

**COMPANY NUMBER: 404951**  
**CHARITY NUMBER: 306141**



**THE SEA CADET ASSOCIATION**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**ACCOUNTS**

**FOR THE YEAR ENDED 31 MARCH 2008**

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**THE SEA CADET ASSOCIATION  
REPORT OF THE DIRECTORS  
YEAR ENDED 31 MARCH 2008**

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**TRUSTEES**

All the Trustees are also Directors of The Sea Cadet Association The Directors during the period were

Vice Admiral Sir Jonathan Tod KCB CBE  
M Gladwyn  
Mr T Blackburn

**ADVISERS**

**Auditors.**

Horwath Clark Whitehill  
25 New Street Square  
London EC4A 3LN

**Registered Address:**

202 Lambeth Road  
London SE1 7JF

**THE SEA CADET ASSOCIATION  
REPORT OF THE DIRECTORS  
YEAR ENDED 31 MARCH 2008**

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The Directors present their report and the accounts for the year ended 31 March 2008

**OBJECTS**

The Association's objects are the furtherance of education through the organisation, promotion, fostering and support of the continuing development either by itself, or with others, of the Sea Cadet Corps in the United Kingdom and elsewhere as shall seem appropriate to the Association from time to time

**STATUS**

Apart from the permanent endowment the Association transferred all assets, liabilities and operations to the Marine Society and Sea Cadets (Registered Charity Number 306141) on 30 November 2004. This charity is now the sole member of the Sea Cadet Association. The Association will continue to exist to collect legacies and hold residuary title to various Sea Cadet unit properties around the country. The one permanent endowment fund that was held was passed to the Marine Society and Sea Cadets during the year.

**CONSTITUTION**

The Sea Cadet Association is a company limited by guarantee, and is governed by the Memorandum and Articles of Association dated 10 January 1946 as amended on 27 January 1995.

Company Number 404951  
Charity Number 306141

**RESERVES**

The charity has no reserves.

**RISK MANAGEMENT**

The Directors are responsible for management of the risks faced by the Association, assisted by senior staff. Risks have been identified, assessed and controls established. A formal review of risk management processes is undertaken on a regular basis. The key controls used are:

- Formal and periodic review by the Directors
- Comprehensive strategic planning, budgeting and management accounting
- Formal organisational and governance structure and lines of reporting
- Formal written policies
- Hierarchical authorisation and approval levels

The Directors are satisfied that major risks identified are adequately mitigated. It is recognised that systems can only provide reasonable but not absolute assurance that major risks are adequately managed.

**THE SEA CADET ASSOCIATION**  
**REPORT OF THE DIRECTORS (CONTINUED)**  
**YEAR ENDED 31 MARCH 2008**

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**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the Company's state of affairs at the end of the year and of its profit or loss for the period. In preparing those accounts the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts,
- prepare the accounts on the going concern basis unless it is inappropriate to assume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities

On behalf of the Board



M Gladwyn  
Trustee and Director

20 July, 2008

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SEA CADET ASSOCIATION

We have audited the financial statements of Sea Cadet Association for the year ended 31 March 2008 which comprise the Statement of Financial Activities, the Balance Sheet, and the related notes. These financial statements have been prepared in accordance with the accounting policies set out therein and the requirements of the Financial Reporting Standard for Smaller Entities (effective January 2005).

This report is made solely to the charitable company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinion we have formed.

### Respective responsibilities of the directors and auditors

The responsibilities of the directors, who are also the directors of the Sea Cadet Association for the purposes of company law, for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities on page 3.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985 and whether the information given in the Directors' Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions with the charity is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

### Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

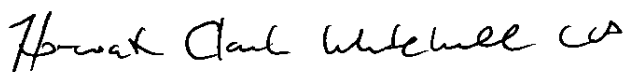
We planned and performed our audit so as to obtain all information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

We have undertaken the audit in accordance with the requirements of APB Ethical Standards including APB Ethical Standard *Provisions Available for Small Entities*, in the circumstances set out in note [x] to the financial statements.

### Unqualified opinion

In our opinion:

- the financial statements give a true and fair view, in accordance with the United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, of the state of affairs of the charitable company as at 31 March 2008 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements.



Horwath Clark Whitehill LLP  
Chartered Accountants and Registered Auditors

Date 15/10/08

St Bride's House  
10 Salisbury Square  
London EC4Y 8EH

**THE SEA CADET ASSOCIATION**  
**STATEMENT OF FINANCIAL ACTIVITIES**  
**YEAR ENDED 31 MARCH 2008**

Income and expenditure	Notes	Unrestricted Funds £	Restricted Funds £	Endowment Funds £	2008 Total £	2007 Total £
<b>RESOURCES ARISING</b>						
Other incoming resources		-	-	-	-	-
<b>Resources expended</b>		-	-	-	-	-
Net incoming/ (outgoing) resources for the year		-	-	-	-	-
<b>Investment gains</b>		-	-	-	-	-
<b>NET MOVEMENT IN RESERVES</b>		-	-	-	-	-
<b>BALANCES AT 1 APRIL 2007</b>		-	-	-	-	-
<b>TRANSFER TO MARINE SOCIETY AND SEA CADETS</b>		-	-	-	-	-
<b>BALANCES AT 31 March 2008</b>		-	-	-	-	-

The notes on page 7 form an integral part of these accounts

ALL ACTIVITIES DISCONTINUED ON 30 NOVEMBER 2004

**THE SEA CADET ASSOCIATION**  
**BALANCE SHEET**  
**31 MARCH 2008**

	Notes	£	2008 £	2007 £
<b>FIXED ASSETS</b>				
Tangible assets			-	-
Investments			-	-
			-	-
<b>CURRENT ASSETS</b>				
Debtors	2	-	-	-
Cash at bank and in hand		-	-	-
		-	-	-
<b>CREDITORS</b> amounts falling due within one year		-	-	-
<b>NET CURRENT LIABILITIES</b>			-	-
			-	-
<b>RESERVES</b>				
Unrestricted Funds			-	-
Restricted Funds			-	-
Endowment Funds	3		-	-
			-	-

Approved by the Directors and Directors on 20 July, 2008  
and signed on their behalf



M Gladwyn  
Trustee and Director

The notes on page 7 forms an integral part of these accounts.

**THE SEA CADET ASSOCIATION  
NOTES TO THE ACCOUNTS  
YEAR ENDED 31 MARCH 2008**

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**1. ACCOUNTING POLICIES**

**Basis of Accounting**

The financial statements have been prepared under the historical cost convention, as modified by the inclusion of fixed asset investments at market value, and in accordance with the Companies Act 1985, Statement of Recommended Practice, Accounting and Reporting by Charities (SORP 2000), Financial Reporting Standard for Smaller Entities (effective January 2005) and the governing document

**2. DEBTORS**

Represented amounts owed by the parent charity (the Marine Society and Sea Cadets)

**3. ENDOWED FUNDS**

Income from the permanent endowed funds was used to provide subsidised berths and awards for Sea Cadets. The funds were transferred to the Marine Society & Sea Cadets during the year