Reg. No. 416671

BRIDON ROPES LIMITED

DIRECTORS' REPORT AND ACCOUNTS

31ST DECEMBER 1993



REPORT OF THE DIRECTORS

The Directors submit their Report and the Audited Accounts for the year ended 31st December 1993.

Business Review

The principal activity of the company is the manufacture and distribution of wire, wire rope and associated products, fibre ropes, engineering, associated design and research.

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	£000	£000
Turnover	145,906	139,505
Profit on Ordinary Activities before Taxation Taxation	4,232 (1,234)	3,790 (1,196)
Profit for the Financial Year	2,998	2,594

An analysis of the turnover by geographical area is given in Note 1 of the accounts.

Results and Dividend

The transfer to reserves is £1,143,000 (1992: transfer to reserves £630,000).

On 1st July 1993 the trade, assets and liabilities of Johnson and Nephew (Ambergate) Limited, a fellow BRIDON plc subsidiary undertaking, were transferred to the company.

On 11th October 1993 the trade, and certain assets and liabilities of the British Twines Division, were sold by the company.

The directors propose a final dividend of £1,855,000 (1992: £1,964,000).

Research and Development

Research and development work is undertaken against a programme designed to ensure that the company remains in the forefront of developments in high technology and high strength products to meet the increasingly challenging needs of the industries it serves. Emphasis is also placed on the continual improvement of the quality of the company's products and the efficiency of its production processes.

Expenditure in this period on research and development amounted to £821,000 (1992: £693,000).

REPORT OF THE DIRECTORS (continued)

Fixed Assets

On 31st December 1993, the majority of the company's land and buildings were revalued. The results of these revaluations have been included in the accounts. The directors consider that the net book value at 31st December 1993 fairly reflects the present open market value on an existing use basis.

Directors

The following served as Directors during and, unless otherwise indicated, throughout the year:-

G.E. Armitage	(appointed	21st	May	1993)
J.B. Clayton			_	
H.N.C. Dunkley				
R.C. Hurd				
A.G. MacGregor				
P.H. Naylor	(appointed	21st	May	1993)
S.J. Rutherford				
Dr. A.G. Stacey				
J.M. Tandy				
J.G. Thorn	(resigned 2	21st 1	lay 1	1993)
P. Walker				

Directors' Interests

The interests, all beneficial, of the Directors at the end of the year in the share capital of BRIDON plc comprise:

Ordinary shares of 25p each

	At 31st 1	December 1993		anuary 1993 f appointment)
	Shares	Options to subscribe for shares	Shares	Options to subscribe for shares
H.N.C. Dunkley	860	79,492	860	79,492
R.C. Hurd	-	79,583	-	81,812
A.G. MacGregor	5,748	72,962	5,748	70,802
P.H. Naylor	· -	30,000	•	30,000
S.J. Rutherford	-	110,403	-	108,103
Dr. A.G. Stacey	10,990	84,112	10,990	95,317
J.H. Tandy	· -	15,512	•	15,512
P. Walker	13,570	31,812	20,750	28,659

REPORT OF THE DIRECTORS (continued)

The following directors were granted options during the year, to subscribe for the number of ordinary shares, at the price shown, in accordance with the rules of the BRIDON plc Savings-Related Share Option Scheme and the Senior Executive Share Option Scheme:-

R.C. Hurd	9,583 at 72p
A.G. MacGregor	3,545 at 72p
S.J. Rutherford	2,300 at 72p
Dr. A.G. Stacey	2,300 at 72p
P. Walker	11,812 at 64p

The interests of Mr. G.E. Armitage and Mr. J.B. Clayton in the shares and share options of BRIDON plc are disclosed in the accounts of that company.

The Company had Directors' and Officers' Liability Insurance in force.

Employees

A long standing practice of briefing and discussing with all employees the half-year and full year results of the Group (with particular reference to the results of their own company) has been maintained and developed. In some cases audio visual presentations are made and where possible company directors are actively involved in these briefings and discussions. Consultation with employees' representatives on matters likely to affect their interests takes place on a regular basis.

Employees are informed at monthly briefings of the financial and economic factors affecting the performance of the company and highlighting its achievements. Employees of the company are able to participate in the Group's Savings-Related Share Option Scheme.

The company's policy provides employment opportunities equally for men and women and for disabled people, racial minorities and disadvantaged groups. Should employees become disabled and be no longer capable of performing their normal duties they will be considered for any available work within their capabilities.

