



For further information, please  
refer to our guidance at  
[www.gov.uk/companieshouse](http://www.gov.uk/companieshouse)

### 1 Company details

|                      |                          |   |   |   |   |   |   |   |
|----------------------|--------------------------|---|---|---|---|---|---|---|
| Company number       | 0                        | 0 | 4 | 2 | 5 | 0 | 5 | 7 |
| Company name in full | CRR Realisations Limited |   |   |   |   |   |   |   |

#### → Filling in this form

Please complete in typescript or in  
bold black capitals.

### 2 Administrator's name

|                  |            |
|------------------|------------|
| Full forename(s) | Catherine  |
| Surname          | Williamson |

### 3 Administrator's address

|                      |                  |
|----------------------|------------------|
| Building name/number | Ship Canal House |
| Street               | 8th Floor        |
|                      | 98 King Street   |
| Post town            | Manchester       |
| County/Region        |                  |
| Postcode             | M 2 4 W U        |
| Country              | United Kingdom   |

### 4 Administrator's name ①

|                  |         |
|------------------|---------|
| Full forename(s) | Clare   |
| Surname          | Kennedy |

#### ① Other administrator

Use this section to tell us about  
another administrator.

### 5 Administrator's address ②

|                      |                   |
|----------------------|-------------------|
| Building name/number | 6                 |
| Street               | New Street Square |
| Post town            | London            |
| County/Region        |                   |
| Postcode             | E C 4 A 3 B F     |
| Country              | United Kingdom    |

#### ② Other administrator

Use this section to tell us about  
another administrator.

# AM10

## Notice of administrator's progress report

### 6 Period of progress report

|           |                |                |                |                |                |                |                |                |
|-----------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| From date | <sup>d</sup> 0 | <sup>d</sup> 2 | <sup>m</sup> 0 | <sup>m</sup> 7 | <sup>y</sup> 2 | <sup>y</sup> 0 | <sup>y</sup> 2 | <sup>y</sup> 1 |
| To date   | <sup>d</sup> 0 | <sup>d</sup> 1 | <sup>m</sup> 0 | <sup>m</sup> 1 | <sup>y</sup> 2 | <sup>y</sup> 0 | <sup>y</sup> 2 | <sup>y</sup> 2 |

### 7 Progress report

☒ I attach a copy of the progress report

### 8 Sign and date

Administrator's  
signature

Signature

X

*P. Mervin*

X

Signature date

|                |                |                |                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <sup>d</sup> 3 | <sup>d</sup> 1 | <sup>m</sup> 0 | <sup>m</sup> 1 | <sup>y</sup> 2 | <sup>y</sup> 0 | <sup>y</sup> 2 | <sup>y</sup> 2 |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|

**Presenter information**

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name Grace Cook

Company name AlixPartners

Address Ship Canal House

8th Floor

98 King Street

Post town Manchester

County/Region

Postcode M 2 4 W U

Country United Kingdom

DX

Telephone 0161 838 4500

**Checklist**

**We may return forms completed incorrectly or with information missing.**

**Please make sure you have remembered the following:**

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.

**Important information**

**All information on this form will appear on the public record.**

**Where to send**

**You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:**

The Registrar of Companies, Companies House,  
Crown Way, Cardiff, Wales, CF14 3UZ.  
DX 33050 Cardiff.

**Further information**

For further information please see the guidance notes on the website at [www.gov.uk/companieshouse](http://www.gov.uk/companieshouse) or email [enquiries@companieshouse.gov.uk](mailto:enquiries@companieshouse.gov.uk)

**This form is available in an alternative format. Please visit the forms page on the website at [www.gov.uk/companieshouse](http://www.gov.uk/companieshouse)**

# Continuation page

Name and address of insolvency practitioner

✓ **What this form is for**  
Use this continuation page to tell us about another insolvency practitioner where more than 2 are already jointly appointed. Attach this to the relevant form. ①  
Use extra copies to tell us of additional insolvency practitioners.

✗ **What this form is NOT for**  
You can't use this continuation page to tell us about an appointment, resignation, removal or vacation of office.

→ **Filling in this form**  
Please complete in typescript or in bold black capitals.  
All fields are mandatory unless specified or indicated by \*

## 1 Appointment type

Tick to show the nature of the appointment:

- ☒ Administrator
- ☐ Administrative receiver
- ☐ Receiver
- ☐ Manager
- ☐ Nominee
- ☐ Supervisor
- ☐ Liquidator
- ☐ Provisional liquidator

① You can use this continuation page with the following forms:  
- VAM1, VAM2, VAM3, VAM4, VAM6, VAM7  
- CVA1, CVA3, CVA4  
- AM02, AM03, AM04, AM05, AM06, AM07, AM08, AM09, AM10, AM12, AM13, AM14, AM19, AM20, AM21, AM22, AM23, AM24, AM25  
- REC1, REC2, REC3  
- LIQ02, LIQ03, LIQ05, LIQ13, LIQ14,  
- WU07, WU15  
- COM1, COM2, COM3, COM4  
- NDISC

## 2 Insolvency practitioner's name

Full forename(s)

Daniel

Surname

Imison

## 3 Insolvency practitioner's address

Building name/number

6

Street

New Street Square

Post town

London

County/Region

Postcode

E C 4 A 3 B F

Country

United Kingdom

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- REC1, REC2, REC3
- LIQ02, LIQ03, LIQ05, LIQ13, LIQ14,
- WU07, WU15
- COM1, COM2, COM3, COM4
- NDISC

## 2 Insolvency practitioner's name

Full forename(s) Peter

Surname Saville

## 3 Insolvency practitioner's address

Building name/number 6

Street New Street Square

Post town London

County/Region

Postcode E C 4 A 3 B F

Country United Kingdom

# Administrators' Progress Report for the period 2 July 2021 to 1 January 2022

Casual Dining Bidco Limited and  
certain group companies  
All in Administration

31 January 2022

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## Contents

|                                               |    |
|-----------------------------------------------|----|
| 1. Why this report has been prepared .....    | 1  |
| 2. Summary of information for creditors ..... | 3  |
| 3. Progress of the Administrations .....      | 2  |
| 4. Estimated outcome for creditors.....       | 8  |
| 5. What happens next.....                     | 10 |

## Appendices

|             |                                                                                                                                              |
|-------------|----------------------------------------------------------------------------------------------------------------------------------------------|
| Appendix A. | Statutory information                                                                                                                        |
| Appendix B. | Receipts and Payments Accounts for the period 2 July 2021 to 1 January 2022 and Cumulative Accounts for the period since appointment         |
| Appendix C. | Trading Receipts and Payments Accounts for the period 2 July 2021 to 1 January 2022 and Cumulative Accounts for the period since appointment |
| Appendix D. | Administrators' fees                                                                                                                         |
| Appendix E. | Administrators' details of time spent to date                                                                                                |
| Appendix F. | Expenses of the Administrations                                                                                                              |
| Appendix G. | Additional information in relation to the Administrators' fees pursuant to Statement of Insolvency Practice 9                                |
| Appendix H. | Exit routes and discharge from liability                                                                                                     |

AlixPartners  
Ship Canal House  
8th Floor  
98 King Street  
Manchester M2 4WU

t: +44 (0) 161 838 4500 f: +44 (0) 161 838 4501

# 1. Why this report has been prepared

- 1.1 As you will be aware Clare Kennedy, Peter Saville, Daniel Imison and Catherine Williamson (the **Administrators**) were appointed Administrators of Casual Dining Bidco Limited and certain group companies on 2 July 2020.
- 1.2 The wider Casual Dining group consists of 40 companies, of which 11 entered Administration on 2 July 2020 (the **Group**). This report is in respect of the companies detailed in the table below, which together will be referred to as the Companies for the duration of this report. Individual companies will be referred to by the abbreviations noted below.

| Company name on appointment             | Updated company names                   | Abbreviations  |
|-----------------------------------------|-----------------------------------------|----------------|
| Casual Dining Bidco Limited             | Casual Dining Bidco Limited             | CD Bidco       |
| Bella Italia Restaurants Limited        | Bella Realisations 2 Limited            | BI Restaurants |
| Café Rouge Restaurants Limited          | CRR Realisations Limited                | CR Restaurants |
| Casual Dining Limited                   | Casual Dining Limited                   | CD Limited     |
| Casual Dining Restaurants Group Limited | Casual Dining Restaurants Group Limited | CD Restaurants |
| Las Iguanas Limited                     | Lasig Realisations 2 Limited            | LI Limited     |

- 1.3 In accordance with UK insolvency legislation, an administrator is required to provide a progress report covering the period of six months commencing on the date on which a company entered into administration and every subsequent period of six months. This progress report covers the period 2 July 2021 to 1 January 2022 (the **Period**) and should be read in conjunction with previous reports.
- 1.4 This report has been prepared in accordance with rule 18.2 of the Insolvency (England and Wales) Rules 2016.
- 1.5 The purpose of this report is to provide statutory and financial information about the Companies and to provide an update on the progress of the Administrations, including details of assets realised during the Period, details regarding the Administrators' fees and the expected outcome for each class of creditor.
- 1.6 As a reminder the administrator of a company must perform their functions with a view to achieving one of the following statutory objectives:
- Objective 1: rescuing the company as a going concern;
- Objective 2: achieving a better result for the company's creditors as a whole than would be likely if the company were wound up (without first being in administration); or
- Objective 3: realising property in order to make a distribution to one or more secured or preferential creditors.
- 1.7 In these cases the Administrators are pursuing the second statutory objective. Further details on the actions taken to achieve that objective can be found in section 3 of this report.



Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

- 1.8 Details of the Administrators' fees and expenses incurred are provided at Appendices D to G. More information relating to the Administration processes, Administrators' fees and creditors' rights can be found on AlixPartners' creditor portal (<https://www.alixpartnersinfoportal.com>). Log-in details to access this information can be found within the initial letter you have received.
- 1.9 If you require a hard copy of this report or have any queries in relation to its contents, or the Administrations generally, please contact Grace Cook on 0161 838 4500 or by email at [cdg@alixpartners.com](mailto:cdg@alixpartners.com).
- 1.10 This report has been produced under COVID-19 recommendations in effect in the UK. As a result, the Administrators and their staff had limited access to their physical case files and this report has been produced remotely. Every reasonable step has been taken to ensure that the information is accurate, but if anything is incorrect or incomplete, the appropriate amendments and an accompanying explanation will be provided in the next report.

## 2. Summary of information for creditors

### Estimated dividend for creditors

A schedule of estimated returns to the Secured Creditor, as defined below, and unsecured creditors of each of the Companies, is provided below. Please note that these returns are estimates before taking into account the costs of making the distributions and are subject to change.

#### CD Bidco

| Description         | Estimated debt £000 | Likely level of return £000 |
|---------------------|---------------------|-----------------------------|
| Secured Creditor    | 127,661             | 18,000                      |
| Unsecured creditors | 381                 | Nil                         |

#### BI Restaurants

| Description         | Estimated debt £000 | Likely level of return £000      |
|---------------------|---------------------|----------------------------------|
| Secured Creditor    | 127,661             | 18,000                           |
| Unsecured creditors | 7,178               | Approx. eight pence in the pound |

#### CR Restaurants

| Description         | Estimated debt £000 | Likely level of return £000    |
|---------------------|---------------------|--------------------------------|
| Secured Creditor    | 127,661             | 18,000                         |
| Unsecured creditors | 17,046              | Approx. one pence in the pound |

#### CD Limited

| Description         | Estimated debt £000 | Likely level of return £000      |
|---------------------|---------------------|----------------------------------|
| Secured Creditor    | 127,661             | 18,000                           |
| Unsecured creditors | 208,147             | Less than one pence in the pound |

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## CD Restaurants

| Description         | Estimated debt £000 | Likely level of return £000      |
|---------------------|---------------------|----------------------------------|
| Secured Creditor    | 127,661             | 18,000                           |
| Unsecured creditors | 106,913             | Less than one pence in the pound |

## LI Limited

| Description         | Estimated debt £000 | Likely level of return £000     |
|---------------------|---------------------|---------------------------------|
| Secured Creditor    | 127,661             | 18,000                          |
| Unsecured creditors | 11,333              | Approx. five pence in the pound |

## Notes:

Please note that the estimated debt amounts shown above reflect the amounts in the Directors' Statements of Affairs (**SoAs**) which are available for download on AlixPartners' creditor portal. The Secured Creditor amounts have been reviewed and are shown excluding charges and interest.

## Secured Creditor

CD Bidco granted a debenture dated 10 December 2015 in favour of US Bank Trustees Limited (**USBT**/the **Secured Creditor**), and a supplemental debenture dated 14 October 2019. USBT acts as security agent on behalf of itself and other secured parties including Pemberton EMMDF 1 Holdings SÁrl (**Pemberton**), KKR (**KKR**) and Barclays Bank Plc (**Barclays**). Barclays provided a Revolving Credit Facility of up to £25 million to the Companies at the time of appointment.

BI Restaurants, CR Restaurants, CD Limited, CD Restaurants and LI Limited acceded to the debenture by way of a deed of accession dated 5 February 2016. Supplemental debentures were subsequently granted on 15 August 2018 and 14 January 2020.

The return to the Secured Creditor is shown on a group basis and further details on the estimated return is detailed in section 4 of this report.

## Preferential creditors

The Companies did not have any employees therefore no preferential creditors are anticipated.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## Unsecured creditors

The majority of the third-party trade and expense creditors are in CD Limited. Leasehold creditors sit in all the Companies.

As detailed above, funds available for distribution and dividend rates are detailed before taking into account the estimated costs of making distributions.

The likely levels of returns are estimated and are subject to change.

In respect of unsecured creditors, UK insolvency legislation stipulates that creditors of the same class should be treated equally. Hence the funds available for distribution in each company are split on a pro-rata basis amongst all creditors of each class, regardless of the size of their claims.

For further information please refer to section 4 of this report.

### 3. Progress of the Administrations

- 3.1 Attached at Appendices B and C are the Administrators' Receipts and Payments Accounts and Trading Receipts and Payments Accounts for the Period. Cumulative Accounts for the period since appointment are also included. These accounts are prepared on a cash basis, therefore details of costs incurred but not yet paid are excluded from the accounts and are summarised at Appendix F.

#### Objective of the Administrations

- 3.2 As previously reported, a sale of certain of the Group's business and assets, which completed on 31 July 2020 (the **Sale**), enabled asset realisations to be maximised and mitigated creditor claims, thereby achieving the second objective of administration in all cases (as detailed in 1.6 above). Further details of this have already been included in the Administrators' Statement of Proposals (the **Proposals**) and the previous reports.
- 3.3 In addition to their statutory objective, the Administrators have duties imposed by insolvency and other legislation and their regulating professional bodies. The Administrators have set out information in respect of the progress of these duties in addition to that of the realisation of assets and distribution of available funds. The detail provided is intended to provide users of this report with information to allow them to understand how the Administrators' fees and expenses as set out in Appendices D to G have been incurred, as well as the sensitivities that might be applicable to the Administrators' anticipated fees and expenses over the remainder of the Administrations.

#### Realisation of assets

##### Sale of businesses and assets

- 3.4 The Administrators have continued to work with The Big Table Group (the **Purchaser**) to assist with the transition of the business and assets of the Companies in accordance with the Transitional Services Agreement (**TSA**) dated 31 July 2020. As previously reported, the majority of the anticipated work has been completed and the additional services required by the Purchaser under the TSA continue to be provided on an ad-hoc basis as required.

##### LTO Properties

- 3.5 The Administrators continue to work with the Purchaser in respect of the assignment of the properties under the Licence to Occupy (**LTO**).
- 3.6 As previously reported, deferred consideration of up to £9 million is payable once each leasehold property and Center Parcs sites subject to the Sale are successfully assigned to the Purchaser. Each lease/site has a value assigned to it in the sale contract and once the value of assignments reaches a threshold agreed with the Purchaser, each subsequent assignment will trigger payment of the consideration allocated to that site, up to the maximum of £9 million.
- 3.7 As previously reported, as part of the Sale, the Administrators granted an LTO in relation to 154 sites (the **LTO Properties**) leased by the Companies. To date 142 individual leases, which includes 12 Center Parcs sites, have been assigned

successfully. These leases are held by the Companies and Café Rouge Limited, an entity in the wider group which was previously in Administration and moved to Creditors' Voluntary Liquidation on 8 July 2021 and is therefore not included in this report. All assignments and exits in respect of leases held in Café Rouge Limited have been finalised.

- 3.8 Since commencement of the LTO, seven sites were exited by the Purchaser and the Administrators subsequently offered surrender of the leases. The landlord of one of these sites agreed to pay the deferred consideration allocated to the property as a surrender premium totalling approximately £89,000. This is reflected in the BI Restaurants Receipts and Payments Account as a 'Lease surrender premium'. The remaining sites account for approximately £600,000 of the total consideration, which is no longer payable, and therefore the total realisable deferred consideration has been reduced to approximately £8.3 million.
- 3.9 As at 1 January 2022, there are five LTO Properties to be assigned with an aggregate value of over £400,000. Of these, one was assigned on 11 January 2022 and draft deeds of assignment are being agreed in respect of the final three properties.
- 3.10 The total deferred consideration received to date is £7.9 million. Please note, the deferred consideration receipts have been allocated to 'Leasehold Property' and 'Fixtures and Fittings: Sale to Purchaser - LTO sites' on the Receipts and Payments Accounts at Appendix B.
- 3.11 To the extent that any further leasehold properties are not successfully assigned to the Purchaser, the deferred consideration will be reduced on a pro-rata basis in line with the terms set out in the sale agreement.
- 3.12 The Administrators anticipate that this process will be completed in the next three months and a further update will be provided in the next report.
- 3.13 The Administrators continue to hold any post-appointment invoices received from landlords in respect of the remaining LTO Properties while the Purchaser negotiates assignments of the leases. The Purchaser has agreed with landlords that any rents due will be paid on assignment of the lease. To date, LTO costs totalling £1,839,900 have been paid.

## Exit Sites

- 3.14 As previously reported, the Administrators, via their agents AG&G Limited (**AG&G**) and Hilco Global (**Hilco**), have disposed of the Companies' fixtures and fittings and chattels located at the 97 properties (the **Exit Sites**) which were vacated prior to the sale of the business and assets.
- 3.15 As previously reported, the Administrators completed a number of in-situ and ex-situ sales of assets in Exit Sites totaling £539,226 which is made up of realisations in BI Restaurants totalling £289,638, £168,047 in CR Restaurants, £78,498 in LI Limited and £3,043 in CD Limited. Based on the information currently available, the Administrators have now finalised this workstream.

## Trading

- 3.16 Please note that the Trading Accounts included at Appendix C have been prepared on a cash basis and detail the current trading position for each entity.
- 3.17 The below table shows the current trading position of the Companies.

| <b>Company name</b>                   | <b>Trading position £</b> |
|---------------------------------------|---------------------------|
| CD Bidco                              | (1,989)                   |
| BI Restaurants                        | (164,907)                 |
| CR Restaurants                        | (71,978)                  |
| CD Limited                            | 25,667                    |
| CD Restaurants                        | (78,925)                  |
| LI Limited                            | (165,980)                 |
| <b>Current group trading position</b> | <b>(458,112)</b>          |

- 3.18 Details of the Administrators' anticipated trading position of the Companies at the outset of the Administrations is detailed in Appendix F of the Proposals. The trading losses detailed above are significantly lower than that anticipated on appointment, however, please note that the trading position is still subject to change depending on the outcome of the LTO assignment process. Other sums may be payable as part of the LTO negotiations, including rent, service charge and insurance.

