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WEDGWOOD FACTORY LIMITED

ACCOUNTS FOR THE YEAR ENDED  
31st JULY, 1973

ALEXANDER, SAGAR & CO.  
Chartered Accountants  
31 CLARENDON ROAD  
LEEDS LS2 9PE

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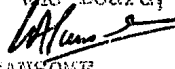
To all Shareholders

NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of the above Company will be held at the George Hotel, Nottingham on Friday, the 21st December, 1973 for the following purposes:-

1. To receive and consider the Report of the Directors and the Statement of Account for the year ended the 31st July, 1973.
2. To declare Dividends.
3. To re-elect Directors.
4. To authorise the Directors to fix the remuneration of the Auditors.
5. To transact any other ordinary business of the Company.

By Order of the Board,

  
R.A. SANSONG,

Secretary

23rd November, 1973.

INDISTINCT ORIGINAL

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METALLIFACTURE LIMITED  
REPORT AND ACCOUNTS FOR THE YEAR ENDED 31st JUNE, 1973

Directors

|                  |                    |
|------------------|--------------------|
| E.R. Chamberlain | (Chairman)         |
| G.D. Granger     | (Appointed 1.1.73) |
| W.B. Everington  | (Appointed 1.1.73) |
| J.E. Walters     | (Appointed 1.1.73) |
| E.H. Rowe        | (Appointed 1.1.73) |
| R.A. Sansome     | (Secretary)        |
| W.M. Granger     | (Resigned 1.1.73)  |
| E.C. Granger     | (Resigned 1.1.73)  |
| B.D. Granger     | (Resigned 1.1.73)  |

Registered Office - 31, Clarendon Road, Leeds, LS2 9PE.

Auditors - Alexander, Sagar & Co.,  
Chartered Accountants,  
31, Clarendon Road,  
LEEDS, LS2 9PE.

Head Office - 240/246 Huntingdon Street, Nottingham,  
NG1 3ND

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METALLIFACTURE LIMITED  
REPORT OF THE DIRECTORS

To be presented at the Annual General Meeting of the Company to be held at the George Hotel, Nottingham on the 21st December, 1973 at 12 noon.

|                                                                                                                  |          |
|------------------------------------------------------------------------------------------------------------------|----------|
| The Net Profit for the year ended 31st July, 1973 after providing for all charges including taxation amounted to | 110,330  |
| Add: Dividend from Subsidiary Company                                                                            | 14,432   |
| Making total distributable income for the year of                                                                | 124,762  |
| Which your Directors recommend be dealt with as follows:-                                                        |          |
| Dividends for the year                                                                                           |          |
| Preference - Paid                                                                                                | 3,150    |
| Ordinary - Paid                                                                                                  | 35,282   |
|                                                                                                                  | 38,432   |
| Leaving a balance undistributed for the year of                                                                  | 86,330   |
| The amount undistributed from the previous year after adjusting for overprovision for taxation was               | 273,323  |
| Retained in the business                                                                                         | £359,653 |

PARENT COMPANY

The Company is a wholly owned subsidiary of Newman Granger Industries Limited.

ACTIVITIES

The Main activity of the Company is the manufacture of car jacks.

TURNOVER

The Turnover for the year was as follows:-

|                   | 1973       | 1972       |
|-------------------|------------|------------|
| Outside Customers | 1,515,152  | 1,212,070  |
| Group             | 97,914     | 91,037     |
|                   | £1,613,066 | £1,303,107 |

EXPORTS

Direct Exports by the Company for the year amounted to £126,633 (1972 £111).

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**INDISTINCT ORIGINAL**

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FIXED ASSETS

The Directors consider that in the aggregate the present market value of the Company's land and buildings, all of which are currently in use for normal trading purposes, would exceed the amount at which they are included in the Company's Balance Sheet and the cost of carrying out professional valuations to determine the excess would not be justified.

BOARD OF DIRECTORS

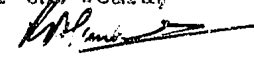
The names of the Directors are listed on the second sheet. R.A. Sansome and E.R. Chamberlain retire by rotation in accordance with the Articles of Association and, being eligible, offer themselves for re-election.

G.D. Granger, W.B. Everington, J.E. Walters and E.H. Howe who were appointed to the Board during the year, retire in accordance with the Articles of Association and, being eligible, offer themselves for re-election.

AUDITORS

The Auditors, Messrs. Alexander, Sagar & Co., are willing to continue in office in accordance with Section 159 (2) of the Companies Act, 1948.