Charitable Donations

Donations to charitable organisations in the United Kingdom during 1993 amounted to £13,000 (1992: $\pm Nil$).

Auditors

In accordance with Section 385 of the Companies Act 1985, a resolution for the re-appointment of KPMG Peat Marwick as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

BY ORDER OF THE BOARD

Burn

A.C. BOYDELL Company Secretary

DIRECTORS' RESPONSIBILITIES

in respect of the preparation of financial statements

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- o make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- o prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibilities for taking such steps as are reasonably open to them to safeguard the assets of the Company and prevent and detect fraud and other irregularities.

By order of the board
A.C. Boydell
Company Secretary

22nd March 1994

AUDITORS' REPORT TO THE HEMBERS OF ERIDON ROPES LIMITED

We have audited the financial statements on pages 5 to 21.

Respective responsibilities of Directors and auditors
As described above the Company's Directors are responsible for the preparation of
financial statements. It is our responsibility to form an independent opinion, based
on our audit, of those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and or whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the Company's affairs as at 31 December 1993 and of the profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

KPMG Peat Marwick
Chartered Accountants
Registered Auditors
1 Puddle Dock, BlackFriars, London, EC4V 3PD.

22nd Harch 1994

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31ST DECEMBER 1993

	<u>Note</u>	1993 Continuing Operations £000	1992 Total as Restated £000
TURNOVER	1	145,906	139,505
Cost of sales		(112,104)	(104,749)
GROSS PROFIT		33,802	34,756
Distribution costs Administrative expenses		(13,949) (16,410)	(14,139) (15,833)
OPERATING PROFIT		3,443	4,784
Loss on disposal of British Twines division	ı	(2,191)	_
		1,252	4,784
Gain on write-off of Pare Company loan	ent	3,286	-
PROFIT ON ORDINARY ACTIVI BEFORE INTEREST	TIES	4,538	4,784
Interest payable Interest receivable	3 4	(955) 649	(1,325) 331
PROFIT ON ORDINARY ACTIVI BEFORE TAXATION	TIES 5	4,232	3,790
Tax on profit on ordinary activities	7	(1,234)	(1,196)
PROFIT FOR THE FINANCIAL	YEAR	2,998	2,594
Dividends		(1,855)	(1,964)
RETAINED PROFIT FOR THE FINANCIAL YEAR	17	1,143	630

The notes on pages 8 to 21 form part of these accounts.

BALANCE SHEET AS AT 31ST DECEMBER 1993

		<u>19</u>	93	1	992
	<u>Note</u>	£000	£000	£000	£000
FIXED ASSETS Tangible Assets Investments	8 9	50,280 1,568	51,848	46,512 1,568	48,080
CURRENT ASSETS' Stocks Debtors Cash at bank and in hand	10 11	16,325 40,782 6,845		16,838 27,324 6,973	
		63,952		51,135	
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	12	(43,347)		(29,969)	
NET CURRENT ASSETS)		20,605		21,166
TOTAL ASSETS LESS CURRENT LIABILITIES			72,453		69,246
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	13		(18,261)		(17,901)
PROVISIONS FOR LIABILITIES AND CHARGES	15		(1,750)		(1,467)
NET ASSETS			52,442		49,878
CAPITAL AND RESERVES Called up share capital Revaluation reserve Profit and loss account	16 17 17		26,000 22,125 4,317		26,000 21,408 2,470
	2		52,442		49,878
			22,442		47,0/0

These accounts were approved by the Board of Directors on 22nd March 1994.

G.E. ARMITAGE) DIRECTOR

The notes on pages 8 to 21 form part of these accounts.

STATEMENT OF TOTAL RECOGNISED GAINS & LOT S

FOR THE YEAR ENDED 31ST DECEMBER 1993

	1993 £000	1992 £000
Profit for the financial year	2,998	2,594
Unrealised surplus on revaluation of properties	1,131	-
Currency translation differences on foreign currency net investments	(32)	(7)
Total gains/(losses) recognised since last annual report	4,097	2,587

NOTE OF HISTORICAL COST PROFITS AND LOSSES

FOR THE YEAR ENDED 31ST DECEMBER 1993

	1993 £000	1992 £000
Reported profit on ordinary activities before taxation	4,232	3,790
Difference between the historical cost depreciation charge and the actual depreciation charge for the year calculated on the revalued amount	414	423
Historical cost profit on ordinary activities before taxation	4,646	4,213
Historical cost profit for the year retained after taxation and dividends	1,557	1,053

The notes on pages 8 to 21 form part of these accounts.

ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the company's accounts.

(a) Basis of accounting
The accounts have been prepared under the historical cost convention,
amended by the ravaluation of certain properties, and in accordance with
applicable accounting standards.

Under FRS1, the company is exempt from the requirement to prepare a cash flow statement on the grounds that it is a wholly owned subsidiary undertaking and a group cash flow statement is included in the accounts of the parent company.

The requirements of FRS3 - Reporting Financial Performance - have been adopted in the preparation of these accounts.

- Assets and liabilities in foreign currencies are translated into sterling at exchange rates ruling at the year end. Trading results of the overseas branches accounted for in foreign currencies are translated into sterling at average rates of exchange ruling during the year. Gains and losses arising from the application of these principles are treated as follows:
 - (i) gains and losses which arise from trading operations are credited or charged in arriving at the trading profits for the year.
 - (ii) gains and losses arising on the translation of the net assets of the overseas branches are credited or charged to reserves.
- (c) Depreciation
 Depreciation of tangible fixed assets is calculated on a straight line basis and at rates sufficient to write off their cost or valuation over their estimated useful lives which are:

Freehold buildings - 15-45 years
Leasehold land & buildings - period of lease or maximum of 45 years
Plant & machinery - 7 years
Computer hardware - 5 years
Hotor vehicles - 4 years

No depreciation is provided on freehold land.

Depreciation commences in the year of purchase of the assets and is based on the full cost of tangible assets before deduction of investment and development grants.

(d) Leased assets
Plant and machinery held under finance leases are capitalised at amounts
equal to the fair value of the assets when they were acquired by the lessor
and are depreciated in the same manner as owned assets. The capital
element of future lease rental payments is included in creditors.

ACCOUNTING POLICIES (continued)

- (e) Investment and development grants
 Assets on which such grants are receivable are capitalised at their full
 cost. The grants receivable are credited to deferred income. An amount is
 transferred annually from deferred income, to the credit of the profit and
 loss account on a straight line basis, reducing the effective charge for
 depreciation to the net cost of the assets concerned after deduction of the
 grants.
- (f) Research and development Expenditure on research and development is written off in the year in which it is incurred.
- (g) Stocks and work in progress
 Stocks have been valued at the lower of cost and net realisable value.
 Cost includes direct costs and factory overheads where applicable and is computed on a first in first out basis.
- (h) Long-term contracts
 Amounts recoverable on contracts, which are included in debtors, are stated at cost plus attributable profit less any foreseeable losses. Payments received on account of contracts are deducted from amounts recoverable on contracts. Such amounts which have been received and exceed amounts recoverable are included in creditors.
- Taxation is provided on the profits of the year as shown by the accounts. Provision for deferred taxation is made, under the liability method, for timing differences to the extent that it is estimated that such deferred tax liabilities may crystallise in the foreseeable future.
- (j) Turnover
 Turnover represents amounts invoiced by the company in respect of goods and services supplied during the year, excluding value added tax.
- (k) Pension
 The company is a member of the UK defined benefit scheme of BRIDON plc, the assets of which are held in trustee administered funds. Contributions are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the company.

NOTES TO THE ACCOUNTS

TURNOVER The analysis of furnover from continuing operations by business class is:

	1993 £000	1992 £000
Wire, wire rope and associated productions Fibre products Engineering	93,004 12,165 40,737	83,076 15,855 40,574
	145,906	139,505

The analysis of turnover from continuing operations by geographical area is:-

	1993 £000	1992 £000
United Kingdom Continental Europe Americas Africa Asia and Australasia	79,117 29,432 12,328 2,893 22,136	116,374 14,717 3,021 1,505 3,888
	145,906	139,505

2. STAFF NUMBERS AND COSTS The average number of persons employed by the company (including directors) during the year was as follows:-

· · · · · · · · · · · · · · · · · · ·	<u> 1993</u>	<u>1992</u>
Manufacturing	927	838
Sales and distribution	164	164
Management and administration	162	164
1		
	1,253	1,166

NOTES TO THE ACCOUNTS (Continued)

Staff Numbers and Costs (Continued)

The aggregate payroll costs of these persons were as follows:-

	<u>1993</u> £000	1992 £000
Wages and salaries Social security costs Other pension costs	19,086 1,541 1,375	17,154 1,383 1,199
		<u></u>
	22,002	19,736

The above figures do not include the payroll costs, recharged by fellow BRIDON plc subsidiary undertakings whose trade was transferred to Bridon Ropes in the period 1988 to 1993 of £17,641,000 (1992: £19,728,000). These amounts have been included in the appropriate expense line in the Profit and Loss Account.