### Intercompany dividend

- 3.19 As previously reported, CD Limited has unsecured claims against T.R.M. Tisch Limited (**TRM**) and La Tasca Restaurants (**La Tasca**) Limited, entities that previously formed part of the wider Casual Dining group but are subject to separate insolvency proceedings which commenced prior to the Administrators' appointment. It is estimated that no further dividend will be received in respect of CD Limited's unsecured claims in these entities.

### Merchant service providers claim

- 3.20 As previously reported, the Companies joined a consortium of other retailers which has been established in order to bring a claim against the merchant service providers (the **Consortium**).
- 3.21 There is ongoing litigation between various retailers and the merchant service providers. The Supreme Court's decision in favour of the retailers asserts that the merchant service providers were in breach of competition regulations under EU law.
- 3.22 Following the Supreme Court's decision and prior to initiating formal litigation, the Consortium agreed to re-enter commercial negotiations with the merchant service providers who are now engaging with the Consortium and their settlement proposal.
- 3.23 Based on current discussions, it is anticipated that additional funds may become available to the Companies, however the quantum and timing remain uncertain. Whilst the negotiations are ongoing, the Consortium are also considering with its

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legal advisors formally litigating its claims, subject to budget and litigation insurance cover.

- 3.24 Due to the sensitive nature of the claims and the ongoing commercial discussions with the merchant service providers, the Administrators are unable to provide further information at this stage, however a further update will be provided in the Administrators' next progress report, or earlier if the Administrations have been finalised before then.

#### Utility claim

- 3.25 As previously reported, the Consultus International Group (**Consultus**) continue to assist the Administrators with utility claims that the Companies were pursuing pre-appointment. After offset has been applied against pre-appointment arrears, a potential recovery of up to £150,000 may be realised relating to a utility bond held. The Administrators continue to pursue the remaining claim and should realisations be achieved this will be allocated to the participating companies on a pro-rata basis.

#### Rates refunds

- 3.26 Consultiam Property Limited (t/a CAPA) (**CAPA**) and Gerald Eve LLP (**Gerald Eve**) are continuing to pursue refunds in relation to overpayments of business rates or refunds resulting from incorrect rateable valuations for the period prior to the Administrations. To date, refunds totaling £798,764 have been received across the Companies.

#### Sundry refunds

- 3.27 Sundry refunds of £27,416 have been received by BI Restaurants and LI Limited during the Period. These are made up of miscellaneous amounts returned from the Companies' pre-appointment lawyers from amounts held in relation to property related matters and a refund for Land and Buildings Transaction Tax.

#### Other realisations

- 3.28 Cash at bank of £50 has been received by LI Limited in the Period bringing total realisations across all of the Companies to £94,844.

#### Trade debtors

- 3.29 As previously reported, the Administrators have recovered £407,700 in respect of book debts due to the Companies. In the previous report, the Administrators confirmed that they were trying to pursue one final book debt of approximately £142,000 in CD Limited. Based on current information, this final book debt is not recoverable and therefore the debtor workstream has been finalised.

### **Administrations (including statutory reporting)**

- 3.30 In addition to their duties relating to realising and distributing the assets of the Companies, the Administrators must comply with certain statutory compliance matters in accordance with the Insolvency Act 1986. These include, notifying the stakeholders of the appointment, preparing bi-annual reports to creditors advising



of the progress of the Administrations, holding meetings with creditors if requested and liaising with employees. The Administrators are responsible for liaising with HM Revenue & Customs (**HMRC**) to determine the final position in respect of corporation tax, VAT and other taxes that may be owed by or to the Companies, and for filing tax returns for the duration of the Administrations.

- 3.31 All of the Companies are part of the same VAT group and are therefore jointly and severally liable for any indebtedness due by any member of the group in respect of VAT.
- 3.32 In order to ensure the matters of the Administrations are being progressed sufficiently, the Administrators have a duty to conduct periodic case reviews and complete case checklists. In addition, the Administrators' treasury function will also comply with cash accounting requirements including raising payments, processing journal vouchers and posting receipts, preparing bank reconciliations and statutory returns. The time taken for statutory tasks is largely fixed, insofar as the cost of preparing a report to creditors or filing an annual return is similar for most cases, except where cases are very large or complex. Where the costs of statutory compliance and reporting to creditors exceeds the initial estimate, it will generally be because the duration of the case has been longer than expected, due to, for example, protracted realisation of assets, and therefore additional periodic reports have had to be prepared and distributed to stakeholders.
- 3.33 The time taken for statutory tasks is largely fixed, insofar as the cost of preparing a report to creditors or filing an annual return is similar for most cases, except where cases are very large or complex. Where the costs of statutory compliance and reporting to creditors exceeds the initial estimate, it will generally be because the duration of the case has been longer than expected, due to, for example, protracted realisation of assets, and therefore additional periodic reports have had to be prepared and distributed to stakeholders.

### **Creditors (claims and distribution)**

- 3.34 During the Period, the Administrators have provided formal updates to the Secured Creditor in relation to the estimated return to them and the progress of the assignment of the LTO Properties to the Purchaser.
- 3.35 The Administrators have also incurred time dealing with unsecured creditor correspondence, telephone calls and email queries.
- 3.36 Based on current information, the Administrators estimate that funds may be available to allow a dividend to the unsecured creditors of BI Restaurants, CR Restaurants, CD Limited, CD Restaurants and LI Limited by way of an Unsecured Creditors' Fund (as defined in section 4.8).
- 3.37 As a result, the claims of all unsecured creditors in these entities will need to be adjudicated. The estimated amounts owed to unsecured creditors in each of the Companies is summarised at section 2 above.
- 3.38 For further information, please refer to section 4 of this report.

## **Outstanding matters**

- 3.39 BI Restaurants and LI Limited are now the only entities that hold leases to properties which are still subject to the LTO. The Administrators are continuing to liaise with the Purchaser and the landlords to assist with negotiations and ensure all property costs are paid in line with the agreed terms. Once the LTO Properties are assigned to the Purchaser and the LTO has been terminated, the Administrators will secure payment of the final deferred consideration.
- 3.40 The Administrations will also continue to pursue realisations in respect of the merchant service providers claim.
- 3.41 CD Bidco remains in Administration whilst the Administrators carry out the final reconciliations of funding and TSA costs across the wider Group which are expected to complete shortly, following which CD Bidco's Administration will be moved to closure and the company dissolved.
- 3.42 Once these matters, as well as all statutory and administrative tasks, have been finalised, the Administrators will be able to confirm the funds that are available to unsecured creditors by way of the Unsecured Creditors' Fund and take necessary steps to make distributions, where available. Following this, the cases will be moved to closure.

## 4. Estimated outcome for creditors

### Secured creditor – US Bank Trustees Limited

- 4.1 The Companies granted a debenture in favour of the Secured Creditor on 10 December 2015 and a supplemental debenture dated 14 October 2019. USBT acts as a security agent on behalf of itself and other secured parties including Pemberton, KKR and Barclays (all defined in section 2).
- 4.2 BI Restaurants, CR Restaurants, CD Limited, CD Restaurants and LI Limited acceded to the debenture by way of a deed of accession dated 5 February 2016. Supplemental debentures were subsequently granted on 15 August 2018 and 14 January 2020.
- 4.3 In addition to the above, CR Restaurants granted a rent deposit deed in favour of Network Rail Infrastructure Limited dated 26 November 2010.
- 4.4 At the date of appointment, the Secured Creditor was owed £126 million (excluding accrued interest and charges) under its security. To date, distributions across the Group totalling approx. £14.1 million have been made, this includes £5 million held in the Companies' bank accounts at the date of appointment which was set-off against the Companies' indebtedness. Further distributions to the Secured Creditor will be made, however, the Secured Creditor will suffer an overall shortfall in respect of its lending across the Group.

### Preferential creditors

- 4.5 The Companies did not have any employees therefore no preferential creditors are anticipated.
- 4.6 Please note, the wages, salaries and associated employee agents' costs listed on the Trading Receipts and Payments Accounts at Appendix C are costs that were allocated across the Companies in line with the leases held by the Companies on appointment. This relates to work that was undertaken by employees of Casual Dining Services Limited, which specifically related to those leases.

### Unsecured creditors

- 4.7 There will not be funds available to repay the Secured Creditor in full and enable a dividend to be paid from surplus asset realisations to the unsecured creditors of these Companies.
- 4.8 However, where there is a floating charge which was created on or after 15 September 2003, the Administrators are required to create a fund from the Companies' net property available for the benefit of unsecured creditors (**Unsecured Creditors' Fund**), commonly known as the 'Prescribed Part'.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

- 4.10 Based on present information, the Administrators estimate the value of the Companies' net floating charge property and the value of the Unsecured Creditors' Funds arising from this are as follows:

| Company        | Estimated net floating charge property<br>£000 | Estimated value of Unsecured Creditors' Fund<br>£000 |
|----------------|------------------------------------------------|------------------------------------------------------|
| CD Bidco       | -                                              | -                                                    |
| BI Restaurants | 4,700                                          | 600                                                  |
| CR Restaurants | 863                                            | 176                                                  |
| CD Limited     | 246                                            | 52                                                   |
| CD Restaurants | 470                                            | 97                                                   |
| LI Limited     | 3,000                                          | 600                                                  |

Note: The changes to the estimated net floating charge property in the previous report have arisen due to changes in the estimates of future costs to closure.

### Claim submission

- 4.11 Where dividends are anticipated to be available, creditors of those companies are invited to submit details of their claims to this office. Should you wish to submit a claim, please complete a statement of claim form which can be found on AlixPartners' creditor portal (<https://www.alixpartnersinfoportal.com>). Log-in details to access this information can be found within the initial letter you received on appointment. Please return the completed form to the Administrators at [cdg@alixpartners.com](mailto:cdg@alixpartners.com) together with any supporting documentary evidence.
- 4.12 Creditors must detail the relevant company name to ensure their claims are lodged against the correct entity and to avoid claims being rejected. Any claims received will be held on file until the Administrators are in a position to make a distribution.
- 4.13 If the amount owed to creditors is less than £1,000 inclusive of VAT, creditors are not required to submit a proof in order to be entitled to any dividend paid in respect of that debt and no further action is required. However, if there is a difference between the amount creditors believe to be owed and the company's records, or should you wish to participate in any decisions made by creditors, a statement of claim form is required.

