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**Central Garage (Surrey) Limited**

**Report and Accounts**  
**January 31, 1985**



**Arthur Young**

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Chartered Accountants London



CENTRAL GARAGE (SURREY) LIMITED

1.

DIRECTORS' REPORT

The directors submit their report and accounts for the year ended January 31, 1985.

Results and dividends

The profit on ordinary activities for the period after taxation was £12,851 before crediting amortisation of the revaluation surplus of £1,731.

The directors recommend the payment of a dividend of £6,425 which leaves a profit of £87,083 to be retained.

Review of the business

The company's principal activity during the year was the sale and servicing of motor cars and the provision of ancillary services.

Directors and their interests

The directors who served during the year were:

H. D. Duemke	
V. W. Duemke	
C. L. Roberts	
F. F. Whipp	
M. Duemke	(Appointed January 27, 1984)
Chai Fook Loong	(Appointed June 20, 1984)

The directors had disclosable interests in the shares of the group as follows:

<u>Ordinary shares in William Jacks PLC</u>		
	<u>January 31, 1985</u>	<u>January 1, 1984</u>
C. L. Roberts	3,022	1,511
V. W. Duemke	834	417
F. F. Whipp	-	10,000
M. Duemke	100	50

H. D. Duemke and Chai Fook Loong are also directors of William Jacks PLC.

CENTRAL GARAGE (SURREY) LIMITED

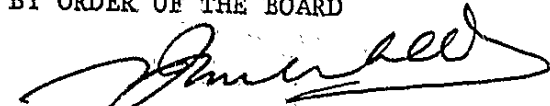
2.

DIRECTORS' REPORT  
(continued)

Auditors

A resolution to reappoint Arthur Young (formerly Arthur Young McClelland Moores & Co.) as auditors will be put to the members at the Annual General Meeting.

BY ORDER OF THE BOARD



V. J. MITCHELL  
Secretary

April 30, 1985



A MEMBER OF ARTHUR YOUNG INTERNATIONAL

3.

# Arthur Young

Chartered Accountants  
Rolls House, 7 Rolls Buildings,  
Fetter Lane, London EC4A 1NH

## REPORT OF THE AUDITORS TO THE MEMBERS OF CENTRAL GARAGE (SURREY) LIMITED

We have audited the accounts on pages 4 to 13 in accordance with approved auditing standards.

In our opinion the accounts, which have been prepared under the historical cost convention, modified to include the revaluation of freehold land and buildings, give a true and fair view of the state of the company's affairs at January 31, 1985 and of its profit and source and application of funds for the year then ended and comply with the Companies Acts 1948 to 1981.

*Arthur Young*

ARTHUR YOUNG

April 30, 1985

CENTRAL GARAGE (SURREY) LIMITED

4.

PROFIT AND LOSS ACCOUNT  
FOR THE YEAR ENDED JANUARY 31, 1985

	<u>Notes</u>	<u>Year to</u> <u>January 31,</u> <u>1985</u> <u>£</u>	<u>Thirteen</u> <u>months to</u> <u>January 31,</u> <u>1984</u> <u>£</u>
Turnover	2	5,649,302	5,612,770
Cost of sales		(5,370,770)	(5,307,216)
		<u>278,532</u>	<u>305,554</u>
Administrative expenses		(211,767)	(226,804)
Operating profit	3	<u>66,765</u>	<u>78,750</u>
Interest payable	5	(52,343)	(45,467)
Profit on ordinary activities before taxation		<u>14,422</u>	<u>33,283</u>
Tax on profit on ordinary activities	6	(1,571)	(7,317)
Profit on ordinary activities after taxation		<u>12,851</u>	<u>25,966</u>
Dividends		(6,425)	(17,000)
		<u>6,426</u>	<u>8,966</u>
Amortisation of revaluation surplus		<u>1,731</u>	<u>1,862</u>
		<u>8,157</u>	<u>10,828</u>
Retained profit brought forward		78,926	68,098
Retained profit carried forward		<u>£ 87,083</u> <u>=====</u>	<u>£ 78,926</u> <u>=====</u>

The notes on pages 7 to 13 form part of these accounts

CENTRAL GARAGE (SURREY) LIMITED

5.

