Preference Shares registered in the books of the Company on the relevant Dividend Payment Date.
- (v) As used in this Article 3L, except to the extent that the context requires otherwise:-

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"Business Day" means a day (other than a Saturday or Sunday) on which commercial banks are generally open for business in London;

"Dividend Payment Date" means the last day of a Dividend Period;

"Dividend Period" means the period beginning on the Subscription Date and ending on 30th September 1997;

"Dividend Rate" means 4.75 per cent per annum;

"Subscription Date" means the date of subscription of the 'L' Preference Shares.

(b) Capital

- (i) On a return of capital on a winding up, the holders of the 'L' Preference Shares shall be entitled, in priority to any payment to the holders of any other class of shares (other than the holders of the 'A' Preference Shares, the 'B' Preference Shares, the 'C' Preference Shares, the 'D' Preference Shares, the 'E' Preference Shares, the 'F' Preference Shares, the 'G' Preference Shares, the 'H' Preference Shares, the 'I' Preference Shares, the 'J' Preference Shares and the 'K' Preference Shares, which shares shall rank ahead of the 'L' Preference Shares and other than the 'M' Preference Shares, with which the 'L' Preference Shares shall rank *pari passu*), to receive an amount in respect of each 'L' Preference Share equal to the nominal amount paid up on such 'L' Preference Share together with all arrears and accruals (if any) of the dividend payable thereon, whether or not such dividend has become due and payable, to be calculated at the Dividend Rate on the basis of a 365 day year up to and including the date of the commencement of the winding up.
- (ii) On a return of capital (otherwise than on a winding up or on a redemption or purchase by the Company of any of its own shares of any class), the holders of the 'L' Preference Shares shall be entitled, in priority to any payment to the holders of any other

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class of shares (other than the holders of the 'A' Preference Shares, the 'B' Preference Shares, the 'C' Preference Shares, the 'D' Preference Shares, the 'E' Preference Shares, the 'F' Preference Shares, the 'G' Preference Shares, the 'H' Preference Shares, the 'I' Preference Shares, the 'J' Preference Shares and the 'K' Preference Shares, which shares shall rank ahead of the 'L' Preference Shares, and other than the 'M' Preference Shares with which the 'L' Preference Shares shall rank *pari passu*), to receive an amount in respect of each 'L' Preference Share equal to the nominal amount paid up on such 'L' Preference Share together with all arrears and accruals (if any) of the dividend payable thereon, whether or not such dividend has become due and payable, to be calculated at the Dividend Rate on the basis of a 365 day year up to the date of the return of capital.

(c) Voting and General Meetings

The holders of the 'L' Preference Shares shall, by virtue of and in respect of their holdings of 'L' Preference Shares, have the right to receive notice of and attend every General Meeting of the Company but, without prejudice to the rights of the holders of the 'L' Preference Shares pursuant to Sections 125 to 129 of the Companies Act 1985 or Article 3L(f), shall not have the right to speak and vote at a General Meeting of the Company.

(d) Limitations

No 'L' Preference Share shall:-

- (i) confer any right to participate in the profits or assets of the Company other than as set out in paragraphs (a) and (b) above;
- (ii) confer any right to participate in any offer or invitation by way of rights or otherwise to subscribe for shares in the Company; or
- (iii) confer any right to receive any shares credited as paid up wholly or in part by way of a capitalisation of profits or reserves.

(c) Redemption

(i) Subject to the Companies Act 1985 (as amended):

(A) the Company may redeem all the 'L' Preference Shares on the giving of not less than two Business Days (as defined in Article 3L(a)(v)) notice in writing to the holder(s) of all the 'L' Preference Shares (the date on which such redemption takes effect being referred to in this Article 3L as the "Early Redemption Date"); and

(B) the Company shall redeem all the 'L' Preference Shares, if not redeemed pursuant to sub-paragraph (i)(A) above, on 30th September, 1997 (the "Final Redemption Date") (either of the Early Redemption Date and the Final Redemption Date being referred to herein as the "Redemption Date").

(ii) There shall be paid by 12 noon on the relevant Redemption Date on each 'L' Preference Share redeemed under sub-paragraph (i) above the amount paid up thereon, together with a sum equal to all arrears and accruals (if any) of the preferential dividend thereon irrespective of whether or not such dividend has been declared or earned or has become due and payable, to be calculated at the Dividend Rate on the basis of a 365 day year up to and including the relevant Redemption Date.

(iii) As from the Redemption Date the preferential dividend shall cease to accrue on the 'L' Preference Shares except in the case of any 'L' Preference Shares in respect of which, upon due presentation of the certificate relating thereto, payment of the redemption monies shall be refused, in which case the preferential dividend shall be deemed to have continued and shall accordingly continue to accrue at the Dividend Rate on the basis of a 365 day year from the Redemption Date down to and including the actual date of payment of such redemption monies. 'L' Preference Shares shall not be treated as having been

redeemed until the monies and all arrears or deficiencies or accruals of the preferential dividend have been paid.