## 5. What happens next

### Creditors' rights

- 5.1 Within 21 days of the receipt of this report, a secured creditor, or an unsecured creditor (with the agreement of at least 5% of the value of the unsecured creditors in the relevant company) may request in writing that the Administrators provide further information about their fees or expenses (other than pre-administration costs) which have been itemised in this progress report.
- 5.2 Any secured creditor, or an unsecured creditor (with the agreement of at least 10% of the value of unsecured creditors in the relevant company) may, within eight weeks of receipt of this report, make an application to court on the grounds that the basis fixed for the Administrators' fees is inappropriate, or that the fees charged or the expenses incurred by the Administrators during the period of this report are excessive.

### Next report

- 5.3 The Administrators are required to provide a progress report within one month of the end of the next six months of the Administrations, or earlier if the Administrations have been finalised. For details of the proposed exit routes please see Appendix H.

For and on behalf of  
The Companies



**Catherine Williamson**  
Administrator

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Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## Appendix A. Statutory information

### Company information

|                          |                                                                 |
|--------------------------|-----------------------------------------------------------------|
| Company name             | Casual Dining Bidco Limited                                     |
| Registered number        | 06022702                                                        |
| Registered office        | Ship Canal House, 8th Floor, 98 King Street, Manchester, M2 4WU |
| Former registered office | 1 <sup>st</sup> Floor, 163 Eversholt Street, London, NW1 1BU    |
| Trading addresses        | Trading addresses are detailed in Appendix C of the Proposals   |
| Trading names            | Trading names are detailed in Appendix C of the Proposals       |
| Court details            | High Court of Justice                                           |
| Court reference          | 002505 of 2020                                                  |

|                          |                                                                 |
|--------------------------|-----------------------------------------------------------------|
| Company name             | Bella Realisations 2 Limited                                    |
| Former company name      | Bella Italia Restaurants Limited                                |
| Registered number        | 00964194                                                        |
| Registered office        | Ship Canal House, 8th Floor, 98 King Street, Manchester, M2 4WU |
| Former registered office | 1 <sup>st</sup> Floor, 163 Eversholt Street, London, NW1 1BU    |
| Trading addresses        | Trading addresses are detailed in Appendix C of the Proposals   |
| Trading names            | Trading names are detailed in Appendix C of the Proposals       |
| Court details            | High Court of Justice                                           |
| Court reference          | 002502 of 2020                                                  |

|                          |                                                                 |
|--------------------------|-----------------------------------------------------------------|
| Company name             | CRR Realisations Limited                                        |
| Former company name      | Café Rouge Restaurants Limited                                  |
| Registered number        | 00425057                                                        |
| Registered office        | Ship Canal House, 8th Floor, 98 King Street, Manchester, M2 4WU |
| Former registered office | 1 <sup>st</sup> Floor, 163 Eversholt Street, London, NW1 1BU    |
| Trading addresses        | Trading addresses are detailed in Appendix C of the Proposals   |
| Trading names            | Trading names are detailed in Appendix C of the Proposals       |
| Court details            | High Court of Justice                                           |
| Court reference          | 002510 of 2020                                                  |

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

|                          |                                                                 |
|--------------------------|-----------------------------------------------------------------|
| Company name             | Casual Dining Limited                                           |
| Registered office        | Ship Canal House, 8th Floor, 98 King Street, Manchester, M2 4WU |
| Former registered office | 1 <sup>st</sup> Floor, 163 Eversholt Street, London, NW1 1BU    |
| Trading addresses        | Trading addresses are detailed in Appendix C of the Proposals   |
| Trading names            | Trading names are detailed in Appendix C of the Proposals       |
| Court details            | High Court of Justice                                           |
| Court reference          | 002507 of 2020                                                  |

|                          |                                                                 |
|--------------------------|-----------------------------------------------------------------|
| Company name             | Casual Dining Restaurants Group Limited                         |
| Registered number        | 05313454                                                        |
| Registered office        | Ship Canal House, 8th Floor, 98 King Street, Manchester, M2 4WU |
| Former registered office | 1 <sup>st</sup> Floor, 163 Eversholt Street, London, NW1 1BU    |
| Trading addresses        | Trading addresses are detailed in Appendix C of the Proposals   |
| Trading names            | Trading names are detailed in Appendix C of the Proposals       |
| Court details            | High Court of Justice                                           |
| Court reference          | 002504 of 2020                                                  |

|                          |                                                                 |
|--------------------------|-----------------------------------------------------------------|
| Company name             | Lasig Realisations 2 Limited                                    |
| Former company name      | Las Iguanas Limited                                             |
| Registered number        | 02479566                                                        |
| Registered office        | Ship Canal House, 8th Floor, 98 King Street, Manchester, M2 4WU |
| Former registered office | 1 <sup>st</sup> Floor, 163 Eversholt Street, London, NW1 1BU    |
| Trading addresses        | Trading addresses are detailed in Appendix C of the Proposals   |
| Trading names            | Trading names are detailed in Appendix C of the Proposals       |
| Court details            | High Court of Justice                                           |
| Court reference          | 002509 of 2020                                                  |

## Appointor's information

| Name      | Address                                                                           | Position  |
|-----------|-----------------------------------------------------------------------------------|-----------|
| Directors | c/o AlixPartners, Ship Canal House, 8th Floor, 98 King Street, Manchester, M2 4WU | Directors |

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## Administrators' information

| Name                 | Address                                                                                                     | IP number | Name of authorising body             |
|----------------------|-------------------------------------------------------------------------------------------------------------|-----------|--------------------------------------|
| Clare Kennedy        | AlixPartners UK LLP,<br>6 New Street Square,<br>London EC4A 3BF                                             | 20590     | Insolvency Practitioners Association |
| Peter Saville        | AlixPartners UK LLP,<br>6 New Street Square,<br>London EC4A 3BF                                             | 9029      | Insolvency Practitioners Association |
| Daniel Imison        | AlixPartners UK LLP,<br>6 New Street Square,<br>London EC4A 3BF                                             | 13434     | Insolvency Practitioners Association |
| Catherine Williamson | AlixPartners UK LLP,<br>Ship Canal House,<br>8 <sup>th</sup> Floor, 98 King<br>Street, Manchester<br>M2 4WU | 15570     | Insolvency Practitioners Association |

In accordance with paragraph 100(2) of schedule B1 of the Insolvency Act 1986, all functions of the Administrators are to be exercised by any or all of the Administrators. All references to the Administrators should be read as the Joint Administrators.

## Extension of the Administration

The Administrations were due to end automatically on 1 July 2021. With the consent of the Secured Creditor the Administrations were extended for a period of 12 months and will now end on or before 1 July 2022.



Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## Appendix B. Receipts and Payments Accounts for the period 2 July 2021 to 1 January 2022 and Cumulative Accounts for the period since appointment

### CD Bidco

| Statement of Affairs £                   | Period £         | Cumulative £       |
|------------------------------------------|------------------|--------------------|
| <b>Fixed charge assets</b>               |                  |                    |
| Receipts                                 |                  |                    |
| - Intellectual property                  | -                | 137,904            |
|                                          | -                | <b>137,904</b>     |
| Payments                                 |                  |                    |
| Administrators' fees                     | 40,000           | 40,000             |
| Agent's/valuer's fees                    | -                | 6,249              |
|                                          | <b>(40,000)</b>  | <b>(46,249)</b>    |
| <b>Balance of fixed charge assets</b>    | <b>(40,000)</b>  | <b>91,655</b>      |
| <b>Floating charge assets</b>            |                  |                    |
| Receipts                                 |                  |                    |
| - Book debts                             | -                | 19,143             |
| Insurance refund                         | -                | 6,799              |
| LTO funding                              | -                | 188,985            |
| Funding received from Epirus             | -                | 20,430             |
| Deferred consideration due to the Group  | 182,698          | 293,954            |
| TSA/LTO funding                          | -                | 6,000,000          |
| Bank interest                            | 23               | 23                 |
|                                          | <b>182,721</b>   | <b>6,529,334</b>   |
| Payments                                 |                  |                    |
| Administrators' fees                     | -                | 56,344             |
| Legal fees and expenses                  | -                | 17,757             |
| Travel and subsistence                   | -                | 28                 |
| Stationery and postage                   | -                | 219                |
| Specific penalty bond                    | -                | 225                |
| Statutory advertising                    | -                | 95                 |
| LTO payments                             | -                | 188,985            |
| Media communications                     | -                | 13                 |
| TSA/LTO funding to subsidiaries          | 1,077,080        | 5,526,756          |
| TSA Payments                             | -                | 493,674            |
| Trading deficit                          | -                | 1,989              |
| Bank charges                             | 26               | 817                |
|                                          | <b>1,077,107</b> | <b>(6,286,901)</b> |
| <b>Balance of floating charge assets</b> | <b>(894,386)</b> | <b>242,433</b>     |
| <b>Total balance</b>                     | <b>(934,386)</b> | <b>334,087</b>     |
| <b>Represented by</b>                    |                  |                    |
| Interest bearing accounts                |                  | 334,087            |
|                                          |                  | <b>334,087</b>     |

Notes: The above is subject to small rounding differences.