BALANCE SHEET AT JANUARY 31, 1985

	<u>Notes</u>	£	<u>1985</u> £	<u>1984</u> £
Fixed assets:				
Tangible assets	7		306,369	304,357
Current assets:				
Stocks	8	422,977		289,717
Debtors	9	236,470		241,395
Cash at bank and in hand		363		363
		659,810		531,475
Creditors: amounts falling due within one year	10	(695,996)		(567,203)
Net current liabilities			(36,186)	(35,728)
Total assets less current liabilities			270,183	268,629
Creditors: amounts falling due after more than one year:				
Loans and hire purchase creditors	11		(9,729)	(12,815)
			260,454	255,814
Provision for liabilities and charges:				
Deferred taxation	12		(3,626)	(5,412)
			£256,828	£250,402
Capital and reserves:				
Called up share capital	13		28,509	28,509
Revaluation reserve	14		141,236	142,967
Profit and loss account			87,083	78,926

C. L. ROBERTS

H. D. DUEMKE

April 30, 1985

Directors

£256,828

£250,402

The notes on pages 7 to 13 form part of these accounts

CENTRAL GARAGE (SURREY) LIMITED

6.

STATEMENT OF SOURCE AND APPLICATION OF FUNDS  
FOR THE YEAR ENDED JANUARY 31, 1985

	Year to January 31, 1985	Thirteen months to January 31, 1984
£	£	£
Source of funds:		
Profit on ordinary activities before taxation	14,422	33,283
Adjustment for item not involving the movement of funds:		
Depreciation	17,593	16,912
Loss on disposal of fixed assets	109	-
Total generated from operations	32,124	50,195
Funds from other sources:		
Proceeds of sale of tangible fixed assets	400	1,600
Total sources	32,524	51,795
Application of funds:		
Dividend paid	(17,000)	(81,000)
Current instalments due on loans	(3,086)	(3,326)
Purchase of tangible fixed assets	(20,114)	(24,486)
	(40,200)	(108,812)
Working capital - decrease	£ (7,676)	£(57,017)
Components of decrease in working capital:		
Stocks	133,260	41,734
Debtors	(1,395)	118,231
Creditors	(9,954)	131,668
Balances with holding company	(45,751)	(50,540)
Balances with fellow subsidiaries	(18,775)	4,873
	57,385	245,966
Movement in net liquid funds:		
Cash in hand	-	(13,383)
Bank overdraft	(65,061)	(289,600)
	(65,061)	(302,983)
	£ (7,676)	£(57,017)

The notes on pages 7 to 13 form part of these accounts

NOTES TO THE ACCOUNTS AT JANUARY 31, 1985

These accounts take into consideration events occurring between January 31, 1985 and April 30, 1985, the date of approval of the accounts by the board of directors, have been included in the accounts to the extent that it is required by Statement of Standard Accounting Practice No. 17.

1. Accounting policies

Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is defined as follows:

- |             |   |
|-------------|---|
| Cars        | - the actual amount paid to date for each car   |
| Spare parts | - Invoiced cost on a first-in, first-out basis. |

Depreciation

Depreciation is provided on all fixed assets, other than freehold land, at the rates calculated to write off the cost or valuation, less estimated residual value, of each asset over its expected useful life, as follows:

- |  |                        |
|--|------------------------|
| Freehold buildings                       | - 50 years             |
| Leasehold land and buildings             | - period of the lease  |
| Motor vehicles                           | - 25% reducing balance |
| Plant, equipment, furniture and fittings | - 15% reducing balance |

That part of the depreciation charge of revalued assets which relates to the surplus over cost is transferred from revaluation reserve to profit and loss.

Deferred taxation

Deferred taxation is provided on the liability method on all short term timing differences. Provision is also made for long term timing differences except those which are not expected to reverse in the future.

Advance corporation tax surrendered by the holding company is carried forward to the extent that it is anticipated it will be recovered against future mainstream corporation tax liabilities.

2. Turnover

Turnover represents invoiced sales of goods and services, after deducting cash discounts, commissions and value added tax.



CENTRAL GARAGE (SURREY) LIMITED

8.