3. INTEREST PAYABLE AND SIMILAR CHARGES

•	On hork avarduaft and loans whally repayable	1993 £000	1992 £000
,	On bank overdraft and loans wholly repayable within five years On intra-group loans On finance leases	69 811 75	373 889 63
		955	1,325
4.	INTEREST RECEIVABLE AND SIMILAR INCOME	1993 £000	1992 £000
	On bank deposits	649	331

5. PROFIT BEFORE TAXATION

The analysis of profit on ordinary activities before taxation from continuing operations by business class is:

	<u>1993</u> £000	1992 £000
Wire, wire rope and associated productions Fibre products Engineering	3,906 (523) 849	4,173 (2,132) 1,749
		
•	4,232	3,790

NOTES TO THE ACCOUNTS (continued)

PROFIT BEFORE TAXATION (CONTINUED)

Profit on ordinary activities before taxation is stated after charging the following:

_	1993 £000	1992 £000
Depreciation of tangible fixed assets Operating leases - hire of plant and	4,588	4,327
machinery	610	864
Other operating lease rentals	33	195
Auditors' remuneration for audit work	135	153
Directors' emoluments	483	245
Exceptional items: relating to continuing operations, rationalisation and related		
redundancies	710	494

6. DIRECTORS' EMOLUMENTS

The aggregate amount of directors' emoluments, including pension contributions, was £483,000 (including £132,000 compensation for loss of office) (1992: £245,000).

Emoluments of the directors, excluding pension scheme contributions, were as follows:

	•	1993 £000	1992 £000
Chairman		Nil	Nil
Highest paid director		61	62

	***	Number of	Directors
Range of emoluments:		1993	1992
		,	
Nil - £5,000		4	5
£15,001-£20,000	N. S.	1	-
£30,001-£35,000	4	2	-
£35,001-£40,000		1	1
£40,001-£45,000	X	-	2
£45,001~£50,000		1	_
£50,001-£55,000		1	-
£60,001-£65,000		1	1
		11	9

NOTES TO THE ACCOUNTS (continued)

7.	TAXATION ON PROFIT ON ORDINARY ACTIVITIES			
	Tax based on profit on ordinary activities for the year:	<u>1993</u> €000	1992 £000	
	Group Relief payable at 33% (1992 : 33%) Transfer (to)/from deferred taxation	(1,114) (114)	(1,281)	
	(Under) provision in respect of	(1,228)	(1,153)	
	prior years	(6)	(43)	
		(1,234)	(1,196)	

ASSETS
FIXED
TANGIBLE

TOTAL £000	80,487 5,290 9,161 (2,986) (2,675)	776 88		33,975 4,588 6,196 (1,956) (3,806) 38,997 50,280	
Plant and machinery held under finance leases £000	1,875 53 1,440	3 368		1,625 178 25 25 (25) 1,803 1,565 =====	
Payments on account and assets in course of construction £000	744 3,001 - (2,228)	1 517	17.61	1,517	
Fixtures, fittings tools and equipment £000	4,491 249 175 (122) 131	700 7	F2/ (+	2,793 699 123 (47) 31 3,599 1,325 =====	
Plant and machinery £000	39,338 1,568 7,483 (2,864) 632	751 77	10, 10,	26,317 2,713 5,817 (1,909) (6) (6) 13,225 13,225	
and buildings at t valuation £ (000	29,762 1,450 2,556 (2,675)	21 003	31,023	2,921 846 231 (3,806) (3,806) 108 30,985	
Land and at at cost	4,277 472 - (2,531)	1 0	6,210	319 152 - 84 555 3,958	
· IANGIBLE FIAED ASSEIS	Cost or valuation at 1st January 1993 Additions Net intra-group transfers Disposals Reclassifications Revaluations	1000 mg/1-0-20 mg/2 mg/2-2000	cost of varuation at 31st December 1333	Accumulated depreciation at 1st January 1993 Depreciation for the year Net intra-group transfers Disposals Reclassifications Revaluations Accumulated depreciation at 31st December 1993 Net Book Value at 31st December 1993	

