

Registered number: 0428236
Charity number: 207500

**The Merchant Seamen's War Memorial Society (incorporated) trading as
Care Ashore**

(A company limited by guarantee)

Trustees' report and financial statements

for the year ended 31 March 2020



**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)**

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**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Reference and administrative details of the Company, its Trustees and advisers
for the year ended 31 March 2020**

Trustees

Mr J Walsh, Chair (appointed 30 April 2020)
Mr V Bick (appointed 24 January 2020)
Mrs K Parker (appointed 30 April 2020)
Mrs C Rankin
Mr K Usher (appointed 23 October 2020)
Mr R Walker, Treasurer (appointed 11 December 2020)
Mr S Todd Esq. National Secretary RMT, former Chairman (resigned 6 July 2020)
Mr A J Allenby (resigned 6 July 2020)
Mr G Bennett (resigned 6 July 2020)
Mr A Campbell Esq. MSc BA CMgr FCMI M.N.M JP (resigned 11 June 2020)
Ms S Coveney (resigned 9 July 2020)
Mr D Leonard Esq. (resigned 10 April 2019)
Mr P Manley (resigned 6 July 2020)
Mrs P Mason, former Vice Chair (resigned 10 April 2019)
Mr T Simco Esq. M.B.E M.N.M (resigned 15 June 2020)

Company registered number

0428236

Charity registered number

207500

Registered office

"Springbok-Radcliffe"
Springbok Farm Estate
Alfold
nr Cranleigh
Surrey
GU6 8EX

President

Mr M. Cash Esq. General Secretary RMT

Company secretary

Mr T Goacher Esq. (resigned 23 July 2019)

Chief executive officer

Mr T Goacher Esq. (CEO, resigned 23 July 2019)
Mrs D Hicks (Acting CEO from 22 January 2019 until 18 September 2019)
Ms T Keane (Acting CEO from 18 September 2019 to 30 September 2020)
Ms C Stamper (CEO from 16 November 2020)

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Reference and administrative details of the Company, its Trustees and advisers (continued)
for the year ended 31 March 2020**

Independent auditors

Kreston Reeves LLP
Chartered Accountants
Statutory Auditor
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

Bankers

NatWest PLC
Stocklund Square
Cranleigh
Surrey
GU6 8RH

Solicitors

Penningtons Manche LLP
Beaufort House
31 Chertsey Street
Guildford
Surrey
GU1 4HD

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Chief Executive's Report
for the year ended 31 March 2020

Vincent Bick, Trustee

It has been a challenging year following the departure of CEO, Trevor Goacher. Trevor was not immediately replaced and Care Ashore temporarily appointed two interim CEO's Dawn Hicks and Tracy Keane both of whom should be commended for their achievements in very difficult circumstances ably supported by the staff and beneficiaries. As of November 2020, we are delighted to have appointed Cath Stamper as the new permanent CEO.

The year also saw a period of inward reflection with a significant safeguarding review carried out by Freedom Training and a Management review by Action Planning. Both reviews have resulted in significant improvements in working practices and procedures at Care Ashore. This has resulted in increased workloads and the acceptance of change for all. Despite this change and uncertainty, Care Ashore were still able to retain accredited IPP Status.

Like many other organisations, COVID was by far the biggest issue of the year resulting in Care Ashore being in a full lock down two weeks earlier than required by the government to protect the beneficiaries from potential infection. The commitment shown by beneficiaries and staff to this issue was second to none. Once the risk assessment had been written and an action plan developed everyone made huge personal sacrifices to ensure implementation was flawless resulting in zero infections to date, amongst those at Care Ashore.

The commercial option agreement between Thakenham homes was renegotiated and extended by two years resulting in an additional option payment to Care Ashore that we will receive in the next financial year. With the prospect that a renewed much revised planning application will be made also in the next financial year.

We have been very well supported by our residents volunteering and assisting in many areas, including driving the minibus, gardening, washing cars, cleaning campsite toilets, painting and decorating, assisting in the kitchen and taking other residents to medical appointments and outings.

Our occupancy rates have increased through the year having welcomed two new residents. Both have settled into their new homes and have made new friends, actively involved in the Care Ashore Community. We continue to have enquiries regarding accommodation and hope to welcome more new residents soon.

Sadly, we lost John Parkinson who had been an employee and friend to Care Ashore for many years. John also needs to be thanked for his very generous bequest that was used to completely refurbish the library later in the year.

Care Ashore welcomed three new trustees to the Board this year, Vince Bick, Karen Parker and John Walsh. All have settled in well and are helping to drive Care Ashore forward. More recently we also welcomed Richard Walker as a trustee and to take on the role of Treasurer.