The amount allocated to 'deferred consideration due to the Group' is in respect of deferred consideration which was received from the LTO workstream in CD Bidco but will be re-allocated across the group once the LTO workstream has been finalised.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## BI Restaurants

| Statement<br>of Affairs £                | Period £           | Cumulative £       |
|------------------------------------------|--------------------|--------------------|
| <b>Fixed charge assets</b>               |                    |                    |
| Receipts                                 |                    |                    |
| Leasehold property                       | -                  | 214,951            |
| 5,500,000 Intellectual property          | -                  | 3,138,146          |
|                                          | -                  | <b>3,353,097</b>   |
| Distributions                            |                    |                    |
| Fixed charge holder                      | -                  | 3,124,068          |
|                                          | -                  | <b>(3,124,068)</b> |
| <b>Balance of fixed charge assets</b>    | -                  | <b>229,028</b>     |
| <b>Floating charge assets</b>            |                    |                    |
| Receipts                                 |                    |                    |
| 1,519,072 Fixtures and Fittings          |                    |                    |
| Sale to Purchaser - LTO sites            | 2,660,962          | 4,165,449          |
| Exit sites                               | -                  | 289,638            |
| Lease assignment premium                 | -                  | 35,000             |
| Lease surrender premium                  | 88,802             | 88,802             |
| LTO receipts                             | 405,412            | 813,580            |
| Rates refund                             | 189,852            | 472,651            |
| 290,844 Stock                            | -                  | 415,011            |
| Sundry refunds                           | 26,214             | 26,360             |
| Cash at bank                             | -                  | 290                |
| Bank interest                            | 87                 | 87                 |
|                                          | <b>3,371,328</b>   | <b>6,306,868</b>   |
| Payments                                 |                    |                    |
| Administrators' fees                     | 185,714            | 565,714            |
| Legal fees and expenses                  | 3,000              | 129,120            |
| Storage costs                            | -                  | 1,045              |
| Travel and subsistence                   | -                  | 191                |
| Stationery and postage                   | -                  | 534                |
| Specific penalty bond                    | -                  | 225                |
| Statutory advertising                    | -                  | 95                 |
| Agent's/valuer's fees                    | 84,526             | 221,066            |
| LTO payments                             | 398,760            | 813,580            |
| Media communications                     | -                  | 1,026              |
| Property agent's fees                    | -                  | 7,345              |
| Insurance of assets                      | 18,564             | 18,564             |
| Other property expenses                  | -                  | 3,686              |
| Transfer of Scottish undertaking         | -                  | 14,000             |
| Trading deficit                          | -                  | 164,907            |
| Bank charges                             | 24                 | 77                 |
|                                          | <b>(690,588)</b>   | <b>(1,941,175)</b> |
| Distributions                            |                    |                    |
| Floating charge creditor                 | 2,000,000          | 2,000,000          |
|                                          | <b>(2,000,000)</b> | <b>(2,000,000)</b> |
| <b>Balance of floating charge assets</b> | <b>680,741</b>     | <b>2,365,693</b>   |
| <b>Total balance</b>                     | <b>680,741</b>     | <b>2,594,721</b>   |
| <b>Represented by</b>                    |                    |                    |
| Interest bearing accounts                |                    | 2,600,077          |
| VAT payable                              |                    | (5,355)            |
|                                          |                    | <b>2,594,721</b>   |

Notes: The above is subject to small rounding differences.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## CR Restaurants

| Statement<br>of Affairs £                | Period £         | Cumulative £     |
|------------------------------------------|------------------|------------------|
| <b>Fixed charge assets</b>               |                  |                  |
| Receipts                                 |                  |                  |
| Leasehold property                       | -                | 57,913           |
| 500,000 Intellectual property            | -                | 828,291          |
|                                          | -                | <b>886,204</b>   |
| Payments                                 |                  |                  |
| Administrators' fees                     | 170,000          | 170,000          |
|                                          | <b>(170,000)</b> | <b>(170,000)</b> |
| Distributions                            |                  |                  |
| Fixed charge holder                      | 100,000          | 600,000          |
|                                          | <b>(100,000)</b> | <b>(600,000)</b> |
| <b>Balance of fixed charge assets</b>    | <b>(270,000)</b> | <b>116,204</b>   |
| <b>Floating charge assets</b>            |                  |                  |
| Receipts                                 |                  |                  |
| Book debts                               | 1,700            | 1,700            |
| Cash at bank                             | -                | 23,398           |
| Fixtures and Fittings                    |                  |                  |
| Sale to Purchaser - LTO sites            | 526,456          | 1,073,097        |
| 781,594 Exit sites                       | -                | 168,047          |
| LTO receipts                             | 272,200          | 416,887          |
| Rates refund                             | 84,474           | 208,597          |
| 260,564 Stock                            | -                | 142,290          |
| Bank interest                            | 30               | 30               |
|                                          | <b>884,859</b>   | <b>2,034,044</b> |
| Payments                                 |                  |                  |
| Administrators fees                      | -                | 238,035          |
| Legal fees and expenses                  | 4,860            | 94,228           |
| Agent's/valuer's fees                    | 28,498           | 137,913          |
| Travel and subsistence                   | -                | 120              |
| Stationery and postage                   | -                | 335              |
| Storage costs                            | -                | 2,655            |
| Specific penalty bond                    | -                | 225              |
| Statutory advertising                    | -                | 95               |
| Insurance of assets                      | 8,187            | 8,187            |
| LTO payments                             | 272,200          | 416,887          |
| Media communications                     | -                | 557              |
| Other property expenses                  | -                | 1,909            |
| Trading deficit                          | -                | 71,978           |
| Property agent's fees                    | -                | 3,859            |
| Bank charges                             | 20               | 47               |
|                                          | <b>(313,765)</b> | <b>(977,030)</b> |
| Distributions                            |                  |                  |
| Floating charge creditor                 | 400,000          | 400,000          |
|                                          | <b>(400,000)</b> | <b>(400,000)</b> |
| <b>Balance of floating charge assets</b> | <b>171,094</b>   | <b>657,015</b>   |
| <b>Total balance</b>                     | <b>(98,906)</b>  | <b>773,218</b>   |
| <b>Represented by</b>                    |                  |                  |
| Interest bearing accounts                |                  | 769,162          |
| VAT receivable                           |                  | 4,056            |
|                                          |                  | <b>773,218</b>   |

Note: The above is subject to small rounding differences.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## CD Limited

| Statement<br>of Affairs £                | Period £        | Cumulative £     |
|------------------------------------------|-----------------|------------------|
| <b>Fixed charge assets</b>               |                 |                  |
| Receipts                                 |                 |                  |
| Intellectual property                    | -               | 19,348           |
|                                          | -               | <b>19,348</b>    |
| Fixed Costs                              |                 |                  |
| Legal fees                               | -               | 6,273            |
|                                          | -               | <b>(6,273)</b>   |
| <b>Balance of fixed charge assets</b>    | -               | <b>13,075</b>    |
| <b>Floating charge assets</b>            |                 |                  |
| Receipts                                 |                 |                  |
| 500,000 Book debts                       | 31,178          | 419,735          |
| 5,259,391 Cash at bank                   | -               | 69,756           |
| Fixtures and Fittings                    |                 |                  |
| Sale to Purchaser - LTO sites            | -               | 4,206            |
| Exit sites                               | -               | 3,043            |
| Intercompany dividends                   | -               | 168,253          |
| Stock                                    | -               | 5,929            |
| TSA receipts                             | (9,562)         | 117,470          |
| Trading surplus                          |                 | 25,667           |
| Bank interest                            | 12              | 12               |
|                                          | <b>21,627</b>   | <b>814,070</b>   |
| Payments                                 |                 |                  |
| Administrators' fees                     |                 |                  |
| General                                  | -               | 358,985          |
| Unsecured creditors' fund                | 9,563           | 9,563            |
| Legal fees and expenses                  | 5,484           | 33,502           |
| Agent's/valuer's fees                    | -               | 680              |
| Travel and subsistence                   | -               | 55               |
| Stationery and postage                   | -               | 971              |
| Specific penalty bond                    | -               | 225              |
| Statutory advertising                    | -               | 95               |
| Insurance of assets                      | 4,057           | 4,057            |
| Media communications                     | -               | 2                |
| Rates                                    | -               | 18,367           |
| Property agent's fees                    | -               | 497              |
| TSA fees                                 | -               | 117,470          |
| Bank charges                             | 15              | 40               |
|                                          | <b>(19,118)</b> | <b>(544,509)</b> |
| <b>Balance of floating charge assets</b> | <b>2,510</b>    | <b>269,562</b>   |
| <b>Total balance</b>                     | <b>2,510</b>    | <b>282,637</b>   |
| <b>Represented by</b>                    |                 |                  |
| Interest bearing accounts                |                 | 281,737          |
| VAT receivable                           |                 | 900              |
|                                          |                 | <b>282,637</b>   |

Note: The above is subject to small rounding differences.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## CD Restaurants

| Statement<br>of Affairs £ |                                          | Period £         | Cumulative £     |
|---------------------------|------------------------------------------|------------------|------------------|
|                           | <b>Fixed charge assets</b>               |                  |                  |
|                           | Receipts                                 |                  |                  |
| -                         | Intellectual property                    | -                | 595,132          |
|                           |                                          | -                | <b>595,132</b>   |
|                           | Payments                                 |                  |                  |
| -                         | Administrators' fees                     | 150,000          | 360,035          |
|                           | Legal fees and expenses                  | -                | 34,085           |
|                           |                                          | <b>(150,000)</b> | <b>(360,035)</b> |
|                           | <b>Balance of fixed charge assets</b>    | <b>(150,000)</b> | <b>235,097</b>   |
|                           | <b>Floating charge assets</b>            |                  |                  |
|                           | Receipts                                 |                  |                  |
| 452,949                   | Fixtures and Fittings                    |                  |                  |
|                           | Sale to Purchaser - LTO sites            | -                | 50,477           |
| 50,320                    | Stock                                    | -                | 71,145           |
|                           | Bank interest                            | 9                | 9                |
|                           |                                          | <b>9</b>         | <b>121,631</b>   |
|                           | Payments                                 |                  |                  |
|                           | Specific penalty bond                    | -                | 225              |
|                           | Travel and subsistence                   | -                | 106              |
|                           | Stationery and postage                   | -                | 297              |
|                           | Statutory advertising                    | -                | 95               |
|                           | Insurance of assets                      | 8,493            | 8,493            |
|                           | Media communications                     | -                | 2,616            |
|                           | Trading deficit                          | -                | 78,925           |
|                           | Bank charges                             | 2                | 25               |
|                           |                                          | <b>(8,495)</b>   | <b>(90,781)</b>  |
|                           | <b>Balance of floating charge assets</b> | <b>(8,486)</b>   | <b>30,850</b>    |
|                           | <b>Total balance</b>                     | <b>(158,486)</b> | <b>265,947</b>   |
|                           | <b>Represented by</b>                    |                  |                  |
|                           | Interest bearing accounts                |                  | 265,947          |
|                           |                                          |                  | <b>265,947</b>   |

