DIRECTORS' REPORT AND ACCOUNTS 24th MARCH 1980



PEAT, MARWICK, MITCHELL & CO., 21 The Crescent, King Street, Leicester, LE1 6RX.

REPORT OF THE DIRECTORS

The directors submit the audited accounts of the company for the year ended 24th March 1980.

Principal activity and results:

The company's principal activity is staff catering.

The company's results for the year are shown in the annexed accounts together with the notes thereto. The directors recommend a dividend amounting to £118,000 (1979 - £132,000).

The company did not make any direct exports during the year (1979 - None).

Directors and directors' interests:

The following were directors of the company during the year:

J. D. Stirling Gallacher (Chairman)

(Appointed 3rd September 1979) (Managing director)

G. R. F. Wishart A. J. Brown S. N. H. Carter J. E. Diaper

C. Hind

J. K. R. Graveney

(Resigned 3rd September 1979)

No director had any beneficial interest in the shares of the company during the year. The interests in the share capital and loan stocks of the ultimate holding company, Town & City Properties Limited, of those directors who are not also directors of an interest of the share of intermediate or ultimate holding company, are as follows:

			of 10p each
		1980	1979
	N. H. Carter	3 0,00 0	3 0,00 0
	E. Diaper	30,000	30,000
C.	Hind	20,000	-

No director had any material interest in any significant contract with the company during the year, other than service contracts.

Freehold property:

In the opinion of the directors, the value of the property held by the company is materially in excess of its book value.

Auditors:

A resolution for the re-appointment of Peat, Morwick, Mitchell & Co., as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the board,

. MARTIN

tary.

40 The Mall, Ealing, London, W5 3TJ. 19th May 1980.

REPORT OF THE AUDITORS TO THE MEMBERS OF SUTCLIFFE CATERING COMPANY (MIDLANDS) LIMITED

We have examined the accounts set out on pages 3 to 8 which have been prepared under the historical cost convention. In our opinion the accounts give, under that convention, a true and fair view of the state of the company's affairs at 24th March 1980 and of the profit and source and application of funds for the year to that date and comply with the Companies Acts 1948 and 1967.

LEICESTER.

PEAT, MARWICK, MITCHELL & CO.,

19th May 1980.

Chartered accountants.

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 24th MARCH 1980

	<u>Note</u>	<u> 1980</u>	<u>1979</u>
TURNOVER	2	£8,431,614	£7,654,782
PROFIT BEFORE TAXATION AND EXTRAORDINARY ITEM	3	245,851	217,923
Taxation	4	and	***
PROFIT AFTER TAXATION BEFORE EXTRAORDINARY ITEM		245,851	217,923
Extraordinary item: Surplus on disposal of property		28,074	. -
1		273,925	217,923
Proposed dividend		118,000	132,000
		155,925	85,923
Balance brought forward		411,655	325,732
		the description for the companies with the	
BALANCE CARRIED FORWARD		£567 , 580	£411,655
		***************************************	,

The notes referred to above form part of these accounts.

BALANCE SHEET AT 24th MARCH 1980

	<u>Note</u>	<u>1980</u>	1	<u>979</u>
ASSETS EMPLOYED				
Fixed assets	5	£ 260,	174	£ 190,473
Amounts due to other group companies	7 £	(1,493)	£(11,265)
Amounts due from other group companies		<u>165,252</u> 163,	759 <u>386,939</u>	375,674
Current assets: Stock Debtors	1 1	253,945 ,112,626	214,356 834,936	
Bank balances and cash	an e	<u>58,946</u> 1,425,	517 <u>74,362</u>	1,123,654
		£1,849,	450	£1,689,801
FINANCED BY				
Share capital	6		500	500
Reserves		25,	957	25,957
Profit and loss account		567,	-	411,655
Current liabilities:		594,0	037	438,112
Creditors		1,255,4	413	1,251,689

A. J. BROWN

G. R. F. WISHART

£1,849,450

£1,689,801

The notes referred to above form part of these accounts.

STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 24th MARCH 1980

	<u>19</u>	980	<u>19</u>	<u>979</u>
SOURCES OF FUNDS				
Profit before taxation		£245,851		£217,923
Extraordinary profit		28,074		
Adjustment for items not involving the movement of funds:				
Depreciation	£ 76,869		£ 76,780	
Profit on sale of fixed assets	41,383	35,486	<u>13,183</u>	63,597
Total funds generated from operations		309,411		281,520
Disposal proceeds of fixed assets		71,424		30,384
		380,835	•	311,904
APPLICATION OF FUNDS				
Dividends paid	132,000		116,000	
Purchase of fixed assets	176,611	308,611	<u>116,074</u>	232,074
		£72,224		£79,830
INCREASE/(DECREASE) IN WORKING CAPITAL				
Stocks	39,589		9,396	
Debtors	277,690		169,211	
Creditors	(3,724)		(264,048)	
Group balances	(225,915)		141,921	
Increase/(decrease) in net liquid funds	<u>(15,416</u>)		23,350	
		£72,224		£79,830

24th MARCH 1980

NOTES ON THE ACCOUNTS

1. ACCOUNTING POLICIES

The principal accounting policies of the company that have been adopted in the preparation of the accounts are shown below. Properties:

No valuation of properties has been undertaken at the balance sheet date. Properties are therefore stated at cost.

Depreciation and amortisation:

No provision for depreciation or amortisation is made in respect of freehold property, as it is held for investment.

Other fixed assets are depreciated on a straight line basis over the expected life of the asset concerned. Motor cars over three years, equipment and furniture between three and five years.

Deferred taxation:

Provision is only made for deferred taxation if a liability is expected to arise in the foreseeable future.

Stock:

Stock is valued at the lower of cost and net realisable value on bases which have been applied consistently with previous years.

2. TURNOVER

This represents the cost of goods and services chargeable to clients for the operation of catering establishments and amounts chargeable for the sale and rental of catering and vending equipment.

3. PROFIT BEFORE TAXATION

This is arrived at after charging/(crediting) the following:

	<u>1980</u>	<u> 1979</u>
Depreciation	£76,869	£76,780
Hire of plant and machinery	42,397	16,459
Auditors' remuneration	4,400	3,900
Directors' emoluments (see note)	57 , 605	48,683
Group Management charge	94,900	78,000
Hire purchase interest		6,986
Interest received	(51,892)	(38,577)
Profit on sale of fixed assets	(13,309)	(13,183)

24th MARCH 1980

NOTES ON THE ACCOUNTS (continued)

3. PROFIT BEFORE TAXATION (continued)

lote:	1980	1979
Directors' emoluments:		<u> </u>
(i) The aggregate emoluments of the directors of the company are:		
Salaries Pension scheme contributions	£48,510 9,095 £57,605	£42,285 6,398 £48,683
(ii) The emoluments of the Chairman were	NIL	NIL
(iii) The emoluments of the highest paid director were	£20,346	£18,868
(iv) The number of other directors whose remuneration excluding pension contributions fall within the ranges indicated was:		
£0 - £5,000 £5,001 - £10,000 £10,001 - £15,000	1 2 1 -	1 3 -
	4	4

4. TAXATION

As a result of the incidence of losses in the Town & City Properties Limited group, no corporation tax liability arises in respect of the year ended 24th March 1980. The amount of losses which are available for surrender to this company are estimated at £149,000 (1979 - £173,000).

Under arrangements for group relief no payments are made between group companies for losses surrendered.