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Chief Executive's Report (continued)
for the year ended 31 March 2020**

HISTORY OF THE SOCIETY

Owing to the urgent need to look after the interests and health of seamen of the Mercantile Marine, the idea of the charity was conceived by the founder of the National Sailors' and Fireman's Union, Mr J. Havelock Wilson C.B.E MP, approached a prominent ship owner in 1917 who entered the scheme subsequently offered the building that was to become the first convalescent home in Limpsfield, Surrey. The union transformed the building into a properly equipped convalescent home and it was opened by His Royal Highness Prince Albert, Duke of York, K.G., in 1920. This home provided nursing care for seamen injured or who fell ill whilst at sea. The home remained operational until 1963, when its services were transferred to its other establishment in Alfold, Surrey.

During WWII it became obvious to the Executive Officers of both the charity and the Union, that more would have to be done for the men who by their service, were in increasing numbers, being permanently incapacitated from following the sea as a means of livelihood. The Union purchased and converted their war time Headquarters, Sachel Court Estate, Alfold, Surrey into a permanent Rehabilitation and Training Centre as a memorial to those seamen who had lost their lives, and in gratitude to those who survived but sacrificed their health by serving their country. At this time the people of the Union of South Africa in their appreciation, through a Navy Week Campaign raised funds which were contributed to the scheme. From 1947 through to 1993 the training scheme re-trained seamen into either agriculture or horticulture, who then went on to successfully gain employment away from the sea.

Since being established the charity has gone through much development, plus change, and after numerous reviews the organisation now focuses on providing sheltered housing with support as its main service to seafarers, with the provision of holidays for those who do not require long term accommodation, but would benefit from a break in the tranquil setting of the estate.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Trustees' report
for the year ended 31 March 2020

The Trustees are pleased to present their annual report (including the directors' report as required by company law) together with the audited financial statements of the charitable company for the year 1 April 2019 to 31 March 2020. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Since the charitable company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

OBJECTIVES AND ACTIVITIES

The Vision Statement

"Care Ashore's vision for its future is to strengthen its position as a leader in the provision of high quality residential, welfare support and holiday opportunities for seafarers in need. The nature, quality and quantity of that support would be achieved by having a sound financial base and being an integral part of the provision of the welfare support available within the seafaring charitable sector".

We aim to achieve this by promoting awareness of the activities provided and further developing, plus marketing of the income generating opportunities that its resources provide. The desire to be a more integrated element of the seafaring charitable sector will require the support and assistance of those charitable organizations that have a role and influence across a wide range of charities in the seafaring sector.

The Objectives and Values of Care Ashore

Objectives

- To provide a safe and secure environment for all service users
- To ensure a comfortable and homely living environment is maintained
- To encourage and support a spirit of community
- To support individuals to enhance their quality of life
- To assist service users to move on to more independent living where appropriate
- To encourage service users to embrace the wider community where appropriate
- To provide social activities to help alleviate boredom and social exclusion
- Work with other organisations and agencies to ensure that a high level of service is provided
- To raise funds through charitable and commercial activities to support our aims
- Continue to attract trustees with suitable professional skills to join the board
- To provide training for trustees, staff and volunteers that will help with their development and strengthen the organisation

Values

- Retain the dignity and independence of all residents and beneficiaries
- Respect individual's personal privacy, social, emotional, religious, cultural, political, beliefs at all times
- Consider the views of residents regarding their daily living arrangements
- Allow residents to make informed choices to those arrangements
- Residents are involved and fully informed about future person centered support plans
- Residents may choose who their medical practitioner and dentists are and consult with them in private.
- Promote friendships and family inclusion in their life decisions.
- Provide a happy and caring community where residents feel safe and secure

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Trustees' report (continued)
for the year ended 31 March 2020

STATEMENT OF PUBLIC BENEFIT

The Trustees confirm that they have complied with the duty in Section 17 of the Charities Act 2011, in having due regard to the Charity Commission's General Guidance on Public Benefit in setting objectives and planning for activities, and are reporting this here as they are required to do under the same directive.

Main activities undertaken to further the charity's purposes for the public benefit

The high level of service delivered to the beneficiaries ensures that poverty, homelessness and isolation are reduced. Assisting beneficiaries to maintain good health and fitness has also resulted in improved quality of life that allows them to live independently rather than having to go into care.

The Trustees review the charity's aims and objectives each year to ensure the activities and services provided are in keeping with the core values of the charity. They consider what has been achieved and the outcomes met over the past twelve months, then assess the level of success throughout that helps them measure the success of each activity and the benefits they have brought to those individuals to whom our services are focused on.

STATEMENT OF FUNDRAISING PRACTICES

Care Ashore benefits from many people's generosity and we are extremely grateful for their continued support through donations, legacies and fundraising events.

Due to the limited nature of the fundraising activities currently undertaken, the charity does not formally monitor compliance with the Code of Fundraising Practice. The charity does not consider that any of its fundraising activities constitute unreasonable intrusion on a person's privacy, unreasonably persistent approaches or undue pressure to give and has not received any complaints in respect of this during the year. The charity does not work with any commercial participators or professional fundraisers.