Note: The above is subject to small rounding differences.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## LI Limited

| Statement<br>of Affairs £                | Period £           | Cumulative £       |
|------------------------------------------|--------------------|--------------------|
| <b>Fixed charge assets</b>               |                    |                    |
| Receipts                                 |                    |                    |
| Leasehold property                       | -                  | 173,162            |
| 11,000,000 Intellectual property         | -                  | 2,527,667          |
|                                          | -                  | <b>2,700,829</b>   |
| Payments                                 |                    |                    |
| Administrators' fees                     | 182,856            | 182,856            |
|                                          | <b>(182,856)</b>   | <b>(182,856)</b>   |
| Distributions                            |                    |                    |
| Fixed charge holder                      | 2,000,000          | 2,500,000          |
|                                          | <b>(2,000,000)</b> | <b>(2,500,000)</b> |
| <b>Balance of fixed charge assets</b>    | <b>(2,182,856)</b> | <b>17,973</b>      |
| <b>Floating charge assets</b>            |                    |                    |
| Receipts                                 |                    |                    |
| Cash at bank                             | 50                 | 1,400              |
| 1,747,388 Fixtures and Fittings          |                    |                    |
| Sale to Purchaser - LTO sites            | 1,041,974          | 2,560,580          |
| Exit sites                               | -                  | 78,498             |
| LTO receipts                             | 240,823            | 420,448            |
| Rates refund                             | 81,801             | 142,138            |
| 433,844 Stock                            | -                  | 243,078            |
| Sundry refunds                           | 1,202              | 1,574              |
| Bank interest                            | 72                 | 72                 |
|                                          | <b>1,365,922</b>   | <b>3,447,786</b>   |
| Payments                                 |                    |                    |
| Administrators' fees                     | -                  | 346,965            |
| Legal fees and expenses                  | 2,091              | 75,425             |
| Agent's/valuer's fees                    | 27,841             | 80,378             |
| Travel and subsistence                   | -                  | 174                |
| Specific penalty bond                    | -                  | 225                |
| Statutory advertising                    | -                  | 95                 |
| Storage costs                            | -                  | 1,090              |
| Stationery and postage                   | -                  | 488                |
| Insurance of assets                      | 9,901              | 9,901              |
| LTO Payments account                     | 240,823            | 420,448            |
| Media communications                     | -                  | 1,335              |
| Other property expenses                  | -                  | 2,368              |
| Property agent's fees                    | -                  | 747                |
| Trading deficit                          | -                  | 165,980            |
| Bank charges                             | 14                 | 50                 |
|                                          | <b>(280,670)</b>   | <b>(1,105,668)</b> |
| Distributions                            |                    |                    |
| Floating charge creditor                 | 500,000            | 500,000            |
|                                          | <b>(500,000)</b>   | <b>(500,000)</b>   |
| <b>Balance of floating charge assets</b> | <b>585,252</b>     | <b>1,842,119</b>   |
| <b>Total balance</b>                     | <b>(1,597,604)</b> | <b>1,860,092</b>   |
| <b>Represented by</b>                    |                    |                    |
| Interest bearing accounts                |                    | 1,857,981          |
| VAT receivable                           |                    | 2,111              |
|                                          |                    | <b>1,860,092</b>   |

Note: The above is subject to small rounding differences.

## **Appendix C. Trading Receipts and Payments Accounts for the period 2 July 2021 to 1 January 2022 and Cumulative Accounts for the period since appointment**

### CD Bidco

|                              | Period £ | Cumulative £    |
|------------------------------|----------|-----------------|
| Post-appointment sales       |          |                 |
| Job Retention Scheme Support | -        | 35,344          |
|                              | -        | <b>35,344</b>   |
| Other direct costs           |          |                 |
| Wages and salaries           | -        | 36,266          |
|                              | -        | <b>(36,266)</b> |
| Trading expenditure          |          |                 |
| Lease/HP payments            | -        | 17              |
| Sundry expenses              | -        | 805             |
| Payroll agent's fees         | -        | 113             |
| IT costs                     | -        | 133             |
|                              | -        | <b>(1,067)</b>  |
| <b>Trading deficit</b>       | -        | <b>(1,989)</b>  |

### BI Restaurants

|                              | Period £ | Cumulative £       |
|------------------------------|----------|--------------------|
| Post-appointment sales       |          |                    |
| Job Retention Scheme Support | -        | 2,287,807          |
|                              | -        | <b>2,287,807</b>   |
| Other direct costs           |          |                    |
| Wages and salaries           | -        | 2,366,112          |
|                              | -        | <b>(2,366,112)</b> |
| Trading expenditure          |          |                    |
| Rents                        | -        | 15,891             |
| Rates                        | -        | 198                |
| Utilities                    | -        | 49,771             |
| Lease/HP payments            | -        | 1,299              |
| Repairs and maintenance      | -        | 174                |
| Payroll agent's fees         | -        | 8,846              |
| IT costs                     | -        | 10,422             |
|                              | -        | <b>(86,601)</b>    |
| <b>Trading deficit</b>       | -        | <b>(164,907)</b>   |

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## CR Restaurants

|                              | Period £ | Cumulative £       |
|------------------------------|----------|--------------------|
| Post-appointment sales       |          |                    |
| Job Retention Scheme Support | -        | 976,158            |
|                              | -        | <b>976,158</b>     |
| Other direct costs           |          |                    |
| Wages and salaries           | -        | 1,018,933          |
|                              | -        | <b>(1,018,933)</b> |
| Trading expenditure          |          |                    |
| Rates                        | -        | 84                 |
| Utilities                    | -        | 17,615             |
| Lease/HP payments            | -        | 706                |
| Repairs and maintenance      | -        | 323                |
| Payroll agent's fees         | -        | 4,809              |
| IT costs                     | -        | 5,666              |
|                              | -        | <b>(29,203)</b>    |
| <b>Trading deficit</b>       | -        | <b>(71,978)</b>    |

## CD Limited

|                              | Period £ | Cumulative £     |
|------------------------------|----------|------------------|
| Post-appointment sales       |          |                  |
| Job Retention Scheme Support | -        | 197,207          |
|                              | -        | <b>197,207</b>   |
| Other direct costs           |          |                  |
| Wages and salaries           | -        | 170,332          |
|                              | -        | <b>(170,332)</b> |
| Trading expenditure          |          |                  |
| Insurance                    | -        | 900              |
| Lease/HP payments            | -        | 2                |
| Repairs and maintenance      | -        | 215              |
| Sundry expenses              | -        | 57               |
| Payroll agent's fees         | -        | 16               |
| IT costs                     | -        | 18               |
|                              | -        | <b>(1,208)</b>   |
| <b>Trading surplus</b>       | -        | <b>25,667</b>    |



Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## CD Restaurants

|                              | Period £ | Cumulative £     |
|------------------------------|----------|------------------|
| Post appointment sales       |          |                  |
| Sales                        | -        | 198,450          |
| Job Retention Scheme Support | -        | 572,608          |
|                              | -        | <b>771,058</b>   |
| Purchases                    |          |                  |
| Food purchases               | -        | 67,402           |
|                              | -        | <b>(67,402)</b>  |
| Other direct costs           |          |                  |
| Wages and salaries           | -        | 729,470          |
|                              | -        | <b>(729,470)</b> |
| Trading expenditure          |          |                  |
| Lease/HP payments            | -        | 3,312            |
| Hire of equipment            | -        | 656              |
| Payroll agent's fees         | -        | 22,561           |
| IT costs                     | -        | 26,580           |
|                              | -        | <b>(53,111)</b>  |
| <b>Trading deficit</b>       | -        | <b>(78,925)</b>  |

## LI Limited

|                              | Period £     | Cumulative £       |
|------------------------------|--------------|--------------------|
| Post-appointment sales       |              |                    |
| Job Retention Scheme Support | -            | 2,023,699          |
|                              | -            | <b>2,023,699</b>   |
| Other direct costs           |              |                    |
| Wages and salaries           | -            | 2,130,666          |
|                              | -            | <b>(2,130,666)</b> |
| Trading expenditure          |              |                    |
| Rates                        | 519          | 570                |
| Utilities                    | -            | 31,669             |
| Lease/HP payments            | -            | 1,691              |
| Payroll agent's fees         | -            | 11,516             |
| IT Costs                     | -            | 13,568             |
|                              | -            | <b>(59,013)</b>    |
| <b>Trading deficit</b>       | <b>(519)</b> | <b>(165,980)</b>   |

## Appendix D. Administrators' fees and pre-administration costs

### Fees

A copy of 'A Creditors' Guide to Administrations' can be downloaded from AlixPartners' creditor portal (<https://www.alixpartnersinfoportal.com>). If you would prefer this to be sent to you in hard copy, please contact the Administrators and they will forward a copy to you.

As previously reported, the Secured Creditor approved that the basis of the Administrators' fees be fixed by reference to the time properly spent by the Administrators and their staff on matters arising in the Administration in respect of the Companies.

