In accordance with Section 854 of the Companies Act 2006

AR01

103856

OneWorld

Annual Return

(For returns made up to a date on or after 1 October 2011)

A fee is payable with this form Please see 'How to pay' on the last page

You can use the WebFiling service to file this form online.

Please go to www companieshouse govink

What this form is for You may use this form to confirm that the company information is correct as at the date of this return You must file an Annual Return at

What this form is NOT fo You cannot use this form to notice of changes to the co officers, registered office ac



14/06/2013

	least once every year relating to the company re	COMPANIES HOUSE						
Part 1	Company details							
	The section must be completed by all companies.	→ Filling in this form Please complete in typescript or in bold black capitals All fields are mandatory unless specified or indicated by *						
A1	Company details	specified of indicated by						
Company number	3 9 5 8 2 6	⊕ Company name change						
Company name in full	Balfour Beatty plc	If your company has recently changed its name, please provide the company name as at the date of this return						
A2	Return date							
	Please give the annual return made up date The return date must not be a future date The annual return must be delivered within 28 days of the date given below If you would like the company's made up date to be earlier than 1 October 2011, please complete the AR01 appropriate for earlier made up dates d 2	② Date of this return Your company's return date is usually the anniversary of incorporation or the anniversary of the last annual return filed at Companies House You may choose an earlier return date but it must not						
Date of this return 2	i	be a later date						
A3	Principal business activity							
	Please show the trade classification code number(s) for the principal activity or activities Output Description:	You must provide a trade classification code (SIC code 2007) or a description of your company's main business in this section						
Classification code 1	7 0 1 0 0							
Classification code 2		A full list of the trade classification						
Classification code 3		codes are available on our website www.companieshouse.gov.uk						
Classification code 4								
	If you cannot determine a code, please give a brief description of your business activity below							
Principal activity description								

Annual Return (For returns made up to a date on or after 1 October 2011)

A4	Com	pany	type	0					
	Please confirm your company type by ticking the appropriate box below (only one box must be ticked) Public limited company Private company limited by shares Private company limited by guarantee Private company limited by shares exempt under section 60 Private company limited by guarantee exempt under section 60 Private unlimited company with share capital Private unlimited company without share capital						Ocompany type If you are unsure of your company type, please check your latest certificate of incorporation or our website www.companieshouse.gov.uk		
A5	Regi	istere	d off	ce a	ddre	2SS 0)	•	
Building name/number	Bal	four	Beat	tty	plc				Change of registered office This must agree with the address
Street	130	Wılt	on l	Road					that is held on the Companies House
									If the registered office address has
Post town	Lon	ıdon							changed, you should complete form AD01 and submit it together with
County/Region	Eng	land						_	this annual return
Postcode	s	W I	L V		1	L	(2	
	_	le alte pany			•			location (SAIL) of the	
Building name/number									SAIL address This must agree with the address
Street						that is held on the Companies House record at the date of this return If the address has changed, you should complete form AD02 and submit it together with this annual			
Post town									
County/Region	<u> </u>							_	return
Postcode									
A7	Loca	tion o	of co	mpa	ny re	cor	ds	0	
		_		n A6 meml	♠ Location of company records If the company records are held at the registered office address, do not tick any of the boxes in this section				
		Direc Direc Regis	tors' s tors' II iter of	ervice ndemi secre	Certain records must be kept by every company while other records are only kept by certain company types where appropriate				
	Records of resolutions etc Contracts relating to purchase of own shares Documents relating to redemption or purchase of own share out of								If the records are not kept at the SAIL address, they must be available at the registered office
	capital by private company Register of debenture holders Report to members of outcome of investigation by public company into interests in its shares Register of interests in shares disclosed to public company Instruments creating charges and register of charges England and Wales or Northern Ireland							If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form AD03 and submit it together with this annual return	
		Instru	ıment	s crea	ting c	narge	es a	nd register of charges Scotland	<u> </u>

CHFP010 10/11 Version 5 0

Annual Return (For returns made up to a date on or **after 1 October 2011**)

Part 2	Officers of the company	
	This section should include details of the company at the date to which this annual return is made up	Continuation pages Please use a continuation page if you need to enter more officer
	 → For a secretary who is an individual, go to Section B1 → For a corporate secretary, go to Section C1 → For a director who is an individual, go to Section D1 → For a corporate director, go to Section E1 	details.
Secretary	<u> </u>	
B1	Secretary's details •	_
	Please use this section to list all the secretaries of the company For a corporate secretary, complete Section C1-C4	• Secretary appointments You may not use this form to appoint a secretary To do this,
Title*		please complete form AP03 and submit it together with this annual
Full forename(s)	Christopher David	return
Surname	Vaughan	Corporate details Please use Section C1-C4 to enter
Former name(s) •		corporate secretary details Secretary details
		House If you have made changes since the last annual return and have not notified us, please complete form CH03
		Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
B2	Secretary's service address [©]	
Building name/number	The Company's Registered Office	Service address If you have previously notified
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town		 Company's Registered Office' in the address.
County/Region		This information will appear on the public record
Postcode		public record
Country		_

Annual Return (For returns made up to a date on or after 1 October 2011)

Corporate secretary

C1	Corporate secretary's details •			
	Please use this section to list all the corporate secretaries of the company	• Corporate secretary appointments You cannot use this form to appoint		
Corporate body/firm name		a corporate secretary To do this, please complete form AP04 and submit it together with this annual return		
Building name/number		Corporate secretary details		
Street		All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have		
Post town		not notified us, please complete form CH04		
County/Region		This information will appear on the		
Postcode		public record		
Country				
C2	Location of the registry of the corporate body or firm			
	Is the corporate secretary registered within the European Economic Area (EEA)? → Yes Complete Section C3 only → No Complete Section C4 only			
C3	EEA companies ®			
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	② EEA A full list of countries of the EEA can be found in our guidance		
Where the company/ firm is registered €		www.companieshouse gov.uk This is the register mentioned in Article 3 of the First Company Law		
Registration number		Directive (68/151/EEC)		
C4	Non-EEA companies	, `		
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in		
Legal form of the corporate body or firm		that register		
Governing law				
If applicable, where the company/firm is registered •				
If applicable, the registration number				

Annual Return (For returns made up to a date on or **after 1 October 2011**)

D1	Director's details •						
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our cannot use this form to appoint a director To do this, please					
Title*		complete form AP01 and submit it together with this annual return					
Full forename(s)	Robert Michael	Corporate details Please use Section E1-E4 to enter					
Surname	Amen	corporate director details.					
Former name(s)		Director details All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please					
Country/State of residence	United States						
Nationality	American	complete form CH01					
Date of birth	$\begin{bmatrix} d & 2 & d & 1 \end{bmatrix}$ $\begin{bmatrix} m & 0 & m & 7 \end{bmatrix}$ $\begin{bmatrix} y & 1 & y & 9 \end{bmatrix}$ $\begin{bmatrix} y & 4 & y & 9 \end{bmatrix}$	Please provide any previous names					
Business occupation (if any)	Director	which have been used for business purposes during the period of					
		this return Married women do not need to give former names unless previously used for business purposes					
D2	Director's service address®						
Building name/number	The Company's Registered Office	Service address If you have previously notified					
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The					
Post town		Company's Registered Office' in address					
County/Region		This information will appear on the public record					
Postcode							
Country							

Annual Return (For returns made up to a date on or **after 1 October 2011**)

D1	Director's details •					
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please				
Title*		complete form AP01 and submit it together with this annual return				
Full forename(s)	Michael John	Corporate details Please use Section E1-E4 to enter corporate director details				
Surname	Donovan					
Former name(s) •		Director details All details must agree with those previously notified to Companies				
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please complete form CH01				
Nationality	British					
Date of birth	$\begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} m & 0 & m & 5 \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 & y & 5 \end{bmatrix} \begin{bmatrix} y & 3 & 3 & 3 \end{bmatrix}$	Please provide any previous names				
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.				
D2	Director's service address®					
Building name/number	The Company's Registered Office	Service address If you have previously notified				
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The				
Post town		Company's Registered Office' in the address				
County/Region		This information will appear on the public record				
Postcode		public record				
Country						

In accordance with
Section 854 of the
Companies Act 2006

D1	Director's details •	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our cannot use this form to appoint a director To do this, please
Title*		complete form APO1 and submit it together with this annual return
Full forename(s)	Iain George Thomas	Corporate details
Surname	Ferguson	Please use Section E1-E4 to enter corporate director details.
Former name(s)	Director details All details must agree with those previously notified to Companies	
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	d 0 d 1 m 0 m 7 y 1 y 9 y 5 y 5	• Former name(s) Please provide any previous names
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address	·
Building name/nůmber	The Company's Registered Office	Service address If you have previously notified
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town		Company's Registered Office' in the address.
County/Region		This information will appear on the public record
Postcode		public record
Country		

In accordance with
Section 854 of the
Companies Act 2006

D1	Director's details •			
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please		
Title*		complete form APO1 and submit it together with this annual return		
Full forename(s)	Vera Maureen	Corporate details		
Surname	Kempston Darkes	Please use Section E1-E4 to enter corporate director details.		
Former name(s) •		Director details All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please		
Country/State of residence	United States			
Nationality	Canadian	complete form CH01		
Date of birth	$\begin{bmatrix} d & 3 & \end{bmatrix} \begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 7 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 \end{bmatrix} \begin{bmatrix} y & 4 & y & 8 \end{bmatrix}$	Please provide any previous names		
Business occupation (if any)	Lawyer	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes		
D2	Director's service address®			
Building name/number	The Company's Registered Office	Service address If you have previously notified		
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The		
Post town		Company's Registered Office' in the address.		
County/Region		This information will appear on the public record		
Postcode		Provide the second seco		
Country				

In	accordance with
Se	ction 854 of the
Co	mpanies Act 2006

D1	Director's details •					
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Ourector appointments You cannot use this form to appoint a director To do this, please				
Title*		complete form AP01 and submit it together with this annual return				
Full forename(s)	Hubertus	Corporate details				
Surname	Krossa	Please use Section E1-E4 to enter corporate director details.				
Former name(s) •		Director details All details must agree with those previously notified to Companies				
Country/State of residence	Germany	House If you have made changes since the last annual return and have not notified us, please				
Nationality	German	complete form CH01				
Date of birth	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Please provide any previous names				
Business occupation (if any)	Senior Adviser	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.				
D2	Director's service address					
Building name/number	The Company's Registered Office	Service address If you have previously notified				
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The				
Post town		Company's Registered Office' in the address				
County/Region		This information will appear on the public record				
Postcode		F				
Country						

In a	accordance with
Se	ction 854 of the
Co	mpanies Act 2006

D1	Director's details •					
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our prictor appointments You cannot use this form to appoint a director To do this, please				
Title*		complete form AP01 and submit it together with this annual return				
Full forename(s)	Duncan Jonathan	Corporate details				
Surname	Magrath	Please use Section E1-E4 to enter corporate director details				
Former name(s)		Director details All details must agree with those previously notified to Companies				
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please				
Nationality	British	complete form CH01				
Date of birth	d 1 d 1 m0 m5 y 1 y 9 y 6 y 4	Please provide any previous names				
Business occupation (if any)	Chartered Accountant	which have been used for business purposes during the period of				
		this return Married women do not need to give former names unless previously used for business purposes				
D2	Director's service address®					
Building name/number	The Company's Registered Office	Service address If you have previously notified				
Street		Companies House that the service address is at 'The Company's				
		Registered Office', please state 'The				
Post town		Company's Registered Office' in the address.				
County/Region		This information will appear on the public record				
Postcode		paone record				
Country						

In accordance with				
Section 854 of the				
Companies Act 2006				

D1	Director's details •					
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our cannot use this form to appoint a director To do this, please				
Title*		complete form APO1 and submit it together with this annual return				
Fuli forename(s)	Steven	Corporate details Please use Section E1-E4 to enter				
Surname	Marshall	corporate director details				
Former name(s) ●		Director details All details must agree with those previously notified to Companies				
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please				
Nationality	British	complete form CH01				
Date of birth	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	◆ Former name(s) Please provide any previous names				
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.				
D2	Director's service address €					
Building name/number	The Company's Registered Office	Service address If you have previously notified				
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The				
Post town		Company's Registered Office' in the address				
County/Region		This information will appear on the public record				
Postcode		public record				
Country						

In accordance with			
Section 854 of the			
Companies Act 2006			

D1	Director's details [©]				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	ODirector appointments You cannot use this form to appoint a director To do this, please			
Title*		complete form APO1 and submit it together with this annual return			
Full forename(s)	Andrew James	Corporate details			
Surname	McNaughton	Please use Section E1-E4 to enter corporate director details.			
Former name(s) •		Director details All details must agree with those previously notified to Companies			
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please			
Nationality	British	complete form CH01			
Date of birth	$\begin{bmatrix} d & 2 & \end{bmatrix} \begin{bmatrix} d & 7 & \end{bmatrix} \begin{bmatrix} m & 1 & \end{bmatrix} \begin{bmatrix} m & 1 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 & y & 6 & y & 3 \end{bmatrix}$	Please provide any previous names			
Business occupation (if any)	Chartered Civil Engineer	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes			
D2	Dırector's service address				
Building name/number	The Company's Registered Office	Service address If you have previously notified			
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The			
Post town		Company's Registered Office' in the address.			
County/Region		This information will appear on the public record			
Postcode		public record			
Country					