ACHIEVEMENTS & PERFORMANCE

Achievements for 2019-2020

- The charity's support team delivered a service that has ensured beneficiaries have maintained independent living.
- The charity provided supported accommodation to over 45 beneficiaries during the year which included new arrivals that were in need of the services the charity provides.
- The number of seafarers using the Respite Break service was the same as the previous year.
- The health and wellbeing projects have been well attended, and we have added further activities such as chair based exercise, gym and art classes to reach out to a wider group.
- A Residents Activity Forum was formed to assist in arranging activities and trips to encourage more residents to engage with them and there are plans to develop this further in the next 12 months.
- We provided 168 trips out to local villages and towns using our community bus service although these activities stopped during the Coronavirus lockdown. We also provided transport and escorted residents to 984 medical and other appointments, facilitated by our dedicated welfare support officers. These activities continued into lockdown despite having to overcome significant hurdles.

Volunteers

The charity is grateful for the unstinting efforts of its volunteers who are involved in the service provision and fundraising. During the year 19 volunteers kindly gave their time and it is estimated that over 3,000 volunteer hours were provided during the year. Voluntary work included drivers for taking beneficiaries to appointments and shops, gardening and building maintenance.

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Trustees' report (continued)
for the year ended 31 March 2020**

Investment policy and performance

The charity has over the years invested in properties that are let to raise income in support of its objectives. The return from these investments have been maximised with rent values measured against market valuations in the local area and all of the commercial units were let out at the year end.

FINANCIAL REVIEW

Principal funding

The main source of income is secured through the accommodation and business units. Our annexe in the main house which provides a third of our income and accommodates some of our more vulnerable residents makes up a third of our income at Care Ashore. The annexe is the heartbeat of the main house which accommodates our most vulnerable residents, who benefit greatly from the facilities provided including having direct access to staff, social room, library and most importantly out dining facilities which provide an essential social experience for our residents. There are times when external influences have an impact on everyday operations, such as statutory payments being delayed that have to be managed with consideration and care.

Reserves Policy

The trustee's policy is to maintain reserves at a level sufficient to support both Capital Projects and a renovation programme, plus to build reserves such that there are sufficient funds available to enable continued operations for a period of six months.

Total funds at 31 March 2020 were £5,803,638 (2019: £5,950,344) of which £10,744 (2019: £35,610) were restricted funds. Of the unrestricted funds held, £6,206,072 (2019: £6,245,198) were tied up as tangible fixed assets and investment property which does not currently leave any free reserves.

As discussed later, in the Plans for Future Periods, the trustees will continue to work on the visions outlined in the Business Plan with the aim to increase income whilst delivering its services in an efficient manner in order to build up the free reserves of the charity.

Risk Management

The trustees have a risk management strategy that comprises:

- an annual review of the risks the charity may face:
- the establishment and monitoring of an Operational Risk Register:
- the establishment of procedures designed to minimise any potential impact on the charity should these materialise.

The Trustees have assessed the major risks to which the charitable company is exposed, in particular those related to the operations and finances of the charitable company, and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

This work has identified a few minor risks but has resulted in a more efficient procedure and contingency plans and has given impetus for better planning. Particular attention has been focused on non financial risk arising from fire, health & safety of residents, staff and visitors and food hygiene. A key element in the management of financial risk is the setting of a reserves policy and its regular review by trustees.

Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. This conclusion takes into account the impact of Covid-19 on the organisation. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Trustees' report (continued)
for the year ended 31 March 2020**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Merchant Seamen's War Memorial Society trading as Care Ashore is a charitable company limited by guarantee governed by its Articles of Association adopted on 5th April 2013. It is registered as a charity with the Charity Commission as charity number 207500. A review of this document is underway and any updates /changes will be agreed by the members in the next financial year

The principal object of the charitable company is to provide sheltered housing with support to seafarers.

Appointment of Trustees

The directors of the charitable company (the Charity) are its Trustees for the purpose of the charity law and throughout this report are collectively referred to as the Trustees.

Members of the Board shall be appointed by the Board and selected for appointment primarily on the basis of the skills and experience required by the Board in order to carry out their responsibilities effectively in the best interest of the Charity

The Board when complete consists of at least 8 and not more than 18 persons, being individuals who are over the age of 18, all of whom must support the Objects. If a member of the Board is a corporate body it must act through a named representative whose contact details are notified to the Board. The Chairman will be appointed as laid down in the Articles.

Three additional (new) trustees were appointed this year the basis for their appointment was on the Skills that they could bring to the board

Trustee Induction and Training

New trustees undergo a period of orientation to brief them on their legal obligations under the charity and company law, the content of the Memorandum and Articles of Association, the committee and decision making process, the business plan and updated on the recent financial performance of the charity. During the induction period they will meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role. It is intended that the four recently recruited Trustees will receive training in the next financial year

Organisational structure and decision making

The board of trustees, which can have up to 18 members, administers the charity. The board meets quarterly and the sub-committee meet more regularly to cover the development, membership, finance and audit.

A Chief Executive is appointed by the trustees to manage the day to day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within the terms of their delegation approved by the trustees, for operational matters including finance, employment and management of the complete operations of the organisation.

Pay policy for senior staff

The charity's senior staff pay and benefits are set by reference to the annual surveys of information from Incomes Data Services, local information or other relevant bodies and are consistent within the support and housing sector. The charity always aims to offer terms equivalent to or exceeding the market rate subject to its financial capability.

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Trustees' report (continued)
for the year ended 31 March 2020**

Salaries are controlled and monitored by:

a) **Measurement:**

Annual review of salaries and benefits through appropriate comparisons with other relevant data.

b) **Reference:**

Incomes Data Services, local information or other relevant bodies and shall be consistent within the support and housing sector.

c) **Audit:**

Comparison and calculation criteria held by CEO.

PLANS FOR FUTURE PERIODS

The trustees have previously identified 6 options for the future of the charity that reflect the aspirations of the organisation. These options are detailed at Section 6 of the Business Plan. They carry varying degrees of risk and related likelihood of achievement. The trustees continue to focus on options 6b, Improve the level of self-sufficiency, and 6e combined with 6f, Cater for a larger population and Consider the future beyond 5 years ahead respectively, best serve the interests of the charity in relation to its objectives.

There is a strong focus on raising capital funding to support the options detailed above by disposing of some of the charity land to a developer. Owing to the planning authority's refusal to support our original planning application, trustees will be working with its planners to provide an alternative application that we hope will gain the support of the local authority. The contracts with the developer are under renegotiation which should be completed in the next financial year. Once complete a new planning application will be submitted for an initially smaller first phase of development with the potential for future additional phases.

DISCLOSURE OF INFORMATION TO AUDITORS

The trustees who held office at the date of approval of this Trustees' Report confirm that, so far as they are individually aware, there is no relevant audit information of which Care Ashore's auditors are unaware, and each trustee has taken all reasonable steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the Society's auditors are aware of the information.

AUDITORS

A resolution will be proposed at the Annual General Meeting that Kreston Reeves LLP are to be appointed as auditors to the charity for the ensuing year.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Statement of Trustees' responsibilities
for the year ended 31 March 2020

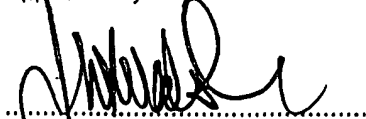
The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on its behalf by:



.....
Mr J Walsh
(Chair of Trustees)

Date: 11 DECEMBER 2020

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)**

**Independent auditors' report to the Members of The Merchant Seamen's War Memorial Society
(incorporated) trading as Care Ashore**

Opinion

We have audited the financial statements of The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore (the 'charitable company') for the year ended 31 March 2020 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Independent auditors' report to the Members of The Merchant Seamen's War Memorial Society
(incorporated) trading as Care Ashore (continued)**

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Independent auditors' report to the Members of The Merchant Seamen's War Memorial Society
(incorporated) trading as Care Ashore (continued)**

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditors' report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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**Independent auditors' report to the Members of The Merchant Seamen's War Memorial Society
(incorporated) trading as Care Ashore (continued)**

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Kreston Reeves LLP
Chartered Accountants
Statutory Auditor

Horsham

Date: 17 December 2020

Kreston Reeves LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Statement of financial activities (incorporating income and expenditure account)
for the year ended 31 March 2020

	Note	Restricted funds 2020 £	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Income from:					
Donations and legacies	3	22,168	9,593	31,761	53,134
Charitable activities	4	-	474,517	474,517	522,630
Other trading activities	5	-	37,716	37,716	36,249
Investments	6	-	194,030	194,030	164,741
Other income	7	-	50,199	50,199	81,628
Total income		22,168	766,055	788,223	858,382
Expenditure on:					
Raising funds	8	-	81,444	81,444	73,146
Charitable activities	10	25,844	827,641	853,485	800,401
Total expenditure		25,844	909,085	934,929	873,547
Net expenditure before taxation		(3,676)	(143,030)	(146,706)	(15,165)
Net expenditure		(3,676)	(143,030)	(146,706)	(15,165)
Transfers between funds	23	(21,190)	21,190	-	-
Net movement in funds		(24,866)	(121,840)	(146,706)	(15,165)
Reconciliation of funds:					
Total funds brought forward		35,610	5,914,734	5,950,344	5,965,509
Net movement in funds		(24,866)	(121,840)	(146,706)	(15,165)
Total funds carried forward		10,744	5,792,894	5,803,638	5,950,344

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 19 to 37 form part of these financial statements.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)
Registered number: 0428236

Balance sheet
as at 31 March 2020

	Note	2020 £	2019 £
Fixed assets			
Tangible assets	16	946,285	1,545,198
Investments	18	15,415	15,415
Investment property	17	5,259,787	4,700,000
		<u>6,221,487</u>	<u>6,260,613</u>
Current assets			
Stocks	19	16,642	16,642
Debtors	20	19,200	60,953
Cash at bank and in hand		94,753	190,628
		<u>130,595</u>	<u>268,223</u>
Creditors: amounts falling due within one year	21	(95,223)	(101,419)
Net current assets		<u>35,372</u>	<u>166,804</u>
Total assets less current liabilities		<u>6,256,859</u>	<u>6,427,417</u>
Creditors: amounts falling due after more than one year	22	(453,221)	(477,073)
Net assets		<u>5,803,638</u>	<u>5,950,344</u>
Total net assets		<u><u>5,803,638</u></u>	<u><u>5,950,344</u></u>
Charity funds			
Restricted funds	23	10,744	35,610
Unrestricted funds	23	5,792,894	5,914,734
Total funds		<u><u>5,803,638</u></u>	<u><u>5,950,344</u></u>

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)
Registered number: 0428236

Balance sheet (continued)
as at 31 March 2020

The entity was entitled to exemption from audit under section 477 of the Companies Act 2006.


