

REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1992



REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31st DECEMBER 1992

The Directors have pleasure in submitting their Report and the Assounts for the year ended 31st December 1997.

RESULTS

The Group's profit before taxation amounted to £64.6 mills (1991:£55.1 million). Out of the profit attributable to shareholders of £41.2 million (1991:£32.7 million) the Direct recommend dividends of £15.0 million leaving a balance of million to be transferred to reserves.

PRINCIPAL ACTIVITY AND BUSINESS REVIEW

The principal activity of the Group is banking and financial and related services, including leasing, instalment credit and mortgage facilities.

Details of the current year's business and future developments are given in the Chairman's Statement.

PROPERTY AND EQUIPMENT

Changes in property and equipment during the year are shown in Note 14 to the accounts.

EMPLOYEES OF THE GROUP

Average number of persons employed each week

3,048

Aggregate remuneration paid or payable to employees

£41.5 million

The Company, by means of its circulars, appraisal system, video and other communications keeps its staff informed of matters concerning them.

Regular meetings at branch and departmental level inform staff of new developments, and seek suggestions from them.

Employees participate in the Bank of Scotland Profit Sharing Schemes. The Company has a comprehensive system of incentive and productivity bonuses.

The Company holds frequent and extensive conferences and training courses at which exchanges of views on all aspects affecting the Company take place. Directors pay visits to these and to branches and central departments explaining the Company's role within the Group and the external factors influencing its performance.

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BEFORE OF THE DIRECTORS (continued)

EMPLOYES OF TEX GROUP (continued)

The Company continues to give full and fair consideration to applications for employment made by disabled persons having regard to their particular aptitudes and abilities. The training, career development and promotion of disabled persons employed by the Company continues to be an integral part of the personnel policy applicable to all employees of the Company.

DIRECTORS

The Directors as at 31st December 1992 and their respective interests in the Companies within Bank of Scotland Group were as follows:-

| E | Bank of Scotland Ordinar | A REOCK OUTER OF TAN SEREN |
|--------------------------|--------------------------|----------------------------|
| • | Beneficia | illy owned |
| 2 | At 31st December 1991 | At 31st December 1992 |
| and the same of the same | 20 429 | 30.557 |
| W.G.Barclay | 29,428 | |
| I.M.Brown | 21,251 | 21,722 |
| J.S.Brown | 95,730 | 101,295 |
| J.R.Browning | 52,681 | 52,681 |
| | | 55,412 |
| P.A.Burt | 55,412* | |
| C.H.Bush | 62,731 | 69,768 |
| W.E.Coppell | 23,738 | 24,738 |
| N.Lessels | 55,600 | 55,600 |
| | 29,654 | 30,312 |
| R.Littler | | 53,725 |
| J.A.Mercer | 52,035 | |
| D.B.Pattullo | 123,371 | 123,371 |
| Professor J.C.Sh | | 63,365 |

^{*} At date appointed.

Options to subscribe for Ordinary Stock of the Bank of Scotland were granted to or exercised by Directors during the year to 31st December 1992 as follows:-

| | | Executive S | itock Options | |
|---------------|-----------------|-------------|---------------------------------------|-----------------|
| | Options held | | | Options Neld |
| | as at | Aptions | Options 👌 | 25 没比 |
| | 31.12,91 | granted | exercised | 31,12,92 |
| W.G.Barclay | 130,312 | 24,000 | ** | 154,312 |
| I.M.Brown | 161,407 | 27,000 | • | 128,407 |
| J.S.Brown | 90,489 | · well | · · · · · · · · · · · · · · · · · · · | 90,489 |
| J.R. Browning | 323, 931 | 9 60,000 · | 163,385 | 220, 346 |
| P.A.Buet | 444,421* | 90,000 | • | 534,421 |
| C.H.Bush | 140,763 | | - | 140,763 |
| W.E.Coppell | 30,162 | ميت | ** | 30, 162 |
| R.Littler | 153, 111 | 50,000 | <u> </u> | 203, 111 |
| J.A.Hirser | 160, 652 | 50,000 | نيد . | 210, 652 |
| D.B.Pattulio | 572,496 | 120,000 | 43 | 692,496 |

Options granted under the Executive Stock Options Scheme are exercisable between 1993 and 2002 at prices ranging from 55.02p to 119.5p.

DEFORM OF THE DIRECTORS (continued)

DIRECTORS (continued)

| | \$a | | | |
|-----------|--------------------------------------|--------------------|----------------------|-------------------------------------|
| | Cptions held as at 31.12.91 | Options granted | Options exercised | Options held as at 31.13 H |
| I.M.Brown | 17,357 | 952 | 170 | 18,209 |
| J.S.Brown | 18,321 | 952 | }** | 19, 273 |
| P.A.Burt | 938* | - | 177 | 938 |
| C.H.Bush | 17,316 | *** | - Aprel | 17,316 |

Options granted under the Savings Related Stock Option Scheme are exercisable between 1993 and 1999 at prices ranging from 51.08p to 95.6p.