NOTES TO THE ACCOUNTS (Continued)

8. TANGIBLE FIXED ASSETS (Continued)
Land and buildings at valuation is made up as follows:-

	Year of Valuation	£000
Freehold	1993 1988	25,735 1,108
Long leasehold	1993	4,250
•		
		31,093 =====

At 31st December 1993 a professional valuation was carried out on certain of the company's land and buildings since the book value was considered to be significantly different from the current market value. Properties have been valued on an open market existing use basis.

The properties revalued in 1993 of £29,985,000 were valued by Jones Lang Wootton, Chartered Surveyors. Additions to revalued land and buildings are included at cost.

The amount of land and buildings (included above at valuation) determined according to the historical cost accounting rules, are as follows:-

	<u>1993</u> £000	1992 £000
Cost Accumulated depreciation	13,730 (5,831)	9,500 (5,335)

Net book value	7,899 ======	4,165 =====

The net book value of leasehold land and buildings is as follows:-

	1993 £000	1992 £000
Long leasehold Short 'asehold	4,316 213	3,724 197
		
	4,529 ====	3,921 ====

Freehold land and buildings include land which is not depreciable with a book value of £11,690,000 (1992: £9,336,000).

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BRIDON ROPES LIKITED

NOTES TO THE ACCOUNTS (continued)

INVESTHENTS			1993 £000	1992 £000
Investments Investments	in in	subsidiary undertakings associated undertakings	297 1,271	1,568
			1,568 =====	1,568

The investments in subsidiary undertakings consisted solely of shares at cost in the following companies, which were dormant throughout 1993, and are wholly owned and registered in England and Wales:-

> Darlington Fencing Company (East Anglia) Limited Darlington Fencing Company (Sleaford) Limited Defiant Fencing Limited Darfen (Scotland) Limited Allan Kennedy & Co. Limited

The Company also holds a 40.2% (1992 : 56.4%) investment in N.V. Bridon Ropes S.A. a company registered in Belgium. This has declined during the year due to a capital injection by the ultimate parent company, the other shareholders, in the form of a share issue.

The company is exempt (under S228 of the Companies Act 1985) from the obligation to prepare Group accounts since its results are included in the consolidated accounts of the ultimate parent company. The financial statements present information about the undertaking as an individual undertaking and not about its Group.

STOCKS 10.

Raw materials and consumables	5,770	5,707
Work in progress	4,006	3,457
Finished goods and goods for resale	6,549	7,674
	16,325	16,838 ======

Stocks are disclosed net of applicable payments on account of £724,000 (1992 : £892,000).

NOTES TO THE ACCOUNTS (Continued)

11.	DEBTORS		
		<u>1993</u>	1992
	•	£000	£000
	Trade debtors	26,821	15,245
	Amounts owed by group undertakings	12,222	10,130
	Amounts owed by undertakings in which the	166	77
	group has a participating interest Other debtors	155 205	77 419
	Prepayments and accrued income	1,379	1,193
	Corporation tax	-,	260
		40,782	27,324
		=====	======
12.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
14.	CKEDITORS: MICORIS PARRIES DOD WITHIN ONE TEEM	1993	1992
		£000	£000
	Bank loans and overdrafts	595	4,400
	Payments received on account	3	664
	Trade creditors	25,054	16,494
	Bills of exchange payable	<u>-</u>	17
	Amount payable to Group undertakings	5,763	-
	Amount payable to parent company	961 1,325	523
	Corporation tax Other taxes and social security costs	1,178	913
	Other creditors	2,295	1,551
	Accruals and deferred income	3,315	3,104
	Proposed dividend	2,447	1,964
	Obligations under finance leases (see Note 14)	411	339
	•		····
		43,347	29,969
		=====	=====
13.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN	ONE YEAR	
		1993	1992
		1993 £000	£000
	Loan due to group undertakings	17,021	17,021
	Loans due to parent company	-	837
	Obligations under finance leases (see Note 14)	1,240	43
		10.651	
		18,261	17,901
		#====#	=====

NOTES TO THE ACCOUNTS (Continued)

14. OBLIGATIONS UNDER FINANCE LEASES

Obligations under finance leases (net of finance charges) are payable as follows:-

