

Federal-Mogul Friction Products Limited (In Administration)

Company Number 447826

Directors' Report for the Year Ended 31st December 2000

Administration

On 1 October 2001, the Company's ultimate parent undertaking, Federal-Mogul Corporation and its subsidiaries in the United States voluntarily filed for financial restructuring under Chapter 11 of the US Bankruptcy Code. In addition, the majority of Federal-Mogul subsidiaries in the United Kingdom, including the Company, filed jointly for Chapter 11 and Administration under the UK Insolvency Act 1986. The affairs, business and property of the Company are being managed by Kroll Buchler Phillips, the administrators.

Activities

The principal activity of the Company is the manufacture and sale of automotive and industrial friction materials as agent for T&N Limited and will continue to be so for the foreseeable future. It has interest income and expense on loans to and from other group companies and has also incurred a loss on the restatement of an overseas deposit account of £20 (1999: £nil). The directors do not recommend a dividend.

Directors

The following served as Directors during (and, unless otherwise indicated, throughout) the year:-

D Borghese
J B Dixon, resigned 2nd February 2000
I Edmondson
P H Ramczyk
D M Sherbin, appointed 11th December 2000
J Tudor, resigned 2nd May 2000
D Willars, resigned 1st December 2000

Mr J Zamoyski was appointed 1st August 2001. Mr N S Carr, Mr E McAlexander and Mr M G Newman were appointed 1st February 2002. Mr D Borghese resigned 31st January 2002.

Directors' Interests

There are no directors' interests requiring disclosure under the Companies Act 1985.

On behalf of the Board



D M Sherbin
Director

Date: 12th June 2002



FEDERAL-MOGUL FRICTION PRODUCTS LIMITED (IN ADMINISTRATION)

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- * select suitable accounting policies and then apply them consistently;
- * state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- * make judgements and estimates that are reasonable and prudent;
- * prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FEDERAL-MOGUL
FRICTION PRODUCTS LIMITED (IN ADMINISTRATION)**

We have audited the Company's financial statements for the year ended 31 December 2000 which comprise Profit and Loss Account, Balance Sheet and the related notes 1 to 12. These financial statements have been prepared on the basis of the accounting policies set out therein.

Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the Company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the Company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Fundamental uncertainty

In forming our opinion we have considered the adequacy of the disclosures made in note 1 to the financial statements regarding the filing by the Company for financial restructuring under Chapter 11 of the U.S Bankruptcy Code and for Administration under the U.K. Insolvency Act of 1986.

The financial statements are prepared on the going concern basis, the validity of which depends on the outcome of these proceedings. In view of the significance of this uncertainty we consider that it should be drawn to your attention but our opinion is not qualified in this respect.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FEDERAL-MOGUL
FRICTION PRODUCTS LIMITED (IN ADMINISTRATION) (CONTINUED)**

Adverse opinion

Included in the balance sheet is an amount of £6,620,000 representing the Company's loan investment in Federal-Mogul group companies which are the subject of an Administration Order under the Insolvency Act 1986 and a filing under Chapter 11 of the US Bankruptcy Code. In our opinion the Company is unlikely to realise full value from this investment and a provision of up to £6,620,000 should have been made, increasing the loss before tax and reducing net assets by up to that amount.

Also, included in the balance sheet is an amount of £1,002 due from Federal-Mogul group companies which are the subject of an Administration Order under the Insolvency Act 1986 and/or a filing under Chapter 11 of the US Bankruptcy Code. The Company has no security for this debt. In our opinion the Company is unlikely to receive full payment and a provision of up to £1,002 should have been made, increasing the loss before tax and reducing net assets by up to that amount.

In view of the effect of the absence of these provisions, in our opinion the financial statements do not give a true and fair view of the state of the Company's affairs as at 31 December 2000 and of its loss for the year then ended. In all other respects, in our opinion, the financial statements have been properly prepared in accordance with the Companies Act 1985.



Ernst & Young LLP
Registered Auditor
Manchester

11/11/02

FEDERAL-MOGUL FRICTION PRODUCTS LIMITED (IN ADMINISTRATION)

PROFIT AND LOSS SHEET

FOR THE YEAR ENDED 31ST DECEMBER 2000

	Notes	2000 £	1999 £
Foreign Exchange Loss		(20)	-
		<hr/>	<hr/>
Operating loss		(20)	-
Net interest receivable from Group companies	4	-	-
		<hr/>	<hr/>
Loss on ordinary activities before Taxation		(20)	-
Tax on loss on ordinary activities	5	-	-
		<hr/>	<hr/>
Loss on ordinary activities after taxation		(20)	-
Loss attributable to shareholders		<u>(20)</u>	<u>-</u>

There is no difference between the result as disclosed above and the result given by an unmodified historical cost basis.

A reconciliation in movements in shareholders' funds is given in note 10 of the financial statements.

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

The Company has no recognised gains or losses other than loss for the period.

All results have been derived from continuing operations.

