DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

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COMPANY INFORMATION

Directors N Benning-Prince R C Dowley

R C Dowley E A Gretton Dr C M Wendt

Company secretary W F Rogers

Registered number 00430460

Registered office Hanson House

14 Castle Hill Maidenhead SL6 4JJ

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The Directors present their report and the financial statements for the year ended 31 December 2020.

Principal activity

The Company did not trade during the current or prior year and, therefore, the financial statements comprise the Balance Sheet and related notes only.

Future developments

The Directors anticipate that the Company will continue as a dormant company for the foreseeable future.

The impact of COVID-19 on UK businesses is changing on a daily basis and the measures being adopted by the UK Government could have a significant adverse impact for the foreseeable future. The Company is monitoring the impact of this on a frequent basis.

Going concern

The impact of COVID-19 on global economic development is currently unpredictable, however HeidelbergCement AG ("HCAG") has adopted COPE ('Covid-19 Contingency Plan Execution'), which is focused on cost savings and has significant liquidity headroom as a result of actions already taken during its refinancing strategy. The Directors, having assessed the responses of the management of HCAG to their enquiries, have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the HCAG group to continue as a going concern.

On the basis of their assessment of the Company's financial position and relevant enquiries the Directors have a reasonable expectation that the Company will be able to continue in existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Directors

The Directors who served during the year were:

N Benning-Prince R C Dowley E A Gretton Dr C M Wendt

Post balance-sheet events

The developments surrounding COVID-19 represent a non-adjusting post balance sheet event and are not reflected in the carrying value of the debtors shown in the financial statements. If the pandemic continues for a long period-of-time, there may be changes in the carrying values. These-would be reflected in the financial statements for the year ended 31 December 2021.

Wendy & Roges

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Directors' indemnity

A fellow group undertaking has indemnified, by means of directors' and officers' liability insurance, one or more Directors of the Company against liability in respect of proceedings brought by third parties, subject to the conditions set out in section 234 of the Companies Act. Such qualifying third party indemnity provision was in force during the year and is in force as at the date of approving the Directors' Report.

The articles of association also provide for the Directors to be indemnified by the Company subject to the provisions of the Companies Act.

This report was approved by the board on 4 March 2021 and signed on its behalf.

W F Rogers Secretary

WELBECSON GROUP LIMITED REGISTERED NUMBER:00430460

BALANCE SHEET AS AT 31 DECEMBER 2020

| | Note | 2020 £000 | 2019 £000 |
|--|------|--------------|--------------|
| Current assets . | | | |
| Debtors: amounts falling due within one year | 3 | 122 | 122 |
| Creditors: amounts falling due within one year | 4 | (232) | (232) |
| Net liabilities | _ | (110) | (110) |
| Capital and reserves | _ | | |
| Called up share capital | 5 | 104 | 104 |
| Share premium account | | 4 | 4 |
| Profit and loss account | | (218) | (218) |
| Shareholders' deficit | _ | (110) | (110) |

For the year ended 31 December 2020 the Company was entitled to exemption from audit under section 480 of the Companies Act 2006.

Members have not required the Company to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

The Directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 4 March 2021.

R C Dowley

Director

The notes on pages 4 to 5 form part of these financial statements.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1. General information

Welbecson Group Limited ("the Company") is a limited company incorporated and domiciled in the United Kingdom. The address of its registered office and principal place of business is disclosed in the Company Information.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102 (FRS102), the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland and the Companies Act 2006.

The Company's financial statements are presented in Sterling, which is also the Company's functional currency, and all values are rounded to the nearest thousand pounds (£'000).

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have, unless otherwise stated, been consistently applied to all periods presented.

The Company is part of the HeidelbergCement AG group and is included in the consolidated financial statements of HeidelbergCement AG. The Company therefore qualifies for the reduced disclosures for subsidiaries under FRS 102 including the exemption to present a cash flow statement. The Company is also exempt under Section 33.1A of FRS 102 from disclosing related party transactions with wholly owned subsidiaries of the HeidelbergCement AG group.

2.2 Going concern

The financial statements have been prepared on a going concern basis as an indirect parent undertaking has stated that, subject to unforeseen circumstances, it intends to provide financial support to enable the Company to meet its liabilities as and when they fall due and the Directors reasonably believe the indirect parent undertaking would be in a position to provide this support.

The impact of COVID-19 on global economic development is currently unpredictable, however HeidelbergCement AG ("HCAG") has adopted COPE ('Covid-19 Contingency Plan Execution'), which is focused on cost savings and has significant liquidity headroom as a result of actions already taken during its refinancing strategy. The Directors, having assessed the responses of the management of HCAG to their enquiries, have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the HCAG group to continue as a going concern.

On the basis of their assessment of the Company's financial position and relevant enquiries the Directors have a reasonable expectation that the Company will be able to continue in existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

3. Debtors

| | 2020 £000 | 2019 £000 |
|------------------------------------|--------------|--------------|
| Due within one year | | |
| Amounts owed by group undertakings | 122 | 122 |
| | | |

Amounts owed by group undertakings are unsecured, interest free, <u>have no</u> fixed date of repayment and are repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

4. Creditors: Amounts falling due within one year

| | £000 | £000 |
|------------------------------------|------|------|
| Amounts owed to group undertakings | 232 | 232 |

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

5. Share capital

| | 2020 £000 | 2019 £000 |
|---|--------------|--------------|
| Allotted, called up and fully paid | | |
| 103,500 (2019 - 103,500) ordinary shares of £1 each | 104 | 104 |
| • | | |

6. Ultimate parent undertaking and controlling party

The Company's immediate parent undertaking is Hanson Industrial (Engineering Holdings) Limited, a company registered in England and Wales. The Company's ultimate parent undertaking is HeidelbergCement AG, a company registered in Germany. The largest and smallest group in which the results of the Company are consolidated is that headed by HeidelbergCement AG. Copies of the consolidated financial statements of HeidelbergCement AG may be obtained from Berliner Strasse 6, D 69120 Heidelberg, Germany.

7. Post balance sheet events

The developments surrounding COVID-19 represent a non-adjusting post balance sheet event and are not reflected in the carrying value of the debtors shown in the financial statements. If the pandemic continues for a long period of time, there may be changes in the carrying values. These would be reflected in the financial statements for the year ended 31 December 2021.

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