# Stoneleigh Deer Park , Kenilworth , Warwickshire CV8 2XZ

Incorporated on 5th November 1947

Registered Number 444742

Charity number 210504

# **ANNUAL REPORT 2003**

# INDEX

Statement of the Board's responsibilities	1
Auditors' report	1
Statement of accounting policies	2
Group statement of financial activities for the year ended 31st December 2003	3
Group cash flow statement for the year ended 31st December 2003	4
Balance sheets at 31st December 2003	5
Notes to the accounts	6 to 11

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#### Statement of the Directors' Responsibilities

We are required by company law to prepare accounts, for each financial year, which give a true and fair view of the state of affairs of the Society as at the end of the financial year and of the surplus or deficit of the Society for that period.

In preparing the accounts, appropriate accounting policies have been used and applied consistently, reasonable and prudent judgements and estimates have been made and the accounts have been prepared on a going concern basis.

We are responsible for maintaining adequate accounting records, for safeguarding the assets of the Society and for taking reasonable steps for preventing and detecting fraud and other irregularities. For and on behalf of the Board

Mrs P Campbell

24th March 2004

Independent auditors' report to the members of The British Horse Society

Pan. Compbell

We have audited the accounts of The British Horse Society for the year ended 31st December 2003 which comprise the accounting policies, statement of financial activities, balance sheet, cashflow statement and related notes. These accounts have been prepared under the historical cost convention as modified by the revaluation of investments and the accounting policies set out therein.

This report is made solely to the society's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the society's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the society and the society's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the trustees, who are also the directors of The British Horse Society for the purposes of company law, are responsible for the preparation of accounts in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the accounts in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards

We report to you our opinion as to whether the accounts give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the accounts, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

## Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts It also includes an assessment of the judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of the information in the accounts.

### Opinion

In our opinion the accounts give a true and fair view of the state of the group and charitable company's state of affairs as at 31st December 2003 and of the group's incoming resources and application of resources, including the income and expenditure for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Oxford

24th March 2004

Critchleys

Critchleys
Chartered Accountants
Registered Auditors

#### Accounting policies

### 1 Basis of accounting

The accounts have been prepared in accordance with the statement of recommended practice "Accounting and Reporting by Charities" issued in October 2000 and with applicable accounting standards. They are drawn up under the historical cost accounting rules with the exception of investments which are stated at market value. No separate income and expenditure account is presented for the Society as provided by section 230 of the Companies Act 1985.

The income and expenditure of the trading subsidiary are shown gross in the statement of financial activities.

#### 2 Basis of consolidation

The group accounts consolidate the accounts of the Society and of its subsidiary undertaking, Intra-group transactions are eliminated on consolidation. Surpluses and deficits of organisations entering or leaving the group are included from the date of acquisition or up to the date of disposal.

#### 3 Incoming resources

All income is stated net of VAT, where VAT is chargeable. There have been no significant changes in operations during the year.

income received for training courses, examinations and events is included in the statement of financial activities on the date on which the course, examination or event occurs, income received in advance is included within creditors.

Other income, including affiliation fees, is recognised when it is received.

#### 4 Subscriptions

Life subscriptions are credited in full to income in the year of receipt and annual subscriptions are credited on a monthly basis.

#### 5 Legacies and donations

Credit for income arising under these headings is taken in the year in which the amount can be assessed with reasonable certainty. Donations and legacies received for the general purposes of the Society are credited to "other charitable funds". Donations and legacies ,subject to specific wishes of the donors are carried to relevant restricted funds, or to endowed funds where the amount is required to be held as permanent capital.

#### 6 Depreciation

Tangible fixed assets are depreciated from the date of acquisition on a straight line basis to write off their cost over their expected useful lives. The annual rates applied to the principal items are:

in expected useful fives. The annual rates applied to the principal items are:
freehold land
freehold buildings
short term leasehold buildings
over the period of the lease
fixtures and fittings
cover the period of the lease
fixtures and fittings
20% - 33.33%
motor vehicles
computer equipment
33.33%

Grants received, in respect of fixed assets, are credited to a deferred income account, which is released to income and expenditure account over the life of the asset concerned.

# 7 Operating leases

Rentals paid under operating leases are charged to income in the period to which they relate.

### 8 Defined contribution pension scheme

Pension contributions are charged to income as they become payable in accordance with the rules of the scheme.