NOTES TO THE ACCOUNTS AT JANUARY 31, 1985  
(continued)

3. Operating profit

	Year to January 31, 1985 £	Thirteen months to January 31, 1984 £
(a) This is stated after charging:		
Directors' remuneration (see below)	161,179	145,598
Auditors' remuneration	6,650	6,200
Depreciation	17,593	16,912
Head office management fee	10,000	20,000
	=====	=====
(b) Directors' remuneration:		
Fees	750	750
Other emoluments (including pension contributions)	160,429	144,848
	=====	=====
	£161,179	£145,598
	=====	=====
Emoluments of the highest paid director	£ 51,857	£ 50,965
	=====	=====

The number of other directors whose emoluments fell within the ranges below were:

	Year to January 31, 1985 No.	Thirteen months to January 31, 1984 No.
£ 0 to £ 5,000	1	1
£ 5,001 to £10,000	-	1
£10,001 to £15,000	-	-
£15,001 to £20,000	1	-
£20,001 to £25,000	-	1
£25,001 to £30,000	3	2

4. Staff costs

	Year to January 31, 1985 £	Thirteen months to January 31, 1984 £
Wages and salaries	298,451	195,714
Social Security costs	34,038	38,035
Other pension costs	13,124	10,115
	=====	=====
	£345,613	£243,864
	=====	=====

CENTRAL GARAGE (SURREY) LIMITED

9.

NOTES TO THE ACCOUNTS AT JANUARY 31, 1985  
(continued)

4. Staff costs  
(continued)

The average weekly number of employees during the year was made up as follows:

	Year to January 31, 1985 <u>No.</u>	Thirteen months to January 31, 1984 <u>No.</u>
Management	3	3
Sales and service	30	17
Administrative and clerical	18	18
	--	--
	51	38
	==	==

5. Interest payable

	Year to January 31, 1985 <u>£</u>	Thirteen months to January 31, 1984 <u>£</u>
Bank overdraft	26,917	45,003
Loan interest	21,331	464
Interest charged by group companies	4,095	-
	-----	-----
	£52,343	£45,467
	=====	=====

6. Tax on profit on ordinary activities

The corporation tax charge for the year has been computed using a composite rate which reflects the different rates that prevailed during the year.

	Year to January 31, 1985 <u>£</u>	Thirteen months to January 31, 1984 <u>£</u>
U.K. corporation tax at 45.82% (1984 - 50.33%)	(969)	-
Amount payable to a group company:		
- for losses surrendered	(549)	(4,673)
- for ACT surrendered	(1,839)	-
Deferred taxation	(961)	(2,950)
Taxation overprovided in previous years:		
Deferred taxation	2,747	306
	-----	-----
	£(1,571)	£(7,317)
	=====	=====

CENTRAL GARAGE (SURREY) LIMITED

10.

NOTES TO THE ACCOUNTS AT JANUARY 31, 1985  
(continued)

7. Tangible fixed assets

	<u>Land and buildings</u>		<u>Plant, equipment, furniture and fittings</u>	<u>Motor vehicles</u>	<u>Total</u>
	<u>Freehold</u>	<u>Short leasehold</u>			
	£	£	£	£	£
Cost or valuation:					
At February 1, 1984	243,584	19,138	96,353	19,675	378,750
Additions	-	1,678	10,627	7,809	20,114
Disposals	-	-	-	(2,232)	(2,232)
At January 31, 1985	243,584	20,816	106,980	25,252	396,632
Depreciation:					
At February 1, 1984	3,967	5,083	53,740	11,603	74,393
Provided during year	3,664	2,082	7,986	3,861	17,593
Disposals	-	-	-	(1,723)	(1,723)
At January 31, 1985	7,631	7,165	61,726	13,741	90,263
Net book values:					
At January 31, 1985	£235,953	£13,651	£45,254	£11,511	£306,369
At February 1, 1984	£239,617	£14,055	£42,613	£ 8,072	£304,357

For the freehold land and buildings included at valuation:

	£
Historical cost:	
At February 1, 1984	128,841
Additions in the year	-
At January 31, 1985	128,841
Depreciation based on cost:	
At February 1, 1984	32,191
Charge for the year	1,933
At January 31, 1985	34,124
Net historical cost value:	
At January 31, 1985	£ 94,717
At February 1, 1984	£ 96,650

The freehold land and buildings were valued at December 31, 1982 on an open market basis at an amount of £243,140.