No provision has been made for any deferred tax liability resulting from timing differences which at 24th March 1980 at corporation tax rates of 52% are estimated to amount to:

	<u>1980</u>	<u> 1979</u>
Capital allowances	£107,488	£64,355
Stock appreciation relief	20,025	12,227
	£127,513	£76,582

24th MARCH 1980

NOTES ON THE ACCOUNTS (continued)

5.	FIXED ASSETS	Freeh		Motor vehicles equipment and furniture	<u> Total</u>
	Cost: At 25th March 1979 Additions Disposals	£29,		254,668 176,611 (88,135)	284,068 176,611 (100,335)
	At 24th March 1980	£17,		343,144	360,344
	Depreciation: At 25th March 1979 Charge for year Disposals	£	-	93,595 76,869 (70,294)	93,595 76,869 (70,294)
	At 24th March 1980	£	٠	100,170	100,170
	Net book amounts: At 24th March 1980	£17,	200	242,974	260,174
	At 24th March 1979	£29,	400	161,073	190,473

6. SHARE CAPITAL

MRE CAPITAD	Authorised	Issued and fully paid
At 24th March 1980 and 1979: Ordinary Shares of £1 each	£5,000	£500

7. INTERGROUP BALANCES

The amount due to other group companies includes the proposed dividend of £118,000 (1979 - £132,000). Amounts due to and from other companies within the Town and City Properties Limited Group have no specific repayment dates and bear interest as agreed between the parties from time to time.

8. CAPITAL COMMITMENTS

There were no commitments outstanding at 24th March 1980 in respect of capital expenditure not provided for in the account. (1979 - Nil).

9. CONTINGENT LIABILITIES

There is a floating charge on the assets and undertaking of the company, jointly and severally with other companies, as security for £482,474, 7½% debenture stock 1987/92 issued by Olympia Limited.

There are future liabilities under leasing agreements some of which are rechargeable to customers.

The company has given a composite guarantee of £2,000,000 to the National Westminster Bank Limited in respect of balances due by fellow subsidiary companies. At 24th March 1980 this contingent liability amounted to £Nil (1979 - Nil).

Under a group registration the company is jointly and severally liable for value added tax due by other group registration companies. At 24th March 1980 this contingent liability amounted to £2,864,000 (1979 - £1,062,000).

10. ULTIMATE HOLDING COMPANY

The company's ultimate holding company is Town & City Properties Limited, a company incorporated in England.

PRAT. MARWICK, MICHELL & CO.

DIRECTORS' REPORT AND ACCOUNTS
24TH MARCH, 1980

PEAT, MARWICK, MITCHELL & CO. 1 Puddle Dock, Blackfriars, London EC4V 3PD.



TEAL WARD, A SECURE CO. S.C.

REPORT OF THE DIRECTORS

The directors have pleasure in submitting their report together with the accounts for the year ended 24th March, 1980.

Results:

The results for the year are shown in the annexed accounts together with the notes thereto. The directors have declared a dividend amounting to £742,000 (1979: £840,000).

Principal activity:

The principal activity of the company and its subsidiaries during the year continued to be staff catering which accounted for the whole turnover.

The company and its subsidiaries did not make any direct exports during the year (1979: None).

Directors and directors' interests:

The following were directors of the company during the year:

C.D. Stewart-Smith

(Chairman)

J.K.R. Graveney

(Deputy Chairman)

J.D. Stirling Gallacher

(Managing)

A.J. Brown

(Assistant Managing)

B.D. Appleton

P.J. Ford

B.D. MacPhail

G.R.F. Wishart

C.D. Stewart-Smith, P.J. Ford and B.D. MacPhail retire as directors by rotation.

These directors, being eligible, offer themselves for re-election.

No director had any beneficial interest in the shares of the company during the year.

'The interests in the share capital and loan stocks of the ultimate holding company, Town & City Limited of those directors who are not also directors of an intermediate or ultimate holding company are as follows:

	Ordinary of 10p 1979		loan s	secured stock 4/99 1980	ordinar	ns for y shares p each 1980
J.K.R. Graveney A.J. Brown B.D. Appleton	52,500 - 10,000	52,500	£ - 7,020	£ - 7,020	112,500 112,500 60,000	
J.D. Stirling Gallacher G.R.F. Wishart	3,000	3,000	1,250	1,250	11.2,500 60,000	112,500 60,000

No director had any material interest in any significant contract with the company during the year, other, than service contracts.