(iv) If any holder of any of the 'L' Preference Shares to be redeemed shall fail or refuse to deliver up the certificate or certificates held at the Redemption Date or shall fail or refuse to accept payment of the redemption monies payable in respect thereof, the redemption monies payable to such holder shall be set aside and paid into a separate interest-bearing account with the Company's bankers (designated for the benefit of such holder) and such setting aside shall be deemed for all purposes hereof to be a payment to such holder and all the said holder's rights as a holder of the relevant 'L' Preference Shares shall cease and determine as from the date fixed for the redemption of such shares and the Company shall thereby be discharged from all obligations in respect thereof. The Company shall not be responsible for the safe custody of the monies so placed on deposit or for interest thereon except such interest as the said monies may earn while on deposit less any expenses incurred by the Company in connection therewith.

(v) The receipt of the registered holder for the time being of any 'L' Preference Shares or in the case of joint registered holders the receipt of any of them for the monies payable on redemption thereof shall constitute an absolute discharge to the Company in respect thereof.

(f) Further Issues and Variation of Rights

The special rights attached to the 'L' Preference Shares may be varied with the consent in writing of the holder or holders of all the 'L' Preference Shares but not otherwise.

If at any time there are 'L' Preference Shares in issue, no additional 'L' Preference Shares may be issued except pro rata to the then existing holders thereof or with the consent in writing of all such holders."

6. That the Articles of Association of the Company be amended by the insertion of the following as a new Article 3M after Article 3L:-

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"3M The 'M' Preference Shares shall have the rights and be subject to the limitations and restrictions set out below and shall have such other rights and be subject to such other limitations and restrictions (not being inconsistent with the rights or limitations and restrictions set out in this Article 3M) as the Directors may determine prior to allotment:-

(a) Income

- (i) Out of profits available for distribution and resolved to be distributed, the holders of the 'M' Preference Shares shall be entitled, in priority to transfer of any sum to reserves and to any payment of dividend to the holders of any other class of shares or stock (other than the holders of the 'A' Preference Shares, the 'B' Preference Shares, the 'C' Preference Shares, the 'D' Preference Shares, the 'E' Preference Shares, the 'F' Preference Shares, the 'G' Preference Shares, the 'H' Preference Shares, the 'I' Preference Shares, the 'J' Preference Shares and the 'K' Preference Shares, which shares shall rank ahead of the 'M' Preference Shares, and other than the 'L' Preference Shares with which the 'M' Preference Shares shall rank *pari passu*), to be paid a cumulative preferential dividend, payable in Sterling, in respect of each Dividend Period at the Dividend Rate on the nominal value thereof, such dividend to be payable on the last day of the Dividend Period.
- (ii) If any Dividend Payment Date is not a Business Day, then payment of the dividend otherwise payable on such Dividend Payment Date will be made on the preceding Business Day.
- (iii) Dividends payable on the 'M' Preference Shares shall accrue at the Dividend Rate on a daily basis and, in respect of any Dividend Period shorter than a year, will be calculated on the basis of a 365 day year and the actual number of days elapsed in such Dividend Period.
- (iv) Each dividend on the 'M' Preference Shares shall *ipso facto* and without any resolution of the Directors or of the Company in General Meeting become a debt due from and immediately

payable by the Company to the holders of the 'M' Preference Shares registered in the books of the Company on the relevant Dividend Payment Date.

- (v) As used in this Article 3M, except to the extent that the context requires otherwise:-

"Business Day" means a day (other than a Saturday or Sunday) on which commercial banks are generally open for business in London;

"Dividend Payment Date" means the last day of a Dividend Period;

"Dividend Period" means a twelve month period, the first such period beginning on the Subscription Date and ending on the day immediately preceeding the first anniversary of the Subscription Date and each such subsequent period beginning on each anniversary of the Subscription Date and ending on the day immediately preceeding the next anniversary of the Subscription Date;

"Dividend Rate" means 5.75 per cent per annum;

"Subscription Date" means the date of subscription of the 'M' Preference Shares.

(b) Capital

- (i) On a return of capital on a winding up, the holders of the 'M' Preference Shares shall be entitled, in priority to any payment to the holders of any other class of shares (other than the holders of the 'A' Preference Shares, the 'B' Preference Shares, the 'C' Preference Shares, the 'D' Preference Shares, the 'E' Preference Shares, the 'F' Preference Shares, the 'G' Preference Shares, the 'H' Preference Shares, the 'I' Preference Shares, the 'J' Preference Shares and the 'K' Preference Shares, which shares shall rank ahead of the 'M' Preference Shares, and other than the 'L' Preference Shares with which the 'M' Preference Shares shall

rank pari passu), to receive an amount in respect of each 'M' Preference Share equal to the nominal amount paid up on such 'M' Preference Share together with all arrears and accruals (if any) of the dividend payable thereon, whether or not such dividend has become due and payable, to be calculated at the Dividend Rate on the basis of a 365 day year up to and including the date of the commencement of the winding up.