To date fees totalling approximately £2.3 million have been drawn. This excludes any fees drawn relating to the Unsecured Creditors' Fund which is reflected in the Receipts and Payments Accounts in Appendix B. A summary of the fees drawn can be found in the table below:

| Company name   | Fees drawn (£)   |
|----------------|------------------|
| CD Bidco       | 96,344           |
| BI Restaurants | 565,714          |
| CR Restaurants | 408,035          |
| CD Limited     | 358,985          |
| CD Restaurants | 360,035          |
| LI Limited     | 529,821          |
| <b>Total</b>   | <b>2,318,934</b> |

### Administrators' fee estimate

The Secured Creditor approved the following fee uplifts on 19 March 2021 and 17 November 2021:

| Company name   | Original fee estimate £ | Fee uplift (March) £ | Fee uplift (November) £ | Total fee approval |
|----------------|-------------------------|----------------------|-------------------------|--------------------|
| CD Bidco       | 56,344                  | 40,000               | 24,000                  | 120,344            |
| BI Restaurants | 380,000                 | 185,714              | 167,143                 | 732,857            |
| CR Restaurants | 238,035                 | 170,000              | 110,571                 | 518,606            |
| CD Limited     | 108,985                 | 250,000              | 51,000                  | 409,985            |
| CD Restaurants | 210,035                 | 150,000              | 94,286                  | 454,321            |
| LI Limited     | 346,955                 | 182,857              | 153,000                 | 682,812            |
| <b>Total</b>   | <b>1,340,354</b>        | <b>978,571</b>       | <b>600,000</b>          | <b>2,918,925</b>   |

## Appendix E. Administrators' details of time spent to date

The Administrators' time costs for the Period are summarised in the following time analyses which provide details of the hours incurred by area of activity and the blended rate per hour and time costs per activity category.

### CD Bidco

| Activity category                              | Hours incurred | Average rate per hour £ | Time cost for the Period £ | Cumulative time cost £ |
|------------------------------------------------|----------------|-------------------------|----------------------------|------------------------|
| Trading                                        | 3              | 375                     | 1,162                      | 7,340                  |
| Realisation of assets                          | 40             | 480                     | 19,399                     | 37,938                 |
| Administration (including statutory reporting) | 40             | 493                     | 19,875                     | 64,451                 |
| Investigations                                 | -              | -                       | -                          | 1,083                  |
| Creditors (claims and distribution)            | -              | -                       | -                          | 945                    |
| <b>Total</b>                                   | <b>84</b>      | <b>483</b>              | <b>40,436</b>              | <b>111,757</b>         |

### BI Restaurants

| Activity category                              | Hours incurred | Average rate per hour £ | Time cost for the Period £ | Cumulative time cost £ |
|------------------------------------------------|----------------|-------------------------|----------------------------|------------------------|
| Trading                                        | 21             | 515                     | 11,012                     | 57,289                 |
| Realisation of assets                          | 95             | 328                     | 31,117                     | 257,664                |
| Administration (including statutory reporting) | 58             | 267                     | 15,540                     | 257,721                |
| Investigations                                 | -              | -                       | -                          | 2,322                  |
| Creditors (claims and distribution)            | 46             | 179                     | 8,233                      | 10,913                 |
| <b>Total</b>                                   | <b>221</b>     | <b>299</b>              | <b>65,901</b>              | <b>585,909</b>         |

### CR Restaurants

| Activity category                              | Hours incurred | Average rate per hour £ | Time cost for the Period £ | Cumulative time cost £ |
|------------------------------------------------|----------------|-------------------------|----------------------------|------------------------|
| Trading                                        | 4              | 471                     | 2,076                      | 20,425                 |
| Realisation of assets                          | 80             | 304                     | 24,322                     | 181,318                |
| Administration (including statutory reporting) | 85             | 342                     | 29,060                     | 202,803                |
| Investigations                                 | -              | -                       | -                          | 2,614                  |
| Creditors (claims and distribution)            | 29             | 201                     | 5,876                      | 6,573                  |
| <b>Total</b>                                   | <b>199</b>     | <b>309</b>              | <b>61,333</b>              | <b>413,733</b>         |

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## CD Limited

| Activity category                              | Hours incurred | Average rate per hour £ | Time cost for the Period £ | Cumulative time cost £ |
|------------------------------------------------|----------------|-------------------------|----------------------------|------------------------|
| Trading                                        | 3              | 485                     | 1,261                      | 5,814                  |
| Realisation of assets                          | 58             | 195                     | 11,382                     | 57,451                 |
| Administration (including statutory reporting) | 137            | 231                     | 31,632                     | 332,473                |
| Investigations                                 | -              | -                       | -                          | 388                    |
| Creditors (claims and distribution)            | 39             | 146                     | 5,685                      | 13,746                 |
| <b>Total</b>                                   | <b>237</b>     | <b>211</b>              | <b>49,960</b>              | <b>409,871</b>         |

## CD Restaurants

| Activity category                              | Hours incurred | Average rate per hour £ | Time cost for the Period £ | Cumulative time cost £ |
|------------------------------------------------|----------------|-------------------------|----------------------------|------------------------|
| Trading                                        | 14             | 377                     | 5,166                      | 5,200                  |
| Realisation of assets                          | 51             | 243                     | 12,373                     | 53,743                 |
| Administration (including statutory reporting) | 213            | 231                     | 68,482                     | 296,460                |
| Investigations                                 | -              | -                       | -                          | 1,371                  |
| Creditors (claims and distribution)            | 18             | 244                     | 4,458                      | 6,045                  |
| <b>Total</b>                                   | <b>296</b>     | <b>305</b>              | <b>90,479</b>              | <b>362,818</b>         |

## LI Limited

| Activity category                              | Hours incurred | Average rate per hour £ | Time cost for the Period £ | Cumulative time cost £ |
|------------------------------------------------|----------------|-------------------------|----------------------------|------------------------|
| Trading                                        | 8              | 367                     | 3,090                      | 52,075                 |
| Realisation of assets                          | 122            | 293                     | 35,662                     | 209,681                |
| Administration (including statutory reporting) | 111            | 356                     | 39,407                     | 257,606                |
| Investigations                                 | -              | -                       | -                          | 2,262                  |
| Creditors (claims and distribution)            | 40             | 181                     | 7,309                      | 10,795                 |
| <b>Total</b>                                   | <b>281</b>     | <b>304</b>              | <b>85,467</b>              | <b>532,420</b>         |

*NB Cumulative time is the total from the date of the Administrators' appointment to the end date of the Period.*

Note: In the Period the Administrators have completed a reconciliation of time incurred across all work streams and entities within the Group which has resulted in a number of time re-allocations. Total time per work stream (and entity) may have changed from the last report due to this re-allocation exercise.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

Should any matters arise, such as investigatory matters and/or additional realisable assets, further time may be incurred. Similarly if the Administrators encounter any protracted issues or delays in dealing with the LTO, further time may be incurred in order to finalise matters. If applicable, the Administrators will advise creditors in future communications.

Details of the progress of the Administrations to date, and matters that are outstanding or partially complete, together with an explanation of why the work was undertaken are set out in section 3.

## **TSA**

In accordance with the Business Purchase Agreement and the TSA, the Purchaser has agreed to meet the time costs of the Administrators in assisting the Purchaser maintain the continuity of the businesses in substantially the same manner as it was carried on prior to the Sale. The Agreement stated three types of services the Administrators would provide to the Purchaser including; banking services, marketing services and payroll services.

The Administrators previously reported that time costs totalling £127,033 have been incurred and have been charged separately to the Purchaser. A reconciliation of time costs was completed in the Period which resulted in a refund of £9,563 to the Purchaser. The Administrators' time costs in providing these services are funded by the Purchaser in accordance with the TSA and are therefore not reflected in the time analyses in this Appendix.

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## Appendix F. Expenses of the Administrations

In accordance with Statement of Insolvency Practice 9, expenses are any payments from the estate which are neither an administrator's fees nor a distribution to a creditor or member. Expenses are divided into those that do not need approval before they are charged to the estate (category 1) and those that do (category 2).

Category 1 expenses are payments to persons providing a service who are not an associate of the administrator. Category 1 expenses may include external supplies of incidental services specifically identifiable to the case, such as postage, case advertising, invoiced travel, external printing, room hire and document storage. Also chargeable will be any properly reimbursed expenses incurred by the Administrators and their staff.

### Category 1 expenses incurred by third parties

The estimate of anticipated category 1 expenses which will be incurred by third parties during the course of the Administrations were provided to creditors in the Proposals; a copy of that estimate is set out below.

|                                                   | CD Bidco                                 | BI<br>Restaurants                        | CR<br>Restaurants                        | CD Limited                               | CD Restaurants                           | LI Limited                                  |
|---------------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|---------------------------------------------|
| Eversheds<br>Sutherland<br>(International)<br>LLP | 8,400                                    | 57,000                                   | 35,700                                   | 16,350                                   | 31,500                                   | 52,050                                      |
| Kirkland & Ellis<br>International<br>LLP          | 697                                      | 697                                      | 697                                      | 697                                      | 697                                      | 697                                         |
| Consultiam<br>Property<br>Limited                 | Contingent<br>fee - 20% of<br>recoveries | Contingent<br>fee - 20% of<br>recoveries | Contingent<br>fee - 20% of<br>recoveries | Contingent<br>fee - 20% of<br>recoveries | Contingent fee<br>- 20% of<br>recoveries | Contingent<br>fee<br>- 20% of<br>recoveries |
| Hilco Appraisal<br>Limited                        | 837                                      | 12,072                                   | 5,618                                    | 1,315                                    | 1,554                                    | 7,052                                       |
| Vigilance<br>Properties<br>Limited                | 976                                      | 14,084                                   | 6,554                                    | 1,534                                    | 1,813                                    | 8,227                                       |
| AG&G Limited                                      | 541                                      | 7,806                                    | 3,633                                    | 850                                      | 1,005                                    | 4,560                                       |
| Aon Risk<br>Solutions                             | 1,400                                    | 9,500                                    | 5,950                                    | 2,725                                    | 5,250                                    | 8,675                                       |
| <b>Total</b>                                      | <b>12,851</b>                            | <b>101,159</b>                           | <b>58,152</b>                            | <b>23,471</b>                            | <b>41,819</b>                            | <b>81,261</b>                               |

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

An analysis of the actual costs paid to third parties to date, together with those incurred but not paid as at the end of the Period is provided below.