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REPORT OF THE DIRECTORS (continued)

Freehold property:

In the opinion of the directors, the value of the property held by the company and its subsidiaries is materially in excess of its book value.

Auditors:

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A resolution for the re-appointment of Peat, Marwick, Mitchell & Co., as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the board

Secretar

REPORT OF THE AUDITORS TO THE MEMBERS OF SUTCLIFFE CATERING GROUP LIMITED

We have examined the accounts set out on pages 4 to 12 which have been prepared under the historical cost convention. In our opinion these accounts give, under that convention, a true and fair view of the state of affairs of the company and of the group at 24th March, 1980 and of the profit and source and application of funds of the group for the year to that date and comply with the Companies Acts 1948 and 1967.

LONDON

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1 July 1980

Chartered Accountants

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CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 24TH MARCH, 1980

<u>1980</u> <u>1979</u>
£45,770,592
£ 1,720,544 £ 1,410,096 2,903
1,720,544 1,412,999 074 £ -
074)
(742,000) (840,000) 978,544 572,999
,083 £79,785 ,461 493,214
£978,544 £572,999
<u>''</u>

The attached notes form part of these accounts.

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CONSOLIDATED BALANCE SHEET AT 24TH MARCH, 1980

	Note	1980	<u>1979</u>
ASSETS Fixed assets	5	£ 1,328,717	£ 957,679 {
Amount due from other group companies	9	3,393,000	1,176,550
Current assets: Stocks Debtors		£1,510,925 6,733,331	£1,290,574 5,106,235 510,505
Bank balances and cash		310,242 8,554,498 £13,276,215	6,907,314 £9,043,589
FINANCED BY Share capital Capital reserve	7 8	£ 2,500 150,574 <u>3,064,698</u>	£ 2,500 122,500 2,086,154
Profit and loss	8	3,217,772	2,211,154
Current liabilities: Creditors		10,058,443	6,832,435

The attached notes form part of these accounts.

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Directors

ann to Mering Sadacher

£13,276,215

£9,043,589

89,225

SUTCLIFFE CATERING GROUP LIMITED

BALANCE SHEET AT 24TH MARCH, 1980 1979 1980 Note 69,146 ASSETS EMPLOYED £ 108,108 (515, 404) 5 (1,269,681)Fixed assets 6 Interest in subsidiaries (446,258) (1,161,573) 1,178,596 Amount due from other 3,393,000 group companies £15,689 Current assets: £14,845 3,876

15,327

Debtors Bank balances and cash		18,121	48,293 £2,279,720	89,225	108,790 £ 841,128
FINANCED BY Share capital Capital reserve Profit and loss	7 8 8		£ 2,500 75,676 263,723 341,899		£ 2,500 75,676 193,638 271,814
Current liabilities:			1,937,821		569,314

The attached notes form part of these accounts.

Stocks

Creditors

Directors

£2,279,720

841,128

CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 24TH MARCH, 1980

	•,	1980	<u>1979</u>
SOURCE OF FUNDS			
Profit before taxation		£1,748,618	£1,410,096
Corporation tax refunds		-	2,903
		1 7/0 (10	
AD HIGHWANNE TOD THE CO.		1,748,618	1,412,999
ADJUSTMENT FOR ITEMS NOT INVOLVING THE MOVEMENT OF FUNDS			
Depreciation			
Profit on sale of fixed assets	£ 417,456		£ 355,205
on oute of liked assets	(82,802)		<u>(56,106</u>)
MOMAT MINDS CHANNEL AND THE	•	334,654	<u>299,099</u>
TOTAL FUNDS GENERATED FROM OPERATIONS			
		2,083,272	1,712,098
Disposal proceeds of fixed assets		209,306	114,045
A DDI T CA ETON OF TWO		2,292,578	1,826,143
APPLICATION OF FUNDS Dividends paid			•
Purchase of fixed assets	£ 840,000		£ 645,000
raichase of fixed assets	914,998		<u>483,529</u>
		1,754,998	<u>1,128,529</u>
		£ 537,580	£ 697,614
INCREASE/(DECREASE) IN WORKING			
CAPITAL Stocks		×	
Debtors	£ 220,351		£ 236,901
Creditors	1,627,096		1,099,555
Group balances	(3,226,008)		(1,277,274)
Increase/(Decrease) in	2,116,404		508,760
net liquid funds	_(200,263)		. 100 670
•	(200,203)	£ 537,580	129,672
		~ 727,300	£ 697,614

PERSONAL SINCES OF

NOTES ON THE ACCOUNTS

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The principal accounting policies of the group that have been adopted in the 1. ACCOUNTING POLICIES preparation of the accounts are shown below.