Mr.1.W.St.C.Scott resigned as a Director on 26th June 1992. Mr.P.A.Burt was appointed as a Director on 26th June 1992.

The Articles of Association do not provide for the retirement of Directors by rotation.

RUDITORS

The auditors, Ernst & Young, Chartered Accountants, have expressed their willingness to continue in office as auditors and a resolution proposing their re-appointment will be submitted at the Annual General Meeting.

BY ORDER OF THE BOARD

R. NIXON

VYCH

Secretary

NWS House City Road CHESTER

25th March 1993

We have audited the accounts on pages 5 to 22 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the Company and the Group at 31st December 1992 and of the profit and cash flows of the Group for the year then ended and have been properly prepared in accordance with to Companies Act 1985.

ERNST & YOUNG

Chartered Accountants Registered Auditor

Erner & Yany

LIVERPOOL

25th March 1993

ACCOUNTING POLICIES FOR THE YEAR ENDED 31st DECEMBER 1992

Basis of consolidation

The accounts of the Company and its subsidiary undertakings are all made up to 31st December. Audited management accounts much up to 31st December are used for those subsidiary undertakings with other accounting reference dates.

The Group's share of the results of associated undertaking based on audited accounts made up to their respective accounts reference dates, is included in the accounts using the equity method of accounting.

The Group's share of the results of joint ventures is included in the accounts using the method of proportional consolidation.

Finance leases and operating leases

The net investment in finance leases is included as a receivable in advances to customers and other accounts. The net obligation under leases with third party finance lessors is included in credities.

Fixed assets which are on hire under operating lease agreements are identified separately.

Finance and leasing marnings

Instalment finance earnings are credited to revenue, after making a deduction for certain initial expenses, in proportion to the related outstanding balances.

The earnings element of leasing rentals is credited to revenue in proportion to the nat cash investment in the related contracts. The earnings element of leasing rentals receivable under those agreements for which related agreements exist with third party finance lessors is credited to revenue on a straight line basis; the related charges element of leasing rentals payable is accounted for on the same basis.

Leasing earnings equalisation

Tax benefits resulting from reductions in the fates of corporation tax are treated as deferred income and transferred to the leasing earnings equalisation account. They are credited to revenue, grossed up at the prevailing corporation tax rate, over the period of the related leasing contracts.

ACCOUNTING POLICIES - continue;

Provision for bad debts

Provision is made specifically against individual balances considered to be of doubtful recoverability; and also as a general provision against advances to customers and other accounts and operating lease assets to cover unforeseen contingencies.

Depreciation

Property and equipment

Depreciation is provided so as to write off the cost of equipment in equal annual instalments over its estimated useful working life as follows:

Motor vehicles 4 years
Plant and office machinery 5 years
Furniture and fittings 10 years

Short leaseholds are depreciated in equal instalments over the lives of the leases.

Freehold properties are not depreciated as they are maintained in a state of good repair and consequently it is considered that book values are unlikely to diminish in the long term.

Operating lease assets

The balance of rentals receivable during the year not attributed to earnings is applied as depreciation of the relative assets leased to customers.

Government grants

Government grants receivable on assets leased to customers are credited to revenue, grossed up at the prevailing corporation tax rate, in equal annual instalments over the primary period of the related lawses.

Deferred taxation

Deferred taxation is provided on the liability method on those timing differences which are considered likely to Exverse in the foreseeable future.

Peasions

The company operates a defined benefit pension scheme to which it makes contributions on the advice of actuaries, to fund the retirement benefits of employees. Amounts are charged to the profit and loss account to reflect the cost of providing pensions over the expected remaining service lives of current employees in the scheme.

CONSCIDENT PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED DIST DECEMBER 1992

| | <u> Kotes</u> | 1992 In | 1991 <u>I</u> |
|---|---------------|----------------|------------------|
| OPERATING PROPIT | 3 | \$5, \$ | 46.9 |
| Share of profits of associated undertakings | | 9.0 | 13 m |
| PROFIT BEFORE TAXATION | | 64,6 | 55.4 |
| Taxation | 5 | 23.3 | 22.1 |
| PROFIT AFTER TAXATION | | 47.3 | 33.0 |
| Applicable to minority shareholders | • | C.1 | 0 7 |
| PROFIT ATTRIBUTABLE TO SHAREHOLDERS | · 6 | 41.2 | 32,7 |
| Dividends | 7 | 15.0 | 12.5 |
| RETAINED PROFIT | 21 | 26.2 | 20.2 |

The notes on pages 11 to 22 form part of these accounts.

CONSOLIDATED EMARCA CHEST AS AT 3166 DECREORS 1992

| ASSETS EMPLOYED | Notes | <u> </u> | <u> 1991</u> |
|--|----------------------------|--|--|
| Cash and short term funds Investments Advances to customers and | 8 9 | 22.0 10.6 | 29.9 9.3 |
| other accounts Investments in associated | 10 | 4,103.3 | 4,027,9 |
| undertakings Operating lease assets Property and equipment | 12 13 14 | 7.9 145.9 45.9 | 82.4 39. 5 |
| | | 4,335.6 | 4, 96.6 |
| FINANCED BY | | | |
| Liabilities | | | |
| Deposit and other accounts Creditors Deferred taxation Leasing earnings equalisation Government grants | 15 16 17 18 19 | 3,297.8 493.4 176.2 8.9 0.9 | 3,307.0 380.3 176.1 13.5 1.5 |
| | > | 3,977.2 | 3,878.4 |
| Capital resources | | gracially representatively respectively. | , particular (|
| Share capital Reserves | 20 21 | 56.4 | 41.4 155.6 |
| Shareholders' funds Minority interests Undated loan capital Dated Loan capital | 22 22 | 237.3 0.1 55.0 66.0 | 197.0 0.2 55.0 63.0 |
| | | 358.4 | 318.2 |
| | | 4,335.6 | 4,196.6 |

JACK C. SHAN

)
) DIRECTORS

CEMUOR H. BUSH

The notes on pages 11 to 22 form part of these accounts.

edlance subst as at slot december 1992

| ASSETS EMPLOYED | Notes | 199 <u>2</u> £m | 1991 Em |
|---|------------------------|------------------------------------|------------------------------------|
| Cash and short term Sands Advances to customers and | .8 | 13.7 | 14.4 |
| other accounts Investments in and long term | 10 | 1,486.2 | 1,758,6 |
| lozns to subsidiary undertakings Investments in associated | 11 | 2,184,0 | 1,917,8 |
| undertakings Property and equipment | 12 14 | 5.0 45.1 | 5.3 39.0 |
| property and equipment | <i>-</i> ₩- <i>-</i> ₩ | 3,734.0 | 3,735.1 |
| FINANCED BY | | | |
| Liabilities | | | |
| Deposit and other accounts Creditors Deferred taxation | 15 16 17 | 3,104.9 314.1 2.4 3,421.4 | 3,126.4 322.7 1.9 3,451.0 |
| Capital resources | | | |
| Share capital Reserves | 20 21 | 56.4 135.2 | 41.4 |
| Shareholders' funds Undated loan capital Dated loan capital | 22 22 | 191.6 55.0 66.0 | 163.1 55.0 66.0 |
| | | 312.6 | 284.1 |
| | | 3,736.0 | 3,735.1 |

JACH C. SHAW

) DIRECTORS

CLAUDE H. BUSH

The notes on pages 11 to 22 form part of these accounts.

Notes on the cash flow statement are given on page 19.

(22.9)

8.8

MOTES ON THE ACCOUNTS

1. SEGMENTAL ANALYSIS

The Directors are of the opinion that the Group operates, to a material extent, in one class of business, being banking and related services in the United Kingdom and the Republic of Ireland.

2. TURNOVER

The turnover of the Group amounted to £1,384m (1991-£1,480m) and represents new instalment credit advanced during the year by the Group (except for amounts in respect of revolving credit and banking items of a similar nature which have been excluded) and income receivable from equipment and property leasing.

| 3. | OPERATING PROFIT | 1992 | 1991 |
|----|--|--------------|--|
| | | <u> </u> | ±m |
| | The operating profit is stated | | |
| | after crediting: | | |
| | Finance lease rentals | 433.8 | 464.6 |
| | Operating lease rentals | 56.6 | 29.5 |
| | Government grants | 0.9 | 0,9 |
| | Leasing earnings equalisation | 6.9 | 2.4 |
| | Investment income | 1.0 | 0.8 |
| | | | Annual Contraction of the Contra |
| | and after charging: | , | |
| | Interest on deposit and other accounts | 354.4 | 390.8 |
| | Interest on loan capital | 13.6 | 15.5 |
| , | Depreciation: Property and equipment | 7,2 | 6 .9 , |
| | Operating leasemassets | 37.7 | 17.7 |
| | Operating lease charges-land & buildings | 3.3 | 2.6 |
| | Pension costs | $\sqrt{2.3}$ | 2.1 |
| | Directors' emoluments | 1.0 | 0.9 |
| | Auditors' remuneration - audit | 0.3 | 0.2 |
| | other | 0.1 | V.~ |
| | - Oction | ~ | |

The Company operates a funded defined benerit probion scheme.