### 9 Stocks

Stocks, which consist mainly of publications and other goods for resale, are valued at the lower of cost and net realisable value. Cost is computed on a first in first out basis; net realisable value is based on estimated selling price less the estimated cost of disposal.

### 10 Resources Expended

The Charity is organised into departments, which are in one of two categories. The costs of individual departments concerned with specific areas are included within 'costs of activities in furtherance of the charities objects'

The costs of central departments, which support the individual departments, are included within support costs except where they relate directly to the management and administration of the charity.

Prepayment and accrual adjustments are made as necessary where the expenditure relates to a specific period.

# Group statement of financial activities

for the year ended 31st December 2003

Incoming resources	Note	Unrestricted funds	Restricted funds	Total 2003 £	Total 2002 £
Donations	1	81 653	37 060	118 713	169 485
Grants	1	0	60 750	60 750	66 437
Activities in furtherance of the charity's objects:					
Members Subscriptions		2 155 115	0	2 155 115	2 056 354
Examinations and Other fees		1 975 450	5 180	1 980 630	1 744 227
Events		362 788	0	362 788	294 051
Activities for generating funds:					
Trading Income		480 808	0	480 808	484 801
Advertising and inserts in magazines		158 971	0	158 971	148 115
Challenge Rides		0	45 873	45 873	21 <b>4 59</b> 8
Commissions Received		84 420	0	84 420	86 968
Other income	2	23 530	0	23 530	10 918
Investment income	3	135 774	20	135 794	135 113
Total incoming resources		5 458 509	148 883	5 607 392	5 411 067
Resources expended					
Cost of Generating Funds	5	426 105	62 935	489 040	612 039
Charitable Expenditure	5	4 660 153	97 269	4 757 422	4 485 493
	_			<u> </u>	
Total resources expended	5	5 086 258	160 204	5 246 462	5 097 532
Net (outgoing) incoming resources before transfers		372 251	(11 321)	360 930	313 535
Transfers between funds		0	0	0	0
Net incoming resources/(resources expended)		372 251	(11 321)	360 930	313 535
Net gains/(losses) on investment assets		5 978	493	6 471	( 8 949)
Net movement in funds		378 229	(10 828)	367 401	304 586
Fund balances brought forward at 31st December 2002		1 <b>715 157</b>	644 350	2 359 507	2 054 921
Fund balances carried forward at 31st December 2003		2 093 386	633 522	2 726 908	2 359 507

A separate statement of income and expenditure has not been prepared on the basis that there is no significant difference from the group statement of financial activities.

A separate statement of recognised gains and losses has not been prepared as the Society has no material recognised gains or losses other than the net income ( expenditure) for the year.

All activities are continuing.

Group cash flow statement		for the ye	ar ended 31st De	cember 2003
•	2003	2003	2002	2002
	£	£	£	£
Net cash (outflow) inflow from operating activities		675 987		632 663
Capital expenditure and financial investments				
Payments to acquire tangible fixed assets	(104 306)		(164 201)	
Receipts from sale of stocks invested	6 073		10 206	
Receipts from sale of tangible fixed assets	0		22 650	
		(98 233)		( 131 345)
Management of liquid resources				
Investment in short term deposits		(21 377)		( 25 464)
		556 377	-	475 854
Notes to the group cash flow statement			_	
Reconciliation of net (outgoing) resources to net cash inflow from operating activities				
Net incoming resources		360 930		313 535
Depreciation		67 554		83 958
Loss/(Profit) on Sale of Assets		0		(14 256)
Decrease/(Increase) in stocks		(37 122)		(10 012)
Decrease (increase) in debtors		90 962		(35 005)
Increase (decrease) in creditors	_	193 663	_	294 443
Net cash (outflow) inflow from operating activities	=	675 987		632 663
			Other	
Analysis of changes iπ net funds	2002	Cash flows	changes	31 Dec 03
	£	£	£	£
Cash at bank	1 733 628	556 377		2 290 005
Current asset investments	46 798	( 6 073)	6 471	47 196
Short term deposits	742 391	21 377		763 768
	2 522 817	571 681	6 471	3 100 969
Description of the second flows and the second flows are the second flows as the second flows are the second flows ar				2003
Reconciliation of net cash flow to movement in net funds				£
Increase (Decrease) in cash for the year				556 377
Net inflow/(Outflow) from liquid resources				21 377
Unrealised gains on revaluations in the year				6 471
Net inflow/(Outflow) from Investment shares				(6 073)
Change in net debt			•	578 152
Net funds at 31st December 2002				2 522 817
Net funds at 31st December 2003				3 100 969