FEDERAL-MOGUL FRICTION PRODUCTS LIMITED (IN ADMINISTRATION)

BALANCE SHEET

AS AT 31ST DECEMBER 2000

	Notes	2000 £	1999 £
<u>Fixed Assets</u>			
Investments	6	6,620,000	6,620,000
<u>Current Assets</u>			
<u>Debtors</u> : amounts falling due within one year	7	1,002	-
Cash at bank		670	-
		<hr/>	<hr/>
<u>Creditors</u> : amounts falling due within one year	8	(1,692)	-
		<hr/>	<hr/>
Net Current Liabilities		(20)	-
Net Assets		<hr/> 6,619,980 <hr/>	<hr/> 6,620,000 <hr/>
<u>Capital and Reserves</u>			
Called up share capital	9	6,620,000	6,620,000
Profit & loss account		(20)	-
		<hr/>	<hr/>
Shareholder's funds - equity	10	<hr/> 6,619,980 <hr/>	<hr/> 6,620,000 <hr/>

The financial statements on pages 5 to 10 were approved by the Board on 12th June 2002 and were signed on its behalf by:-

Director



FEDERAL-MOGUL FRICTION PRODUCTS LIMITED (IN ADMINISTRATION)

NOTES FORMING PART OF THE ACCOUNTS

1. ACCOUNTING POLICIES

(a) Basis of Accounting

The financial statements have been prepared in accordance with applicable Accounting Standards and under the historical cost convention.

(b) Fundamental Uncertainty

On 1 October 2001, the Company's ultimate parent undertaking, Federal-Mogul Corporation and its subsidiaries in the United States voluntarily filed for financial restructuring under Chapter 11 of the US Bankruptcy Code. In addition, the majority of Federal-Mogul subsidiaries in the United Kingdom, including the Company, filed jointly for Chapter 11 and Administration under the UK Insolvency Act 1986.

The financial statements have been prepared on the going concern basis, which assumes that the Company will continue in operational existence for the foreseeable future. The validity of this assumption depends on the outcome of the above proceedings. The directors of Federal-Mogul Corporation have stated that the actions are intended to preserve the companies' businesses and allow a reorganisation of their assets while protecting them from actions by creditors and asbestos claimants. It is likely that the final outcome will not be known for some considerable time. On this basis, the directors consider it appropriate to prepare the financial statements on the going concern basis.

The financial statements do not include any adjustments that would result if the outcome of the proceedings was that the Company was unable to continue as a going concern. The directors do not consider it possible to determine the effects on the financial statements with reasonable accuracy, but adjustments would have to be made to reduce the value of assets to their realisable amount, to provide for any further liabilities which might arise and to reclassify any fixed assets as current assets.

(c) Cash Flow Statement

Under Financial Reporting Standard 1 (Revised 1996), the Company is exempt from the requirement to prepare a cash flow statement on the grounds that it is a wholly owned subsidiary undertaking of Federal-Mogul Corporation, a company which has prepared a consolidated cash flow statement.

FEDERAL-MOGUL FRICTION PRODUCTS LIMITED (IN ADMINISTRATION)

NOTES FORMING PART OF THE ACCOUNTS (CONTINUED)

(d) Foreign currencies

Transactions in foreign currency are recorded at the rate ruling at the date of transaction. Any assets or liabilities denominated in foreign currency are retranslated at the year end rate. Exchange differences on transactions in foreign currencies are included in the profit and loss account.

(e) Deferred Taxation

Deferred taxation is recognised in the Company's financial statements only to the extent that it will be payable in the foreseeable future.

2. DIRECTORS

The directors have not received any remuneration for services to the Company during the year (1999: £nil).

3. EMPLOYEES

The average number of persons employed by the company during the year was 969 (1999: 991). All costs relating to these employees are paid directly by T&N Limited, a fellow subsidiary, on whose behalf they are employed.

4. NET INTEREST RECEIVABLE

	2000	1999
	£	£
Interest receivable from group company on loans	2	-
Interest payable to group company	(2)	-
Net interest receivable from group company	<u>-</u>	<u>-</u>

5. TAXATION

There is no tax charge for the year.

6. INVESTMENTS

Loan to parent undertaking	£
At 31st December 1999 and 2000	<u>6,620,000</u>

FEDERAL-MOGUL FRICTION PRODUCTS LIMITED (IN ADMINISTRATION)

NOTES FORMING PART OF THE ACCOUNTS (CONTINUED)

7.	<u>DEBTORS: amounts falling due within one year</u>	2000 £	1999 £
	Amounts owed by ultimate parent company	1,002	-
		<u> </u>	<u> </u>
8.	<u>CREDITORS: amounts falling due within one year</u>	2000 £	1999 £
	Amounts owed to fellow subsidiary Undertakings	1,692	-
		<u> </u>	<u> </u>
9.	<u>CALLED UP SHARE CAPITAL</u>	2000 £	1999 £
	Authorised, 7,000,000 ordinary shares of £1 each	7,000,000	7,000,000
		<u> </u>	<u> </u>
	Issued and fully paid 6,620,000 ordinary shares of £1 each	6,620,000	6,620,000
		<u> </u>	<u> </u>

10. RECONCILIATION OF MOVEMENT IN SHAREHOLDER'S FUNDS

	Share Capital £	Profit and loss Account £	Total £
At 1 January and 31 December 1999	6,620,000	-	6,620,000
Loss for the year	-	(20)	(20)
At 31 December 2000	<u>6,620,000</u>	<u>(20)</u>	<u>6,619,980</u>

11. ULTIMATE PARENT COMPANY

The Company's parent company is Fleetside Investments Limited which is registered in England and Wales. The ultimate parent company and controlling party is Federal-Mogul Corporation which is registered in the United States of America. Copies of the Federal-Mogul Corporation Annual Report and Accounts can be obtained from Federal-Mogul Investor Relations, 26555 Northwestern Highway, Southfield, MI 48034, USA.

FEDERAL-MOGUL FRICTION PRODUCTS LIMITED (IN ADMINISTRATION)

NOTES FORMING PART OF THE ACCOUNTS (CONTINUED)

12. COMPOSITE CROSS-GUARANTEE

The Company and certain of its fellow subsidiaries in the UK have entered into a composite cross-guarantee in relation to the facilities provided by its principal UK banker.