

BLUEPRINT Company Secretary

APPOINTMENT of director or secretary

288a

(NOT for resignation (use Form 288b) or change of particulars (use Form 288c))

Please complete in typescript, or in bold black capitals.

Company Number 345727 **CHFP055 ROLLS-ROYCE INDUSTRIAL & MARINE POWER LIMITED** Company Name in full Day Month Year Day Month Year Date of †Date of 3 1 0 1 2 2 0 0 0 8 9 5 3 appointment Birth Please mark the appropriate box. If appointment Appointment as director as secretary is as a director and secretary mark both boxes. **Appointment FCIS** NAME *Style / Title *Honours etc form Forename(s) John Emmerson Notes on completion WARREN appear on reverse. Surname **Previous** John Emmerson Forename(s) WARREN Previous Surname Usual residential 1 Gellesfield Chare address Whickham Newcastle upon Tyne **NE16 5TQ** Post town Postcode United Kingdom County / Region Country **British Chartered Secretary** †Business † Nationality occupation † Other directorships (See continuation sheet). (additional space overleaf) ** director / secretary of the above named company I consent to **Consent Signature** Date 4/2/02 A director, secretary etc must sign the form below. Voluntary details. † Directors only.
** Please delete as appropriate. **Date** Signed 4/2/02

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J R Ashfield/D Goma Company Secretariat

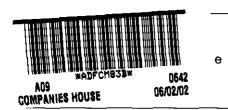
Rolls-Royce plc

PO Box 31

DE24 8BJ

Derby

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query



Form revised July 1998

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

Company Number

† Directors only.

†† Other directorships

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Current Directorships for John Emmerson WARREN
DEESIDE TITANIUM LIMITED
NEI (EXECUTIVE PENSION TRUSTEES) LIMITED
Oyster Lane Properties (Holdings) Limited
Oyster Lane Properties Limited
ROBERT HUDSON RALETRUX (MIDLANDS) LIMITED
ROLLS-ROYCE PENSION TRUST (NO.2) LIMITED
ROLLS-ROYCE PENSION TRUST LIMITED
SPARE IPG 18 LIMITED
Swindon Trading Estates Limited
Zulu Casting Processes Limited
Zulu Castings Limited
Past Directorships for John Emmerson WARREN
DATA SYSTEMS & SOLUTIONS LIMITED (26-Jan-1999)
REYROLLE (OVERSEAS PROJECTS) LIMITED (14-Jul-1998)
THE NUCLEAR POWER PLANT COMPANY LIMITED (03-Sep-1997)
TRT LIMITED (01-Aug-2000)
TRT LIMITED (24-Jul-2000)

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except;

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.