In.	accordance with
Se	ction 854 of the
Co	mpanies Act 2006

D1	Director's details •				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please			
Title*		complete form APO1 and submit it together with this annual return			
Full forename(s)	Graham Charles	Corporate details			
Surname	Roberts	Please use Section E1-E4 to enter corporate director details.			
Former name(s)		Director details All details must agree with those previously notified to Companies			
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please			
Nationality	British	complete form CH01			
Date of birth	d 1 d 7 m 6 m 6 y 1 y 9 y 5 y 8	Please provide any previous names			
Business occupation (if any)	Chartered Accountant	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.			
D2	Director's service address®				
Building name/number	The Company's Registered Office	Service address If you have previously notified			
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the			
Post town		address.			
County/Region		This information will appear on the public record			
Postcode		passa			
Country					

In accordance with
Section 854 of the
Companies Act 2006

D1	Director's details •	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our cannot use this form to appoint a director To do this, please
Title*		complete form APO1 and submit it together with this annual return
Full forename(s)	Peter John Louis	Corporate details
Surname	Zinkin	Please use Section E1-E4 to enter corporate director details.
Former name(s) •		Director details All details must agree with those previously notified to Companies
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	$\begin{bmatrix} d & 2 & d & 3 \end{bmatrix}$ $\begin{bmatrix} m & 0 & m & 7 \end{bmatrix}$ $\begin{bmatrix} y & 1 & y & 9 & y & 5 & y & 3 \end{bmatrix}$	Please provide any previous names
Business occupation (if any)	Director of Planning & Development	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address®	
Building name/number	The Company's Registered Office	Service address If you have previously notified
Street		Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town		Company's Registered Office' in the address.
County/Region		This information will appear on the public record
Postcode		public record
Country		

Annual Return (For returns made up to a date on or **after 1 October 2011**)

Corporate director

E1	Corporate director's details ●		
	Please use this section to list all the corporate director's of the company	Ocorporate director appointments You cannot use this form to appoint a corporate director To do this,	
Corporate body/firm name		please complete form APO2 and submit it together with this annual return	
Building name/number		Corporate director details All details must agree with those	
Street		previously notified to Companies House If you have made changes since the last annual return and have not notified us, please complete	
Post town		form CH02	
County/Region		This information will appear on the public record	
Postcode			
Country			
E2	Location of the registry of the corporate body or firm		
	Is the corporate director registered within the European Economic Area (EEA)? → Yes Complete Section E3 only → No Complete Section E4 only		
E3	EEA companies ®		
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	● EEA A full list of countries of the EEA can be found in our guidance www.companieshouse gov.uk	
Where the company/ firm is registered ●		This is the register mentioned in Article 3 of the First Company Law	
Registration number		Directive (68/151/EEC)	
E4	Non-EEA companies		
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in	
Legal form of the corporate body or firm		that register	
Governing law			
If applicable, where the company/firm is			
registered • If applicable, the registration number			

Annual Return (For returns made up to a date on or **after 1 October 2011**)

Part 3	Statement of capital o						
	Does your company have share capital? → Yes Complete the sections below and the following Part 4 → No Go to Part 5 (Signature)				This should reflect the company's capital status at the made up date of this annual return		
F1	Share capital in pound sterling (£)						
•		ach class of shares held a complete Section F1 and	,				
Class of shares (E.g. Ordinary/Preference etc)	Amount paid up on each share 2	Amount (if any) unpaid on each share ②	Number of share	es 🕄	Aggregate nominal value •	
CUMULATIVE CON REDEEMABLE PRE		0.01	0.00	111,8	39,795	f 1,118,397 95	
ORDINARY		SEE ATTACHED	0 00	688,6	38,211	f 344,319,105 50	
						£	
		,				£	
			Totals	800,4	78,006	£ 345,437,503 45	
F2	Share capital in	other currencies					
Please complete the ta Please complete a sep		ny class of shares held in currency	other currencies				
Currency							
Class of shares (E.g. Ordinary/Preference etc.)		Amount paid up on each share 🕙	Amount (if any) unpaid on each share ②	Number of shares 9		Aggregate nominal value	
			Totals				
					·		
Currency							
Class of shares	<u> </u>	Amount paid up on	Amount (if any) unpaid	Number of share	es 0	Aggregate nominal value 4	
(E g Ordinary/Preference etc)	each share 2	on each share 2				
	-		Totale	r 			
	- · ·		Totals				
F3	Totals						
issued share capital Please list to				gregate nominal value it total aggregate values in currencies separately For			
otal number of shares	·		-			£100 + €100 + \$10 etc	
otal aggregate Iominal value ©							
Including both the noming share premium Total number of issued sl	-	 Number of shares issued π nominal value of each shai 	e Plea	tinuation Page se use a Stateme e if necessary		ol continuation	

CHFP010 10/11 Version 5 0

AR01: Annual Return (continuation)

Company Number 395826 Company Name Balfour Beatty plc

3 Statement of capital (Share capital in pound sterling (£)) (continuation)

F1

Class of shares 50p Ordinary

	Amount paid up on each share	Amount (if any) unpaid on each share	Number of shares	Α	ggregate nominal value
At 30 September 2009	56 95 p	£nıl	479,458,727	£	239,729,363 50
Issued on or after 1 October 2009					
	68 80 p	£ nil	54,541	£	27,270 50
	95 70 p	£ nıl	75,573	£	37,786 50
	110 00 p	£nıl	10,000	£	5,000 00
	150 60 p	£ nıl	415,226	£	207,613 00
	173 00 p	£nıl	5,000	£	2,500 00
	174 10 p	£nil	138,617	£	69,308 50
	180 00 p	£nıl	205,502,237	£	102,751,118 50
	182 80 p	£nıl	73,369	£	36,684 50
	200 00 p	£ nı!	15,000	£	7,500 00
	207 20 p	£nıl	312,799	£	156,399 50
	210 00 p	£ nıl	2,864	£	1,432 00
	217 70 p	£nıl	624,278	£	312,139 00
	227 30 p	£nıl	318,432	£	159,216 00
	236 00 p	£nıl	54,837	£	27,418 50
	249 00 p	£nıl	880,926	£	440,463 00
	265 60 p	£nıl	544,665	£	272,332 50
•	305 00 p	£nıl	13,628	£	6,814 00
	315 20 p	£nıl	124,290	£	62,145 00
	338 70 p	£ nıl	13,202	£	6,601 00
		Totals	688,638,211	£	344,319,105 50

Annual Return

(For returns made up to a date on or after 1 October 2011)

F4	Statement of capital (Voting rights)
	Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in Sections F1 and F2
Class of share	£0.01 CUMULATIVE CONVERTIBLE REDEEMABLE PREFERENCE
Voting rights	See attached schedule
Class of share	£0.50 ORDINARY
Voting rights	See attached schedule
Class of share	
Voting rights	
Class of share	
Voting rights	

In accordance with Section 854 of the Companies Act 2006

AR01 - continuation page

Annual Return

(For returns made up to a date on or after 1 October 2011)

F4

Statement of capital (Voting rights)

Class of share

£0 01 CUMULATIVE CONVERTIBLE REDEEMABLE PREFERENCE

Voting rights

Holders of Preference Shares are not entitled to attend, speak or vote at any general meeting unless the business of the meeting includes the consideration of a resolution for the winding-up of the Company or any resolution directly affecting the rights and privileges attached to any such shares and then in such case only to speak to and vote upon any such resolution. However, holders of Preference Shares have the right to vote in respect of any matter when the preferential dividend payable on their shares is in arrears for six months or more after any date fixed for payment thereof

Each Preference Share confers the right to a preferential dividend at such a rate per annum as, with the addition of any tax credit to which an individual resident in the UK for UK tax purposes would be entitled in his capacity as the recipient of a dividend paid at such a rate, would result in a gross dividend (inclusive of such tax credit) at the rate per annum of 10.75 per cent of the redemption amount (being 100 pence in respect of each Preference Share) for each Preference Share. The preferential dividend is payable half-yearly in arrear on 1 January and 1 July in each year (the "dividend payment dates"). Payments of the preferential dividend shall be made to holders of Preference Shares on the register at any date selected by the Directors, such date not being more than 42 days prior to the relevant dividend payment date. The Preference Shares rank for dividend pari passu with each other and any shares expressed to rank, in terms of participation in the profits of the Company, pari passu therewith and otherwise in priority to dividends payable on the Ordinary Shares and any other share capital in the Company. The holders of Preference Sharés are not entitled to any further right of participation in the profits of the Company.

Any Preference Shares still outstanding are redeemable on 1 July 2020 at £1 each, together with any arrears of accruals of dividend, unless the holder exercises any option granted by the Company to extend the redemption date. On a winding-up of the Company, holders are entitled to receive the sum of £1 per preference share, together with any arrears or accruals of dividend, in priority to any payment on any other class of shares.

The Company may also convert all outstanding Convertible Preference Shares into Ordinary Shares if there are fewer than 44,281,239 Convertible Preference Shares in issue or if the average of the closing mid-market price for an Ordinary Share during a 30-day period exceeds 200 per cent of the conversion price

In accordance with Section 854 of the Companies Act 2006

AR01 - continuation page

Annual Return

(For returns made up to a date on or after 1 October 2011)

F4

Statement of capital (Voting rights)

Class of share

£0 50 ORDINARY

Voting rights

On a show of hands at a general meeting of the Company every holder of Ordinary Shares present in person or by proxy and entitled to vote shall have one vote. On a poll, every holder of Ordinary Shares present in person or by proxy and entitled to vote shall have one vote for every share held Voting rights may not be exercised by a member who has been served with a restriction notice after failure to provide the Company with information concerning interests in shares to be provided under UK law. In addition, no member shall, unless the Directors otherwise determine, be entitled in respect of any share held by him to vote either personally or by proxy at a general meeting or to exercise any other right conferred by membership in relation to general meetings of the Company if any call or other sum presently payable by him to the Company in respect of that share remains unpaid.

The income and capital rights attaching to the Ordinary Shares shall be as follows

- (a) as regards income the profits which the Company may determine to distribute in respect of any financial year or other period for which its accounts are made up shall, subject to the special rights attached to the Preference Shares (as the same may be modified from time to time in accordance with the Articles) and to any special rights which may for the time being be attached to any shares hereafter created or issued, be distributed among the holders of the Ordinary Shares according to the amounts paid up on the Ordinary Shares held by them respectively, and
- (b) as regards capital on a return of assets on liquidation or otherwise (other than on conversion or redemption of any Preference Shares) the surplus assets of the Company remaining after payment of its liabilities shall, subject to the special rights attached to the Preference Shares (as the same may be modified from time to time in accordance with these Articles) and to any special rights which may for the time being be attached to any shares hereafter created or issued, belong to and be distributed among the holders of the Ordinary shares in proportion to the number of Ordinary Shares held by them respectively

AR01 **Annual Return** (For returns made up to a date on or after 1 October 2011) **Shareholders** Part 4 Does your company have share capital? → Yes go to Section G1 'Companies with share capital' → No Go to Part 5 (Signature) Companies with share capital Were any of the company's shares admitted to trading on a market at any **Ouestion 1** A market is one established under time during this return period? Please tick the appropriate box below • the rules of a UK recognised investment exchange or any other No go to Section G2 'Past and present shareholders' Ш regulated markets in or outside of $\overline{\mathsf{V}}$ Yes go to Question 2 the UK, or any other market outside of the UK The current UK recognized Please only refer to Question 2 below if you have answered 'Yes' to **Question 2** investment exchanges and regulated Question 1 If you answered 'No', please go to Section G2 'Past and present markets can be found at shareholders' www.fsa.gov.uk/register/exchanges.do 2 DTR5 refers to the Vote Holder and Did the company, throughout the return period, have any shares admitted to Issuer Notification Rules contained trading on a relevant market and was it, throughout the return period, an issuer in Chapter 5 of the Disclosure and to which DTR5 applies?(3) Please tick the appropriate box below • Transparency Rules source book issued by the Financial Services Authority Notification is required go to Section G4 'Shareholders who hold at least 5% of any class when the percentage acquisition of of shares of the company as at the made up date of the return' a shareholder in the company has $\overline{\mathsf{V}}$ go to Part 5 'Signature' reached a certain threshold (starting at 3%) List of past and present shareholders 9 G2 The company is required to provide a full list of past and present shareholders This section only applies to if one was not included with either of the last two returns. Please tick the companies answering 'No' in Section G1 appropriate box below There were no shareholder changes in this period. Go to Part 5 (Signature) A full list of shareholders is enclosed A list of shareholder changes is enclosed How is the list of shareholders enclosed. Please tick the appropriate box below The list of shareholders is enclosed on paper. Go to Section G3. 'List of past and present shareholders' The list of shareholders is enclosed in another format. Go to Part 5 (Signature)

Annual Return

(For returns made up to a date on or after 1 October 2011)

ì	ı
Г	-

List of past and present shareholders •

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

 Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders

Please use a 'List of past and present shareholders' continuation page if necessary

