



FILE COPY

CERTIFICATE OF INCORPORATION ON RE-REGISTRATION OF A PUBLIC COMPANY AS A PRIVATE COMPANY

Company No. 347103

The Registrar of Companies for England/Wales hereby certifies that

ARRIVA PLC

formerly registered as a public company has this day been re-registered under the Companies Act 2006 as a private company is now incorporated under the name of

ARRIVA LIMITED

and that the company is limited by shares.

Its registered office is situated in England/Wales.

Given at Companies House on 29th January 2024



Companies House

MONDAY



ACO 29/01/2024 #57
COMPANIES HOUSE



THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES