THOMAS DE LA RUE INTERNATIONAL LIMITED (Company Number: 355881)

DIRECTORS' REPORT AND ACCOUNTS

31 MARCH 1994



#### DIRECTORS' REPORT

The Directors submit their report together with the audited financial statements for the year ended 31 March 1994.

#### PRINCIPAL ACTIVITY

The Company is a holding company with interests in the United Kingdom and overseas in security printing and other ancillary activities.

#### RESULTS AND DIVIDEND

The loss on ordinary activities after taxation amounted to £8,697,000 (1993 profit £270,000). The Directors recommend the payment of a final dividend of £36,500,000 (1993 £31,500,000). The retained loss for the year of £45,197,000 (1993 loss £31,230,000) has been transferred to reserves.

#### **REVIEW OF BUSINESS**

The Company derives its income mainly through dividends from its subsidiaries and associated companies.

#### **FUTURE DEVELOPMENTS**

The Company will continue to operate in accordance with its principal activities.

#### **FIXED ASSETS**

Significant movements in fixed assets are explained in Notes 6 and 7 to the accounts.

#### **DIRECTORS**

The names of the Directors holding office during the year were as follows:

S A Field L G Cullen

#### **DIRECTORS' INTERESTS**

At 31 March 1994 no Directors or members of their families, as defined by the Companies Act 1985, held any beneficial interests in shares of any member of the group other than the ultimate parent undertaking, De La Rue plc. The holdings of L G Cullen in shares of the ultimate parent undertaking are as shown in that company's accounts. The holdings of the other Director are as follows:

	Own & Family Interest Ordinary Shares			Executive Share Option Scheme		Savings Related Share Option Scheme	
	31 March 1994	1 April 1993	31 March 1994	1 April 1993	31 March 1994	1 April 1993	
S A Field	1,770	1,772	10,000	25,324	7,142	7,142	

Options under the Savings Related Share Option Scheme are exercisable at various dates up to August 1999 at prices ranging between 203.23p and 359p. Those under the Executive Share Option Scheme are exercisable at various dates up to November 2001 at a price of 449p.

# **DIRECTORS' REPORT (CONTINUED)**

#### **INSURANCE**

The Company carries Directors' and Officers' Liability insurance as permitted by the Companies Act 1985.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **AUDITORS**

The auditors, Price Waterhouse, have indicated their willingness to continue in office and as permitted by S386 of the Companies Act 1985, shall remain as auditors of the Company until the Company shall otherwise determine in a General Meeting.

By Order of the Board

S A FIELD Şecţetary

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Registered Office: 6 Agar Street London WC2N 4DE

# Price Waterhouse



# AUDITORS' REPORT TO THE MEMBERS OF THOMAS DE LA RUE INTERNATIONAL LIMITED

We have audited the financial statements on pages 4 to 13 which have been prepared under the historical cost convention and the accounting policies set out on page 6.

#### Respective responsibilities of Directors and Auditors

As described on page 2 the Company's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at 31 March 1994 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PRICE WATERHOUSE Chartered Accountants and Registered Auditors

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Piny 1994

Offices at Aherdeon, Burringham, Briston, Cardiff, Edinburgh, Brasquik, Hulf, Lendin, Elementer, Energiant, Eardin, Manchester, Modiestero, gh. Newcaste, Notlingham, Rediding St. Alburis, Ocusthampton and Windson.

The partnership a principal place of bosiness is at Scrithwark Towers, 02 London Bridge Street, London SE1 95Y where a lost or the partners in names is available for imperior. The farm is authorised by the Institute of Charlesed Acquisitants in England and Wides to Corry on investment business.