Balance sheet	Group and The Society

Balance sheet	Group and The Society				at 31st De	ecember 2003
			Gra	oup	The So	ociety
		Blada	2003 £	2002 £	2003	2002
Fixed assets		Note	£.	£	£	£
Tangible	assets	7	1 095 562	1 058 810	1 095 562	1 058 810
Investme		8	0	0	5 000	5 000
		•	1 095 562	1 058 810	1 100 562	1 063 810
Current assets						
\$tocks			171 012	133 890	0	0
Debtors						
	unts falling due					
	within one year	9	281 776	337 252	582 904	440 259
	ifter more than one year	10	0	35 486	0	35 486
Investme		11	810 964	789 189	810 964	78 <del>9</del> 1 <b>89</b>
Cash at I	pank and in hand		2 290 005	1 733 628	2 087 585	1 679 209
			3 553 757	3 029 445	3 481 453	2 944 143
Current liabiliti		40	4.000.444	4 700 740	4 555 555	4 000 000
Creditors	s due within one year	12	1 922 411	1 728 748	1 869 686	1 662 952
Net current as:	sets		1 631 346	1 300 697	1 611 767	1 281 191
Net assets			2 726 908	2 359 507	2 712 329	2 345 001
represented by						
Income funds Restricted funds	<b>s</b>	15	633 522	644 350	633 522	644 350
Unrestricted fun						
Designa	ted funds	16	337 192	239 146	337 192	239 146
Other ch	aritable funds	17	1 741 615	1 461 505	1 741 615	1 461 505
Non-cha	ritable trading funds	17	14 579	14 506	o	ō

The accounts were approved by the Board on 24th March 2004 and signed on its behalf by

