U57812

## **Banhams Patent Locks Limited**

Report and Financial Statements

Year Ended

31 December 2005





## Annual report and financial statements for the year ended 31 December 2005

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Directors

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#### Directors

P F Banham	W F Banham	M J Hallatt
C M Banham	B E Cowper	M A Herbert
L Q Banham	C R Hallatt	P A Rodda
M V Banham	E M Hallatt	T J Ward

## Secretary and registered office

T J Ward, 233-235 Kensington High Street, London, W8 6SF.

## Company number

457812

#### **Auditors**

BDO Stoy Hayward LLP, 8 Baker Street, London, W1U 3LL.

#### Report of the directors for the year ended 31 December 2005

The directors present their report together with the audited consolidated financial statements for the year ended 31 December 2005.

#### Results and dividends

The consolidated profit and loss account is set out on page 6 and shows the profit for the year.

The directors do not propose the payment of a final dividend (2004 - £Nil). The directors paid an interim dividend of £6.17 per share, amounting to £707,590 (2004 - £5.46 per share amounting to £626,000).

### Principal activities, trading review and future developments

The principal activities of the group are that of burglary prevention specialists and property letting.

The directors consider that the group traded satisfactorily during the year. Turnover increased to £22.3m, an increase of 4.9% on last year.

The directors are confident that an increased level of trading can be achieved next year whilst maintaining a healthy net profit percentage.

#### Financial risk

The main financial risk from the company's activities is credit risk. The company's policy in respect of credit risk is to require appropriate credit checks on significant customers.

The exposure to interest rate risk, liquidity and cash flow risk is minimal as the group has significant cash balances and no borrowings.

#### **Employment policy**

The group operates a policy of encouraging employee participation and involvement in affairs that affect their interest. It is the policy of the group to support the employment of disabled persons whenever practicable and to ensure, if possible, their participation in career development opportunities available to staff. The group operates equal opportunities in recruitment, training and promotion regardless of gender, ethnic origin, religion, nationality or disability.

### Charitable and political contributions

During the year the company made charitable contributions of £5,092 (2004 - £3,290).

#### Report of the directors for the year ended 31 December 2005 (Continued)

#### Directors and their interests

The directors interests in the shares of the company during the year were:

	Ordinary shares of 5p each			
	2005	2005	2004	2004
	Number	£	Number	£
P F Banham (Chairman and Managing Director)	16,164	808	16,164	808
Mrs C M Banham	33	2	33	2
Mrs L Q Banham	-	_	-	_
Mrs M V Banham	14,664	733	14,664	733
G M & M V Banham Trust	9,000	450	9,000	450
W F Banham	4,254	213	4,254	213
B E Cowper	-	-	-	-
C R Hallatt	9,500	475	9,500	475
Mrs E M Hallatt	1,827	91	1,827	91
Mrs M J Hallatt	-	-	-	-
M A Herbert	-	-	-	-
Mrs P A Rodda	12,077	604	12,077	604
P A Rodda Trust	8,750	437	8,750	437
T J Ward	_	-	-	-

#### Property value

Freehold properties have been included at cost. In the opinion of the directors market value still remains in excess of cost. Investment properties have been revalued on an open market value basis.

#### Directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

## Report of the directors for the year ended 31 December 2005 (Continued)

#### Directors' responsibilities

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and group and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Auditors**

BDO Stoy Hayward LLP have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting.

By order of the Board

T J Ward

Secretary

Date

27.11.2006

#### Report of the independent auditors

#### To the shareholders of Banhams Patent Locks Limited

We have audited the group and parent company financial statements (the "financial statements") of Banhams Patent Locks Limited for the year ended 31 December 2005 which comprise the consolidated profit and loss account, the consolidated reconciliation of movements in shareholders' funds, the consolidated and company balance sheets, the consolidated cash flow statement and the related notes. These financial statements have been prepared under the accounting policies set out therein.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and have been properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with those financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

Our report has been prepared pursuant to the requirements of the Companies Act 1985 and for no other purpose. No person is entitled to rely on this report unless such a person is a person entitled to rely upon this report by virtue of and for the purpose of the Companies Act 1985 or has been expressly authorised to do so by our prior written consent. Save as above, we do not accept responsibility for this report to any other person or for any other purpose and we hereby expressly disclaim any and all such liability.

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## Report of the independent auditors (Continued)

#### Opinion

### In our opinion:

- the group financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the group's affairs as at 31 December 2005 and of its profit for the year then ended;
- the parent company financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the parent company's affairs as at 31 December 2005; and
- the financial statements have been properly prepared in accordance with the Companies Act 1985.

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**BDO STOY HAYWARD LLP** 

Chartered Accountants and Registered Auditors London

London

Date 27 November 2006

Banhams Patent Locks Limited

Consolidated profit and loss account for the year ended 31 December 2005

	Note	2005 £'000	2004 £'000
Turnover	2	22,341	21,299
Cost of sales		(11,774)	(10,883)
Gross profit		10,567	10,416
Operating expenses	3	(7,289)	(7,233)
Operating profit	6	3,278	3,183
Interest receivable	7	995	824
Profit on ordinary activities before taxation		4,273	4,007
Taxation on profit on ordinary activities	8	(1,458)	(1,203)
Profit for the financial year	9	2,815	2,804

All amounts relate to continuing activities.

All recognised gains and losses are included in the profit and loss account.

## Consolidated reconciliation of movements in shareholders' funds for the year ended 31 December 2005

	Note	2005 £'000	2004 £'000
Profit for the year Dividends	10	2,815 (708)	2,804 (626)
Opening shareholders' funds		2,107 28,905	2,178 26,727
Closing shareholders' funds		31,012	28,905

## Consolidated balance sheet at 31 December 2005

	Note	2005 £'000	2005 £'000	2004 £'000	2004 £'000
Fixed assets					
Tangible assets	11		7,965		7,687
Goodwill	13		2,684		2,860
			10,649		10,547
Current assets					
Stocks	14	1,438		1,292	
Debtors	15	4,037		3,808	
Investments	16	-		1	
Cash at bank and in hand		23,947		21,304	
		29,422		26,405	
Creditors: amounts falling due		27,722		20,403	
within one year	17	9,059		8,047	
Net current assets			20,363		18,358
Total assets less current liabilities			31,012		28,905
Capital and reserves					
Called up share capital	18		6		6
Capital redemption reserve	19		1		1
Revaluation reserve	19		847		847
Profit and loss account	19		30,158		28,051
Shareholders' funds			31,012		28,905

The financial statements were approved and authorised for issue by the Board on 24/11/2006

T J Ward

Director

## Company balance sheet at 31 December 2005

	Note	2005 £'000	2005 £'000	2004 £'000	2004 £'000
Fixed assets					
Tangible assets	11		1,775		1,827
Investments	12		3,360		3,360
			5,135		5,187
Current assets					
Stocks	14	1,370		1,236	
Debtors - due within one year	15	7,489		6,092	
<ul> <li>due after one year</li> </ul>	15	4,818		4,779	
Investments	16	-		l	
Cash at bank and in hand		13,560		13,055	
		27,237		25,163	
Creditors: amounts falling due within one year	17	6,229		5,754	
Net current assets			21,008		19,409
Total assets less current liabilities			26,143		24,596
Capital and reserves					
Called up share capital	18		6		6
Capital redemption reserve	19		1		1
Profit and loss account	19		26,136		24,589
Shareholders' funds			26,143		24,596

The financial statements were approved and authorised for issue by the Board on 27/4/2006