By Order of the Board,

  
R.A. SANSOME

31 Clarendon Road,  
LEEDS, LS2 9PE.

Secretary

23rd November, 1973

**INDISTINCT ORIGINAL**

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31st JULY, 1973

|                                                        | 1973     | 1972     |
|--------------------------------------------------------|----------|----------|
|                                                        | £        | £        |
| PROFIT FOR THE YEAR BEFORE TAXATION                    | 182,630  | 210,938  |
| After Charging:-                                       |          |          |
| Directors Emoluments                                   | 8,833    | -        |
| Auditors Remuneration                                  | 700      | 700      |
| 1. Depreciation of Fixed Assets                        | 16,561   | 12,466   |
| Interest on Bank Overdraft                             | 543      | 177      |
| Interest on Hire Purchase Loans                        | 932      | 930      |
| TAXATION ON PROFIT FOR THE YEAR                        |          |          |
| 2. Corporation Tax                                     | 40,000   | 66,750   |
| Transfer to Tax Equalisation Account                   | 32,300   | 72,300   |
|                                                        | 72,300   | 13,075   |
| PROFIT FOR THE YEAR AFTER TAXATION                     | 110,330  | 131,163  |
| Add: Dividend from Subsidiary Company                  | 14,432   | 26,432   |
|                                                        | 124,762  | 157,595  |
| Dividends Paid                                         |          |          |
| Preference                                             | 3,150    | 3,150    |
| Ordinary                                               | 35,282   | 33,432   |
|                                                        | 86,330   | 163,282  |
| Add: Amount Unappropriated from previous year          | 273,131  | 286,425  |
| Overprovision for Taxation in previous year            | 192      | 543      |
|                                                        | 273,323  | 286,968  |
| BALANCE RETAINED AND CARRIED FORWARD PER BALANCE SHEET | 2359,653 | 2273,131 |

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METALLIFACTURE LIMITED  
BALANCE SHEET AT 31st JULY, 1973

| Note Ref. |                                                                    | 1973          | 1972           |
|-----------|--------------------------------------------------------------------|---------------|----------------|
| 3.        | <b>FIXED ASSETS</b>                                                |               |                |
|           | Freehold Land and Buildings                                        | 335,810       | 255,290        |
|           | Plant, Equipment and Motor Vehicles                                | 144,236<br>86 | 105,992<br>119 |
|           | Patents                                                            |               |                |
|           |                                                                    | 480,132       | 361,401        |
| 4.        | <b>SHARES IN SUBSIDIARY COMPANY</b>                                |               |                |
|           | At cost                                                            | 37,213        | 37,213         |
|           | <b>CURRENT ASSETS</b>                                              |               |                |
| 5.        | Stock and Work in Progress                                         | 249,791       | 137,885        |
|           | Debtors and Prepayments                                            | 309,956       | 260,859        |
|           | Cash at Bank and in Hand                                           | 2             | 54,690         |
|           |                                                                    | 559,749       | 453,434        |
|           | <b>Deduct:</b>                                                     |               |                |
|           | <b>CURRENT LIABILITIES</b>                                         |               |                |
| 6.        | Amount due to Bankers                                              | 45,218        | -              |
|           | Creditors and Accrued Expenses                                     | 306,247       | 239,206        |
|           | Hire Purchase Loans                                                | 1,575         | 5,695          |
|           | Corporation Tax Payable (including Tax on Profits of Current Year) | 106,558       | 120,153        |
|           |                                                                    | 459,598       | 365,054        |
|           |                                                                    | 100,151       | 88,380         |
|           |                                                                    | 617,496       | 486,994        |
|           | <b>Deduct:</b>                                                     |               |                |
| 7.        | Net Amount owing to Companies within Group                         | 97,922        | 86,242         |
|           |                                                                    | 519,574       | 400,752        |
|           | <b>Deduct:</b>                                                     |               |                |
| 8.        | Tax Equalisation Account                                           | 51,400        | 19,100         |
|           | <b>NET ASSETS</b>                                                  | 2468,174      | 2381,652       |

**INDISTINCT ORIGINAL**

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MANUFACTURE LIMITED  
BALANCE SHEET AT 31st JULY, 1973 (CONT'D)

|                                                            |                 | 1973                        | 1972                        |
|------------------------------------------------------------|-----------------|-----------------------------|-----------------------------|
| Represented by:-                                           |                 |                             |                             |
| SHARE CAPITAL                                              | AUTHORISED      | ISSUED<br>AND<br>FULLY PAID | ISSUED<br>AND<br>FULLY PAID |
| 7% Non-Voting, Non-Cumulative Preference Shares of £1 each | 45,000          | 45,000                      | 45,000                      |
| Ordinary Shares of £1 each                                 | 60,000          | 60,000                      | 60,000                      |
|                                                            | <u>£105,000</u> | <u>105,000</u>              | <u>105,000</u>              |
| RESERVES                                                   |                 |                             |                             |
| Capital                                                    |                 | 3,521                       | 3,521                       |
| Revenue                                                    |                 |                             |                             |
| Unappropriated Profit                                      |                 | 359,653                     | 363,174                     |
|                                                            |                 | <u>273,131</u>              | <u>276,652</u>              |
|                                                            |                 | <u>£168,174</u>             | <u>£381,652</u>             |