Total reserves

Mrs P CAMPBELL - Chairman

Mrs H T PHILLIPS FCA - Treasurer

Rancampbell

Heli Pulley

2 726 908 2 359 507

2 712 329 2 345 001

				ar ended 31st Dec 2003	2002
1 Donations and grants receivable				£	£
Donations receivable include the following :					
Miss Nora Mary Stride Deceased				0	2 160
Mr J Whitehead Deceased				0	11 670
Mrs G M M Gigg Deceased				1 811	12 000
Mrs Storr				0	10 000
Miss P C M Barnes Deceased				43 000	50 000
Mrs K Edgar Deceased				26 518	0
Grants receivable include the following:					
Scottish Natural Heritage				5 740	2 307
Countryside Agency				0	8 100
DETR				3 035	4 200
DTLR Snowdonia National Park				0	4 239 7 334
Gwynedd County Council				0	2 97
Leonardo				16 787	7
Sports Councils				10.101	•
England				30 000	30 00
2 Other income					
Other income includes consultancy and miscellaneous items				23 530	10 91
3 Investment income					
Income from listed investments				2 388	2 05
Income from investment property				65 042	56 62
Interest receivable				68 364 135 794	76 42 135 11
4 Subsidiary company				100 704	135 11
A summary of the results of the subsidiary is shown below.					
The British Horse Society (Trading Company) Limited				Total 2003	Total 2002
				2003	2002
The British Horse Society (Trading Company) Limited  Turnover  Cost of Sales				2003 697,041	2002 989,09
Титтоvег				2003	2002 989,09 979,07
Turnover Cost of Sales				2003 697,041 677,168	2002 989,09 979,07 10,01
Turnover Cost of Sales Gross Profit				2003 697,041 677,168 19,873	989,09 979,07 10,01 10,00
Turnover Cost of Sales Gross Profit Covenant to Charity				2003 697,041 677,168 19,873 19,800	989,09 979,07 10,01 10,00
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss)				2003 697,041 677,168 19,873 19,800	2002 989,09 979,07 10,01 10,00
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss) The aggregate of the assets, liabilities and funds was:				2003 697,041 677,168 19,873 19,800	2002 989,09 979,07 10,01 10,00 1:
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss) The aggregate of the assets, liabilities and funds was: Assets				2003 697,041 677,168 19,873 19,800 73	2002 989,09 979,07 10,01 10,00 1 256,06 (236,55
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss) The aggregate of the assets, liabilities and funds was: Assets Liabilities	01.T.v.t		Q	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579	2002 989,09: 979,07 10,010 10,000 1: 256,06 (236,55 19,50
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss) The aggregate of the assets, liabilities and funds was: Assets Liabilities Funds	Staff costs	Other	Depreciation	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777)	2002 989,09 979,07 10,01 10,00 1 256,06 (236,55 19,50
Turnover Cost of Sales Gross Profit Covenant to Charity  Net profit/(loss)  The aggregate of the assets, liabilities and funds was:  Assets Liabilities Funds  5 Analysis of total resources expended	Staff costs 68 108	Other 321 775	Depreciation 0	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003	2002 989,09 979,07 10,01 10,00 1 256,06 (236,55 19,50 Total 2002 £
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss)  The aggregate of the assets, liabilities and funds was: Assets Liabilities Funds  5 Analysis of total resources expended Cost of Generating Funds	68 108 30 097	321 775 69 060	0	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389 883 99 157	2002 989,09; 979,07 10,010 10,000 11 256,06 (236,55 19,50 Total 2002 £ 395,25 216,78
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss) The aggregate of the assets, liabilities and funds was: Assets Liabilities Funds 5 Analysis of total resources expended Cost of Generating Funds Trading	68 108	321 775	0	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £	2002 989,093 979,07 10,016 10,006 11 256,063 (236,555 19,500 Total 2002
Turnover Cost of Sales Gross Profit Covenant to Charity  Net profit/(loss)  The aggregate of the assets, liabilities and funds was:  Assets Liabilities  Funds  5 Analysis of total resources expended  Cost of Generating Funds  Trading Fundraising	68 108 30 097	321 775 69 060	0	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389 883 99 157	2002 989,09: 979,07 10,010 10,000 11 256,06 (236,55 19,50 Total 2002 £ 395 25 216 78 612 03
Turnover Cost of Sales Gross Profit Covenant to Charity  Net profit/(loss)  The aggregate of the assets, liabilities and funds was: Assets Liabilities Funds  5 Analysis of total resources expended  Cost of Generating Funds  Trading Fundraising  Charitable Expenditure  Activities in furtherance of the charity's objects: Membership costs	68 108 30 097 98 205	321 775 69 060 390 835 1 441 199	0 0 0	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389 883 99 157 489 040	2002 989,09; 979,07; 10,000 11; 256,06; (236,55; 19,50; Total 2002 £ 395,25; 216,78; 612,03; 1,665,17;
Turnover Cost of Sales Gross Profit Covenant to Charity  Net profit/(loss)  The aggregate of the assets, liabilities and funds was:  Assets Liabilities  Funds  5 Analysis of total resources expended  Cost of Generating Funds  Trading Fundraising  Charitable Expenditure  Activities in furtherance of the charity's objects: Membership costs Training, examinations and approvals	68 108 30 097 98 205 480 490 313 629	321 775 69 060 390 835 1 441 199 675 532	0 0 0 0	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389 883 99 157 489 040	2002 989,09 979,07 10,01 10,00 1 256,06 (236,55 19,50 Total 2002 £ 395 25 216 78 612 03 1 665 17 958 60
Turnover Cost of Sales Gross Profit Covenant to Charity  Net profit/(loss)  The aggregate of the assets, liabilities and funds was:  Assets Liabilities  Funds  5 Analysis of total resources expended  Cost of Generating Funds  Trading Fundraising  Charitable Expenditure  Activities in furtherance of the charity's objects: Membership costs Training, examinations and approvals Safety, access and welfare	68 108 30 097 98 205 480 490 313 629 255 007	321 775 69 060 390 835 1 441 199 675 532 206 951	0 0 0 82 142 7 494	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389,883 99,157 489,040	2002 989,09 979,07 10,01 10,00 1 256,06 (236,55 19,50 Total 2002 £ 395 25 216 78 612 03
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss) The aggregate of the assets, liabilities and funds was: Assets Liabilities Funds 5 Analysis of total resources expended Cost of Generating Funds Trading Fundraising Charitable Expenditure Activities in furtherance of the charity's objects: Membership costs Training, examinations and approvals Safety, access and welfare Events	68 108 30 097 98 205 480 490 313 629 255 007 88 095	321 775 69 060 390 835 1 441 199 675 532 206 951 52 289	0 0 0 82 142 7 494 68	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389 883 99 157 489 040 1 921 771 989 303 469 452 140 452	2002 989,09 979,07 10,01 10,00 1 256,06 (236,55 19,50 Total 2002 £ 395 25 216 78 612 03 1 665 17 958 60 507 16 197 30
Turnover Cost of Sales Gross Profit Covenant to Charity  Net profit/(loss)  The aggregate of the assets, liabilities and funds was:  Assets Liabilities  Funds  5 Analysis of total resources expended  Cost of Generating Funds  Trading Fundraising  Charitable Expenditure  Activities in furtherance of the charity's objects:  Membership costs Training, examinations and approvals Safety, access and welfare Events  Support Costs	68 108 30 097 98 205 480 490 313 629 255 007 88 095 396 040	321 775 69 060 390 835 1 441 199 675 532 206 951 52 289 516 133	0 0 0 82 142 7 494 68 59 768	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389 883 99 157 489 040 1 921 771 989 303 469 452 140 452 971 941	2002 989,09: 979,07 10,010 10,000 1: 256,066 (236,55: 19,500 Total 2002 £ 395 25: 216 78: 612 03 1 665 17: 958 60: 507 16: 197 30: 940 54
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss)  The aggregate of the assets, liabilities and funds was: Assets Liabilities Funds  5 Analysis of total resources expended Cost of Generating Funds Trading Fundraising Charitable Expenditure  Activities in furtherance of the charity's objects: Membership costs Training, examinations and approvals Safety, access and welfare Events	68 108 30 097 98 205 480 490 313 629 255 007 88 095 396 040 146 744	321 775 69 060 390 835 1 441 199 675 532 206 951 52 289 516 133 117 759	0 0 0 82 142 7 494 68 59 768 0	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389 883 99 157 489 040 1 921 771 989 303 469 452 140 452 971 941 264 503	2002 989,09: 979,07 10,010 10,000 11 256,066 (236,55 19,50 Total 2002 £ 395 25 216 78 612 03 1 665 17 958 60 507 16 197 30 940 54 216 69
Turnover Cost of Sales Gross Profit Covenant to Charity Net profit/(loss)  The aggregate of the assets, liabilities and funds was: Assets Liabilities  Funds  5 Analysis of total resources expended  Cost of Generating Funds  Trading Fundraising  Charitable Expenditure  Activities in furtherance of the charity's objects: Membership costs Training, examinations and approvals Safety, access and welfare Events  Support Costs	68 108 30 097 98 205 480 490 313 629 255 007 88 095 396 040	321 775 69 060 390 835 1 441 199 675 532 206 951 52 289 516 133	0 0 0 82 142 7 494 68 59 768	2003 697,041 677,168 19,873 19,800 73 443,356 (423,777) 19,579 Total 2003 £ 389 883 99 157 489 040 1 921 771 989 303 469 452 140 452 971 941	2002 989,09 979,07 10,01 10,00 1 256,06 (236,55 19,50 Total 2002 £ 395 25 216 78 612 03 1 665 17 958 60 507 16 197 30 940 54

lotes continued	for the year ended 31st De	cember 2003
5 Analysis of total resources expended continued		
Other expenditure includes :	2003	2002
Auditors' remuneration	£	£
for audit work	8 750	8 500
for non-audit work	800	2 152
Within Resources Expended are operating lease rentals		
for land and buildings	48 244	61 430
for plant and machinery	37 172	40 178
6 Trustees and employees		
Trustees		
No remuneration is paid to any trustee by virtue of his or her position on the board. The trustees who held office throughout		
the year are shown on published accounts		
The cost of expenses and reimbursement to trustees during the year amounted to	25 992	23 636
Fees paid to trustees during the year for examinations carried out	3 063	4 611
The cost of providing directors and officers insurance during the year amounted to	4 013	1 675
Staff costs		
Wages and salaries	1 453 493	1 304 184
Social security costs	137 210	108 14
Pension Costs	97 511	83 010
Life assurance costs	5 253	5 97
Other costs and employee benefits	84 743	94 92
	1 778 210	1 596 242
The Society operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the S	ociety	
in an independently administered fund. The pension cost charge represents the contributions payable by the Society to the fund	i.	
Other costs and employee benefits include medical benefits, car allowances and engagement expenses.		
The number of employees whose emoluments as defined for taxation purposes amounted to over £50,000	number	number
in the year were as follows:		
£ 70,001 - £80,000	1	,
The items used to determine the above values are	-	· · · · · · · · ·
gross salary, employer's contribution for life cover and the taxable value of benefits in kind.		
Contributions of £5,484 were made to a private pension scheme on behalf of the employee earning more than £50,000		
The average number of employees calculated on a full-time equivalent basis, analysed by function was:		
Charitable activities	68	6
Cost of generating funds	8	1
Management and administration	2	
	78	73

continued			for the ye Fixtures	ar ended 31st De	cember 200
Tangible fixed assets	Database	Freehold	fittings &	Motor	
Group and The Society		property	equipment	vehicles	Total
	£	£	£	£	£
Cost					
At 31st December 2002	73 148	1 046 502	543 631	43 850	1 707 13
Additions	90 645	0	1 <b>3 661</b>	0	104 30
Disposais	0	0	(14871)	0	(1487
At 31st December 2003	<u>163 793</u>	1 046 502	542 421	43 850	1 796 56
Depreciation					
At 31st December 2002	24 382	135 786	458 804	29 349	648 32
Charge for the year	0	29 860	30 444	7 250	67 5
Disposais	0	0	(14871)	0	(1487
At 31st December 2003	24 382	165 646	474 377	36 599	701 00
Net book value					
At 31st December 2003	139 411	880 856	68 044	7 251	1 095 5
At 31st December 2002	48 766	910 716	84 827	14 501	1 058 8
All fixed assets owned by the Society, are used for direct charitab included in Freehold property is £300,000 of land which is not de it has been decided that depreciation should not be provided in the	preciated.	o database syste	मा,		
Included in Freehold property is £300,000 of land which is not de	preciated.	e database syste	an,		
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in the	preciated.	e database syste	ना,	2003	2002
Included in Freehold property is £300,000 of land which is not dealth has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.	preciated.	e database syste	ना,	2003 £	2002 £
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments	preciated.	e database syste	ता,		
Included in Freehold property is £300,000 of land which is not dealth has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments The Society	preciated.	e database syste	सा,		
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments	preciated.	e database syste	ता,		£
Included in Freehold property is £300,000 of land which is not dealth has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking:	preciated.	e database syste	बत.	£	£
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in it as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British	preciated. he year to 31st December 2003 on the			£	£
Included in Freehold property is £300,000 of land which is not dealth in the search decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British in England and undertakes the trading activities of the Society.	preciated. he year to 31st December 2003 on the			£	£
Included in Freehold property is £300,000 of land which is not dealth in the seen decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British in England and undertakes the trading activities of the Society.  Group and The Society	preciated. he year to 31st December 2003 on the			£	£
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British in England and undertakes the trading activities of the Society.  Group and The Society Leasehold property	preciated. he year to 31st December 2003 on the			£	
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British in England and undertakes the trading activities of the Society.  Group and The Society Leasehold property Cost	preciated. he year to 31st December 2003 on the			£ 5 000	£ 50
Included in Freehold property is £300,000 of land which is not de it has been decided that depreciation should not be provided in it as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British in England and undertakes the trading activities of the Society.  Group and The Society Leasehold property	preciated. he year to 31st December 2003 on the			£	£ 50
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British in England and undertakes the trading activities of the Society.  Group and The Society Leasehold property Cost As at 31st December 2002 and 31st December 2003  Depreciation	preciated. he year to 31st December 2003 on the			5 000 94 081	£ 50
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in it as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British in England and undertakes the trading activities of the Society.  Group and The Society Leasehold property Cost As at 31st December 2002 and 31st December 2003	preciated. he year to 31st December 2003 on the			£ 5 000	£
Included in Freehold property is £300,000 of land which is not de It has been decided that depreciation should not be provided in the as the system was not implemented until February 2004.  Fixed asset investments The Society Shares in subsidiary undertaking: At 31st December  The Society owns the entire ordinary share capital of The British in England and undertakes the trading activities of the Society.  Group and The Society Leasehold property Cost As at 31st December 2002 and 31st December 2003  Depreciation	preciated. he year to 31st December 2003 on the			5 000 94 081	£ 50

By 30th April 1998, the move to new offices on Stoneleigh Deer Park was complete and the former main offices were leased to British Equestrian Federation Limited.