The Mard Director

Banhams Patent Locks Limited

Consolidated cash flow statement for the year ended 31 December 2005

Note	2005 £'000	2005 £'000	2004 £'000	2004 £'000
22		4,433		3,954
	995		815	
		995		815
		(1,332)		(1,357)
	(820) 75		(3,557) 136	
		(745)	<del></del>	(3,421)
		(708)		(626)
23		2,643		(635)
	22	£'000  22  995  (820) 75	£'000 £'000  22 4,433  995  (1,332)  (820) 75  (745) (708)	£'000 £'000 £'000  22 4,433  995 (1,332)  (820) 75 (745) (708)

## Notes forming part of the financial statements for the year ended 31 December 2005

#### 1 Accounting policies

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of land and buildings and are in accordance with applicable accounting standards. The following principal accounting policies have been applied:

#### Basis of consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 31 December 2005. Intra-group balances, sales and results are eliminated fully on consolidation.

#### Related party transactions

Under FRS 8 the company is required to disclose details of material transactions between itself and related parties. The company has taken advantage of exemptions under FRS 8 not to disclose transactions with other group companies which have been eliminated on consolidation.

#### Goodwill

Goodwill arising on an acquisition of a subsidiary undertaking is the difference between the fair value of the consideration paid and the fair value of the assets and liabilities acquired. Goodwill is capitalised and amortised through the profit and loss account over the directors estimate of its useful economic life which ranges from 15 to 20 years. Impairment tests on the carrying value of goodwill are undertaken:

- At the end of the first full financial year following acquisition;
- In other periods if events or changes in circumstances indicate that the carrying value may not be recoverable.

#### Turnover

Turnover, which excludes value added tax and trade discounts, represents the invoiced and accrued value of goods and services supplied.

#### Tangible fixed assets

Freehold buildings that are not fully occupied by a group company are apportioned between the 'occupied' element and the 'non occupied' elements held for their investment potential which are treated as investment properties.

The occupied element of freehold land and buildings and other tangible fixed assets are stated at cost, together with any incidental costs of acquisition, less accumulated depreciation.

Depreciation is calculated so as to write off the cost of tangible fixed assets less their estimated residual values over their expected useful economic lives as follows:

Freehold buildings

2% straight line

Improvement to buildings Plant and equipment

20%-25% net book value 10%-25% net book value

Freehold land is not depreciated.

#### Notes forming part of the financial statements for the year ended 31 December 2005

#### 1 Accounting policies (Continued)

#### Tangible fixed assets (Continued)

In accordance with SSAP 19, (i) investment properties are revalued annually to open market value and the aggregate surplus or deficit is transferred to a revaluation reserve, and (ii) no depreciation or amortisation is provided in respect of freehold investment properties. The requirement of the Companies Act 1985 is to depreciate all properties, but that requirement conflicts with generally accepted accounting principles set out in SSAP 19. The directors consider that as these properties are not held for consumption but for investment, to depreciate them would not give a true and fair view, and that it is necessary to adopt SSAP 19 in order to give a true and fair value. The effects of this departure from the Companies Act 1985 has not been quantified because it is impracticable and, in the opinion of the directors, would be misleading.

#### Stocks

Stocks are stated at the lower of cost and net realisable value. Cost is determined on a first in first out basis and includes transport and handling costs; in the case of manufactured products costs include all direct expenditure and production overheads based on the normal level of activity. Provision is made where necessary for obsolescent, slow moving and defective stocks. Net realisable value is based on estimated selling price less additional costs of disposal.

#### Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that deferred tax is not recognised on timing differences arising on revalued properties unless the company has entered into a binding sale agreement and is not proposing to take advantage of rollover relief.

Deferred tax balances are not discounted.

#### Leases

Where assets are financed by operating leases, their annual rentals are charged to the profit and loss account on a straight line basis over the term of the lease. The company does not hold any assets under finance leases.

#### Pensions

The company operates a group personal pension scheme for its employees which is operated independently from the company. The amount charged to the profit and loss account represents the contributions made and accrued by the group during the year.

## Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

2	Segment analysis of cla	ss of busine	ss				
		Turn	over	Profit be	fore tax	Net a	ssets
		2005	2004	2005	2004	2005	2004
		£'000	£'000	£'000	£'000	£'000	£'000
	Burglary prevention	22,052	21,106	3,238	3,138	7,673	7,288
	Property letting	289	193	40	45	1,189	1,162
		22,341	21,299	3,278	3,183	8,862	8,450
	Net non operating income/assets	-	-	995	824	22,150	20,455
		22,341	21,299	4,273	4,007	31,012	28,905
3	Turnover is confined  Operating expenses  Net operating expens					2005 £'000	2004 £'000
	Selling and distribution Administrative expenses					1,470 5,819	1,435 5,798
						7,289	7,233
4	Employees						
	Staff and indulin	1:	and the first			2005 £'000	2004 £'000
	Staff costs, including	airectors, co	onsist of:				
	Wages and salaries					7,981	7,127
	Social security costs Other pension costs					857 201	784 294
						9,039	8,205

## Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

## 4 Employees (Continued)

5

The average number of employees employed by the group, including executive directors, during the year was:

	2005 Number	2004 Number
Factory	18	18
Motor mechanics	3	3
Despatch riders	19	18
Fitters/operatives	129	135
Surveyors	7	6
Administration	75	76
Directors	12	12
	263	268
Directors' emoluments		
	2005	2004
	£'000	£'000
Remuneration as executives	2,102	2,337
Pension contributions	65	104
	2,167	2,441
Emoluments of the highest paid director	661	628

## Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

6	Operating profit		
-	o Personal Brown	2005	2004
		£'000	£'000
	This has been arrived at after charging:		
	Loss on disposal of tangible fixed assets	30	26
	Depreciation of tangible fixed assets	437	424
	Amortisation of goodwill	176	176
	Operating lease rentals – non plant and machinery	83	83
	Auditors' remuneration	33	32

Included in the group audit fee is an amount of £22,000 (2004 - £22,000) in respect of the company.

Amounts paid to the company's auditors in respect of non audit services amounted to £Nil (2004 - £2,000) for the year.

#### 7 Interest receivable

200 £'00	
Bank interest receivable 99	95 824

## Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

8	Taxation on profit from ordinary activities	2005 £'000	2004 £'000
	Current tax Taxation on profit on ordinary activities	1,458	1,203
	J		
	The tax assessed for the year differs from the standard rate of corpo differences are explained below:	ration tax in th	ie UK. The
	•	2005 c	2004
		£	£
	Profit on ordinary activities before tax	4,273	4,007
		- Action	
	Profit on ordinary activities at the standard rate		
	of corporation tax in the UK of 30% (2004 – 30%)	1,282	1,202
	Effects of:	4=4	<b>5</b> 0
	Expenses not deductible for tax purposes	171	78
	Depreciation for year in excess of capital allowances	-	10
	Non qualifying loss on disposal of fixed assets	11	8
	Adjustment to tax charge in respect of previous year	2	6 13
	Marginal relief Differing tax rates in subsidiary undertakings	(2) (6)	-
	<del>-</del>		<u></u>
	Current tax charge for year	1,458	1,203
		<del></del>	

## 9 Profit for the financial year

As permitted by Section 230 of the Companies Act 1985, the parent company's profit and loss account has not been included in these financial statements. The profit for the financial year after tax and before dividends is made up as follows:

	£'000	£'000
Dealt with in the financial statements of the parent company Retained by subsidiary companies	2,255 560	2,476 328
	2,815	2,804