- (ii) On a return of capital (otherwise than on a winding up or on a redemption or purchase by the Company of any of its own shares of any class), the holders of the 'M' Preference Shares shall be entitled, in priority to any payment to the holders of any other class of shares (other than the holders of the 'A' Preference Shares, the 'B' Preference Shares, the 'C' Preference Shares, the 'D' Preference Shares, the 'E' Preference Shares, the 'F' Preference Shares, the 'G' Preference Shares, the 'H' Preference Shares, the 'I' Preference Shares, the 'J' Preference Shares and the 'K' Preference Shares which shares shall rank ahead of the 'M' Preference Shares, and other than the 'L' Preference Shares with which shares the 'M' Preference Shares shall rank pari passu), to receive an amount in respect of each 'M' Preference Share equal to the nominal amount paid up on such 'M' Preference Share together with all arrears and accruals (if any) of the dividend payable thereon, whether or not such dividend has become due and payable, to be calculated at the Dividend Rate on the basis of a 365 day year up to the date of the return of capital.

(c) Voting and General Meetings

The holders of the 'M' Preference Shares shall, by virtue of and in respect of their holdings of 'M' Preference Shares, have the right to receive notice of and attend every General Meeting of the Company but, without prejudice to the rights of the holders of the 'M' Preference Shares pursuant to Sections 125 to 129 of the Companies Act 1985 or Article 3M(f), shall not have the right to speak and vote at a General Meeting of the Company.

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(d) Limitations

No 'M' Preference Share shall:-

- (i) confer any right to participate in the profits or assets of the Company other than as set out in paragraphs (a) and (b) above;
- (ii) confer any right to participate in any offer or invitation by way of rights or otherwise to subscribe for shares in the Company; or
- (iii) confer any right to receive any shares credited as paid up wholly or in part by way of a capitalisation of profits or reserves.

(e) Redemption

- (i) Subject to the Companies Act 1985 (as amended), the Company may redeem all or any of the 'M' Preference Shares on the giving of not less than two Business Days (as defined in Article 3M(a)(v)) notice in writing to the holder(s) of the 'M' Preference Shares to be redeemed (the date on which such redemption takes effect being referred to in this Article 3M as the "Redemption Date")
- (ii) There shall be paid by 12 noon on the relevant Redemption Date on each 'M' Preference Share redeemed under sub-paragraph (i) above the amount paid up thereon, together with a sum equal to all arrears and accruals (if any) of the preferential dividend thereon irrespective of whether or not such dividend has been declared or earned or has become due and payable, to be calculated at the Dividend Rate on the basis of a 365 day year up to and including the relevant Redemption Date.
- (iii) As from the relevant Redemption Date the preferential dividend shall cease to accrue on the 'M' Preference Shares to be redeemed except in the case of any 'M' Preference Shares in respect of which, upon due presentation of the certificate relating thereto, payment of the redemption monies shall be refused, in which case the preferential dividend shall be deemed to have continued and shall accordingly continue to accrue at the Dividend Rate on

the basis of a 365 day year from the Redemption Date down to and including the actual date of payment of such redemption monies. 'M' Preference Shares shall not be treated as having been redeemed until the monies and all arrears or deficiencies or accruals of the preferential dividend have been paid.

(iv) If any holder of any of the 'M' Preference Shares to be redeemed shall fail or refuse to deliver up the certificate or certificates held at the Redemption Date or shall fail or refuse to accept payment of the redemption monies payable in respect thereof, the redemption monies payable to such holder shall be set aside and paid into a separate interest-bearing account with the Company's bankers (designated for the benefit of such holder) and such setting aside shall be deemed for all purposes hereof to be a payment to such holder and all the said holder's rights as a holder of the relevant 'M' Preference Shares shall cease and determine as from the date fixed for the redemption of such shares and the Company shall thereby be discharged from all obligations in respect thereof. The Company shall not be responsible for the safe custody of the monies so placed on deposit or for interest thereon except such interest as the said monies may earn while on deposit less any expenses incurred by the Company in connection therewith.

(v) The receipt of the registered holder for the time being of any 'M' Preference Shares or in the case of joint registered holders the receipt of any of them for the monies payable on redemption thereof shall constitute an absolute discharge to the Company in respect thereof.

(f) Further Issues and Variation of Rights

The special rights attached to the 'M' Preference Shares may be varied with the consent in writing of the holder or holders of all the 'M' Preference Shares but not otherwise.

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If at any time there are 'M' Preference Shares in Issue, no additional 'M' Preference Shares may be issued except pro rata to the then existing holders thereof or with the consent in writing of all such holders."


Chairman

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