	1993 £000	1992 £000
Within one year Between one and five years	411 1,240	339 43
	- ,	
	1,651	382
	====	=====

15. PROVISIONS FOR LIABILITIES AND CHARGES

(a)		Deferred Taxation £000	Development Grants £000	Total £000
	Balance at 1st January 1993 Transfer from divisionalised	1,443	24	1,467
	companies	193	-	'93
	Charge/(credit) to profit & loss account	114	(24)	90
		·	 -	
	Balance at 31st December 1993	1,750	. ===	1,750 =====

(b)	1993 Full		<u>19</u>	1992	
•	Amount provided	potential liability	Amount provided	<u>.ull</u> potential liability	
Difference between	£000	£000	£000	£000	
accumulated depreciation and capital allowances	1,750	4,449	1,443	3,649	
•		=====	=====	=====	

There are potential tax liabilities, after accounting for available losses and advance corporation tax, of approximately £4,449,000 (1992: £3,649,000) on capital gains and balancing charges which would arise in the event of realisation of the company's properties at the values stated in the account.

No provision for deferred taxation was made in relation to the revaluation of freehold land and buildings included in the revaluation reserve. It is considered that any liability will not crystallise in the foreseeable future.

NOTES TO THE ACCOUNTS (Continued)

	, ,			
16.	SHARE CAPITAL	,		
			1993 £000	1992 £000
	Authorised		2000	2000
	Ordinary shares of £1 each		26,000	26,000
			=====	=====
	Share capital allotted, called up	and fully pai		
	Ordinary shares of £1 each		26,000	26,000
			######	=====
17.	RESERVES			,
-,.	MODITARD	Profit and	Revaluation	
		Loss Account	Reserve	Total
		£000	£000	£000
		2000	,	2000
	As at 1st January 1993	2,470	21,408	23,878
	Retained profit	1,143	-	1,143
	Exchange adjustments	(32)	-	(32)
	Transfer	414	(414)	-
	Transfer from divisionalised			
	companies	322	-	322
	Revaluntions	=	1,131	1,131
	Ge.	,		
		4,317	22,125	26,442
		====		
18.	RECONCILIATION OF HOVEHENTS IN SHA		nw.o	
. 10.	ARCONCILIATION OF HOVERENIS IN SIN	grenompeks, to	, פעמ	
		,	1993	1992
			0003	0003
	Profit for the financial year		2,998	2,594
	Dividends		(1,855)	(1,964)
			1,143	630
	Other recognised gains and losses		1,099	(7)
	Transfer from divisionalised compa	anies	322	· · · ·
	•		·	
	Man adding a to the total	•		
	Net additions to shareholders' fur	nas	2,564	623
	Opening shareholders' funds	`1	49,878	49,255
1	-h		77,070	77,233

52,442

49,878

Closing shareholders' funds

NOTES TO THE ACCOUNTS (Continued)

19. CAPITAL CONHITHENTS

Capital commitments at 31st December 1993 for which no provision has been made in these accounts were as follows:-

		=====	=====
Authorised, but not contracted	for	2,034	1,786
Contracted for		219	131
		<u>1993</u> £000	1992 £000

20. OBLIGATIONS UNDER LEASING COMMITMENTS

At 31st December 1993 the company had annual commitments under non-cancellable operating leases of £701,000 (1992 : £367,000) which expire as follows:-

,	1993		1992	
	Land and		Land and	
	Buildings	Other	Buildings	Other
8	£000	£000	£000	£000
Within one year	12	89	12	17
Between one and five years	184	7	4	205
After five years	409	_	128	1
	======		*=======	=====

21. PENSIONS

The group's pension costs are assessed in accordance with the advice of a qualified actuary on the basis of final pensionable earnings. Particulars of the last actuarial valuation of the scheme are contained in the financial statements of BRIDON plc.

The company pays a regular amount to BRIDON plc which makes contributions to the group scheme on its behalf. Any benefits or costs arising as a result of a scheme surplus or deficit are retained or borne by BRIDON plc. From the perspective of the company the scheme operates similarly to a defined contribution scheme; the particular requirements of SSAF24 concerning accounting for a defined benefit scheme, which would require the surplus or deficit to be recognised in this company, do not apply. In the opinion of the directors this treatment is appropriate in order to reflect the substance of the company's pension arrangements.