E.R. Chamberlain

Directors

R.A. Saneome

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1. DEPRECIATION

- (1) No depreciation has been considered necessary on Freehold Land and Buildings.
- (1.1) Depreciation on Plant and Equipment has been calculated so as to write off the cost in equal instalments over the estimated life of the assets.
- (1.1.1) Depreciation on Motor Vehicles has been calculated at 25% on the reducing balance.

2. TAXATION

Corporation Tax for the year has been calculated at an average rate of 43.3% (1972 - 40%)

3. FIXED ASSETS

|                                        | Freehold Land and Buildings | Equipment and Plant Motor Vehicles | Patents | Total    |
|----------------------------------------|-----------------------------|------------------------------------|---------|----------|
| Cost and Valuation                     |                             |                                    |         |          |
| Valuation 31st March, 1967             | 55,000                      | -                                  | -       | 55,000   |
| Cost at 31st July, 1972                | 260,290                     | 168,939                            | 609     | 369,838  |
| Additions                              | 80,520                      | 60,917                             | -       | 141,437  |
| Disposals and Write Offs               | -                           | 12,500                             | -       | 12,500   |
| At 31st July, 1973                     | £335,810                    | £217,266                           | £609    | £553,685 |
| Depreciation                           |                             |                                    |         |          |
| At 31st July, 1972                     | -                           | 62,917                             | 490     | 63,407   |
| Applicable to Disposals and Write Offs | -                           | 6,445                              | -       | 6,445    |
| Amount provided for the year           | -                           | 16,523                             | 33      | 16,561   |
| At 31st July, 1973                     | -                           | £73,030                            | £523    | £73,553  |
| Net Book Values                        |                             |                                    |         |          |
| At 31st July, 1973                     | £335,810                    | £144,236                           | £86     | £480,132 |
| At 31st July, 1972                     | £255,290                    | £105,992                           | £119    | £361,401 |

4. SUBSIDIARY COMPANY

Johnson Precision (N.G.) Ltd.

The Company owns the whole of the Ordinary Share Capital.

The Company's own Parent Company owns the whole of the Preference Share Capital.

5. STOCK AND WORK IN PROGRESS

Stock and Work in Progress are considered appropriate.

have been valued on bases which consistent with previous years.

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6. AMOUNT DUE TO BANKERS

Any Indebtedness of the Company is secured by a fixed charge on its Freehold Property and a floating charge over all its remaining assets.

7. INTER-GROUP ACCOUNTS

|                             | 1973    | 1972    |
|-----------------------------|---------|---------|
| Amounts owing to:           |         |         |
| Parent Company              | 156,839 | 134,655 |
| Follow Subsidiary Company   | 675     |         |
|                             | 157,514 | 134,655 |
| Deduct:                     |         |         |
| Amounts owing by:-          |         |         |
| Subsidiary Company          | 33,560  | 21,480  |
| Follow Subsidiary Companies | 26,032  | 26,933  |
|                             | 59,592  | 48,413  |
|                             | £97,922 | £86,242 |

8. TAXATION EQUALISATION

Tax has been provided at the current proposed rate of 50% on the excess of the book value of fixed assets qualifying for taxation allowances over their written down value for tax purposes.

9. GUARANTEE

The Company has Guaranteed the Bank Indebtedness of the other members of the Group.

10. CAPITAL COMMITMENTS

Outstanding Capital Commitments at 31st July, 1973 amounted to £95,200 (1972 £8,000)

Capital Expenditure authorised but not contracted for at 31st July, 1973 amounted to £2,000 (1972 NIL)

REPORT OF THE AUDITORS TO THE MEMBERS OF  
METALLIFACTURE LIMITED

In our opinion the Accounts and Notes give a true and fair view of the state of affairs at 31st July, 1973 and of the Profit for the year ended on that date of the Company and comply with the Companies Acts, 1948 and 1967.

Alexander, Sagar & Co.

ALEXANDER, SAGAR & CO.,  
Chartered Accountants,  
31, CLARENDON ROAD,  
LEEDS, LS2 9PE

22nd November, 1973.

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