Banhams Patent Locks Limited

Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

10	Dividends				_	
					2005 £'000	2004 £'000
	Interim dividends paid at	£6.17 per share	e (2004 - £5.46)		708	626
11	Tangible assets				Dlaut	
		Freehold			Plant, equipment,	
	Group	land and I buildings £'000	mprovements to buildings £'000	Investment properties £'000	and motor vehicles £'000	Total £'000
	Cost or valuation					
	At 1 January 2005	1,366	1,021	5,078	3,834	11,299
	Additions	346	15		459	820
	Disposals			<u>-</u>	(308)	(308)
	At 31 December 2005	1,712	1,036	5,078	3,985	11,811
	Depreciation	·			· · · · ·	<del>-</del> "
	At 1 January 2005	257	804	-	2,551	3,612
	Eliminated on disposal	-	-	-	(203)	(203)
	Charge for the year	54	46	-	337	437
	At 31 December 2005	311	850	-	2,685	3,846
	Net book value			<del></del>	<del></del>	
	At 31 December 2005	1,401	186	5,078	1,300	7,965
	At 31 December 2004	1,109	217	5,078	1,283	7,687

The investment properties were valued on an open market basis on 31 December 2005 by the directors, having taken informed professional advice, on the basis of open market value. The directors consider that there has not been a significant change in market value during the year. If the properties had not been classified as investment properties then depreciation would have been provided in the year of £101,560 and they would have been included at a net book value based on cost of £4,129,440.

**Banhams Patent Locks Limited** Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

	Freehold				
	land and I buildings £'000	mprovements to buildings £'000	Plant and equipment £'000	Motor vehicles £'000	Total £'000
ation					
2005	642	,	2,174	1,260	5,097
	-	15	72		375
				(263)	(263
nber 2005	642	1,036	2,246	1,285	5,209
$\imath$					
	152	804	1,510	804	3,270
•	-	-	•	(181)	(181)
ne year	13	46	109	177	345
nber 2005	165	850	1,619	800	3,434
	477	186	627	485	1,775
			<del></del> _		
aber 2004	490	217	664	456	1,827
	ation v 2005  The property 2004	land and I buildings £'000  ation 7 2005 642	land and Improvements buildings £'000  ation (2005) 642 1,021 - 15 10  aber 2005 642 1,036 - aber 2005 152 804 - aber 2005 152 804 - aber 2005 165 850  aber 2005 165 850	land and Improvements buildings to buildings £'000  attion (2005) 642 1,021 2,174 - 15 72	land and Improvements buildings to buildings £'000 £'000 £'000 £'000 £'000  action 2005 642 1,021 2,174 1,260 - 15 72 288 (263) (263) (263) (181) (181) (181) (181) (181) (181) (181) (181) (181) (181)

		 	<del></del>	
ixed asset investments				Company £'000
Cost At 1 January 2005 and 31 I	December 2005			3,360

## Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

#### 12 Fixed asset investments (Continued)

Fixed asset investments relate to subsidiaries in which Banhams Patent Locks Limited owns 100% of the issued ordinary shares and which are all incorporated in England and Wales:

Activity
Security
Property
Dormant
Insurance services
Keyholding and central station facility
Security

The financial statements of the above subsidiary companies have been consolidated. Banham Alarms Limited did not trade in the year to 31 December 2005.

Operations are based in the country of incorporation

13	Goodwill	£'000'£
	Cost At 1 January 2005 and at 31 December 2005	3,534
	Amortisation At 1 January 2005 Provision for year	674 176
	At 31 December 2005	850
	Net book value At 31 December 2005	2,684
	At 31 December 2004	2,860

Banhams Patent Locks Limited

Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

14	Stocks	Group 2005 £'000	Group 2004 £'000	Company 2005 £'000	Company 2004 £'000
	Raw materials and consumables Finished goods and goods for resale	316 1,122	284 1008	301 1,069	272 964
		1,438	1,292	1,370	1,236
15	Debtors  Amounts falling due within one year:	Group 2005 £'000	Group 2004 £'000	Company 2005 £'000	Company 2004 £'000
	Trade debtors Accrued income Other debtors Prepayments Amounts due from group undertakings	2,533 1,041 173 290	2,385 874 - 549	1,082 1,041 20 290 9,874	1,539 874 - 378 8,080
					10,871

Included within amounts due from group undertakings is £4,818,000 (2004 - £4,779,000) which is due after one year. All other amounts are repayable on demand.

## 16 Investments

	Group and company	
	2005	2004
	£'000	£'000
Listed investments - cost	-	1
	<del></del>	
- market value	-	3

The listed shares were sold during the year.

# Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

17	Creditors: amounts falling due within on	e year			
		Group 2005 £'000	Group 2004 £'000	Company 2005 £'000	Company 2004 £'000
	Trade creditors	792	490	448	350
	Corporation tax	883	757	525	448
	Taxation and social security	995	882	798	702
	Accruals and deferred income	6,389	5,918	4,426	4,254
	Amounts due to group undertakings	-	-	32	-
		9,059	8,047	6,229	5,754
					<del></del>
	Taxation and social security costs are as	follows:			
	PAYE and social security	445	352	460	334
	VAT	550	530	338	368
		995	882	798	702
			<del></del>	<del></del>	
18	Share capital		Autho	ricad	
		2005 Number	2004 Number	2005 £'000	2004 £'000
	Ordinary shares of 5p each	150,000	150,000	8	8
	Ordinary shares of £1 each	5,000	5,000	5	5
		155,000	155,000	13	13
				p and fully paid	
		2005	2004	2005 £'000	2004
		Number	Number	£ 000	£'000
	Ordinary shares of 5p each	114,688	114,688	6	6
	Ordinary shares of £1 each	-	-	-	-
		114,688	114,688	6	6
		<del></del>	<u> </u>		

## Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

19	Reserves			
	Group	Revaluation reserve £'000	Capital redemption reserve £'000	Profit and loss account £'000
	At 1 January 2005 Profit for the year Dividends	847	1 -	28,051 2,815 (708)
	At 31 December 2005	847	1	30,158
	Company		Capital redemption reserve £'000	Profit and loss account £'000
	At 1 January 2005 Profit for the year Dividends		1	24,589 2,255 (708)
	At 31 December 2005		1	26,136

#### 20 Pensions and similar obligations

Up to 31 March 1994 the group operated a defined benefit pension scheme in the United Kingdom. The assets of that scheme were held in a separate trustee administered fund. Funds from the scheme were held on behalf of the trustees by London and Manchester (Pensions) Limited.

On 31 March 1994 the company discontinued this defined benefit pension in favour of a group personal pension plan. The company's contributions range from 2% to 6% depending on the age of the employee.

The total pension cost for the group in respect of these schemes was £201,000 (2004 - £294,000). £65,000 (2004 - £104,000) was paid into private schemes of the directors.

## Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

21	Commitments under operating leases		
	As at 31 December 2005, the group had annual commitments under set out below:	non-cancellable oper	rating leases as
		2005 Land and buildings £'000	2004 Land and buildings £'000
	Operating leases which expire:		
	Over five years	83	83
22	Reconciliation of operating profit to net cash inflow from operating	gactivities	
		2005 £'000	2004 £'000
	Operating profit Depreciation on tangible fixed assets Amortisation of goodwill Loss on sale of tangible fixed assets Increase in stocks Increase in debtors	3,278 437 176 30 (146) (229)	3,183 424 176 26 (28) (180)
	Increase in creditors	887	353
	Net cash inflow from operating activities	4,433	3,954
23	Reconciliation of net cash inflow to movement in net funds		
		2005 £'000	2004 £'000
	Increase/(decrease) in cash in the year Net funds at start of year	2,643 21,304	(635) 21,939
	Net funds at end of year	23,947	21,304

## Notes forming part of the financial statements for the year ended 31 December 2005 (Continued)

## 24 Analysis of net funds

	At 1 January 2005 £'000	Cash flow £'000	At 31 December 2005 £'000
Cash in hand and at bank	21,304	2,643	23,947
Total	21,304	2,643	23,947