The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

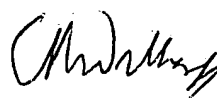
However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:


Mr J Walsh
(Chair of Trustees)


Mr R Walker
(Treasurer and Trustee)

Date: 11 DECEMBER 2020

The notes on pages 19 to 37 form part of these financial statements.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Statement of cash flows
for the year ended 31 March 2020

	2020 £	2019 £
Cash flows from operating activities		
Net cash used in operating activities	(272,937)	(142,018)
Cash flows from investing activities		
Dividends, interests and rents from investments	194,030	164,741
Proceeds from the sale of tangible fixed assets	-	(17,031)
Purchase of tangible fixed assets	(1,175)	-
Net cash provided by investing activities	192,855	147,710
Cash flows from financing activities		
Repayments of borrowing	(15,793)	-
Net cash (used in)/provided by financing activities	(15,793)	-
Change in cash and cash equivalents in the year	(95,875)	5,692
Cash and cash equivalents at the beginning of the year	190,628	184,936
Cash and cash equivalents at the end of the year	94,753	190,628

The notes on pages 19 to 37 form part of these financial statements

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are prepared in sterling, which is the functional currency of the charity, and have been rounded to the nearest £1.

1.2 Company status

The charitable company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company.

1.3 Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements.

These considerations take into account the impact of Covid-19 including the effect of the enforced lockdown and the trustees have concluded that it is appropriate to continue to adopt the going concern basis in preparing the financial statements as outlined in the Statement of Trustees' Responsibilities.

1.4 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the charitable company has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the charitable company, can be reliably measured.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

1. Accounting policies (continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources being the basis of staff time spent.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the charitable company. Governance costs are those incurred in connection with administration of the charitable company and compliance with constitutional and statutory requirements.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the charitable company's operations, including support costs and costs relating to the governance of the charitable company apportioned to charitable activities.

Grants payable are charged in the year when the offer is made. No conditional grant offers are made.

1.6 Turnover

Turnover comprises revenue recognised by the charitable company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

1.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charitable company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.8 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the charitable company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Notes to the financial statements
for the year ended 31 March 2020

1. Accounting policies (continued)

1.8 Tangible fixed assets and depreciation (continued)

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following bases:

Freehold property	- 2% on a reducing balance basis per annum
Motor vehicles	- 25% on a reducing balance basis per annum
Equipment	- 25% on a reducing balance basis per annum

1.9 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of financial activities.

Investment property is carried at fair value determined annually by the Trustees, derived from current market rents and investment property yields for comparable real estate, adjusted if necessary for any difference in the nature, location or condition of the specific asset. No depreciation is provided. Changes in fair value are recognised in the Statement of financial activities incorporating income and expenditure account.

1.10 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.11 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.12 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.13 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

**The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)**

**Notes to the financial statements
for the year ended 31 March 2020**

1. Accounting policies (continued)

1.14 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.15 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

1.16 Pensions

The charitable company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charitable company to the fund in respect of the year.

1.17 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

2. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The charitable company makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

- Tangible fixed assets are stated at their deemed cost less provision for depreciation. In determining the depreciation rate, estimates are made for the useful life of the asset and its residual value based upon factors such as the expected use of the acquired asset and market conditions.
- Investment properties are stated at fair value which is sensitive to fluctuations in the property sales and rental market.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

3. Income from donations and legacies

	Restricted funds 2020 £	Unrestricted funds 2020 £	Total funds 2020 £
Donations	-	9,093	9,093
Legacies	-	500	500
Grants	22,168	-	22,168
Total 2020	22,168	9,593	31,761

	Restricted funds 2019 £	Unrestricted funds 2019 £	Total funds 2019 £
Donations	776	8,722	9,498
Legacies	-	8,249	8,249
Grants	35,387	-	35,387
Total 2019	36,163	16,971	53,134

4. Income from charitable activities

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Accommodation for beneficiaries	474,517	474,517	522,630

All income from charitable activities in the current and prior year was to unrestricted funds.

5. Income from other trading activities

Income from fundraising events

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Other fundraising activities	13,431	13,431	14,689

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

5. Income from other trading activities (continued)

Income from fundraising events (continued)

All income from fundraising events in the current and prior year was to unrestricted funds.