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 1994

	<u>1994</u> £'000	<u>1993</u> £'000
Administrative expenses	(357)	(80)
OPERATING LOSS - continuing operations	(357)	(80)
Loss on the sale or termination of businesses (Note 3) Provision for losses on the disposal of properties (Note 3) Income from shares in group undertakings Income from shares in associated undertakings Interest receivable (Note 4)	(25,752) (2,928) 21,061 229 1,131	(134) - 1,530 261 1,094
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	(6,616)	2,671
Tax on (loss)/profit on ordinary activities (Note 5)	(2,081)	(2,401)
(LOSS)/PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	(8,697)	270
Dividend	(36,500)	(31,500)
TRANSFERRED FROM RESERVES (Note 15)	(45,197)	(31,230)

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

The Company had no recognised gains or losses other than its loss of £8,697,000 for the year (1993 profit of £270,000).

# NOTE OF HISTORICAL COST PROFITS AND LOSSES

There were no material differences between the results as disclosed in the profit and loss account and the results on an unmodified historical cost basis.

# BALANCE SHEET AT 31 MARCH 1994

	1994	<u>1993</u>
FIXED ASSETS	€,000	5,000
Tangible assets (Note 6) Investments (Note 7)	214,054	211,088
	214,054	211,088
CURRENT ASSETS		
Debtors - due within one year (Note 10) Debtors - due after one year (Note 10) Cash at bank and in hand	1,789 32,254 427	5,564 6,724 341
	34,470	12,629
CREDITORS - Amounts due within one year (Note 11)	(6,395)	(7,553)
HEY CURRENT ASSETS	28,075	5,076
TOTAL ASSETS LESS CURRENT LIABILITIES CREDITORS - Amounts due	242,129	216,164
after one year (Note 12)	(106,432)	(60,845)
PROVISIONS FOR LIABILITIES AND CHARGES (Note 13)	(3,676)	(1,256)
NET ASSETS	132,021	154,063
CAPITAL AND RESERVES		
Cailed up share capital (Note 14) Share premium account (Note 15) Profit and loss account (Note 15)	2,500 1,500	2,500 1,500
Other reserves (Note 15) Revaluation reserve (Note 15)	39,869 88,152	61,911 88,152
SHAREHOLDERS' FUNDS	132,021	154,063

APPROVED BY THE BOARD ON

SA Field DIRECTOR

#### NOTES TO THE ACCOUNTS - 31 MARCH 1994

# 1 ACCOUNTING POLICIES

#### (a) Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards, as amended for the valuation of the Company's fixed asset investments.

# (b) Consolidation of subsidizries

Subsidiaries make up accounts to 31 March each year except in the case of one subsidiary which makes up its accounts to 31 January. Consolidated accounts have not been prepared as the Company is a wholly owned subsidiary of another body corporate incorporated in the United Kingdom.

#### (c) Associated undertakings

A company is treated as an associated undertaking if it is not a subsidiary and if the company holds not less than 20 per cent of the equity as a long term investment and exercises a significant influence on management.

#### (d) Foreign currencies

Amounts receivable from overseas subsidiaries are translated into sterling at the appropriate year-end rates of exchange. Exchange gains and losses on translating foreign currency amounts are included in operating trading profit.

#### (e) Depreciation

Tangible fixed assets are stated at cost, less depreciation.

#### (f) Taxation

Deferred taxation is accounted for in respect of timing differences between profit as computed for taxation purposes and profit as stated in the accounts, to the extent that such differences are expected to reverse in the foreseeable future.

No provision is made for additional taxation which would be payable in the event of profits retained by overseas subsidiaries being remitted as dividends.

#### (g) Investments

Investments are stated at cost or valuation in the balance sheet, less provision for any permanent diminution in the underlying net asset value of the investment.

# NOTES TO THE ACCOUNTS - 31 MARCH 1994 (CONTINUED)

#### 2 DIRECTORS' EMOLUMENTS

No Director received any emoluments in their capacity as a Director of the Company.

There are no amployed by the Company.

# 3 EXCEPTIONS .MS

EAGEF HG .mo	<u>1994</u> £'000	<u>1993</u> £'000
Loss on the sale or termination of discontinued businesses Provision for losses on the disposal of properties	25,752 2,928	134
	28,600	134

The loss on the sale or termination of discontinued businesses includes a profit of £614,000 on the sale of Lethaby Numbering Systems Limited, a loss of £3,211,000 arising on the write off of a debtor relating to a business previously disposed of and a loss of £23,155,100 arising on the liquidation of a dormant subsidiary.