The pension funding cost is assessed in accordance with the advice of qualified actuaries using the Projected Unit valuation method()

The most recent actuarial valuation of the scheme was completed as at 5th April 1992, at which date the market value of the scheme assets was £45.2 million.

The principal assumptions used in the valuation were an annual rate of return on investments 2% higher than the annual increase in salaries and 4% higher than the annual increase in pensions in payment, and a growth in equity dividends of 4%% per annum.

The actuarial value of the assets was sufficient to cover 115% of members' accrued benefits. The Company is taking credit for the surplus within the pension fund by making reduced contributions over the next fifteen years which is the expected remaining average service life of current employees in the scheme.

NOTES OF THE ACCOUNTS (continued)

4. EMOLUMENTS OF DIRECTORS

The aggregate emoluments of the Directors of the Company amounted to £1,021,897 (2991:£920,337) and included fees of £28,000 (1991:£32,00 $\frac{1}{2}$.

The emoluments of the Chairman were £22,500 (1991:£22,220) and the emoluments of the highest paid Director were £205,810 (1991:£165,241).

Eleven Directors waived their rights to fees amounting in aggregate to £55,030 (1991:Ten £50,000).

The number of Directors whose emoluments, excluding pension contributions, fell within the following ranges was:

| | Up to £5,000 £ 5,001 - £ 10,000 £ 10,001 - £ 15,000 £ 20,001 - £ 25,000 £ 90,001 - £ 95,000 £ 95,001 - £100,000 £100,001 - £105,000 £105,001 - £110,000 £120,001 - £125,000 £130,001 - £135,000 £135,001 - £135,000 £135,001 - £140,000 £165,001 - £170,000 £205,001 - £210,000 | 1992 1 1 1 1 1 1 2 | 1991 5 -2 -1 1 1 |
|----|--|---|-------------------------------------|
| 5. | TAXATION | 1992 £m | 1991 £m |
| | Group relief payable/(receivable) Notional tax on leasing earnings equalisation Notional tax on government grants Transfer to deferred taxation | 17.1 2.3 0.3 0.9 | (7.4) 0.8 0.3 21.0 |
| | Associated undertakings Adjustments arising out of the charges | 20.6 2.7 23.3 | 14.7 4.4 19.1 |
| | in rates of corporation tax: Release from deferred taxation Transfer to leasing earnings equalisation | | (9.4) 12.4 |
| | | 23.3 | 3.0 |

The tax (harge for the year is based on a corporation tax rate of 33% (1991:33.25%).

HOPES ON THE ACCOUNTS (continued)

G. PROFIT ATTRIBUTABLE TO SHAREBOIDERS

Of the profit attributable to Shareholders £28.5m(1991;£32.1m) has been dealt with in the accounts of NWS BANK plc. The exemption in respect of the publication of the Company's profit and loss account conferred by S230, Companies Act 1985 applies to NWS BANK plc.

| 7. DIVIDENDS | 1992 £m | 1991 <u>fim</u> |
|-----------------------------------|------------|--------------------|
| Preference dividend: paid payable | 1.0 | 1,0 0.9 |
| | 1,9 | 1.9 |
| Ordinary dividend : proposed | 13.1 | 10.6 |
| | 15.9 | 12.5 |

| 8. | Cash and short term funds | Gre | ວນອ | | pany |
|----|--|--------------------|------------|--------------------|-------------|
| | | 199 <u>2</u> £m | 1991 £m | 19 <u>92</u> £m | 1991 £m |
| | Cash and balances with banks Money at call and short notice | 19.0 | 16.4 | 10.9 | 12.0 2.4 |
| | 1 | 22.0 | 29.9 | 13.7 | 14.4 |

Bank of Scotland Treasury Services PLC, a wholly owned subsidiary of the Governor and Company of the Bank of Scotland, holds, with the agreement of the supervisory authority, primary liquid assets sufficient for all the United Kingdom banking entities in the Bank of Scotland Group. Bank of Scotland has provided NWS BANK plc with a committed standby facility amounting to £200 million, which remains undrawn.

| 9. | investments | 199 | 1992 | | 1991 | |
|----|----------------------|------|----------------|---------------|----------------|--|
| J. | TO TAKE A CONTRACTOR | | Valu- ation | Book Value | Valu- ation | |
| | Group | £m | £16 | £m | £m | |
| | Listed | 10.3 | 10.3 | 9.0 | 9.0 | |
| | Unlisted | 0.3 | 0.3 | 0.3 | 0.3 | |
| | | 10.6 | 10.6 | 9.3 | 9.3 | |

Listed investments have been valued at middle market prices. Unlisted investments have been valued by the Directors.

10. ADVANCES TO CUSTOMERS AND OTHER ACCOUNTS

| | ,,, | | | |
|--|--------------------------|--------------------|-----------------|----------------------|
| | 4,103.3 | 4,027.9 | 1,486,2 | 1,758.6 |
| Other debtors and prepayments | 49.1 | 37.1 | 54.8 | 45.0 |
| Bank of Scotland | 268.0 | 265.5 | 273,4 | 577,8 |
| Short term loans to associated undertakings | 166.7 | 155.6 | 189.9 | 172,5 |
| Net investment in: Instalment credit and other finance debtors Finance leases | £m 1,824.5 1,793.0 | 1,649.3 1,920.4 | \$18.5 149.6 | £m 827.3 136.0 |
| | 1992 | 3roup 1991 | 1992 | 1991 1991 |

The cost of equipment acquired during the year for the purpose of finance leasing was:

1992 1991 1992 1991 <u>£m</u> £m £m £m 254.2 455.8 9.¥ 15.5

Included in met investment in finance leases are amounts receivable of £142.4m(1991:£116.0m) for the Group and £127.6m (1991:£116.0m) for the Company for which related leases exist with third party finance lessors.

At the balance sheet date future commitments for finance lease assets were as follows:-

| | Group | | Company | |
|---|-------|-------|---------|------|
| | 1992 | 1991 | 1992 | 1991 |
| | £m | £m | £m | £m |
| Contracted for but not provided in the accounts | 154.1 | 109.8 | 8.5 | 2.6 |
| | | | - | |

Included in advances to customers and other accounts are housing loans to four (1991: five) Directors of the Company which have been made in accordance with the terms of the Company's staff mortgage scheme and which amount to £168,848 (1991:£219,348).

| 11. INVESTMENTS IN AND LONG TERM LOAMS TO SUBSIDIARY UNDERTAKINGS | 1992 £m | 1991 £m |
|--|------------|------------|
| Shares at cost, less amounts written off | 26.1 | 21.9 |
| Due from subsidiary undertakings | 2,387.9 | 2,142.8 |
| Dus to subsidiary undertakings | (230.0) | (246.9) |
| | 2,184.0 | 1,917.6 |

Details of principal operating subsidiary undertakings are shown on page 21.

NOTES ON THE ACCOUNTS (continued)

| 12. | INVESTMENTS IN ASSOCIATED | Grou | | Comp | |
|-----|---------------------------|---------|------------|-------------------|------|
| | Undertakings | 1992 | 1991 Em | 1992 <u>£m</u> | 1991 |
| | | A-A-A-A | | 24 | **** |
| | Book value - unlisted | 7.9 | 7.6 | 5.0 | 5.3 |

Advances to associated undertakings are included in advances to customers and other accounts (Note 10).

The Group's share of the finance debtors of associated undertakings is £346m (1991:£351m).

Details of associated undertakings are shown on page 22.

| 13. | OPERATING LEASE ASSETS | Group £m |
|-----|--|----------------------------------|
| | Cost at 1st January 1992 Acquisition of subsidiary undertaking Additions Disposals | 108.7 117.5 61.9 (73.8) |
| | Cost at 31st Recember 1992 | 214.3 |
| | Depreciation at 1st January 1992 Acquisition of subsidiary undertaking Disposals Charge for year | 26.3 43.2 (38.8) 37.7 |
| | Depreciation at 31st December 1992 | 68.4 |
| | Net book value at 31st December 1992 | 145.9 |

At the balance sheet date authorised expenditure for operating lease accets was £74.2 million(1391:£62.7 million).

| 14. PROPERTY AND EGGIPMENT Pr | Operty Em | up Equipment Pr Em | Compan coperty Eq | y uipment £m |
|--|--------------|-----------------------------|----------------------|-----------------------|
| Cost or valuation At 1st January 1992 Exchange rate differences Acquisition of subsidiary | 20.3 | 42.7 | 20.1 | 42.2 |
| undertaking Additions Disposals | 0.3 7.3 | 1.3 8.1 (4.9) | 7.3 | 8.0 (4.8) |
| At 31st December 1992 | 28.0 | 47.2 | 27.4 | 45.4 |
| Depreciation At 1st January 1992 Acquisition of subsidiary undertaking Disposals Charge for year | 0.3 | 23.5 0.8 (2.5) 7.0 | 0.1 | 23.3, (2.4) 6.7 |
| At 31st December 1992 | 0.5 | 28.8 | 0.1 | 27. 8 |
| Net book value at 31st December 1992 | 27.5 | 18.4 | 27.3 | 17.8 |
| Net book value at 31st December 1991 | 20.3 | 9.5 | 20.1 39 | 18.9 |

MOTES ON THE ACCOUNTS (cortinued)

14. PROPERTY AND EQUIPMENT (continued)

The property valuations in 1990, at open market values on an existing use basis, were carried out by independent professional valuers.

| | _ | Greehold £m | oup | hort | Freehold £m | Shore Leasehold £m |
|-----|---|----------------------------|------------------------|-------------------------|----------------------------------|--|
| | Valuation - 1990 Cost | 18.1 7.3 25.4 | | 2.6 | 18.1 7.3 25.4 | 1.6 |
| | Contracted for but no in the accounts Authorised by the Boa contracted for | t provic | | | Group a 1992 £m 7.0 2.3 | nd Company 1991 £m 0.4 8.5 |
| 15, | DEPOSIT AND OTHER ACC | ounts 19 | Gro Em | 1991 £m | 1992 £m | £m |
| | and deposits Short and medium term loans: Bank of Scotland Bank of Scotland Treasury Services PL | 1,619 .C 1,678 3,297 | - 1 3.2 | .,605.7 .,701.3 - | 1,672.4 | 1,694.4 |
| 16. | CREDITORS | € ~ 4 | 1992 £m | Group 19 | | Company 2 1991 m £m |
| | Creditors and accrual | s | 479.4 14.0 493.4 | 368 311 380 | .5 14. | 0 11.5 |

continued.....

MOTES ON THE ACCOUNTS (continued)

16. CREDITORS (continued)

| Included in credial leases which are pa | tors are yable as f | ollavara | _ | |
|---|--------------------------|---------------------|--|-------------------------------------|
| | | 1992 Group EE | 991 1992 1m tm | ompany 1991 Em |
| Within one year Between one and fiv In over five years | e years | 90.0 6 | 1.4 57.7 6.6 73.3 5.2 0.3 8.2 131.5 | 0.7 |
| 17. DEFERRED TAXATION | | .992 | 15 | 91 |
| Group | Provided for in accounts | Potential liability | | Potential liability <u>tm</u> |
| Short term timing differences Capital allowances; On assets leased | (4,8) | (4.8) | (3.5) | (3,5) |
| to customers On other assets | 179.8 | 215.5 | 178.5 | 212.5 |
| | 176.2 | 212.4 | 176.1 | $\frac{210.7}{}$ |
| Company | | • | | |
| Short term timing differences Capital allowances: | (0.7) | (0.7) | (0.7) | (0.7) |
| On assets leased to customers On other assets | 1.9 | | 1.5 | 1.5 1.6 |
| , | 2.4 | 4.5 | 1.9 | 2.4 |
| 18. LEASING EARNINGS EQ | OITABILAU | ĭ | | Group £m |
| Balance at 1st Janu | ©\ ary 1992 | , | | 13.5 |
| Credit to profit an | d loss acc | count | , s | 4.6 |
| Balance at 31st Dec | ember 1992 | | | 8.9 |
| 19. GOVERNMENT GRANTS | ý. | ** | | Group £m |
| Balance at 1st Janu | ary 1992 | | · · · · · · · · · · · · · · · · · · · | 1.5 |
| Credit to profit an | | | | 0.6 |
| Balance at 31st Dec | ember 1991 | · · | • | 0.9 |

MOTES ON THE ACCOUNTS (continued)

| 20, | SHARZ CARITAL | Author 1992 žm | rised 1991 £m | Issued fully 1992 īm | and Paig Figg. |
|-----|--|----------------------|---------------------|-------------------------------|----------------------|
| | Ordinary shares of £1 each | 50,0 | 30.0 | 36.4 | 21.4 |
| | 9.375% Non-cumulative preference shares of 21 each | 20 0 | 20.0 | 20.0 | 20 - 0 |
| | | 70.0 | 50.0 | 56.4 | 41.4 |

During the year the authorised share capital was increased by from by the creation of 20 million ordinary shares of fleach. On 1st June 1992 15 million ordinary theres were issued at par for cash to increase the company's capital base.

| 21. | reserves | Group Em | Associated undertakings | Total ±m | Company Em |
|-----|---|----------------|-------------------------|----------------|---------------|
| | At 1st January 1992 Goodwill written off | 155.4 (1.1) | 0,2 | 155.6 (1.1) | 721.7 |
| | Exchange rate differences | (0,1) | 0.3 | 0.2 | |
| | Retained profit for the year | 25.8 | 0,4 | 26.2 | 13.5 |
| | At 31st December 1992 | 180.0 | 0.9 | 180.9 | 135,2 |

The Group and Company reserves include £2.6m (1991:£2.6m) on share premium account which is not available for distribution,

The cumulative amount of goodwill on acquisition written off in the Group reserves is £1.9m (1991:£0.8m).