This section only applies to companies answering 'No' to Question 1 in Section G1

		Shares or stock currently held	Shares or stock transfer	red (if appropriate)
Shareholder's Name (Address not required)	Class of share	Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer
				1 1
				1 1
				1 1
				1 1
				1 1
				1 1
				1 1
				1 1
				1 1
				1 1
				1 1
•				1 1

CHFP010 10/11 Version 5 0

Annual Return

(For returns made up to a date on or after 1 October 2011)

GΔ

Shareholders who hold at least 5% of any class of share(s) of the company as at the made up date of this return

This section should show only the shareholders that hold at least 5% of any class of share(s) of the company at the date of this return

It should only be completed by companies that have answered 'Yes' to Question 1 in Section G1, and 'No' to Question 2 in Section G1

If there were no shareholders holding at least 5% of any class of share(s) at the date of this return, this section may be left blank

→ Go to Part 5 (Signature)

This section only applies to companies answering 'No' to Question 2 in Section G1

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders

Please use a 'Shareholders who hold at least 5% of any class of share(s) of the company as at the made up date of this return' continuation page if necessary

Shares or stock currently held Shareholder's name Shareholder's address Class of share Number of shares or amount of stock

Annual Return (For returns made up to a date on or after 1 October 2011)

Part 5	Signature	
	This must be completed by all companies	Societas Europaea If the form is being filed on behalf
	I am signing this form on behalf of the company	of a Societas Europaea (SE) please delete 'director' and insert details
Signature	Signature	of which organ of the SE the person
	This form may be signed by Director • Secretary, Person authorised • Charity commission receiver and manager, CIC manager, Judicial factor	_

Annual Return

(For returns made up to a date on or after 1 October 2011)

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	
Company name	Mr C M Pryce, Assistant
	Secretary
Address	Balfour Beatty plc
	130 Wilton Road
Post town	
County/Region	
Postcode	SW1V1LQ
Country	United Kingdom
DX	
Telephone	-

✓ Checklist

We may return forms completed incorrectly or with information missing

Please make sure you have remembered the following

- ☐ That if the made up date of the return is any earlier than 1 October 2011, you must complete the appropriate form AR01
- ☐ The company name and number match the information held on the public Register
- ☐ You have completed your principal business activity
- You have not used this form to make changes to the registered office address
- ☐ You have not used this form to make changes to secretary and director details
- You have fully completed the Statement of capital (if applicable)
- ☐ You have signed the form
- ☐ You have enclosed the correct fee

Important information

Please note that all information on this form will appear on the public record

How to pay

A fee of £40 is payable to Companies House in respect of an Annual Return

Make cheques or postal orders payable to 'Companies House'

Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales. The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ DX 33050 Cardiff

For companies registered in Scotland
The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland The Registrar of Companies, Companies House, Second Floor, The Linenhall, 32-38 Linenhall Street, Belfast, Northern Ireland, BT2 8BG DX 481 N R Belfast 1

Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

Incorporation of case of capital (%) incorporation (Assort capital (%) inc	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Chile SA Balfour Beatty Convil & Construction Plant Services Ltd Balfour Beatty Communities LLC Balfour Beatty Communities TRS inc Balfour Beatty Construction (Thailand) Company Ltd Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Froup Inc Balfour Beatty Construction International Ltd Balfour Beatty Construction International Ltd Balfour Beatty Construction Northern Ltd Balfour Beatty Construction Northern Ltd Balfour Beatty Construction Scottish & Southern Ltd Balfour Beatty Construction Scottish & Southern Ltd
registration or importation or importation or importation or importation or importation or importation or capital (%) importation or importation or capital (%) importation or imp	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Chile SA Balfour Beatty Communities LLC Balfour Beatty Communities LLC Balfour Beatty Construction Plant Services Ltd Balfour Beatty Construction (Thailand) Company Ltd Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Froup Inc Balfour Beatty Construction Group Inc Balfour Beatty Construction International Ltd Balfour Beatty Construction Northern Ltd
registration or Incommess and their incomporation (class of capital (%) nommess (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Australia Cammon - 100 Limited partner - 90 Limited partner - 100 Baharmas Ordinary - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100 USA Common - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Campus Solutions LLC Balfour Beatty Capital Investments LLC Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Communities LLC Balfour Beatty Construction (Thaliand) Company Ltd Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Forup Inc Balfour Beatty Construction International Ltd Balfour Beatty Construction International Ltd Balfour Beatty Construction LLC Balfour Beatty Construction LLC Balfour Beatty Construction LLC Balfour Beatty Construction LLC
registration or registration or registration or registration or lass of capital (%) romnness and thar microproration (Jass of capital (%) romnness (%) Scotland Ordinary 100 Australia Ordinary 100 England Ordinary 100 Australia General partner 100 Limited partner 100 Limited partner 100 Bahamas Ordinary 100 Bahamas Ordinary 100 England Ordinary 100 USA Common 100 England Ordinary 100 USA Common 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Communities TRS Inc Balfour Beatty Construction (Thailand) Company Ltd Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Froup Inc Balfour Beatty Construction Froup Inc Balfour Beatty Construction International Ltd Balfour Beatty Construction International Ltd Balfour Beatty Construction International Ltd
registration or registration or registration or class of capital (%) romnness and their microproration Class of capital (%) romnness (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Australia General partner - 100 Limited partner - 100 Bahamas Ordinary - 100 Bahamas Ordinary - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100 USA Common - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Bahamas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital Investments LLC Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Communities LLC Balfour Beatty Communities TRS Inc Balfour Beatty Construction (Thailand) Company Ltd Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Group Inc Balfour Beatty Construction Group Inc Balfour Beatty Construction International Ltd
registration or nommess and their imporporation Class of capital (%) nommess (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100 Australia Caneral partner - 100 England Ordinary - 100 Limited partner - 100 Bahamas Ordinary - 100 England Ordinary - 100 USA Common - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty CE Ltd Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Convil Engineering Ltd Balfour Beatty Communities LLC Balfour Beatty Communities TRS Inc Balfour Beatty Construction (Thailand) Company Ltd Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Company Inc Balfour Beatty Construction Group Inc
registration or nommess and their imporporation Class of capital (%) nommess (%) Sacolarid Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Limited partner - 90 Limited partner - 90 Limited partner - 100 Bahamas Ordinary - 100 USA Common - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Communities LLC Balfour Beatty Communities TRS inc Balfour Beatty Construction (Thailand) Company Ltd Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Company Inc
registration or tegostration or tegostration or tegostration or tegostration or tegostration or tegostration or capital (%) nominees and their incorporation (2ass of capital (%) nominees (%) socillard (%) nominees (%) nominees (%) socillard (%) nominees (%) nominee	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital Investments LLC Balfour Beatty CE Ltd Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Civil Engineering Ltd Balfour Beatty Communities LLC Balfour Beatty Communities TRS Inc Balfour Beatty Construction (Thailand) Company Ltd Balfour Beatty Construction Advisors LLC Balfour Beatty Construction Advisors LLC
registration or Incommess and ther incomporation (Dass of capital (%) nommess (%) Scotland (%) nommess	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Civil Engineering Ltd Balfour Beatty Communities LLC Balfour Beatty Communities TRS Inc Balfour Beatty Construction (Thailand) Company Ltd Balfour Beatty Construction (Thailand) Company Ltd
registration or incompress and ther incorporation (Class of capital (%) nominess (%) Scotland (%) Incomporation (%) Incompose (%) Scotland (%) Incompose (%) Incompo	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Civil & Engineering Ltd Balfour Beatty Communities TRS Inc Balfour Beatty Communities TRS Inc Balfour Beatty Const Ltd
registration or incorporation class of capital (%) nominees and ther incorporation Scotland Ordinary - 100 Australia Ordinary - 100 Liny Common - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 Australia Ordinary - 100 Australia Ordinary - 100 Bahamas Ordinary - 100 Bahamas Ordinary - 100 USA Common - 100 Bahamas Ordinary - 100 USA Common - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 <td>Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Civil Engineering Ltd Balfour Beatty Communities LLC Balfour Beatty Communities TRS Inc</td>	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Civil Engineering Ltd Balfour Beatty Communities LLC Balfour Beatty Communities TRS Inc
registration or incorporation Class of capital (%) nominees and filter incorporation Class of capital (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 England Ordinary - 100 Australia General partner - 100 Limited partner - 100 Baharnas Ordinary - 100 England Ordinary - 100 Germany Ordinary - 100 USA Common - 100 England Ordinary - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Bahamas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Ctule SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Civil Engineering Ltd Balfour Beatty Civil Engineering Ltd
registration or incorriporation or incorporation or class of capital (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia Ceneral partner - 100 England Ordinary - 100 Bahamas Ordinary - 100 England Ordinary - 100 Cermany Ordinary - 100 England Ordinary - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital Investments LLC Balfour Beatty Capital Investments LLC Balfour Beatty CE Ltd Balfour Beatty Chile SA Balfour Beatty Civil & Construction Plant Services Ltd Balfour Beatty Civil & Construction Plant Services Ltd
Incomporation or Incomporation or Incomporation Class of capital (%) Incomposes (%) Scotland Class of capital (%) Incomposes (%) Scotland Ordinary - 100 100 USA Common - 100 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 USA Common - 100 England Ordinary -	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty CE Ltd Balfour Beatty Chile SA Balfour Beatty Chile SA
registration or incomporation of Class of capital (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia Common - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Capital Investments LLC Balfour Beatty Chile SA
Total Tota	Balfour Beatty Australia Pty Ltd Balfour Beatty Bahamas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC Balfour Beatty Capital Investments LLC
registration or incorporation Class of capital (%) nominees (%) Scotland Class of capital (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia Ordinary - 100 Limited partner - 100 Bahamas Ordinary - 100 Bahamas Ordinary - 100 England Ordinary - 100 Germany Ordinary - 100 USA Common - 100 USA Common - 100 USA Common - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Bahamas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH Balfour Beatty Capital Investments LLC
registration or registration or nominess and their incorporation Class of capital (%) nominess (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia Ordinary - 100 Limited partner - 90 Limited partner - 100 Bahamas Ordinary - 100 Bahamas Ordinary - 100 England Ordinary - 100 Germany Ordinary - 100 Common - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Bahamas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC Balfour Beatty Capital GmbH
registration or registration or monimess and their moorporation Class of capital (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia Common - 100 Australia General partner - 100 Limited partner - 100 Bahamas Ordinary - 100 England Ordinary - 100 Bushamas Ordinary - 100 England Ordinary - 100 Common - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd Balfour Beatty Campus Solutions LLC
registration or registration or nominess and their moorporation Class of capital (%) nominess (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia Ordinary - 100 Australia General partner - 90 Limited partner - 90 Australia Ordinary - 100 Bahamas Ordinary - 100 England Ordinary - 100 England Ordinary - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Baharnas Ltd (in liquidation) Balfour Beatty Building Ltd
registration or capatal (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia Ordinary - 100 Australia Ordinary - 100 Australia Ordinary - 100 Bahamas Ordinary - 100	Balfour Beatty Australia Pty Ltd Balfour Beatty Bahamas Ltd (in liquidation)
registration or registration or registration or registration or registration or registration or capital (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia General partner - 90 Limited partner - 100 Australia Ordinary - 100	Balfour Beatty Australia Pty Ltd
registration or registration or registration or registration or registration or registration or capital (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 USA Common - 100 Limited partner - 100 Limited partner - 100	•
registration or registration or registration or registration or registration or registration or class of capital (%) nominees (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 USA Common - 100 England Ordinary - 100 Australia General partner - 90	
registration or nominess and their incorporation Class of capital (%) nominess (%) Scotland Ordinary - 100 Australia Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Thailand Ordinary - 100 USA Common - 100 England Ordinary - 100 England Ordinary - 100 England Ordinary - 100 Australia General partner - 100	
registration or registration or registration or registration or registration or capital (%) nominees (%) nominees (%) nominees and their nominees (%) nominees (%) nominees (%) nominees (%)	Balfour Beatty & Parsons Brinckerhoff Australia LP
on or normal nor	Balfour Beatty & Parsons Brinckerhoff Australia Finance Ltd
on or nominees and their stion Class of capital (%) nominees (%) Cordinary - 100 Ordinary - 100 Common - 100 Ordinary - 100 Ordinary - 100 Common - 100 Ordinary - 100 Common - 100 Common - 100 Common - 100 Common - 100	Avid Engineering Inc
on or norm nomes and their nominess (%) nominess (%) Indianary - 100 Ordinary - 100 Common - 100 Ordinary - 100 Ordinary - 100 Ordinary - 100 Common - 100 Common - 100	Avatar Ltd
on or nominees and their nominees (%) nominees (%) a Ordinary - 100 Common - 100 Ordinary - 100 Ordinary - 100 Ordinary - 100 Ordinary - 100	Associated Engineers Inc
on or nominess and their ation Class of capital (%) nominess (%) Ordinary - 100 Mansell plc Ordinary - 100 Parsons Brinckerhoff Australia Pt Common - 100 Parsons Brinckerhoff Group Inc Ordinary - 100 Balfour Beatty Investment Holdin	Asia Trade Development Company Ltd
Class of capital (%) nominees (%) Ordinary - 100 Mansell pic Ordinary - 100 Parsons Brinckerhoff Australia Pic Common - 100 Parsons Brinckerhoff Group Inc	Armpledge Ltd
Class of capital (%) nominees (%) Ordinary - 100 Parsons Brinckerhoff Australia Pt	Alltech Inc
nominees and their Class of capital (%) nominees (%) Ordinary - 100 Marsell plc	ACN 006 475 056 Pty Ltd (in liquidation)
nominees and their Class of capital (%) nominees (%)	Aberdeen Construction Group Ltd
nominees	Name of undertaking
_	
č s	
held by Proportion	

			Proportion		
			neid by	Proportion	
			Beatty pic	subsidiary	
	Country of		and its	undertakings	
	registration or		nominees	and their	
Name of undertaking	ation	Class of capital	(%)	nominees (%)	Holder
Balfour Beatty Education Ltd	England	Ordinary		100	Balfour Beatty Imfrastructure Investments Ltd
Balfour Beatty Employees' Trustees Ltd	Jersey	Ordinary	100	•	
Balfour Beatty Energy Solutions LLC	USA	Common	•	8	Balfour Beatty Investments Inc
Balfour Beatty Engineering Services (CL) Ltd	Scotland	Ordinary	•	100	Balfour Beatty Group Ltd
Balfour Beatty Engineering Services (HY) Ltd	England	Ordinary	•	1	Balfour Beatty Group Ltd
Balfour Beatty Engineering Services (LEL) Ltd	Scotland	Ordinary	,	1 00	Balfour Beatty Group Ltd
Balfour Beatty Engineering Services Ceylon (Pte) Ltd	Sn Lanka	Ordinary	1	100	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Engineering Services Ltd	Scotland	Ordinary	•	1	Balfour Beatty Group Ltd
Balfour Beatty Engineering Solutions Ltd	England	Ordinary	•	1	Birse Construction Ltd
Balfour Beatty Equipment LLC	USA	Common	ı	100	Balfour Beatty Construction LLC
Balfour Beatty Finance LLC	USA	Common	•	100	Balfour Beatty LLC
Balfour Beatty Fire and Rescue NW Holdings Ltd	England	Ordinary		100	Balfour Beatty Infrastructure Investments Ltd
Balfour Beatty Fire and Rescue NW Intermediate Ltd	England	Ordinary	•	100	Baifour Beatty Fire and Rescue NW Holdings Ltd
Balfour Beatty Fire and Rescue NW Ltd	England	Ordinary		100	Balfour Beatty Fire and Rescue NW Holdings Ltd
Balfour Beatty General Partner LLC	USA	Common	1	8	Balfour Beatty Construction LLC
Balfour Beatty GmbH	Austria	Ordinary	1	8	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Group Canada Inc	Canada	Ordinary	ı	100	Balfour Beatty Netherlands BV
Balfour Beatty Ground Engineering Ltd	England	Ordinary	•	1	Balfour Beatty Group Ltd
Balfour Beatty Group Employment Ltd	England	Ordinary	į	8	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Group Inc	USA	Preference	ì	100	Balfour Beatty Overseas Investments Ltd
		Common	•	679	Balfour Beatty Oversees Investments Ltd
		Common	•		Persons Brindkerhoff UK (Europe Africa) Ltd
		Common	1	40	Parsons Brinckerhoff UK (Hong Kong) Ltd
		Common		25	Parsons Brindkerhoff UK (Singapore) Ltd
Balfour Beatty Group Ltd	England	Ordinary	1	100	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Holdings (Mauritius) Ltd	Mauritius	Ordinary	ı	8	Balfour Beatty Netherlands BV
Balfour Beatty Holdings (Thailand) Company Ltd	Thailand	Ordinary		51	Linwood Company Ltd
		Ordinary		49	Balfour Beatty Overseas Ltd
Balfour Beatty Holdings Australia Pty Ltd	Australia	Ordinary	1	1	Balfour Beatty & Parsons Brinckerhoff Australia LP
Balfour Beatty Homes (South Western) Ltd	England	Ordinary	į	100	Clarke Securities Ltd
Balfour Beatty Homes Ltd	England	Ordinary	1	100	Manring Homes Ltd
Balfour Beatty Hong Kong Ltd	Hong Kong	Ordinary	ı	100	Balfour Beatty Netherlands BV
Balfour Beatty India Pvt Ltd	India	Ordinary		100	Parsons Brindkerhoff Pte Ltd
Balfour Beatty Infrastructure Inc	USA	Common	1	1 00	Balfour Beatty LLC

Balfour Beatty OFTO Holdings Ltd	Balfour Beatty NV	Balfour Beatty Nominees Ltd	Balfour Beatty New Zealand Ltd	Balfour Beatty Netherlands BV	Balfour Beatty Military Housing Management LLC	Balfour Beatty Military Housing LLC	Balfour Beatty Military Housing Investments LLC	Balfour Beatty Military Housing Development LLC	Balfour Beatty Military Housing Construction LLC	Balfour Beatty Management Ltd	Balfour Beatty Management Inc	Balfour Beatty LLC	Balfour Beatty Living Places (formerly Balfour Beatty Power Networks	Balfour Beatty Limited Partner LLC	Balfour Beatty Ireland Ltd	Balfour Beatty Investments Ltd (formerly Balfour Beatty Capital Ltd)	Barour Beary Investments Inc (formerly Barour Bearty Capital Group Inc)	ballour beauty livestimatic rolangs rice	Balfour Beatty International Ltd	Baltour Beatly Infrastructure Services Ltd	Balfour Beatty Infrastructure Projects Investments Ltd	Balfour Beatty Infrastructure Partners Member Ltd	Balfour Beatty Infrastructure Partners LP	Balfour Beatty Infrastructure Partners LLP	Balfour Beatty Infrastructure Partners LLC	Balfour Beatty Infrastructure Partners GP Ltd	Balfour Beatty Infræstructure Investments Ltd	Balfour Beatty Infrastructure Investments (Asia) Pte Ltd	Balfour Beatty Infrastructure India (Pvt) Ltd	Name of undertaking						
					LLC		LLC	tLLC	LLC				r Beatty Power Networks			four Beatty Capital Ltd)	our Beatty Capital Group				nents Ltd	# Ltd						a) Pte Ltd								
England	Netherlands Antilles	England	New Zealand	Netherlands	USA	USA	USA	USA	USA	England	USA	USA	England	USA	Ireland	England	Q.		England	England	England	England	England	England	USA	Guernsey	England	Singapore	India	incorporation	registration or	Country of				
Ordinary	Ordinary	Ordinary	Ordinary	Ordinary	Common	Common	Common	Common	Common	Ordinary	Common	Common	Ordinary	Common	Ordinary	Ordinary	Common	Ordinary	Ordinary	Ordinary	Ordinary	Ordinary	General partner	Corporate member	Common	Ordinary	Ordinary	Ordinary	Ordinary	Class of capital						
•		1	•	•	ı		•	•			•	•	1	•	,	ı		ē	3 '		,	ı	•	•			1 00			(%)	nominees	and its	Beatty plc	Balfour	held by	Proportion
1 00	100	100	100	100	100	100	1 00	100	100	100	100	100	100	100	100	100	õ	<u>}</u> '	100	100 00	i 18	100	<u> </u>	100	100	1	•	100	100	nominees (%)	and their	undertakings	subsidiary	held by	Proportion	
Balfour Beatty Infrastructure Investments Ltd	Balfour Beatty Group Ltd	Balfour Beatty Group Ltd	Balfour Beatty Investment Holdings Ltd	Guinea Investments Ltd	Balfour Beatty Military Housing LLC	Balfour Beatty Communities TRS Inc	Balfour Beatty Communities LLC	Baffour Beatty Military Housing LLC	Balfour Beatty Military Housing LLC	Balfour Beatty Group Ltd	Balfour Beatty LLC	Balfour Beatty Group Inc	Balfour Beatty Group Ltd	Balfour Beatty Construction LLC	Balfour Beatty Netherlands BV	Balfour Beatty Group Ltd	Barour Beatry LLC		Balfour Beatty Group Ltd	Balfour Beatty Group Ltd	Balfour Beatty Infrastructure Investments Ltd	Balfour Beatty Investment Holdings Ltd	Balfour Beatty Infrastructure Partners GP Ltd	Balfour Beatty Infrastructure Partners Member Ltd	Balfour Beatty Infrastructure Partners LLP	Balfour Beatty Infrastructure Partners LLP		Balfour Beatty infrastructure investments Ltd	Balfour Beatty Group Ltd	Holder				-		

SOLD THE PARTY OF SELECTION OF SOLD SELECTION AT LA SELECTION OF SOLD SELECTION OF SELECTION OF SOLD SELECTION OF SELEC	AI 24 AFKIL 20	133			
			Proportion		1
			Balfour	held by	
			Beatty plc	subsidiary	
	Country of		and its	undertakings	
Name of undertaking	incorporation	Class of capital	(%)	nominees (%)	Holder
Balfour Beatty Oversess Investments Ltd (formerly BICC Oversess Investments Ltd)		Ordinary		100	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Overseas Ltd	England	Ordinary	1	3	Balfour Beatty Group Ltd
Balfour Beatty Pension Trust Ltd	England	Ordinary	100	•	
Balfour Beatty Power Networks (Distribution Services) Ltd	England	Ordinary	,	100	Balfour Beatty Group Ltd
Balfour Beatty Projects & Engineering Ltd	England	Ordinary		100	Balfour Beatty Group Ltd
Balfour Beatty Projects Sdn Bhd	Malaysia	Ordinary		100	Balfour Beatty Rail Design International Sdn Bhd
Balfour Beatty Property Investments Ltd	England	Ordinary	100		
Balfour Beatty Property Ltd	England	Ordinary	100	1	
Balfour Beatty Rail (Mexico) SA de CV	Mexico	Ordinary	1	100	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Rail AB	Sweden	Ordinary	•	1 00	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Rail Argentina SA	Argentina	Ordinary	1	8	Balfour Beatty Netherlands BV
		Ordinary	,	5	Baltour Beatty Investment Holdings Ltd
Balfour Beatty Rail AS	Norway	Ordinary	,	1 00	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Rail Corporate Services Ltd	England	Ordinary	•	100	Balfour Beatty Group Ltd
Balfour Beatty Rail Denmark AS	Denmark	Ordinary	•	100	Balfour Beatty Rail AB
Balfour Beatty Rail Design International Sdn Bhd	Malaysia	Ordinary		100	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Rail Gere	Italy	Ordinary	•	50	Balfour Beatty Rail SpA
		Ordinary	•	5	Balfour Beatty Rail GmbH
Balfour Beatty Rail GmbH	Germany	Ordinary		100	BICC Holdings GmbH
Balfour Beatty Rail Inc	USA	Common	1	100	Balfour Beatty LLC
Balfour Beatty Rail Infrastructure Services Ltd	England	Ordinary	•	100	Balfour Beatty Group Ltd
Balfour Beatty Rail Investments Ltd	England	Ordinary		1 00	Balfour Beatty Group Ltd
Balfour Beatty Rail Ltd	England	Ordinary	•	100	Balfour Beatty Group Ltd
Balfour Beatty Rail Projects Ltd	England	Ordinary	•	100	Balfour Beatty Group Ltd
Balfour Beatty Rail Residuary Ltd	Scotland	Ordinary	•	100	Balfour Beatty Group Ltd
Balfour Beatty Rail Schweiz GmbH	Switzerland	Ordinary	•	100	Balfour Beatty Rail GmbH
Balfour Beatty Rail Signal GmbH	Germany	Ordinary		1 8	BICC Holdings GmbH
Balfour Beatty Rail SpA	italy	Ordinary		100	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Rail Sri	Romania	Ordinary	•	100	Balfour Beatty Investment Holdings Ltd
Balfour Beatty Rail Technologies Ltd	England	Ordinary	•	100	Balfour Beatty Group Ltd
Balfour Beatty Rail Track Systems Ltd	England	Ordinary		1 00	Balfour Beatty Group Ltd
Balfour Beatty Refurbishment Ltd	England	Ordinary		100	Balfour Beatty Group Ltd
Balfour Beatty Regional Civil Engineering Ltd	Scotland	Ordinary		100	Balfour Beatty Group Ltd
Balfour Beatty South East LLC	USA	Common	•	100	Balfour Beatty Construction LLC
		Page 4	4		