Provision has been made to cover the expected loss on the disposal of one of the Company's leasehold properties which is surplus to requirements.

# 4 INTEREST RECEIVABLE

		<u>1994</u> £'000	<u>1993</u> £'000
	Interest receivable from group undertakings External interest receivable	1,115 16	1,094
		1,131	1,094
		an account	
5	TAX	<u>1994</u> £'000	<u>1993</u> £'000
	UK Corporation tax at 33% (1993 33%) Deferred tax Less: double taxation relief	1,542 2,420 	377 1,014 <u>(156</u> )
	Overseas tax	3,962 1,192	1,235 <u>1,166</u>
	Adjustments in respect of prior years	5,154 ( <u>3,073</u> )	2,401
		2,081	2,401

Overseas taxation arises from the payment of dividends by subsidiaries. There was no taxation attributable to the exceptional items as shown in note 3.

# NOTES TO THE ACCOUNTS - 31 MARCH 1994 (CONTINUED)

#### 6 TANGIBLE ASSETS

Valuation at 31 March 1994

7

			Long
			Leasehold
			property
			£.000
Cost			2000
At 1 April 1993 and 31 March 1994			4
At 1 April 1995 and 51 March 1994			•
			-
Accumulated depreciation			
At 1 April 1993 and 31 March 1994			1
Net book value			
At 1 April 1993 and 31 March 1994			-
			Herman
INVESTMENTS			
INVESTMENTS		Investments in	
	t		
	Investments in	Associated	
	subsidiaries	companies	<u>Total</u>
	€,000	£,000	£,000
Valuation at 1 April 1993	208,506	2,582	211,088
Additions	29,227	301	29,528
Disposals	(26,530)	(32)	(26,562)
# 1- ft = ##1-	Caracana.		

The Directors have valued the fixed asset investments of the Company at 31 March 1994 on an earnings basis and this valuation has been incorporated in the financial statements, in order to reflect the underlying value of the investments to the Company.

211,203

214,054

Details of the Company's subsidiaries and associated undertakings are shown in notes 8 and 9 respectively.

# NOTES TO THE ACCOUNTS - 31 MARCH 1994 (CONTINUED)

#### 8 SUBSIDIARY UNDERTAKINGS

The following information deals only with those subsidiaries which, in the opinion of the Directors, principally affected the profit or the amount of assets of the Thomas De La Rue International group. The subsidiaries operate in security printing and other ancillary activities.

Proportion of nominal value of issued shares Country of Incorporation/ held by the company Name of subsidiary undertaking United Kingdom 100% De La Rue Holographics Limited Eire 100% Thomas De La Rue and Company (Ireland) Limited France 100% De La Rue Systems SA Spain 100% De La Rue Systems SA Switzerland 100% Thomas De La Rue AG United States of America 100% De La Rue Inc

In ail cases the class of shares is Ordinary (Common stock in De La Rue Inc).

# NOTES TO THE ACCOUNTS - 31 MARCH 1994 (CONTINUED)

# 9 ASSOCIATED UNDERTAKINGS

The company has the following investments in associated undertakings.

The companies operate in security printing and other ancillary activities.