Income from non charitable trading activities

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Camping, clay shooting and fishing	21,508	21,508	19,812
Solar panel income	2,682	2,682	1,194
ATM surcharge	95	95	554
	<u>24,285</u>	<u>24,285</u>	<u>21,560</u>

All income from non charitable trading activities in the current and prior year was to unrestricted funds.

6. Investment income

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Investment income - UK investment properties	193,634	193,634	164,370
Investment income - UK listed and unlisted investments	255	255	244
Investment income - UK cash	141	141	127
Total 2020	<u>194,030</u>	<u>194,030</u>	<u>164,741</u>

All investment income in the current and prior year was to unrestricted funds.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Notes to the financial statements
for the year ended 31 March 2020

7. Other incoming resources

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Profit on disposal of fixed assets	199	199	-
Development option agreement	50,000	50,000	-
Total 2020	50,199	50,199	81,628

All other incoming resources in the current and prior year were to unrestricted funds.
Other incoming resources of £81,628 in 2019 related to insurance claim proceeds.

8. Expenditure on raising funds

Costs of raising voluntary income

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Allocated centrally incurred fundraising and governance costs	69,731	69,731	64,663

All expenditure on raising voluntary income in the current and prior year was from unrestricted funds.

Fundraising trading expenses

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Fundraising trading expenses	8,410	8,410	6,346

All fundraising trading expenditure in the current and prior year was from unrestricted funds.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Notes to the financial statements
for the year ended 31 March 2020

8. Expenditure on raising funds (continued)

Other trading expenses

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Trading expenses	3,303	3,303	2,137

All other trading expenses in the current and prior year were from unrestricted funds.

9. Analysis of grants

	Grants to Individuals 2020 £	Total funds 2020 £
Grants to beneficiaries	10,641	10,641

	Grants to Individuals 2019 £	Total funds 2019 £
Grants to beneficiaries	10,974	10,974

10. Analysis of expenditure on charitable activities

Summary by fund type

	Restricted funds 2020 £	Unrestricted funds 2020 £	Total funds 2020 £
Accommodation for beneficiaries	18,238	827,641	845,879
Gym classes	7,606	-	7,606
	25,844	827,641	853,485

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Notes to the financial statements
for the year ended 31 March 2020

10. Analysis of expenditure on charitable activities (continued)

Summary by fund type (continued)

	Restricted funds 2019 £	Unrestricted funds 2019 £	Total funds 2019 £
Accommodation for beneficiaries	-	794,130	794,130
Gym classes	6,271	-	6,271
	<u>6,271</u>	<u>794,130</u>	<u>800,401</u>

11. Analysis of expenditure by activities

	Activities undertaken directly 2020 £	Grant funding of activities 2020 £	Support costs 2020 £	Total funds 2020 £
Accommodation for beneficiaries	99,832	10,641	735,406	845,879
Gym classes	7,606	-	-	7,606
	<u>107,438</u>	<u>10,641</u>	<u>735,406</u>	<u>853,485</u>

	Activities undertaken directly 2019 £	Grant funding of activities 2019 £	Support costs 2019 £	Total funds 2019 £
Accommodation for beneficiaries	119,135	10,974	664,021	794,130
Gym classes	6,271	-	-	6,271
	<u>125,406</u>	<u>10,974</u>	<u>664,021</u>	<u>800,401</u>

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Notes to the financial statements
for the year ended 31 March 2020

12. Analysis of expenditure

	Raising funds 2020 £	Charitable activities 2020 £	Total funds 2020 £
Catering	-	48,683	48,683
Social club and bar cost of sales	-	45,192	45,192
Property expenses	20,663	208,926	229,589
Vehicle hire and expenses	2,433	24,598	27,031
Office administration	2,071	20,937	23,008
Legal and professional	6,290	63,603	69,893
Bank charges	295	2,981	3,276
Interest payable	1,647	16,654	18,301
Wages and salaries	29,441	297,686	327,127
National Insurance	2,461	24,878	27,339
Pension cost	830	8,392	9,222
Depreciation	3,600	36,400	40,000
Direct costs	11,713	11,988	23,701
Health and wellbeing	-	7,606	7,606
Grants to beneficiaries	-	10,641	10,641
Governance costs	-	24,320	24,320
	81,444	853,485	934,929

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Notes to the financial statements
for the year ended 31 March 2020

	Raising funds 2019 £	Charitable activities 2019 £	Total funds 2019 £
Catering	-	54,796	54,796
Social club and bar cost of sales	-	51,300	51,300
Property expenses	19,418	190,791	210,209
Vehicle hire and expenses	3,023	30,564	33,587
Office administration	2,063	22,366	24,429
Legal and professional	1,832	20,164	21,996
Bank charges	287	2,900	3,187
Interest payable	1,665	16,833	18,498
Wages and salaries	29,794	301,252	331,046
National Insurance	2,421	24,479	26,900
Pension cost	560	5,664	6,224
Depreciation	3,600	36,400	40,000
Direct costs	8,483	-	8,483
Health and wellbeing	-	11,777	11,777
Grants to beneficiaries	-	10,974	10,974
Governance costs	-	20,141	20,141
	<u>73,146</u>	<u>800,401</u>	<u>873,547</u>

13. Auditors' remuneration

The auditors' remuneration amounts to an auditor fee of £10,669 (2019 - £10,309), and accountancy fees of £2,000 (2019 - £4,358) and VAT advisory fees of £6,198 (2019 - £ -).