The Trustees consider that due to the nature of the lease, there is no open market value.

otes continued	9	_	ear ended 31st D	
6 M. L	Grou	2002	The S	-
9 Debtors : amounts falling due within one year	2003 £	2002 £	2003	2002 £
Trade debtors	128 058	150 661	£ 58 134	£. 86 706
	7 810	14 910	7810	14 910
Loans to event organisers	0 0	14910	371 052	170 764
Current account with subsidiary undertaking  Loan to British Eventing	20 875	62 625	20 875	62 625
Other debtors	200/3	02.025	20075	02 023
Prepayments	125 033	109 056	125 033	105 254
rtepayments	281 776	337 252	582 904	440 259
	201710	307 232	302 304_	740 200
10 Debtors : amounts falling due after more than one year				
Loans to event organisers	0	14 611	0	14 611
Loan to British Eventing	ō	20 875	ő	20 875
	0	35 486		35 486
		100		
	281 776	372 738	582 904	475 745
The loan to British Eventing is secured by a debenture in favour of the Society and interest is the Society's bankers.	charged at 2% over the ba	se rate quoted by	y	
11 investments				
Group and The Society			2003	2002
Unlisted investments at cost Royal Bank of Scotland - customer bid deposit account			763 768	742 391
Analysis of listed investments at market value				
Monks Investment Trust 25p ordinary shares			0	5 580
3.5% war stock			2 965	3 217
M & G charifund income units			44 231 47 196	38 001 46 798
			4/ 180	40 / 90
			810 964	789 189
Listed investments at cost			16 264	21 915
	Grau	n	The S	lociety
12 Creditors due within one year	2003	2002	2003	2002
	£	£	£	£
Trade creditors	240 958	277 852	217 419	248 037
PAYE and NI payable	72 797	57 918	53 916	40 693
Other creditors	25 970	16 145	24 064	16 145
Accruals	244 258	220 961	244 258	220 961
Subscriptions received in advance	952 182	900 870	952 182	900 870
Other income received in advance	386 246	255 002	377 847	236 246
	1 922 411	1 728 748	1 869 686	1 662 952
			Group	The Society
13 Deferred Income				
Balance at 1st January 2003			1 155 872	1 137 116
Amount released to incoming resources			(1 155 872)	(1 137 116)
Amount deferred in the year			1 338 428	1 330 029
Balance at 31st December 2003			1 338 428	1 330 029

Deferred income comprises subscriptions and fees received in advance.

### 14 Share capital

The Society is a company limited by guarantee, having no share capital. In the event of the Society being wound up, each person, who is at that time a member, or has ceased to be a member within one year of that date, is liable to contribute to the Society such amount as the Society may require, not exceeding two pounds.

Notes continued

for the year ended 31st December 2003

#### 15 Restricted funds

Group and The Society	<u>At 1st</u> <u>January</u> <u>2003</u>	<u>income</u>	Expenditure	<u>At 31st</u> December 2003
	Ē	£	Ē	£
Year of the Horse Development fund	376 352	5 179	( 19 492)	362 039
Event Organisers' loan funds	70 872	0	0	70 872
The Bodynfoel fund	6 633	75	0	6 708
The Fenwick Watch fund	409	0	0	409
The Saddlers' Training fund	13 964	24 000	(22 878)	15 <b>086</b>
The Horse and Hound Training fund	5 293	0	0	5 293
W W Thomson Bursary fund	36 492	3 288	(10 000)	29 780
Inchcape Dressage Team Training fund	4 452	5 693	(10 145)	0
The John Yates Bursary fund	2 443	0	( 100)	2 343
Irene Heppell York fund	30 555	0	0	30 555
Sabrina Way and Three Rivers Ride	2 758	8 750	(8607)	2 901
Grants including Sports Council	94 127	30 000	( 43 109)	81 018
Challenge Rides Welfare fund	O	45 873	( 45 873)	0
Mrs K Edgar Fund	0	26 518	) O	26 518
Total Restricted funds	644 350	149 376	(160 204)	633 522

The Development fund was accumulated to encourage the use of the horse, to raise standards of riding and of horsemanship and, above all, to make certain that horses and ponies used and owned by human beings are not abused.