(a)	Name of Associated undertaking	Country of Iricorporation	Class of Shares	Interest of Thomas De La Rue International Limited
	Nigerlan Security Printing and Minting Company Limited	Nicjeria	Ordinary	25%
	Year end: 31 December			
	Royal Mint Services Limited	United Kingdom	Ordinary	50%
	Year end: 31 March			
	Daq Electronics Inc	United States	Ordinary	33.33%
	Year end: 31 March			

(b) Through its 100% holding in Thomas De La Rue AG the company holds more than 10% of the equity share capital of the following companies:

	Country of	Class of	Interest of Thomas De La Rue
Name of Company	Incorporation	<u>Shares</u>	International Limited
Churchfelle (BVI) Limited	British Virgin Islands	Ordinary	50%
De La Rue Giori AG	Switzerland	Ordinary	50%
Koenig & Bauer AG	Germany	Ordinary	12.5%
Fldink	Switzerland	Ordinary	33.33%

# THOMAS DE LA RUE INTERNATIONAL LIMITED NOTES TO THE ACCOUNTS - 31 MARCH 1994 (CONTINUED)

# 10 DEBTORS

	Amounts due within one year		
		<u>1994</u> £'000	<u>1993</u> £'000
	Trade debtors  Amounts owed by group undertakings  Amounts owed by associated undertakings  Other debtors	1,764 	265 2,088 3,211
		1,789	5,564
	Amounts due after one year		
	Amounts owed by group undertakings	32,254	6,724
		; 1173,434 (T. 117)	
11	CREDITORS - Amounts due within one year		
		<u>1994</u> £'000	<u>1993</u> £'000
	Amounts owed to group undertakings Taxation	100 2.997	100 7,163
	Other creditors	3,298	290
		6,395	7,553
		,	-
12	CREDITORS - Amounts due after one year	<u>1994</u> £'000	<u>1993</u> £'000
	Amounts owed to group undertakings	106,432	60,845

# NOTES TO THE ACCOUNTS - 31 MARCH 1994 (CONTINUED)

# 13 PROVISIONS FOR LIABILITIES AND CHARGES

	Deferred <u>taxation</u> £'000
At 1 April 1993 Provided in year	1,256 <u>2,420</u>
At 31 March 1994	3,676

The deferred taxation reflects provision for short term timing differences (full potential liability £3,676,000).

# 14 CALLED UP SHARE CAPITAL

neceniec	Chara	Drofit	
Allotted and fully paid: Ordinary shares of £1 each			2,500,000
			***********
Authorised: Ordinary shares of £1 each			2,500,000
			3

1994 and 1993

15	RESERVES	Share premium <u>account</u> £'000	Profit and loss account £'000	Other reserves	Revaluation reserve
	At 1 April 1993 Loss for the year Transfer Capital contribution	1,500 - - -	(45,197) 45,197	61,911 (45,197) 23,155	88,152 - - -
	At 31 March 1994	1,500	•	39,869	88,152

In presenting the figures for the Company's investments in subsidiary and associated undertakings the Directors have adopted the alternative accounting rules under the terms of schedule 4 Part II Section C to the Companies Act 1985.

Accordingly and as provided in S275 of the Companies Act 1985, any diminution in value of investments in subsidiary and associated undertakings, included in the overail net valuation surplus of £88,152,000, does not fall to be treated as a realised loss and therefore is not regarded as reducing distributable reserves.

During the year the Company received a capital contribution of £23,155,000 which has been included within other distributable reserves.

# NOTES TO THE ACCOUNTS - 31 MARCH 1994 (CONTINUED)

#### 16 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	<u>1994</u> £'000	£.000 1883
(Loss)/profit for the year Dividends	(8,697) ( <u>36,500</u> )	270 ( <u>31,500</u> )
	(45,197)	(31,230)
Capital contribution	<u>23,155</u>	
Net reduction to shareholders' funds Opening shareholders' funds	(22,042) 154,063	(31,230) 185,293
Closing shareholders' funds	132,021	154,063

# 17 ULTIMATE PARENT UNDERTAKING AND CASH FLOW STATEMENT

The ultimate parent undertaking is De La Rue plc which is registered in England and Wales. The De La Rue group is the only group of which the Company is a member and for which group accounts are prepared. Copies of the group accounts are available from The Secretary of the Company at 6 Agar Street, London WC2N 4DE.

A statement on cash flow has been omitted as the Company has taken advantage of the dispensation available to companies for which a cash flow statement is disclosed in the consolidated accounts of the ultimate parent undertaking.