#### CD Bidco

|                       | Paid in prior period £ | Paid in the Period £ | Incurred but not paid £ | Total anticipated cost £ |
|-----------------------|------------------------|----------------------|-------------------------|--------------------------|
| Legal costs           | 17,757                 | -                    | -                       | 17,757                   |
| Agent's/valuer's fees | 6,249                  | -                    | -                       | 6,249                    |
| Employee agent's fees | 113                    | -                    | -                       | 113                      |
| <b>Total</b>          | <b>24,119</b>          | <b>-</b>             | <b>-</b>                | <b>24,119</b>            |

#### BI Restaurants

|                       | Paid in prior period £ | Paid in the Period £ | Incurred but not paid £ | Total anticipated cost £ |
|-----------------------|------------------------|----------------------|-------------------------|--------------------------|
| Legal costs           | 126,120                | 3,000                | 2,821                   | 131,941                  |
| Agent's/valuer's fees | 136,541                | 84,526               | -                       | 221,067                  |
| Employee agent's fees | 8,846                  | -                    | -                       | 8,846                    |
| <b>Total</b>          | <b>271,507</b>         | <b>87,526</b>        | <b>2,821</b>            | <b>361,854</b>           |

#### CR Restaurants

|                       | Paid in prior period £ | Paid in the Period £ | Incurred but not paid £ | Total anticipated cost £ |
|-----------------------|------------------------|----------------------|-------------------------|--------------------------|
| Legal costs           | 89,368                 | 4,860                | 4,896                   | 99,124                   |
| Agent's/valuer's fees | 109,415                | 28,498               | 3,859                   | 141,772                  |
| Employee agent's fees | 4,809                  | -                    | -                       | 4,809                    |
| <b>Total</b>          | <b>203,592</b>         | <b>33,358</b>        | <b>8,755</b>            | <b>245,705</b>           |

#### CD Limited

|                       | Paid in prior period £ | Paid in the Period £ | Incurred but not paid £ | Total anticipated cost £ |
|-----------------------|------------------------|----------------------|-------------------------|--------------------------|
| Legal costs           | 28,018                 | 5,484                | -                       | 33,502                   |
| Agent's/valuer's fees | 680                    | -                    | -                       | 680                      |
| Employee agent's fees | 16                     | -                    | -                       | 16                       |
| <b>Total</b>          | <b>28,714</b>          | <b>5,484</b>         | <b>-</b>                | <b>34,198</b>            |

Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

## CD Restaurants

|                       | Paid in prior period £ | Paid in the Period £ | Incurred but not paid £ | Total anticipated cost £ |
|-----------------------|------------------------|----------------------|-------------------------|--------------------------|
| Legal costs           | 34,085                 | -                    | -                       | 34,085                   |
| Employee agent's fees | 22,561                 | -                    | -                       | 22,561                   |
| <b>Total</b>          | <b>56,646</b>          | <b>-</b>             | <b>-</b>                | <b>56,646</b>            |

## LI Limited

|                       | Paid in prior period £ | Paid in the Period £ | Incurred but not paid £ | Total anticipated cost £ |
|-----------------------|------------------------|----------------------|-------------------------|--------------------------|
| Legal costs           | 73,334                 | 2,091                | -                       | 75,425                   |
| Agent's/valuer's fees | 52,536                 | 27,841               | -                       | 80,377                   |
| Employee agent's fees | 11,516                 | -                    | -                       | 11,516                   |
| <b>Total</b>          | <b>137,386</b>         | <b>29,932</b>        | <b>-</b>                | <b>167,318</b>           |

## Category 1 expenses incurred by the Administrators

The estimate of anticipated incidental expenses which will be incurred by the Administrators during the course of the Administrations were provided in the Proposals; a copy of that estimate is set out below. The actual expenses may be found in the Receipts and Payments Accounts at Appendix B.

## CD Bidco, BI Restaurants, CR Restaurants, CD Restaurants and LI Limited

| Cost per company       | Anticipated cost £ |
|------------------------|--------------------|
| Specific penalty bond  | 225                |
| Statutory advertising  | 95                 |
| Storage                | 3,000              |
| Stationery and postage | 1,000              |
| <b>Total</b>           | <b>4,320</b>       |

## CD Limited

|                        | Anticipated cost £ |
|------------------------|--------------------|
| Specific penalty bond  | 225                |
| Statutory advertising  | 95                 |
| Storage                | 3,000              |
| Stationery and postage | 2,000              |
| <b>Total</b>           | <b>5,320</b>       |



Casual Dining Bidco Limited, Bella Realisations 2 Limited (formerly Bella Italia Restaurants Limited), CRR Realisations Limited (formerly Café Rouge Restaurants Limited), Casual Dining Limited, Casual Dining Restaurants Group Limited, Lasig Realisations 2 Limited (formerly Las Iguanas Limited) – All in Administration (the **Companies**)

The total category 1 expenses paid by the Companies total £10,224 and details of which are shown in the individual Receipts and Payments Accounts in Appendix B.

## Category 2 expenses

Category 2 expenses are payments to associates of an administrator or which have an element of shared costs and may consist of:

- costs incurred by AlixPartners in respect of several insolvent companies, that are then allocated between those companies; and
- business mileage for staff travel – charged at the rate of 45 pence per mile.

In these Administrations, the Administrators require prior approval from the Secured Creditor to draw category 2 expenses. The Administrators received approval from the Secured Creditor to draw category 2 expenses on 7 September 2020.

No Category 2 expenses have been drawn to date.

## Appendix G. Additional information in relation to the Administrators' fees pursuant to Statement of Insolvency Practice 9

### Policy

Detailed below is AlixPartners' policy in relation to:

- staff allocation and the use of sub-contractors; and
- professional advisors.

#### Staff allocation and the use of sub-contractors

The Administrators' general approach to resourcing their assignments is to allocate staff with the skills and experience to meet the specific requirements of the case.

The case team will usually consist of a managing director, a director or senior vice president, a vice president and a consultant. The exact case team will depend on the anticipated size and complexity of the assignment and the experience requirements of the assignment. On larger, more complex cases, several staff at all grades may be allocated to meet the demands of the case. The Administrators' charge-out rate schedule overleaf provides details of all grades of staff.

With regard to support staff, time spent by treasury staff in relation to tasks such as recording transactions and dealing with bank accounts is charged but secretarial time is only recovered if a large block of time is incurred, eg report compilation and distribution.

The following services are being provided on these assignments by external sub-contractors.

| Service type       | Service provider  | Basis of fee arrangement         | Cost to date £ |
|--------------------|-------------------|----------------------------------|----------------|
| Payroll assistance | Evolve IS Limited | Rate per employee plus fixed fee | 47,861         |

#### Professional advisors

On these assignments the Administrators have used the professional advisors listed below. The Administrators have also indicated the basis of their fee arrangements with them, which are subject to review on a regular basis.

| Name of professional advisor                            | Basis of fee arrangement               |
|---------------------------------------------------------|----------------------------------------|
| Eversheds Sutherland (International) LLP (legal advice) | Hourly rate and expenses               |
| Kirkland & Ellis International LLP (legal advice)       | Hourly rate and expenses               |
| AG&G (property agents)                                  | Fixed fee plus 10% based on recoveries |
| Hilco (chattel agents – valuation and disposal)         | Fixed fee plus expenses                |
| Vigilance (keyholder services)                          | Hourly rate and expenses               |

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|                                                           |                                            |
|-----------------------------------------------------------|--------------------------------------------|
| Consultiam Property Limited (CAPA) (rates recovery agent) | Contingent fee – 20% based on recoveries   |
| Gerald Eve LLP                                            | Contingent fee – 12.5% based on recoveries |
| Aon UK Limited (insurance and risk assessment)            | Risk based premium plus fixed fee          |
| Consultus Group (utility refunds)                         | Contingent fee                             |

The Administrators' choice was based on their perception of the professional advisors' experience and ability to perform this type of work, the complexity and nature of the assignment and the basis of their fee arrangements with them.

## Charge-out rates

A schedule of AlixPartners' hourly charge-out rates for these assignments effective from 1 January 2022 is detailed below, together with the rates charged prior to that date. Time is charged by the appointees and case staff in units of six minutes.

| Description           | Rates from<br>1 January 2022 £ | Rates prior to<br>1 January 2022 £ |
|-----------------------|--------------------------------|------------------------------------|
| Managing director     | 835-1,080                      | 810-1,050                          |
| Director              | 705-770                        | 690-760                            |
| Senior vice president | 510-620                        | 485-590                            |
| Vice president        | 380-485                        | 360-460                            |
| Consultant            | 130-350                        | 125-335                            |
| Treasury and support  | 190-375                        | 180-335                            |

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## **Appendix H. Exit routes and discharge from liability**

### **Compulsory liquidation – All Companies**

A liquidator of a company has certain powers such as the ability to disclaim onerous contracts or assets that are not available to an administrator. If such powers become necessary, the Administrators may make an application to court to end the relevant Administration and request that the court places the company into compulsory liquidation. The Administrators will send notice of any such application to the relevant company and its creditors.

### **Dissolution of the Companies**

Based on present information, the Administrators think a dividend will be paid to the unsecured creditors from the Unsecured Creditors' Fund for all the Companies with the exception of CD Bidco. In these cases, the Administrators will file notices together with their final progress report at court and with the Registrar of Companies for the dissolution of the relevant companies once all funds have been distributed. The Administrators will send copies of these documents to the relevant company and its creditors. The Administrations will end following the registration of the notices by the Registrar of Companies.

### **Discharge from liability**

The Administrators will seek approval of their discharge from liability from the relevant creditors of the Companies. It is proposed that the Administrators will be discharged from liability under paragraph 98 of schedule B1 of the Insolvency Act 1986 directly after their appointments as Administrators cease to have effect. Based on current information, the Administrators think that this is the most likely exit route for the Companies.