		5	Ordinary Page 5	ല്യാണ്യ	sinse Group Ltd (normenly sinse Group pic)
Birse Construction Ltd	1 00		Ordinary	England	Birse Developments Ltd (in liquidation)
Birse Group Ltd	100	,	Ordinary	England	Birse Construction Ltd
Birse Construction Ltd	100	•	Ordinary	England	Birse Civils Ltd
Balfour Beatty Group Ltd	100	•	Ordinary	England	Bignell & Associates Ltd
Balfour Beatty Overseas Investments Ltd	100		Ordinary	Germany	BICC Holdings GmbH
Guinea investments Ltd	100	•	Ordinary	Netherlands	BICC Finance BV
Balfour Beatty LLC	100		Common	USA	BICC Cables Corporation
Balfour Beatty Overseas Investments Ltd	100		Ordinary	Belgium	BICC Benelux SA (in liquidation)
Balfour Beatty Group Ltd	100		Ordinary	England	Bical Construction Ltd
Balfour Beatty Rail GmbH	100	•	Ordinary	China	BBR Electrification Equipment Trading (Beijing) Ltd
Balfour Beatty Campus Solutions LLC	100	•	Common	USA	BBCS Management LLC
Balfour Beatty Campus Solutions LLC	100		Common	USA	BBCS Development LLC
Balfour Beatty Military Housing Investments LLC	100		Common	USA	BBC Independent Member II Inc
Balfour Beatty Military Housing Investments LLC	100		Common	USA	BBC Independent Member I Inc
Balfour Beatty Communities LLC	100		Common	USA	BBC AF Housing Construction LLC
Balfour Beatty Group Ltd	100	•	Ordinary	England	BB Indonesia Ltd
Balfour Beatty Group Ltd	1 8	•	Ordinary	England	Balvac Ltd
				Ireland	
Balfour Beatty Group Ltd	1	•	Ordinary	Northern	Balfour Kilpatrick Northern Ireland Ltd
Balfour Beatty Group Ltd	100	ı	Ordinary	England	Baifour Kilpatrick Ltd
Balfour Beatty Construction LLC	100		Common	USA	Balfour Beatty-Worthgroup LLC
Balfour Beatty Construction LLC	100		Common	USA	Balfour Beatty-Smithgroup LLC
Balfour Beatty Construction LLC	8	•	Common	USA	Balfour Beatty-Moseley LLC
Balfour Beatty Construction LLC	8	1	Common	USA	Balfour Beatty-Lee Papa LLC
Balfour Beatty Construction LLC	100	,	Common	USA	Balfour Beatty-Landis LLC No 1
Balfour Beatty Construction LLC	100	•	Common	USA	Balfour Beatty-HKSLLC
Balfour Beatty Construction LLC	1 08	1	Common	USA	Balfour Beatty-HKSII LLC
Balfour Beatty Construction Group Inc	10	,	Common	USA	Balfour Beatty-Golden Construction Company
Balfour Beatty Group Ltd	100		Ordinary	England	Balfour Beatty WorkSmart Ltd
Haden Building Services Ltd	100	•	Ordinary	England	Balfour Beatty WorkPlace Ltd
Balfour Beatty Group Ltd	100	•	Ordinary	England	Balfour Beatty Utility Solutions Ltd
Balfour Beatty Overseas Ltd	1 8	1	Ordinary	Malaysta	Baifour Beatty Transmission Sdn Bhd
Balfour Beatty Infrastructure Investments (Asia) Pte Ltd	100	•	Ordinary	Singapore	Baifour Beatty Transmission Investments Pte Ltd
Balfour Beatty Overseas Ltd	100		Ordinary	Thailand	Balfour Beatty Tha Ltd
6) Holder	nominees (%)	(%)	Class of capital	incorporation	Name of undertaking
	and their	nominees		registration or	
u s	undertakings	and its		Country of	
	subsidiary	Beatty plo			
	held by	Balfour			
	Proportion	held by			
•		Proportion			

	104FO 11 PT 10 11F P	0.0			
			Proportion		
			held by Balfour	Hoportion held by	
			Beatty pic	subsidiary	
	Country of		and its	undertakings	S
Name of undertaking	incorporation	Class of capital	(%)	nomines (%)) Holder
Birse Group Services Ltd	England	Ordinary		100	Birse Group Ltd
Birse Integrated Solutions Ltd	England	Ordinary		100	Birse Construction Ltd
Birse Metro Ltd	England	Ordinary		1 20	Birse Construction Ltd
Birse Properties Ltd	England	Ordinary	•	1 00	Birse Group Ltd
Birse Rail Ltd	England	Ordinary		100	Birse Construction Ltd
Birse Stadia Ltd	England	Ordinary		100	Mansell Build Ltd
Blackpool Airport Ltd	England	Ordinary	•	1	Regional & City Airports (Blackpool) Ltd
Blackpool Airport Properties Ltd	England	Ordinary	•	100	Regional & City Airports (Blackpool) Ltd
Bnoms Ltd	England	Ordinary	100		
BPH Equipment Ltd	England	Ordinary	•	1 00	Birse Group Ltd
Branlow Ltd	England	Ordinary	1	100	Balfour Beatty Group Ltd
Bruton Investments Ltd	England	Ordinary	100		
Burnbank House Ltd	England	Ordinary	ı	75	Mansell Construction Services Ltd
Chris Britton Consultancy Ltd	England	Ordinary	•	100	Balfour Beatty Group Ltd
CKC Facilities Group LC	USA	Common	1	8	Balfour Beatty Construction LLC
Clarke Securities Ltd	England	Ordinary	100	,	
Colledge, Trundle & Hail Ltd	England	Ordinary		100	Balfour Beatty Group Ltd
Columbia Plaza Investments LLC	USA	Common		100	Howard S Wright Enterprises LP
Communications Sales & Service LLC	USA	Common	1	100	Howard S Wright Enterprises LP
Connect CNDR Holdings Ltd	England	Ordinary	•	100	Balfour Beatry Infrastructure Investments Ltd
Connect CNDR Intermediate Ltd	England	Ordinary		1 00	Connect CNDR Holdings Ltd
Connect CNDR Ltd	England	Ordinary		100	Connect CNDR Holdings Ltd
Connect Roads Cambridgeshire Holdings Ltd	England	Ordinary	•	100	Connect Roads Infrastructure Investments Ltd
Connect Roads Cambridgeshire Intermediate Ltd	England	Ordinary	•	1 00	Connect Roads Cambridgeshire Holdings Ltd
Connect Roads Cambridgeshire Ltd	England	Ordinary		1 00	Connect Roads Cambridgeshire Holdings Ltd
Connect Roads Coventry Holdings Ltd	England	Ordinary	ı	1 00	Connect Roads Infrastructure Investments Ltd
Connect Roads Coventry Intermediate Ltd	England	Ordinary	•	100	Connect Roads Coventry Holdings Ltd
Connect Roads Coventry Ltd	England	Ordinary	1	100	Connect Roads Coventry Holdings Ltd
Connect Roads Derby Holdings Ltd	England	Ordinary	1	1 0	Balfour Beatty Infrastructure Investments Ltd
Connect Roads Derby Ltd	England	Ordinary		1 00	Connect Roads Derby Holdings Ltd
Connect Roads Infrastructure Investments Ltd	England	Ordinary	1	1 00	Balfour Beatty Infrastructure Investments Ltd
Connect Roads Northamptonshire Holdings Ltd	England	Ordinary	•	100	Connect Roads Infrætructure Investments Ltd
Connect Roads Northamptonshire Intermediate Ltd	England	Ordinary		100	Connect Roads Northamptonshire Holdings Ltd
Connect Roads Northamptonshire Ltd	England	Ordinary	1	1	Connect Roads Northamptonshire Holdings Ltd
Connect Roads South Tyneside Holdings Ltd	England	Ordinary	· ·	100	Balfour Beatty Infrastructure Investments Ltd
	,	Page	0		

DATACON DEATH GARCON GOOGLEST COMPANIES AT AT ATAIL AS IS		2			
			Proportion	,	
			Raifour	Froportion	
			Beatty pic	subsidiary	
	Country of		and its	undertakings	
Name of undertaking	registration or	Class of capital	nominees	and their	Holder
Connect Roads South Tyneside Ltd	England	Ordinary		100	Connect Roads South Tyneside H
Connect Roads Sunderland Holdings Ltd	England	Ordinary	•	1 00	Balfour Beatty Infrastructure Investments Ltd
Connect Roads Sunderland Ltd	England	Ordinary	ı	1 00	Connect Roads Sunderland Holdings Ltd
Consort Healthcare Infrastructure Investments Ltd	England	Ordinary		1 8	Balfour Beatty Infrastructure Investments Ltd
Construcciones Balfour Beatty de Venezuela CA	Venezuela	Ordinary	,	100	Balfour Beatty Overseas Ltd
Covion Holdings Ltd	England	Ordinary	1	1 00	Balfour Beatty Group Ltd
Covion Ltd	England	Ordinary		100	Covion Holdings Ltd
Cowlin Construction Ltd	England	Ordinary	,	100	Cowlin Management Ltd
Cowlin Group Ltd	England	Ordinary	ı	100	Balfour Beatty Group Ltd
Cowlin Management Ltd	England	Ordinary	1	1 00	Cowlin Group Ltd
Dean & Dyball Civil Engineering Ltd	England	Ordinary	1	1 00	Dean & Dyball Investments Ltd
Dean & Dyball Developments Ltd	England	Ordinary	,	100	Balfour Beatty Property Investments Ltd
Dean & Dyball Investments Ltd	England	Ordinary	1	1 00	Dean & Dyball Ltd
Dean & Dyball Ltd	England	Ordinary	•	1 00	Balfour Beatty Group Ltd
Dean & Dybail Rail Ltd	England	Ordinary	•	1 00	Dean & Dyball Civil Engineering Ltd
Dean & Dyball Workforce Ltd (in liquidation)	England	Ordinary	•	100	Dean & Dybali Investments Ltd
Delphian Insurance Company Ltd	iste of Man	Ordinary	100	ţ	
Devonshire House Netherlands Ltd	Scotland	Ordinary	,	100	BICC Finance BV
Eastern Infrastructure Maintenance Company Ltd	England	Ordinary		100	EIMCOLtd
Edgar Allen Engineering Ltd (in liquidation)	England	Ordinary	•	1 00	Balfour Beatty Group Ltd
EIMCOLtd	England	Ordinary	ı	100	Balfour Beatty Group Ltd
Engineering & Power Development (Nigeria) Ltd	Nigeria	Ordinary	•	ප	Balfour Beatty Overseas Ltd
Envirocorp Inc	USA	Common		1 00	Subsurface Group Inc
Fielden & Ashworth Ltd	England	Ordinary		100	Mayfair Place Investments Ltd
Footprint Furniture Ltd	England	Ordinary	•	100	Office Projects Group Ltd
Fru-Con Construction LLC	USA	Common	•	100	Balfour Beatty Infrastructure Inc
GHQ Company Inc	USA	Common		8	Balfour Beatty Construction LLC
		Common	•	8 8	Balfour Beatty Construction Company Inc
		Common	,	2	Barrour Beatty-Colden Construction Company
GN Haden & Sons Ltd	England	Ordinary	,	100	Balfour Beatty Group Ltd
Greater Gabbard OFTO Holdings Ltd	England	Ordinary	,	100	Balfour Beatty OFTO Holdings Ltd
Greater Gabbard OFTO Intermediate Ltd	England	Ordinary	,	100	Greater Gabbard OFTO Holdings Ltd
Greater Gabbard OFTO Ltd	England	Ordinary	•	100	Greater Gabbard OFTO Holdings Ltd
Guinea Investments Ltd	England	Ordinary	1	100	Balfour Beatty Investment Holdings Ltd
Haden Building Services Ltd	England	Ordinary	,	100	Balfour Beatty Group Ltd
		Page 7	7		

9 (8	ē	ω,	Ordinary Page 8	England	Nemesy & Donkin Generation & Industrial Etd
Parsons Brindkerhoff International Inc	È	1	Ordinary	England	Kennedy & Donkin (Asia) Ltd
JumboTec GmbH	; 6	•	Ordinary	Sweden	JumboTec Nordic AB
Balfour Beatty Holdings GmbH	1 00	,	Ordinary	Germany	JumboTec GmbH
Balfour Beatty Group Ltd	100	,	Ordinary	England	John Kennedy (Holdings) Ltd
John Kennedy (Holdings) Ltd	1 8	•	Ordinary	England	John Kennedy (Civil Engineering) Ltd
Heary International Inc	100	•	Common	USA	JCM Group
Balfour Beatty Overseas Ltd	100	ı	Ordinary	Malaysia	Janron Construction Sdn Bhd
BICC Holdings GmbH	100		Ordinary	Germany	IVV Ingenieurgesselschaft für Verkehrsplanung und Verkehrssicherung
Howard S Wright Enterprises LP	100	ı	Common	USA	HSW Rock Springs LLC
Balfour Beatty Construction LLC	100	ı	Common	USA	HSW Management Co
Balfour Beatty Construction LLC	100	,	Common	USA	HSWInc
Howard S Wright Enterprises LP	100		Common	USA	HSW Builders LLC
Balfour Beatty Limited Partner LLC	5		Limited Partner		
Balfour Beatty General Partner LLC	90	•	Limited Partner		
Balfour Beatty General Partner LLC	1 00	•	General Partner	USA	Howard S Wright Enterprises LP
Howard S Wright Constructors LP	6	•	Limited Partner		
Howard S Winght Enterprises LP	45		Limited Partner		
Balfour Beatty Limited Partner LP	45	•	Limited Partner		
HSW Management Co	1 00	•	General Partner	USA	Howard S. Wright Constructors LP
HSW inc	1 00		Common	USA	Howard S Wright Construction Co
Holyrood Student Accommodation Holdings Ltd	100		Ordinary	Scotland	Holyrood Student Accommodation SPV Ltd
Holyrood Student Accommodation Holdings Ltd	100		Ordinary	Scotland	Holyrood Student Accommodation plc
Holyrood Student Accommodation Holdings Ltd	100		Ordinary	Scotland	Holyrood Student Accommodation Intermediate Ltd
Balfour Beatty Infrastructure Projects Investments Ltd	100		Ordinary	Scotland	Holyrood Student Accommodation Holdings Ltd
Heary International Inc	100		Common	USA	Heary Program Management Inc
Balfour Beatty Group Ltd	100		Ordinary	England	Heary International Ltd
Balfour Beatty LLC	100	•	Common	USA	Heary International Inc
	ı	1	Ordinary	England	Heery Holdings Ltd
Heary International Inc	100	1	Common	USA	Heary Engineering Inc
Heary International Inc	100	,	Common	USA	Heary Architects & Engineers Inc
Mansell Construction Services Ltd	1 0	,	Ordinary	England	Hall & Tawse Western Ltd
Manseli Construction Services Ltd	1 00	,	Ordinary	Scotland	Hall & Tawse Ltd
Aberdeen Construction Group Ltd	1 00		Ordinary	England	Hall & Tawse Group Ltd
		100	Ordinary	England	Haden Young Ltd (formerly Power Transmission Ltd)
Holder	nominees (%)	(%)	Class of capital	incorporation	Name of undertaking
	and their	nominees		registration or	
	undertakıngs	and its		Country of	
	subsidiary	Beatty pic			
	held by	Balfour			
	Proportion	held by			
		Proportion			

		9	Page 9		•
Balfour Beatty Group Ltd	<u>1</u>	ı	Ordinary	England	Office Projects Group Ltd
Balfour Beatty WorkPlace Ltd	i	•	Ordinary	England	New Start Ventures Ltd
Balfour Beatty Group Ltd	100	,	Ordinary	England	Network Plant Ltd
Network Plant Ltd	1 00		Ordinary	England	Network Plant (Midlands) Ltd
Balfour Beatty LLC	1 00	•	Common	USA	National Engineering & Contracting Company
Balfour Beatty Construction Group Inc	1 00	1	Common	USA	National Casualty and Assurance Inc
Balfour Beatty Group Ltd	100	•	Ordinary	England	Multibuild Interiors Ltd
Balfour Beatty Group Ltd	100	•	Ordinary	England	Multibuild Hotels and Leisure Ltd
Balfour Beatty Group Ltd	100	•	Ordinary	England	Multibuild (Construction & Interiors) Ltd
Merz and McLellan (Zimbabwe) (Pte) Ltd	100	•	Ordinary	Zimbabwe	Merz Properties Pte Ltd
Parsons Brindkerhoff Ltd	1 00	•	Ordinary	England	Merz and McLellan Consulting Engineers Ltd
Parsons Brinckerhoff Ltd	100	•	Ordinary	Zimbabwe	Merz and McLellan (Zimbabwe) (Pte) Ltd
Parsons Brinckerhoff Ltd	100		Ordinary	England	Merz and McLellan Ltd
Romec Services Ltd	100		Ordinary	Scotland	MDP (Engineering) Ltd
Bruton Investments Ltd	100	•	Ordinary	England	Mayfair Place Investments Ltd
Mansell pic	100		Ordinary	England	Mansell Property Investments Ltd
Balfour Beatty Group Ltd	100	,	Ordinary	England	Mansel pic
Hall & Tawse Ltd	100	•	Ordinary	England	Mansell North East Ltd
Mansell pic	100	ı	Ordinary	England	Mansell Maintenance Services Ltd (in liquidation)
Mansell pic	15	,	Ordinary		
Sunny Mount Ltd	፠	1	Ordinary	England	Mansell Maintenance Ltd
Mansell pic	ő Ö	1	Ordinary	England	Mansell Energy Ltd (formerly Mansell Group Ltd)
Mansell plc	100	,	Ordinary	England	Mansell Construction Services Ltd
Birse Construction Ltd	100	,	Ordinary	England	Mansell Build Ltd
Clarke Securities Ltd	1 00	•	Ordinary	England	Manring Homes Ltd
Balfour Beatty Group Ltd	100		Ordinary	England	Lounsdale Electric Ltd
Balfour Beatty Oversess Ltd	100	•	Ordinary	Thailand	Linwood Company Ltd
Balfour Beatty Group Ltd	100	,	Ordinary	England	Laser Rail Ltd
Mansell Construction Services Ltd	100	,	Ordinary	England	Kirby MacLean Ltd
Parsons Brinckerhoff Inc	1 00	•	Common	USA	Keystone Environmental & Planning Inc
Balfour Beatty Group Ltd	100	1	Ordinary	England	Kenton Utility Service Management Ltd
Balfour Beatty Group Ltd	100		Ordinary	Ireland	Kenton Utilities & Developments (Ireland) Ltd
PB Ltd	1 8	•	Ordinary	England	Kennedy & Donkin Transportation Ltd
PB Ltd	100	1	Ordinary	England	Kennedy & Donkin Power Ltd
Parsons Brindkerhoff Ltd	100		Ordinary	England	Kennedy & Donkin Ltd
6)Holder	nominees (%)	(%)	Class of capital	incorporation	Name of undertaking
	and their	nominees		registration or	
To the second se	undertakings	and its		Country of	
	Subsidiary	Beatty pic			
	held by	Balfour			
	Proportion	held by			
		Proportion			

		5	Page 10		
Parsons Brindkerhoff Inc	100	1	Common	USA	Parsons Brindkerhoff Michigan Inc
Balfour Beatty Holdings (Mauritius) Ltd	100	•	Ordinary	Mozambique	Parsons Brindkerhoff Ltda
Balfour Beatty Overseas Investments Ltd	1 00		Ordinary	England	Parsons Brindkerhoff Ltd
Parsons Brinckerhoff Holdings Ltd	100	1	Ordinary	England	Parsons Brindkerhoff Investments Ltd
Balfour Beatty Oversees Investments Ltd	100	,	Ordinary	Singapore	Parsons Brinckerhoff International Pte Ltd
Parsons Brindkerhoff Group Inc	1 8	ı	Common	USA	Parsons Brindkerhoff International Inc
Parsons Brindkerhoff International Inc	100	ı	Ordinary	Argentina	Parsons Brindkerhoff Internacional SA (in liquidation)
Parsons Brindkerhoff International Inc	100	ı	Ordinary	India	Parsons Brindkerhoff India Pte Ltd
Parsons Brindkerhoff Group Inc	100	1	Common	USA	Parsons Brindkerhoff Inc (formerly PB Americas Inc)
Parsons Brindkerhoff International Inc	1 8	ı	Ordinary	England	Parsons Brindkerhoff Holdings Ltd
Balfour Beatty Netherlands BV	100	8	Redeemable Preference		BICC Canada Inc)
Balfour Beatty Netherlands BV	1 20	ı	Common	Canada	Parsons Branckerhoff Halsall Inc (formerly Halsall Associates Ltd and
Balfour Beatty Group Inc	1 00	•	Common	USA	Parsons Brinckerhoff Group Inc (formerly Parsons Brinckerhoff Inc)
Parsons Brinckerhoff Holdings Ltd	_	1	Preference		
Parsons Brindkerhoff Investments Ltd	99	•	Preference		
Parsons Brinckerhoff Investments Ltd	1 00	•	Ordinary	England	Parsons Brindkerhoff Group Holdings Ltd
Parsons Brindkerhoff Group Inc	100	,	Common	USA	Parsons Brindkerhoff Group Administration Inc
Parsons Brinckerhoff (Asia) Ltd	100	•	Ordinary	China	Parsons Brindkerhoff Engineering Technology (Beijing) Co Ltd
Parsons Brindkerhoff Asia Pacific Ltd	60	ı	Ordinary	Macau	Parsons Brinckerhoff Engineering Management Company Ltd
Parsons Brindkerhoff International Inc	1 00	•	Ordinary	Brazil	Parsons Brinckerhoff do Brazil Ltda
Parsons Brindkerhoff Holdings Ltd	100	,	Ordinary	England	Parsons Brindkerhoff Constructors Ltd
PB Australia Pty Ltd	100	•	Ordinary	Australia	Parsons Brinckerhoff Australia Pty Ltd
Parsons Brinckerhoff Australia Pty Ltd	100		Ordinary	New Zealand	Parsons Brindkerhoff Associates Ltd
Parsons Brindkerhoff (Asia) Ltd	100	•	Ordinary	Hong Kong	Parsons Brinckerhoff Asia Pacific Ltd
Parsons Brindkerhoff International Inc	100	•	Ordinary	Switzerland	Parsons Brinckerhoff AG
Parsons Brinckerhoff Ltd	75	•	Ordinary	South Africa	Parsons Brindkerhoff Africa (Pty) Ltd
Parsons Brindkerhoff Group Inc	100	•	Common	USA	Parsons Brindkerhoff Advisory Services Inc (formerly PB Consult Inc)
Parsons Brinckerhoff (Asia) Ltd	100		Ordinary	China	Parsons Brinckerhoff (Tianjin) Ltd
Balfour Beatty Oversess Investments Ltd	100	,	Ordinary	Hong Kong	Parsons Brindkerhoff (Asia) Ltd
Balfour Beatty Group Ltd	8		Ordinary	England	Painter Brothers Ltd
			,	•	Management Ltd)
Haden Building Services Ltd	100		Ordinary	England	Our Parklife Ltd (formerly Balfour Beatty Asset & Facilities
Office Projects Group Ltd	100		Ordinary	England	Office Projects Ltd
Office Projects Group Ltd	100	•	Ordinary	England	Office Projects Midlands Ltd
Balfour Beatty Group Ltd	100		Ordinary	England	Office Projects (Interiors) Ltd
Holder	nominees (%)	(%)	Class of capital	incorporation	Name of undertaking
	and their	nominees		registration or	
	undertakings	and its		Country of	
	subsidiary	Beatty pic			
	held by	Balfour			
	Proportion	held by			
With the second		Proportion			

Page 10

Parsons Brindxernorr NZ Ltd	Ö	1 ,	Ordinary Page 11	New Zealand	PO POWER (NZ) LIG
	8 8	,	Cidillary		
Pasons Brindsenorr UK (Australia) Ltd	3 8	•	Ordinary	New Zealand	Po New Zegano Lia
Parsons Brinckerhoff International Inc	3 8		Ordinary	Malaysia	P8 Malaysa Sdn Bhd
PBC International Inc	15		Preference		
Parsons Brindkerhoff International Inc	85		Preference		
Parsons Brindkerhoff Overseas Holdings Ltd	100	ı	Ordinary	England	PB Ltd
Parsons Brindkerhoff International Inc	100	•	Ordinary	Mexico	PB Ingenieros de Mexico S de RL de CV
Parsons Brindkerhoff International Inc	100	,	Ordinary	Spain	PB Ingenieros Consultores SA
Parsons Brindkerhoff Holdings Ltd	100	,	Ordinary	England	P8 Foundation
Parsons Brindkerhoff Group Inc	100		Common	USA	PB Facilities Inc
Parsons Brindkerhoff Inc	29 9	•	Common		
Alltech Inc	70 1	1	Common	USA	PB Energy Storage Services Inc
Parsons Brindkerhoff Group Inc	100		Common	USA	PB Constructors Inc
Parsons Brindkerhoff (Asia) Ltd	100	•	Ordinary	Hong Kong	PB Constructors (Asia) Ltd
Parsons Brindkerhoff Inc	100	1	Common	USA	PB Booker Associates Inc
Balfour Beatty & Parsons Branckerhoff Australia LP	100	•	Ordinary	Australia	PB Australia Pty Ltd
PBC International Inc	100		Ordinary	Korea	PB Architect Company
Parsons Brindkerhoff Group Inc	100		Common	USA	Parsons Brinckerhoff-FG Inc
7	į		!!!		(formerly PB Constructors (Shanghar) Company Ltd)
Parsons Brindkerhoff (Asia) Ltd	100	ı	Ordinary	China	Parsons Brindkerhoff Urban Planning and Design (Shanghai) Co Ltd
PBC International Inc	100		Ordinary	England	Parsons Brindkerhoff UK (Singapore) Ltd
PBC International Inc	100	ı	Ordinary	England	Parsons Brinckerhoff UK (Hong Kong) Ltd
PBC International Inc	5	1	Preference		
Parsons Brindkerhoff Investments Ltd	85	ı	Preference		
Parsons Brindkerhoff Overseas Holdings Ltd	100	•	Ordinary	England	Parsons Brindkerhoff UK (Europe Africa) Ltd
PBC International Inc	100	,	Ordinary	England	Parsons Brindkerhoff UK (Australia) Ltd
Parsons Brinckerhoff International Inc	1 00	1	Ordinary	Poland	Parsons Brindkerhoff Sp zoo
Parsons Brindkerhoff International Inc	100	•	Ordinary	Lebanon	Parsons Brindkerhoff SARL (in liquidation)
Parsons Brinckerhoff International Pte Ltd	100	1	Ordinary	Singapore	Parsons Brindkerhoff Pte Ltd
Parsons Brinckerhoff International Pte Ltd	983	•	Ordinary	Philippines	Parsons Brinckerhoff Philippines Inc
Parsons Brinckerhoff Group Holdings Ltd	1 00		Ordinary	England	Parsons Brindkerhoff Overseas Holdings Ltd
PBC International Inc	100	•	Ordinary	New Zealand	Parsons Brindkerhoff NZ Ltd
Balfour Beatty Netherlands BV	1 8	•	Ordinary	Turkey	Parsons Brindkerhoff Muhendislik AS
PBC International Inc	100	-	Ordinary	Cyprus	Parsons Brindkerhoff Middle East Ltd
Holder	nominees (%)	(%)	Class of capital	incorporation	Name of undertaking
	and their	nominees		registration or	
	undertakıngs	and its		Country of	
	subsidiary	Beatty pic			
	held by	Balfour			
	Proportion	heid by			
		Dronortion			