22. LOAN CAPITAL

Loan capital comprises floating rate loans from Bank of Scotland which are subordinated to the claims of creditors and which are repayable as follows:

Group and Company

| *1 of Carobar 1000 | | 1992 Lm | 19 1 |
|---|---|--------------|--------------|
| 31st December 1999 or later Perpetual loans | 9 | 66.0 55.0 | 66.0 55.0 |
| | | 121.0 | 121.0 |

23. CONSISTMENTS UNDER OPERATING LEASES

Revenue expenditure commitments under non-cancellable operating leases are as follows:

| | Dance and Dullarings | | | |
|--------------------------------|---|----------------|--------------|------------------------------|
| | Gro | up | Comp | pany |
| ` | 1992 | 1991 | 1992 | 1991 |
| | £m | £m | £m | £m |
| Operating leases which expire: | (- | - Applications | , | |
| Between one and five years | 0.4 | 0.3 | 0.3 | 0.3 |
| In over five years | $\begin{array}{c} 0.4 \\ 3.4 \end{array}$ | 0.3 3.1 | 0.3 3.1 | 0.3 2.9 |
| | | | | لىسىلىنىد 2، س |
| | 3.8 | 3.4 | 3.4 | 3.2 |
| | فتبعصون | | حماس مستند | وسيشب وان |

The majority of leases of land and buildings are subject to rent reviews.

HOWEG ON THE ACCOUNTS (continued)

34. GROUP CASE FLOW STATEMENT

| (a) | Recoacilistion of operating profit | | |
|-------|--|-------------------|---|
| " (T) | to net cash inflow from operating | | |
| | activities | 1992 | 1991 |
| | | £m | 2.13 |
| | | | to the |
| | Operating profit | 55,6 | 46.9 |
| | Net decrease in accrued interest | (13,2) | (26,2) |
| | and expenses payable Net decrease in income received | XXXXX | \#9. <i>43</i> |
| | in advance | (7.1) | (4,0) |
| | det increase in provisions for | 11451 | (4141 |
| | bad and doubtful debts | 19.6 | 22,0 |
| | Depreciation | 44,9 | 24.6 |
| | Government grants | (0.9) | (0.9) |
| | Leasing earnings equalination | (6,9) | (2,4) |
| | • • | | |
| | Net cash flow from trading activities | 92.0 | 62, O |
| | Net increase in creditors | 24.2 | 32.4 |
| | | | |
| | Net increase in advances to customers | (00 7) | (402 0) |
| | and other accounts | (89.7) | (426,7) |
| | Net (decrease)/increase in deposit | | |
| | and other accounts | (9.2) | 371.0 |
| | | - | |
| | Net cash inflow from operating activitie | a 17.3 | 38.7 |
| | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| | į, s vardas var | | |
| (b) | Analysis of changes in share | | |
| | capital during the year | <u>1992</u> £m | 1991 |
| | | £m | £m |
| | | ,,,, | 344 45 |
| | Balance at 1st Jaguary | (41.4) | (41.4) |
| | Issue of share capital | (15.0) | - |
| | | | |
| | Balance at 31st December | (56.4) | (41.4) |
| | | : | |
| (a) | Analysis of changes in cash and | 1 | |
| | cash equivalents during the year | 1992 | 1991 |
| | | £m | £m |
| | | N/. 20.0 | 0.1 |
| | Balance at 1st January | 29.9 | 21.0 |
| | Met cash (outflow)/inflow | (7.9) | 8.9 |
| | | · ~ ~ ~ | *************************************** |
| | Palance at 31st December | 22.0 | 29.9 |
| | | COLUMN TO SERVICE | *************************************** |
| | and the second of the second o | continued. | ***** |

MOTES ON THE ACCOUNTS (continued)

24. GROUP CASE FLOW STATEMENT (continued)

| (4) | Analysis of the balances of cash and cash equivalents as shown in the balance sheet | 1952 <u>im</u> | <u>1991</u> | <u>1990</u> <u>≆n</u> i |
|-----|---|-------------------|-------------|----------------------------|
| | Cash and balances with banks | 19.0 | 16,4 | 16,2 |
| | Money at call and short notice | 3.0 | 13.5 | 4.8 |
| | | 22.0 | 29,9 | 24,6 |

25. APPROVAL OF ACCOUNTS

The Group s jounts, which have been prepared in accordance with the special provisions of PART VII of the Companies Act 1985 relating to Banking Groups and in accordance with applicable Accounting Standards, were approved by the Directors on 25th March 1993.

