COMPANY NUMBER 345727

ROLLS-ROYCE INDUSTRIAL & MARINE POWER LIMITED

Annual Report for the year ended 31 December 1999

Directors on

1 March 2000:

B J Finan

P Heiden

J Kempster

Secretaries:

B J Finan

J Warren

0272 22/06/00

Registered Office: Moor Lane, Derby DE24 8BJ

REPORT OF THE DIRECTORS

The directors present their Annual Report for the year ended 31 December 1999.

DIRECTORS RESPONSIBILITY FOR FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the Company and of its results for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- o prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company, and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

ACTIVITY

The Company did not trade during the year.

DIRECTORATE _

The directors of the Company during the year were as follows:

B J Finan

P Heiden

J Kempster

DIRECTORS' SHARE INTERESTS

None of directors, or their immediate family, had any beneficial interest in the shares of the Company during the year. The beneficial interests of directors holding office at 31 December 1999, including immediate family, in the ordinary share capital of Rolls-Royce plc are as follows:

	<u>HOLDINGS</u>			<u>OPTIONS</u>		
	<u>1.1.99</u>	<u>31.12.99</u>	<u>1. 1. 99</u>	<u>Granted</u>	Exercised	31.12.99
B J Finan	-	-	12,548	6,747	-	19,295
J Kempster	-	-	21,276	25,941	-	47,217

Mr Heiden is a member of Rolls-Royce plc Board of Directors; his Directors' interests are disclosed in that Company's Annual Report and Financial Statement.

<u>AUDITORS AND ANNUAL GENERAL MEETING</u>

The Company is dormant within the meaning of s.250 Companies Act 1985. In addition Elective Resolutions are in force to dispense with the obligations of laying the Annual Report before the Company in general meeting and holding Annual General Meetings.

By Order of the Board

J Warren Secretary 1 March 2000

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1999

The Company did not receive any income or incur any expenditure during the year and consequently has made neither profit nor loss.

BALANCE SHEET AT 31 DECEMBER 1999

	<u>note</u>	<u>1999</u> (£)	<u>1998</u> (£)
Current Assets			
Debtors - amounts owed by Group undertakings	3	<u>3,484,451</u>	<u>3,484,451</u>
Net Assets		<u>3,484,451</u>	<u>3,484,451</u>
Capital And Reserves			
Called up share capital Profit and Loss Account	4	926,100 <u>2,558,351</u>	926,100 <u>2,558,351</u>
Total Equity Shareholders' Funds		<u>3,484,451</u>	<u>3,484,451</u>

The Company was dormant within the meaning of Section 250, Companies Act 1985 throughout the accounting period ending at the date of this balance sheet.

These financial statements were approved by the Board of Directors on 1 March 2000, and signed on its behalf by :

B J Finan Director

The notes on page 6 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

1. <u>Principal Accounting Policies</u>

Basis of Accounting

These financial statements have been prepared on the historical cost basis and in accordance with applicable accounting standards.

2. <u>Directors Remuneration</u>

None of the directors received any separate remuneration from the Company in respect of their services to the Company.

3. <u>Debtors - amounts falling due within one year</u>

Amount owed by parent undertaking.

4.	Share Capital	<u>1999</u> (£)	<u>1998</u> (£)
	Authorised	(~)	(2)
	6,400,000 Ordinary shares of 0.25 each	<u>1,600,000</u>	<u>1,600,000</u>
	Issued and Fully Paid		
	3,704,000 Ordinary shares of 0.25p each	926,000	<u>926,000</u>

5. Staff Number and Costs

The average number of employees (including directors) employed by the Company during the year was as follows:

	<u>1999</u>	<u>1998</u>
United Kingdom	•	36
Overseas	-	_
Actual number of persons		
employed at 31 December	-	33

6. <u>Ultimate Parent Company</u>

The Company's ultimate parent company is Rolls-Royce plc which is incorporated in Great Britain and registered in England and Wales. Copies of the annual report of Rolls-Royce plc can be obtained from Rolls-Royce plc, PO Box 31, Moor Lane, Derby DE24 8BJ.