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

14. Staff costs

	2020 £	2019 £
Wages and salaries	327,127	331,046
Social security costs	27,339	26,900
Contribution to defined contribution pension schemes	9,222	6,224
	<u>363,688</u>	<u>364,170</u>

The average number of persons employed by the Company during the year was as follows:

	2020 No.	2019 No.
Charitable and administrative staff	<u>15</u>	<u>13</u>

No employee received remuneration amounting to more than £60,000 in either year.

Key management personnel compensation

Key management personnel include those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly. The Trustees, the chief executive officer and the deputy chief executive officer are considered to be the key management personnel of the charity.

Compensation includes all employee benefits, including salaries, pension and benefits in lieu of their work as well as employer's national insurance contributions. The amount of compensation payable during the year in respect of key management amounted to £70,273 (2019: £79,578).

During the year, interim CEO services were also provided through a limited company totalling £29,460 (2019: £nil).

15. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2019 - £NIL).

During the year ended 31 March 2020, expenses totalling £1,897 were reimbursed or paid directly to 7 Trustees (2019 - £1,896 to 10 Trustees). This related to travel expenses and meeting costs.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
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Notes to the financial statements
for the year ended 31 March 2020

16. Tangible fixed assets

	Freehold property £	Motor vehicles £	Equipment £	Total £
Cost or valuation				
At 1 April 2019	1,952,576	28,472	370,537	2,351,585
Additions	-	-	1,175	1,175
Disposals	-	(22,472)	-	(22,472)
Transfers between classes	(559,787)	-	-	(559,787)
At 31 March 2020	1,392,789	6,000	371,712	1,770,501
Depreciation				
At 1 April 2019	464,760	22,171	319,456	806,387
Charge for the year	27,500	-	12,500	40,000
On disposals	-	(22,171)	-	(22,171)
At 31 March 2020	492,260	-	331,956	824,216
Net book value				
At 31 March 2020	900,529	6,000	39,756	946,285
At 31 March 2019	1,487,816	6,301	51,081	1,545,198

17. Investment property

	Freehold investment property £
Valuation	
At 1 April 2019	4,700,000
Transfers between classes	559,787
At 31 March 2020	5,259,787

The 2020 valuations were made by the Trustees using the 2015 revaluations by Batcheller Monkhouse, chartered surveyors, on an open market value for existing use basis. No material changes have occurred since the last external valuation.

Included in freehold investment properties are two properties (4 and 5 Springbok Cottages) that are pledged as security for the charity's bank loan.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

18. Fixed asset investments

	Listed investments £
Market value	
At 1 April 2019	15,415
	<hr/>
At 31 March 2020	15,415
	<hr/> <hr/>
Net book value	
At 31 March 2020	15,415
	<hr/>
At 31 March 2019	15,415
	<hr/> <hr/>

19. Stocks

	2020 £	2019 £
Finished goods and goods for resale	16,642	16,642
	<hr/>	<hr/>

20. Debtors

	2020 £	2019 £
Due within one year		
Trade debtors	7,768	22,690
Other debtors	2,522	5,941
Prepayments and accrued income	8,910	32,322
	<hr/>	<hr/>
	19,200	60,953
	<hr/> <hr/>	<hr/> <hr/>

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

21. Creditors: Amounts falling due within one year

	2020 £	2019 £
Bank loans	22,986	14,927
Trade creditors	39,540	57,714
Other taxation and social security	13,805	12,599
Other creditors	4,616	1,904
Accruals and deferred income	14,276	14,275
	<u>95,223</u>	<u>101,419</u>

22. Creditors: Amounts falling due after more than one year

	2020 £	2019 £
Bank loans	<u>453,221</u>	<u>477,073</u>

Included within the above are amounts falling due as follows:

	2020 £	2019 £
Between one and two years		
Bank loans	<u>24,190</u>	<u>23,302</u>
Between two and five years		
Bank loans	<u>72,571</u>	<u>69,907</u>
Over five years		
Bank loans	<u>356,460</u>	<u>383,864</u>

The bank loan bears interest at 3.77% and is repayable from August 2019 by monthly instalments. The loan is secured by a charge over certain of the charity's investment properties and freehold properties held for charitable purposes.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

23. Statement of funds

Statement of funds - current year

	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2020 £
Unrestricted funds					
General Funds - all funds	5,914,734	766,055	(909,085)	21,190	5,792,894
Restricted funds					
Restricted Fund - Gym classes	12,832	500	(7,606)	-	5,726
Restricted Fund - Workshop	1,615	-	-	-	1,615
Restricted Fund - Kitchen Refurbishment	17,760	-	-	(17,760)	-
Restricted Fund - Holiday Fund	3,403	3,430	-	(3,430)	3,403
Restricted Fund - safeguarding	-	10,000	(10,000)	-	-
Restricted Fund - CCTV	-	8,238	(8,238)	-	-
	35,610	22,168	(25,844)	(21,190)	10,744
Total of funds	5,950,344	788,223	(934,929)	-	5,803,638

Restricted funds consists of six funds:

The Gym classes restricted fund represents monies received towards the supervised gym classes.