CHIDSHI GAR CHAPLEN	Ē	12	Page 1	ğ	Subsurface equipment inc
Ober of the Oracle of the	3		Common		
Subsurface Group Inc	1	1	Common	us _A	Substitians Engineering Inc
Subsurface Group Inc	100		Common	USA	Subsurface Construction Corp
Mansell Construction Services Ltd	100	1	Ordinary	England	Strata Construction Ltd
Balfour Beatty Group Ltd	100		Ordinary	England	Southern Track Renewals Company Ltd
SEIMCOLtd	100	ı	Ordinary	England	South East Infrastructure Maintenance Company Ltd
Balfour Beatty Overseas Investments Ltd	100	•	Ordinary	France	Societe Financiere et de Participations BICC SA (in liquidation)
Heary International Inc	100	•	Common	USA	Sequeira & Gavarette Inc
Balfour Beatty Rail Investments Ltd	100		Ordinary	England	SEIMCO Ltd
Schreck-Mieves GmbH	100		Ordinary	Poland	Schreck-Mieves Sp zoo
BICC Holdings GmbH	100	1	Ordinary	Germany	Schreck-Mieves GmbH
Schreck-Mieves GmbH	100		Ordinary	Netherlands	Schreck-Mieves BV
Parsons Brinckerhoff Overseas Holdings Ltd	100		Ordinary	England	Rust Consulting Ltd (in Irquidation)
Balfour Beatty WorkPlace Ltd	100		Ordinary	England	Romec Services Ltd
Balfour Beatty Infrastructure Projects Investments Ltd	100		Ordinary	England	Regional & City Airports Management Ltd
Regional & City Airports (Blackpool) Holdings Ltd	98	•	Ordinary	England	Regional & City Airports (Blackpool) Ltd
Balfour Beatty Infrastructure Investments Ltd	95	•	Ordinary	England	Regional & City Airports (Blackpool) Holdings Ltd
Balfour Beatty Group Ltd	100		Ordinary	England	Raynesway Construction Ltd
Mansell Property Investments Ltd	100		Ordinary	England	R Mansell (Properties) Ltd (in liquidation)
Mansell plc	100	•	Ordinary	England	R Mansell (Plant Hire) Ltd (in liquidation)
Manseli pic	100	•	Ordinary	England	R Mansell (Homes) Ltd
Mansell plc	100		Ordinary	England	R Mansell (Developments) Ltd
Mansell plc	100		Ordinary	England	R Mansell (City) Ltd
Power Efficiency Holdings Ltd	1 00		Ordinary	England	Power Efficiency Ltd
Balfour Beatty WorkPlace Ltd	100		Ordinary	England	Power Efficiency Holdings Ltd
Parsons Brinckerhoff Halsall Inc	100	,	Common	Canada	Rivotal Projects Ltd
Pivotal Projects Ltd	100	•	Common	Canada	Pivotal Projects Inc
Balfour Beatty Ground Engineering Ltd	100	•	Ordinary	England	Pennine Vibropiling Ltd (in liquidation)
Balfour Beatty Group Inc	100		Common	USA	PB-Heery Americas Inc
Parsons Brinckerhoff International Inc	100		Common	USA	PBC International Inc
Parsons Brinckerhoff Inc	100		Common	USA	PB Transit & Rail Systems Inc
Parsons Branckerhoff Group Inc	100	•	Common	USA	PB Services Inc
Parsons Brinckerhoff Ltd	100	•	Ordinary	Nigeria	PB Power Ltd
Parsons Brindkerhoff Ltd	100	•	Ordinary	England	PB Power Ltd
Parsons Brinckerhoff Group Inc	100	ı	Common	USA	PB Power Inc
Holder	nominees (%)	(%)	Class of capital	incorporation	Name of undertaking
	and their	nominees		registration or	
	undertakings	and its		Country of	
	subsidiary	Beatty pic			
	hed by	Balfour			
	Proportion	held by			
		Proportion			

			Proportion		
			held by	Proportion	
			Balfour	held by	
			Beatty pic	subsidiary	
	Country of		and its	undertakings	
	registration or		nominess	and their	
Name of undertaking	incorporation	Class of capital	(%)	nominees (%)	Holder
Subsurface Group Inc	ASU	Common	-	100	PB Energy Storage Services Inc
Subsurface Operations Inc	USA	Common	1	1 00	Subsurface Group Inc
Subsurface Technology Inc	USA	Common	1	1 00	Subsurface Group Inc
Sunderland Streetlighting Ltd	England	Ordinary	,	100	Balfour Beatty Group Ltd
Sunny Mount Ltd	England	Ordinary		100	Mansell pic
Team Build LP	USA	General Partner	•	100	HSW Management Co
		Limited Partner	•	90	HSW Management Co
		Limited Partner		10	Howard S. Wright Enterprises LP
Testing and Analysis Ltd	England	Ordinary		100	Baifour Beatty Group Ltd
Thanet OFTO Holdco Ltd	England	Ordinary	,	1 00	Balfour Beatty OFTO Holdings Ltd
Thanet OFTO Intermediate Ltd	England	Ordinary	•	1 00	Thanet OFTO Holdco Ltd
Thanet OFTO Ltd	England	Ordinary	•	100	Thanet OFTO Holdco Ltd
The Telegraph Construction and Maintenance Company Ltd	England	Ordinary	•	100	Armpledge Ltd
The WorkPlace Partnership Ltd	England	Ordinary		51	Baifour Beatty WorkPlace Ltd
Traffic Flow Ltd	England	Ordinary	,	100	Birse Group Ltd
Transform Schools (Knowsley) Holdings Ltd	England	Ordinary		1 00	Balfour Beatty Infrastructure Investments Ltd
Transform Schools (Knowsley) Intermediate Ltd	England	Ordinary		100	Transform Schools (Knowsley) Holdings Ltd
Transform Schools (Knowsley) Ltd	England	Ordinary	ı	100	Transform Schools (Knowsley) Holdings Ltd
Walgrave Group Ltd	England	Ordinary	ı	100	Balfour Beatty Group Ltd
William Cowlin (Holdings) Ltd	England	Ordinary		1	Cowlin Management Ltd

	ı	<u>_</u> g	Ordinary Page 1	England	Connect M1-A1 Holdings Ltd
Connect Roads Ltd	100	1	Ordinary	England	Connect A50 Ltd
Connect A30/A35 Holdings Ltd	100		Ordinary	England	Connect A30/A35 Ltd
Connect Roads Infrastructure Investments Ltd	85	1	Ordinary	England	Connect A30/A35 Holdings Ltd
Balfour Beatty Overseas Investments Ltd	50	•	Ordinary	Peru	CEPER Inmobiliana SA
BBCS Development LLC	50	ı	Common	USA	C-BBC Development LLC
BBCS Management LLC	50	,	Common	USA	C-BB Management LLC
Blackburn with Darwen and Bolton Phase 2 Holdings Ltd	100	,	Ordinary	England	Blackburn with Darwen and Bolton Phase 2 Ltd
Balfour Beatty Education Ltd	39 2	•	Ordinary		
Blackburn with Darwen and Bolton Local Education Partnership Ltd	51	•	Ordinary	England	Blackburn with Darwen and Bolton Phase 2 Holdings Ltd
Blackburn with Darwen and Bolton Phase 1 Holdings Ltd	100		Ordinary	England	Blackburn with Darwen and Bolton Phase 1 Ltd
Balfour Beatty Education Ltd	39 2	•	Ordinary		
Blackburn with Darwen and Bolton Local Education Partnership Ltd	51	1	Ordinary	England	Blackburn with Darwen and Bolton Phase 1 Holdings Ltd
Balfour Beathy Education Ltd	8		Ordinary	England	Blackburn with Darwen and Bolton Local Education Partnership Ltd
BK Gulf LLC	8	ı	Ordinary	UAE	BK Gulf-Nass Contracting WLL
Balfour Beatty Netherlands BV	49	1	Ordinary	UAE	BK Gulf LLC
Balfour Beatty Construction LLC	10	1	Common	USA	BBC Military Housing - Navy Southeast LLC
Balfour Beatty Rail GmbH	25	•	Ordinary	China	Baoji BaoDeLi Electrification Equipment Ltd
Balfour Beatty Construction LLC	50	•	Common	USA	Balfour Sevan LLC
Balfour Beatty Construction LLC	50	1	Common	USA	Balfour Concord Property Management LLC
Balfour Beatty Overseas Ltd	49	1	Ordinary	Malaysia	Balfour Beatty-Maju Sdn Bhd
Balfour Beatty Netherlands BV	70		Ordinary	Malaysia	Balfour Beatty Rail Sdn Bhd
Balfour Beatty GmbH (Austria)	55		Ordinary	Chile	Balfour Beatty Mendes Junior Ltda
Balfour Beatty Construction LLC	57	•	Common	USA	Balfour Beatty Construction/Schenkel Shultz Design/Builders LC
Balfour Beatty Ireland Ltd	50		Ordinary	Ireland	Balfour Beatty CLG Ltd
Baifour Beatty Rail Sdn Bhd	8		Ordinary	Malaysia	Balfour Beatty Ansaldo Systems JV Sdn Bhd
Dutoo Balfour Beatty LLC	100	•	Ordinary	UAE	Balfour Beatty Abu Dhabi LLC
Parsons Brinckerhoff Overseas Holdings Ltd	25	ı	Ordinary	England	Aura Holdings (Newcastle) Ltd
Aura (Newcæstle) Holding Co Phase 2 Ltd	100	ı	Ordinary	England	Aura (Newcastle) Project Co Phase 2 Ltd
Aura (Newcastle) Holding Co Ltd	100	ı	Ordinary	England	Aura (Newcastle) Project Co Ltd
Aura Holdings (Newcastle) Ltd	80	,	Ordinary	England	Aura (Newcastle) Ltd
Aura (Newcastle) Ltd		1	Ordinary		
10 Aura Holdings (Newcastle) Ltd	72	1	Ordinary	England	Aura (Newcastle) Holding Co Phase 2 Ltd
Aura (Newcastle) Ltd	ž	• 1	Ordinary	ញ ជា	Aura (Newcastie) Holding ColLtd
10 Aug Holdings (November 18)	70 (70)	(70)	Classol Capital	incorporation	Name of undertaking
	and their	nominess		registration or	
ings	undertakings	and its		Country of	
ary	subsidiary	Beatty plc	ŧ		
V	held by	Balfour			
ion	Proportion	held by			
		Proportion			

		2	Page		
Balfour Beatty Education Ltd	80	,	Ordinary	England	Derby City BSF Partnership Ltd
Derby City BSF Holdings Ltd	1 8	ı	Ordinary	England	Derby City BSF Ltd
Balfour Beatty Education Ltd	39 2	1	Ordinary		
Derby City BSF Partnership Ltd	51	1	Ordinary	England	Derby City BSF Holdings Ltd
Parsons Brindkerhoff International Inc	49	1	Ordinary	Venezuela	CPB Consultores CA
Consort Healthcare (Tameside) Holdings Ltd	100		Ordinary	England	Consort Healthcare (Tameside) pic
Consort Healthcare (Tameside) Holdings Ltd	100		Ordinary	England	Consort Healthcare (Tameside) Intermediate Ltd
Balfour Beatty infrastructure Investments Ltd	50		Ordinary	England	Consort Healthcare (Tameside) Holdings Ltd
Consort Healthcare (Salford) Holdings Ltd	100	1	Ordinary	England	Consort Healthcare (Salford) plc
Consort Healthcare (Salford) Holdings Ltd	1 00	•	Ordinary	England	Consort Healthcare (Salford) Intermediate Ltd
Balfour Beatty Infrastructure Investments Ltd	ଷ		Ordinary	England	Consort Healthcare (Salford) Holdings Ltd
Consort Healthcare (Mid Yorkshire) Holdings Ltd	1 00		Ordinary	England	Consort Healthcare (Mid Yorkshire) Ltd
Balfour Beatty Infrastructure investments Ltd	8		Ordinary	England	Consort Healthcare (Mid Yorkshire) Intermediate Ltd
Balfour Beatty Infrastructure Investments Ltd	ଞ	•	Ordinary	England	Consort Healthcare (Mid Yorkshire) Holdings Ltd
Consort Healthcare (Mid Yorkshire) Holdings Ltd	1 00	•	Ordinary	England	Consort Healthcare (Mid Yorkshire) Funding plc
Consort Healthcare (Fife) Holdings Ltd	100	ı	Ordinary	Scotland	Consort Healthcare (Fife) Ltd
Consort Healthcare Infrastructure Investments Ltd	50	1	Ordinary	Scotland	Consort Healthcare (Fife) Intermediate Ltd
Consort Healthcare Infrastructure Investments Ltd	50		Ordinary	Scotland	Consort Healthcare (Fife) Holdings Ltd
Consort Healthcare (Edinburgh Royal Infirmary) Investments Ltd	100		Ordinary	Scotland	Consort Healthcare (Edinburgh Royal Infirmary) Ltd
Consort Healthcare (Edinburgh Royal Infirmary) Holdings Ltd	100	•	Ordinary	Scotland	Consort Healthcare (Edinburgh Royal Infirmary) Investments Ltd
Balfour Beatty Infrastructure Investments Ltd	75	42.5	Ordinary	Scotland	Consort Healthcare (Edinburgh Royal Infirmary) Holdings Ltd
Consort Healthcare (Edinburgh Royal Infirmary) Investments Ltd	1	,	Ordinary	Scotland	Consort Healthcare (Edinburgh Royal Infirmary) Finance Ltd
Consort Healthcare (Durham) Holdings Ltd	100	1	Ordinary	England	Consort Healthcare (Durham) Ltd
	1	50	Ordinary	England	Consort Healthcare (Durham) Holdings Ltd
Consort Healthcare (Birmingham) Holdings Ltd	1	•	Ordinary	England	Consort Healthcare (Birmingham) Ltd
Balfour Beatty Infrastructure Investments Ltd	40	1	Ordinary	England	Consort Healthcare (Birmingham) Intermediate Ltd
Balfour Beatty Infrastructure Investments Ltd	40	ı	Ordinary	England	Consort Healthcare (Birmingham) Holdings Ltd
Consort Healthcare (Birmingham) Holdings Ltd	100	,	Ordinary	England	Consort Healthcare (Birmingham) Funding plc
Connect Roads Infrastructure Investments Ltd	25		Ordinary	England	Connect Roads Ltd
Connect Plus (M25) Holdings Ltd	100	•	Ordinary	England	Connect Plus (M25) Ltd
Balfour Beatty Infrastructure Investments Ltd	40		Ordinary	England	Connect Plus (M25) Intermediate Ltd
Balfour Beatty Infrastructure Investments Ltd	40		Ordinary	England	Connect Plus (M25) Holdings Ltd
Connect M77/GSO Holdings Ltd	100		Ordinary	England	Connect M77/GSO plc
Balfour Beatty Infrastructure Investments Ltd	85	•	Ordinary	England	Connect M77/GSO Holdings Ltd
Connect M1-A1 Holdings Ltd	100	-	Ordinary	England	Connect M1-A1 Ltd
) Holder	nominees (%)	(%)	Class of capital	incorporation	Name of undertaking
	and their	nominees		registration or	
3	undertakıngs	and its		Country of	
	subsidiary	Beatty pic			
	held by	Balfour			
	Proportion	held by			
		Proportion			

		ω	Page		
Parsons Brindkerhoff Inc	50	Ī	Common	USA	North Corridor Transit Partners LLC
Balfour Beatty Infrastructure Inc	50	,	Common	USA	New Energy Alliance LLC
Dutco Construction Co LLC	100	•	Ordinary	UAE	Middle East Scaffolding LLC
Balfour Beatty Infrastructure Investments Ltd	20	•	Ordinary	England	Metronet Rail SSL Ltd (in liquidation)
Balfour Beatty Infrastructure Investments Ltd	20	1	Ordinary	England	Metronet Rail BCV Ltd (in liquidation)
JumboTec GmbH	33 3	•	Ordinary	Germany	JumboRal GmbH
Balfour Beatty Rail GmbH	50	•	Ordinary	Germany	InoSig GmbH
Hertfordshire Schools Building Partnership Phase 1 Holdings Ltd	100	1	Ordinary	England	Hertfordshire Schools Building Partnership Phase 1 Ltd
Balfour Beatty Education Ltd	39 2		Ordinary		
Hertfordshire Schools Building Partnership Ltd	51	•	Ordinary	England	Hertfordshire Schools Building Partnership Phase 1 Holdings Ltd
Balfour Beatty Education Ltd	80		Ordinary	England	Hertfordshire Schools Building Partnership Ltd
Balfour Beatty Netherlands BV	50		Ordinary	Singapore	Gammon Investments Pte Ltd
Balfour Beatty Investment Holdings Ltd	50		Non-voting Deferred		
Gammon China Ltd	100		Ordinary	Hong Kong	Gammon Construction Ltd
			,	Islands	
Gammon China Ltd	<u>1</u>		Ordinary	British Virgin	Gammon Construction Holdings Ltd
Balfour Beatty Investment Holdings Ltd	50		Ordinary	Hong Kong	Gammon China Ltd
Gammon Capital (West) Holdings Pte Ltd	1 00	1	Ordinary	Singapore	Gammon Capital (West) Pte Ltd
Cammon Investments Pte Ltd	1 00	•	Ordinary	Singapore	Gammon Capital (West) Holdings Pte Ltd
				Islands	
Balfour Beatty Investment Holdings Ltd	50		Ordinary	British Virgin	Gammon Asia Ltd
Future Ealing Phase 1 Holdings Ltd	100	1	Ordinary	England	Future Ealing Phase 1 Ltd
Balfour Beatty Education Ltd	39 2	•	Ordinary		
Future Ealing Ltd	51		Ordinary	England	Future Ealing Phase 1 Holdings Ltd
Baifour Beatty Education Ltd	80		Ordinary	England	Future Ealing Ltd
4 Futures Phase 2 Holdings Ltd	100		Ordinary	England	4 Futures Phase 2 Ltd
Balfour Beatty Education Ltd	39 2	•	Ordinary		
4 Futures Ltd	51	•	Ordinary	England	4 Futures Phase 2 Holdings Ltd
4 Futures Phase 1 Holdings Ltd	1	,	Ordinary	England	4 Futures Phase 1 Ltd
Baifour Beatty Education Ltd	39 2	ı	Ordinary		
4 Futures Ltd	51	1	Ordinary	England	4 Futures Phase 1 Holdings Ltd
Balfour Beatty Education Ltd	80	•	Ordinary	England	4 Futures Ltd
Regional & City Airports (Exeter) Ltd	1 8	•	Ordinary	England	Exeter and Devon Airport Ltd
Balfour Beatty Netherlands BV	49		Ordinary	UAE	Dutco Tunnelling Co LLC
Balfour Beatty Netherlands BV	49	ı	Ordinary	UAE	Dutoo Construction Co LLC
Balfour Beatty Netherlands BV	49		Ordinary	UAE	Dutco Balfour Beatty LLC
1	nominees (%)	(%)	Class of capital	incorporation	Name of undertaking
	and their	nominees		registration or	
	undertakıngs	and its		Country of	
	subsidiary	Beatty pic			
	held by	Balfour			
	Proportion	held by			
		Proportion			

			Proportion		
			neid by	Hoportion	
			Beatty plc	sibsidiary	
	Country of		and its	undertakıngs	
	registration or		nominees	and their	
Name of undertaking	ation	Class of capital	(%)	nominees (%)	1
Oldham BSF Holdings Ltd	England	Ordinary	,	5 5	Oldham Education Partnership Ltd
	1	Ordinary	1	49	Ballour Beatty Education Ltd
Oldham BSF Ltd	England	Ordinary	,	100	Oldham BSF Holdings Ltd
Oldham Education Partnership Ltd	England	Ordinary	ı	8	Balfour Beatty Education Ltd
Parsons Brindkerhoff Arabia Co Ltd	Saudi Arabia	Ordinary	•	49	Parsons Brinckerhoff International Inc
Parsons Brindkerhoff Ohio Inc	USA	Common	1	49	Parsons Brinckerhoff Inc
Parsons Brindkerhoff Sabbour SAE (in liquidation)	Egypt	Ordinary	ı	50	Parsons Brinckerhoff International Inc
PB Architecture Inc	USA	Common	,	ಜ	Parsons Brindkerhoff Inc
PB Asia Ltd	Thailand	Ordinary	•	37	Parsons Brindkerhoff Pte Ltd
	•	Ordinary	•	; 5	Parsons Brindkerhoff (Asia) Ltd
DRI Agaba Industral Estato II D	England	Pathorship inforcet	•	3 E	Porsons Branckerhoff International Inc
Pevensey Coastal Defence Ltd	England	Ordinary	ı	25	Dean & Dyball Investments Ltd
Finnadeone/Barnhart Inc	USA	Common	•	50	Balfour Beatty Construction LLC
Power Asset Development Company Ltd	England	Ordinary	1	25	Balfour Beatty Infrastructure Investments Ltd
Power Transmission Gulf LLC	UAE	Ordinary	1	100	BK Gulf LLC
PT Balfour Beatty Sakti Indonesia	Indonesia	Ordinary	1	49	Balfour Beatty Overseas Ltd
Regional & City Airports (Exeter) Holdings Ltd	England	Ordinary	ı	න	Balfour Beatty Infrastructure Investments Ltd
Regional & City Airports (Exeter) Ltd	England	Ordinary	1	1	Regional & City Airports (Exeter) Holdings Ltd
Romec Ltd	England	Ordinary	•	49	Balfour Beatty WorkPlace Ltd
Signalling Solutions Ltd	England	Ordinary	ı	50	Balfour Beatty Group Ltd
Terang Indah Sdn Bhd (formerly Kerjaya Balfour Beatty Cementation Sdn Bhd) (in liquidation)	Malaysia	Ordinary	,	50	Balfour Beatty Overseas Ltd
Tranjin BB Electric JV Ltd	China	Ordinary	ı	49	Balfour Beatty Rail GmbH
Trans4m Ltd	England	Ordinary	,	25	Balfour Beatty Group Ltd
Transform Islington (Phase 1) Holdings Ltd	England	Ordinary	1	51	Transform I slington Ltd
		Ordinary	1	39 2	Balfour Beatty Infrastructure Investments Ltd
Transform Islington (Phase 1) Ltd	England	Ordinary	•	1 00	Transform Islington (Phase 1) Holdings Ltd
Transform IsIngton (Phase 2) Holdings Ltd	England	Ordinary		39 51 29 2	Transform Islington Ltd Balfour Realty Infrastructure Investments Ltd
Transform Islington (Phase 2) Ltd	England	Ordinary		100	Transform Islington (Phase 2) Holdings Ltd
Transform Islington Ltd	England	Ordinary	•	88	Balfour Beatty Infrastructure Investments Ltd
Transform Schools (Bassetlaw) Holdings Ltd	England	Ordinary	•	50	Balfour Beatty Infrastructure Investments Ltd
Transform Schools (Bassetlaw) Ltd	England	Ordinary	•	100	Transform Schools (Bassetlaw) Holdings Ltd
Transform Schools (Birmingham) Holdings Ltd	England	Ordinary		50	Balfour Beatty Infrastructure Investments Ltd

			Proportion		
			held by	Proportion	
			Balfour	held by	
			Beatty pic	subsidiary	
	Country of		and its	undertakings	
	registration or		nominees	and their	
Name of undertaking	incorporation C	Class of capital	(%)	nominees (%)	Holder
Transform Schools (Birmingham) Ltd	England	Ordinary	•	100	Transform Schools (Birmingham) Holdings Ltd
Transform Schools (Rotherham) Holdings Ltd	England	Ordinary	•	50	Balfour Beatty Infrastructure Investments Ltd
Transform Schools (Rotherham) Ltd	England	Ordinary		100	Transform Schools (Rotherham) Holdings Ltd
Transform Schools (Stoke) Holdings Ltd	England	Ordinary	•	8	Balfour Beatty Infrastructure Investments Ltd
Transform Schools (Stoke) Ltd	England	Ordinary	1	100	Transform Schools (Stoke) Holdings Ltd
UBB Waste (Essex) Holdings Ltd	England	Ordinary	•	30	Balfour Beatty Infrastructure Projects Investments Ltd
UBB Waste (Essex) Intermediate Ltd	England	Ordinary		100	UBB Waste (Essex) Holdings Ltd
UBB Waste (Essex) Ltd	England	Ordinary		1 8	UBB Waste (Essex) Holdings Ltd
UBB Waste (Gloucestershire) Holdings Ltd	England	Ordinary	ŀ	49 5	Balfour Beatty Infrastructure Projects Investments Ltd
UBB Waste (Gloucestershire) Intermediate Ltd	England	Ordinary	1	100	UBB Waste (Gloucestershire) Holdings Ltd
UBB Waste (Gloucestershire) Ltd	England	Ordinary	•	100	UBB Waste (Gloucestershire) Holdings Ltd
UK Power Networks Services Powerlink Ltd	England	Ordinary	,	1 0	Balfour Beatty Infrastructure Investments Ltd
University Hotel Partners LLC	USA	Common	•	49	Balfour Beatty Construction LLC
URS Energy Security Partners LLC	USA	Common	ı	33	PB-Heery Americas Inc
Woking Housing Partnership Ltd	England	Ordinary	•	5	Mangell Construction Services I to