The consolidated accounts include the audited accounts of the company and its Basis of consolidation: subsidiary companies.

No valuation of properties has been undertaken at the balance sheet date. Properties are therefore stated at cost or latest directors' valuation.

No provision for depreciation or amortisation is made in respect of freehold or long leasehold property which is held for purposes of investment.

Other fixed assets are depreciated on a straight line basis over the expected life of the asset concerned. Motor vehicles over three years, equipment and furniture between three and ten years.

Provision is only made for deferred taxation if a liability is expected to arise in the foreseeable future.

Stock is valued at the lower of cost and not realisable value on bases which have been applied consistently with previous years.

This represents the cost of goods and services chargeable to clients for the operation of catering establishments and amounts chargeable for the sale 2. TURNOVER and rental of catering and vending equipment.

3. PROFIT BEFORE TAXATION This is arrived at after charging the following:	<u>1980</u> 5417,456 266,248	<u>1979</u> 1355,205 142,133
Depreciation Hire of plant and machinery Auditors' remuneration (The Company £4,004 (1979: £3,500)) Interest - short term Directors' emoluments (see note)	32,754 134,775 97,694	28,350 53,939 88,729
Directors' enoluments: (i) The aggregate encluments of the directors of the company were: Salaries Pensions scheme contributions	<u>1920</u> 2 82,733 <u>14,961</u> 2 97,634	1579 £ 75,154 £ 89,729
(ii) The encliments of the bighest paid director were	2 24, : 1%	9, 26, 25, 2

NOTES ON THE ACCOUNTS (continued)

3. PROFIT BEFORE TAXATION (continued) Directors' emoluments (continued)

(iii) The number of directors whose remuneration

excluding pension contributions fell within the ranges indicated was:

within the	ne ra	inges indicated was:	1980	<u> 1979</u>
£10,001		·	1	1
£15,001	-	£20,000	1	2.
£20,001		£25,000	2	1

(iv) Certain directors (including the Chairman) are remunerated by the parent company and accordingly their emoluments are not included above.

4. TAXATION

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As a result of the incidence of losses in the Town & City Properties Limited group, no corporation tax liability arises in respect of the year ended 24th March, 1980. The amount of losses available for surrender to this group are estimated at £1,474,000 (1979: £1,138,000).

Under arrangements for group relief no payments are made between group companies for losses surrendered.

No provision has been made for any deferred tax liability resulting from timing differences, which at 24th March, 1980 at corporation tax rates of 52% are estimated to amount to

Capital allowances Stock appreciation relief	<u>1980</u>	<u> 1979</u>
	£411,000 <u>143,000</u>	£302,000 196,000
	£554,000	£498,000

This does not reflect taxation payable on capital gains which might arise from the sale of properties at the values at which they are stated in the balance sheet.

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NOTES ON THE ACCOUNTS (continued)