The Workshop restricted fund represents monies received towards other health and well being projects including engineering workshops and gardening projects.

The Kitchen Refurbishment restricted fund represents monies received towards refurbishment of the kitchen.

The Holiday Fund restricted fund represents monies received from Seamen's Hospital Society and Merchant Navy Welfare.

The Safeguarding restricted fund represents monies received from ITF Seafarers towards conducting a safeguarding investigation.

The CCTV restricted funds represents monies received from MNWB towards installing updated CCTV equipment.

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2020

23. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 April 2018 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2019 £
Unrestricted funds					
General Funds - all funds	5,954,791	822,219	(867,276)	5,000	5,914,734
Restricted funds					
Restricted Fund - Gym classes	9,103	10,000	(6,271)	-	12,832
Restricted Fund - Workshop	1,615	5,000	-	(5,000)	1,615
Restricted Fund - Kitchen Refurbishment	-	17,760	-	-	17,760
Restricted Fund - Holiday Fund	-	3,403	-	-	3,403
	10,718	36,163	(6,271)	(5,000)	35,610
Total of funds	5,965,509	858,382	(873,547)	-	5,950,344

24. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Restricted funds 2020 £	Unrestricted funds 2020 £	Total funds 2020 £
Tangible fixed assets	-	946,285	946,285
Fixed asset investments	-	15,415	15,415
Investment property	-	5,259,787	5,259,787
Current assets	10,744	119,851	130,595
Creditors due within one year	-	(95,223)	(95,223)
Creditors due in more than one year	-	(453,221)	(453,221)
Total	10,744	5,792,894	5,803,638

The Merchant Seamen's War Memorial Society (incorporated) trading as Care Ashore
(A company limited by guarantee)

Notes to the financial statements
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24. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior period

	Restricted funds 2019 £	Unrestricted funds 2019 £	Total funds 2019 £
Tangible fixed assets	-	1,545,198	1,545,198
Fixed asset investments	-	15,415	15,415
Investment property	-	4,700,000	4,700,000
Current assets	35,610	232,613	268,223
Creditors due within one year	-	(101,419)	(101,419)
Creditors due in more than one year	-	(477,073)	(477,073)
Total	35,610	5,914,734	5,950,344

25. Reconciliation of net movement in funds to net cash flow from operating activities

	2020 £	2019 £
Net expenditure for the period (as per Statement of Financial Activities)	(146,706)	(15,165)
Adjustments for:		
Depreciation charges	40,000	39,999
Dividends, interests and rents from investments	(194,030)	(164,741)
Loss on the sale of fixed assets	301	-
Decrease/(increase) in debtors	41,753	(8,165)
Increase/(decrease) in creditors	(14,255)	6,054
Net cash used in operating activities	(272,937)	(142,018)

26. Analysis of cash and cash equivalents

	2020 £	2019 £
Cash in hand	94,753	190,628
Total cash and cash equivalents	94,753	190,628

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Notes to the financial statements
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27. Analysis of changes in net debt

	At 1 April 2019 £	Cash flows £	Other non- cash changes £	At 31 March 2020 £
Cash at bank and in hand	190,628	(95,875)	-	94,753
Debt due within 1 year	(14,927)	15,793	(23,852)	(22,986)
Debt due after 1 year	(477,073)	-	23,852	(453,221)
	<u>(301,372)</u>	<u>(80,082)</u>	<u>-</u>	<u>(381,454)</u>

28. Pension commitments

The charitable company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund. The pension cost charge represents contributions payable by the charitable company to the fund and amounted to £9,222 (2019: £6,224). Contributions totalling £nil (2019: £nil) were payable to the fund at the balance sheet date.

29. Operating lease commitments

At 31 March 2020 the Company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	15,583	18,325
Later than 1 year and not later than 5 years	15,196	19,904
	<u>30,779</u>	<u>38,229</u>

30. Related party transactions

Mr W Hicks, deputy CEO, is also a director and shareholder of Springbok Sustainable Wood Heat Cooperative. During the year purchases of £46,621 (2019: £64,897) were made by the Charity. At the balance sheet date an amount of £13,496 (2019: £16,652) was payable by the Charity to SSWHC. Mr Hicks was not involved in the decision to use the supplier.

Ms T Keane, acting interim CEO for part of the financial year, is also a Director and shareholder of Freedom Training and Consultancy Limited. During the year this company provided training and safeguarding advisory services to the charity totalling £16,183 (2019: £nil).