26. PARENT UNDERTAKING

The ultimate parent undertaking is the Governor and Company of the Bank of Scotland constituted by Act of the Scotland Parliament in 1695. Copies of Bank of Scotland's accounts can be obtained from The Mound, Edinburgh.

SUBSIDIARY AND ASSOCIATED UNDERTAKINGS AS AT 31st DECEMBER 1992

| PRINCIPAL OPERATING SUBSIDIARY UNDERTAKINGS | Percentage of equity capital and voting rights held by NWS BANK plc | Principal activity | Accou refer da | ence |
|---|---|------------------------|----------------------|-----------|
| Capital Incentives pl | .c 100 | Promotional incentives | 31st | December |
| Godfrey Davis (Contra | act | | | |
| Hire) Limited | 100 | Contract hire | 31st | December |
| Equity Bank Limited | 100 | Banking | | December |
| *Flexifly Limited | 100 | Leasing | | February |
| *Glosstrips Limited | 100 | Leasing | | February |
| IBOS Finance Limited | 100 | Leasing | 31st | December |
| IBOS Meadowhall | | Froperty | | |
| Investments Limited | 100 | investment | | September |
| NWS Agencies Limited | 100 | Treasury | 31st | December |
| *************************************** | | services | | |
| NWS Contract Hire Li | nited 100 | Contract hire | 31,st | December |
| NWS Property Investm | ents | Property | | |
| Limited | 100 | investment | 3)st | December |
| NWS Property Investm | ents | Property | | |
| (3) Limited | 100 | investment | | March |
| *NWS Trust Limited | 100 | Finance | | December |
| NWS 1 Limited | 100 | Leasing | | January |
| NWS 3 Limited | 100 | Leasing | | March |
| NWS 4 Limited | 100 | Leasing | | April |
| NWS 5 Limited | 100 | Leasing | 31st | |
| NWS 6 Limited | 100 | Leasing | 30th | |
| NWS 7 Limited | 100 | Leasing | | July |
| *NWS 8 Limited | 100 | Leasing | | August |
| NWS 9 Limited | 100 | Leasing | | September |
| NWS 10 Limited | 100 | Leasing | | October |
| NWS 11 Limited | 100 | Leasing | | November |
| *NWS 12 Limited | 100 | Leasing | 31st | December |
| *Seaforth Maritime | | · | | |
| (Highlander) Limite | d 100 | Leasing | 28th | February |
| *Seaforth Maritime | | * | | |
| (Jarl) Limited | 100 | Leasing | 28th | February |
| The Mortgage Busines | s pic 100 | Mortgage | 31st | March |
| The Motodade permen | 0 F-0 -11 | loans | | |
| Tower Hill Property | | Property | | |
| Investments (1) Lin | ited 90 | investment | . 31st | January |
| Tower Hill Property | | Property | | |
| Investments (7) Lin | nited 90 | investment | 31st | July |
| Tower Hill Property | | Property | | - |
| TOMEL UTIT ETOPETCA | mited 90 | investment | 31st | October |
| Investments (10) Li | .HI4.CCM 2V | | | , |

NWS BANK pic and each of the above subsidiary undertakings are registered in England and Wales with the exception of Equity Bank Limited which is incorporated in Eire and those marked * which are registered in Scotland.

continued

SUBCIDIARY AND ASSOCIATED UNDERTAKINGS AS AT 31st DECEMBER 1992 (continued)

| eq an ri | rcentage of uity capital d voting ghts held by S BANK plc | Accounting reference date |
|--|---|--------------------------------|
| associated undertakings | | |
| Automobile Association Financial Services Limited | 50 | 31st December |
| Leeds Permanent Financial Services Limited | 50 | 30th September |
| Ruby Aircraft Leasing And Trading Limited | 20 | 31st March |
| Sapphire Aircraft Leasing And Trading Limited *Owen Owen Finance Limited | 20 50 | 31st March 31st December |
| *Renault Financial Services Limited *NFU Mutual Finance Limited | 50 80 | 31st December 31st December |

All associated companies are registered in England and Wales.

*Although NWS BANK plc owns more than 50% of the total equity of these companies, the voting rights attached to these holdings represent only 50% of the total voting rights and accordingly, in the absence of control, these companies are accounted for as if they are associated undertakings. Fractions of a percent in the equity capital have been rounded in the above disclosure.

JOINT VENTURE

The company has a 50% involvement in a joint venture, AA Financial Services, which has an accounting reference date of 31st December and whose principal place of business is NWS Howse, City Road, Chester.