5. FIXED ASSETS The group:

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Cost or valuation: At 25th March, 1979 Additions Disposals At 24th March, 1980 Depreciation: At 25th March, 1979 Charge for year Disposals At 24th March, 1980 Net book values: At 24th March, 1980 At 24th March, 1980	Freehold property £136,707 40,915 (12,200) £165,422 £ - £ - £165,422 £136,707	£31,236 £31,236 £31,236 £ - £31,236 £31,236	Motor vehicle equipment an furniture £1,472,000 874,083 (376,614) £1,969,469 £ 682,264 417,456 (262,310) £ 837,410 £1,132,059 £ 789,736	fotal £1,639,943 914,998 (388,814) £2,166,127 £ 682,264 417,456 (262,310) £ 837,410 £1,328,717
Comprising: Directors' valuation in 1959			~ 709,730	£ 957,679
Subsequent additions less disposals at cost	£ 12,500			
Capposais at cost	<u>184,158</u>			
The company: Cost or valuation: At 25th March, 1979 Additions Disposals At 24th March, 1980 Depreciation: At 25th March, 1979 Charge for year Disposals At 24th March, 1980 Net book values: At 24th March, 1980 At 24th March, 1979 Comprising: Directors' valuation in 1959 Subsequent additions less disposals at cost	£ 22,500 £ - £ - £ 22,500	£ <u>22,279</u> £	£ 49,841 54,740 (13,858) £ 90,723 £ 25,474 12,615 (10,695) £ 27,394 £ 63,329	£ 94,620 54,740 (13,858) £ 135,502 £ 25,474 12,615 (10,695) £ 27,394 £ 108,108 £ 59,146

NOTES ON THE ACCOUNTS (continued)

6. SUBSIDIARIES

Shares at cost less amo at 24th March, 1980		1980	<u>1979</u>
Amounts due to subsidia	ries (less dividends)	£ 13,716 (<u>1,283,397</u>)	
(a) Wholly arms 4		(£1,269,681)	(£515,404)

(a) Wholly owned subsidiary companies incorporated and trading in the United Kingdom are as follows: Sutcliffe Catering Company (South) Limited

Sutcliffe Catering Company (Midlands) Limited Sutcliffe Catering Company (West) Limited Sutfliffe Catering Company (North) Limited

Sutcliffe Catering Company (Scotland) Limited

- (b) Wholly owned subsidiary companies incorporated in the United Kingdom which did not trade during the year are as follows: Sutcliffe Catering Company (Wales) Limited Sutcliffe Catering Company (Southern) Limited Sutcliffe Catering Company (East Anglia) Limited Sutcliffe Catering Group Services Limited
- 7. SHARE CAPITAL

A	At 24th March, 1979 and 1980 Ordinary shares of £1 each RESERVES	AUTHORICA	Issued and fully paid
		£5,000	£2,500

At 25th March, 1979 Transferred from Profit and loss account	Capital The company £75,676	mi-	Profit and loss The company The group £193,640 £2,086,154
Balances carried forward The amount credited to Capital	£75,676	28,074 £150,574	

The amount credited to Capital Reserve represents a profit on the disposal

9. INTERGROUP BALANCES

Amounts due from other group companies on current account take account of the proposed dividend of £742,000 (1979: £840,000). Amounts due to and from other companies within the Town and City Properties Limited Group have no specific repayment dates and bear interest as agreed between the parties

NOTES ON THE ACCOUNTS (continued)

10. CAPITAL COMMITMENTS

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There were outstanding at 24th March, 1980 commitments in respect of capital expenditure not provided for in the accounts as follows:

		•		
	Compan	<u>Gro</u>	Group	
Authorised but not contracted for Contracted for	£	1979 £ 1980	£ 1979	
	11,000	<u>- 189,774</u>	10,000	
	£11,000 £	<u>-</u> £189,774	£10,000	
CONTINGENT I TARIT TOTAL				

11. CONTINGENT LIABILITIES

There is a floating charge on the assets and undertaking of the company and certain subsidiaries jointly and severally with other companies, as security for £482,474 74% Debenture stock 1987/92 issued by Olympia Limited, the company's immediate holding company.

There are future liabilities under leasing agreements some of which are rechargeable to customers.

Under a group registration the company and the group are jointly and severally liable for value added tax due by other group registration companies. At 24th March, 1980 this contingent liability amounted to:

Group £ 257,307 (1979: £221,791) Company £1,272,079 (1979: £672,702).

12. ULTIMATE HOLDING COMPANY

The ultimate holding company is won & City Properties Limited, a company incorporated in England.