CENTRAL GARAGE (SURREY) LIMITED

11.

NOTES TO THE ACCOUNTS AT JANUARY 31, 1985  
(continued)8. Stocks

	<u>1985</u> £	<u>1984</u> £
Stocks comprise:		
Motor vehicles	314,207	204,595
Spare parts	107,966	85,122
	<u>£422,173</u>	<u>£289,717</u>

9. Debtors

	<u>1985</u> £	<u>1984</u> £
Trade debtors	113,353	109,462
Amounts due from fellow subsidiaries	8,473	12,003
Other debtors	104,100	108,325
Prepayments	10,544	11,605
	<u>£236,470</u>	<u>£241,395</u>

10. Creditors: amounts falling due within one year

	<u>1985</u> £	<u>1984</u> £
Current instalments due on loans	3,086	3,086
Bank overdraft	354,661	289,600
Trade creditors	91,204	63,242
Amounts due to fellow subsidiaries	16,137	343
Amounts due to holding company	172,343	124,753
Dividend payable	6,425	17,000
Taxation and social security	36,764	40,250
Other creditors	805	12,341
Accruals	14,571	16,588
	<u>£695,996</u>	<u>£567,203</u>

11. Loans and hire purchase creditors

	<u>1985</u> £	<u>1984</u> £
7% secured loan (repayable in quarterly instalments of £250)	5,000	6,000
Hire purchase creditors	7,815	9,901
	<u>12,815</u>	<u>15,901</u>
Less: current instalments due (see note 10)	<u>(3,086)</u>	<u>(3,086)</u>
	<u>£ 9,729</u>	<u>£ 12,815</u>

CENTRAL GARAGE (SURREY) LIMITED

12.

NOTES TO THE ACCOUNTS AT JANUARY 31, 1985  
(continued)11. Loans and hire purchase creditors  
(continued)

The loan is secured by a first mortgage on the freehold land and buildings situated at 22 Portsmouth Road, Cobham, Surrey.

12. Deferred taxation

Deferred taxation provided in the accounts and the potential amounts, including the amounts for which provision has been made, are set out below:

	<u>Provision</u>		<u>Potential</u>	
	<u>1985</u>	<u>1984</u>	<u>1985</u>	<u>1984</u>
	£	£	£	£
Capital allowances in advance of depreciation	13,669	12,791	13,669	12,791
Less advance corporation tax	10,043	7,379	10,043	7,379
	-----	-----	-----	-----
	3,626	5,412	3,626	5,412
Taxation on valuation surplus	-	-	34,423	34,423
	-----	-----	-----	-----
	£ 3,626	£ 5,412	£38,049	£39,835
	=====	=====	=====	=====

Where applicable, provision has been made at the rate expected to be prevailing when the timing differences reverse. 1985 - 40.83% (1984 - 52%).

13. Called up share capital

	<u>1985</u>	<u>1984</u>
Authorised:		
Ordinary shares of £1 each	£ 29,500	£ 29,500
	=====	=====
Issued and fully paid:		
Ordinary shares of £1 each	£ 28,509	£ 28,509
	=====	=====

14. Revaluation reserve

	<u>1985</u>	<u>1984</u>
	£	£
At February 1, 1984	142,967	144,829
Amortisation for the year	(1,731)	(1,862)
	-----	-----
At January 31, 1985	£141,236	£142,967
	=====	=====

CENTRAL GARAGE (SURREY) LIMITED

13.

NOTES TO THE ACCOUNTS AT JANUARY 31, 1985  
(continued)

15. Contingent liabilities

The company has given an unlimited guarantee jointly and severally with certain other group companies to secure a bank overdraft facility for all companies involved. At January 31, 1984 the facility, which amounted to £1,500,000 (1984 - £1,500,000), was utilised to the extent of £461,291 (1984 - £1,460,342).

16. Ultimate holding company

The ultimate holding company is Johan Holdings Berhad, a company incorporated in Malaysia.