The Event Organisers' fund is used specifically to provide loans to organisers of Horse Trials Events.

The Saddlers Training fund holds the annual grant kindly presented by the Worshipful Company of Saddlers for specific training activities held by The British Horse Society and other riding disciplines.

The Horse and Hound Training fund is to aid specific training activities.

The W W Thomson Bursary fund has been provided to assist with the training of potential designers and course builders, and in particular for the advancement of education and safety.

The Inchcape Dressage Team Training fund was generously provided for the training and coaching of the future British Dressage team.

The Irene Heppell York fund was generously provided for the welfare of aged horses in the York area.

The Sabrina Way and Three Rivers Ride fund was set up from the grants and donations kindly given to assist with the production of trail guide leaflets for riders.

The Challenge Rides Welfare fund was generously created by the challengers of the Jordan, Peru and Iceland Rides for the Rescue Centre.

The Mrs K Edgar Fund was very kindly donated for the provision of horse rescue purposes.

# 16 Designated funds

Group and The Society	<u>At 1st</u> <u>January</u> 2003	<u>Income</u>	Expenditure	At 31st December 2003
	£	£	Ē	£
Road Safety fund	32 637	50	0	32 687
Bridleways fund	2 389	310	0	2 699
Access Legal fund	9 807	0	5 000	14 807
Miss P.C.M.Barnes fund	50 000	43 000	(11 718)	81 284
The British Riding Clubs fund	144 313	61 402	0	205 715
Total Designated funds	239 146	104 762	(6716)	337 192

The Road safety fund is a fund to assist in areas of research of safety for the ridden or driven horse.

The fund of Miss P.C.M.Barnes has been designated by the Trustees from the funds generously provided by Miss P.C.M.Barnes deceased for various specific projects.

The British Riding Clubs Funds have been set aside to recognise the reserves accumulated by the department. The purpose of this is to ensure that there are sufficient funds available for future competitions and events within Riding Clubs, but remains a charitable fund of The British Horse Society.

otes continued	for the year ended 31st De	t December 2003	
	2003	2002	
17 Other charitable funds	£	£	
Group and The Society			
At 31st December 2002	1 461 505	1 068 215	
Surplus for the year	280 110	393 290	
	1 741 615	1 461 505	
Transferred from restricted funds - note 16	0	0	
Transferred from ( to) designated funds - note 17	0	0	
At 31st December 2003	1 741 615	1 461 505	
Non-charitable trading funds			
Group			
At 31st December 2002	14 506	14 490	
Surplus for the year	73	16	
At 31st December 2003	14 579	14 506	

18	Anaivsis	of group	net assets	between funds

18	Analysis of group net assets between funds			
		Unrestricted	Restricted	Total
		funds	funds	funds
		£	£	£
	Fund balances at 31st December 2003 are represented by :			
	Tangible fixed assets	956 151	139 411	1 095 562
	Investments	316 853	494 111	810 964
	Other Current assets	2 742 793	0	2 742 793
	Current liabilities	(1 922 411)	0	(1 922 411)
	Total net assets	2 093 386	633 522	2 726 908
	Unrealised gains included above			
	On investment assets (see below)	<u>16 211</u>	0	16 211
	Reconciliation of movements in unrealised gains on investment assets			
	Unrealised gains at 31st December 2002	10 233	1 635	11 868
	Add net Gains on revaluations in the year	5 978	(1 635)	4 343
	Unrealised gains at 31st December 2003	16 211	0	16 211
19	Guarantees and other financial commitments		2003	2002
	Financial commitments under non-cancellable operating leases		£	£
	will result in the following payments falling due in the year to 31st December 2003		_	~
	expiring within one year			
	for land and buildings		3 370	28 447
	for plant and machinery		0	42 114
	·		3 370	70 561
	expiring within two to five years			
	for land and buildings		0	0
	for plant and machinery		36 420	0
	•		36 420	0
	expiring after five years			
	for land and buildings		29 207	25 886
	for plant and machinery		0	. 0
			20.207	25 255

The leases on land at Stoneleigh expire in December 2017 and are subject to 5 yearly rent reviews, with the next review due on 1st January 2004. Some of these leases were surrendered during 1999.

The lease at Stonecroft ceased in September 2003.