METALLIFACTURE LIMITED

REPORT AND ACCOUNTS

31 OCTOBER 1996

Company Registration Number: 341841



METALLIFACTURE LIMITED

REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 1996

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REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 OCTOBER 1996

The directors present the audited accounts for the year ended 31 October 1996.

Principal activities

The results for the year are set out in the profit and loss account on page 4. The main activity of the company is unchanged since last year and remains the manufacture of components for the automotive industry.

Review of business and future developments

Both the level of business and the year end financial position were satisfactory and the directors expect the present level of activity to be sustained for the foreseeable future.

Dividends

The directors recommend that a dividend of £500,000 (1995:£625,000) be paid in respect of the year ended 31 October 1996.

Research and development

The company is committed to research and development activities to maintain its position as a market leader.

Directors

The directors of the company who, unless otherwise stated, served throughout the year were:

Mr H Balmer	Chairman	Appointed	13 May 1996
Mr J Benjamin		Resigned	13 May 1996
Mr G Bond			
Mr D B Battle		Resigned	19 July 1996
Mr J T Clifford			
Mr J M Swindells			
Mr K W Walters			
Mr R D Blunt			
Mr S Broadstock			

Directors' interest in shares

At 31 October 1996 and at 31 October 1995, Mr J T Clifford held an option under the Bullough Executive Share Option Scheme to acquire 61,200 Bullough plc 20p ordinary shares exercisable between 22 August 1991 and 22 August 1998, and also an option to acquire 68,000 Bullough plc 20p ordinary shares exercisable between 26 July 1997 and 26 July 2004.

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At 31 October 1996 Mr H Balmer held 9,459 Bullough plc 20p ordinary shares (At appointment: 5,138). In addition Mr Balmer held options to acquire 72,500 Bullough plc 20p ordinary shares exercisable between 1999 and 2006.

The interests of Mr G Bond in the shares of Bullough plc are disclosed in that Company's accounts.

No other director at 31 October 1996 held shares or options to acquire shares in Bullough plc and its subsidiaries.

Directors' interests in contracts

Apart from contracts of employment, none of the directors had a beneficial interest in any contract to which the company was a party during the financial year.

Charitable and political contributions

The contributions made by the company during the year for charitable purposes were £374 (1995: £591)

Employees

The company provides employees with information on matters of concern to them by the issue of periodic newsletters. Representatives of employees are consulted on a regular basis so that views of the employees are taken into consideration.

Disabled persons

The company's policy on disabled persons is to recruit disabled and non-disabled workers on the same basis wherever possible. If any employee becomes disabled during employment every practical effort is made to retain their services and to provide retraining if necessary. All employees are eligible for promotion and disabled people are not treated any differently in this respect.

Auditors

On 15 February 1991 the company passed an Elective Resolution to dispense with the obligation to appoint auditors annually. Coopers & Lybrand have expressed their willingness to continue in office.

By the order of the Board

W Parry

Company Secretary

16 January 1997

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DIRECTORS' RESPONSIBILITIES FOR THE ACCOUNTS

The directors are required by the Companies Act 1985 to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company as at 31 October and of the profit or loss for the period then ended. It is also the directors' responsibility to:

- maintain adequate accounting records
- safeguard the assets of the company
- prevent and detect fraud and other irregularities.

The directors confirm that suitable accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates have been used in the preparation of the accounts and that applicable accounting standards have been followed. The directors confirm that the accounts have been prepared on the going concern basis.

REPORT OF THE AUDITORS TO THE MEMBERS OF METALLIFACTURE LIMITED

We have audited the financial statements on pages 4 to 13.

Respective responsibilities of directors and auditors

As described above, the company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit on those accounts, and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of the company's affairs at 31 October 1996 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Coopers Lybrand

Chartered Accountants and Registered Auditors

Nottingham

Lo Samuary 1997

PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 1996

	Notes	1996 £'000	1995 £'000
Turnover	2	14225	13494
Cost of sales		11490	10669
Gross profit	-	2735	2825
Net operating expenses	3	1918	1782
Profit on ordinary activities before interest	4 -	817	1043
Interest payable and similar charges	5	7	1
Profit on ordinary activities before taxation	-	810	1042
Taxation	6	235	323
Profit on ordinary activities after taxation	-	575	719
Dividends		500	625
	_		
Retained profit for the year	=	75	94

All amounts above relate to continuing operations.

The company has no recogised gains or losses other than the profits as stated above, and therefore no separate statement of total recognised gains and losses has been presented.

The difference between the profit on ordinary activities before taxation and the retained profit for the year stated above, and the historical cost equivalent is shown on page 6.

Notes to the accounts are on pages 7 - 13 Report of the auditors is on page 3

BALANCE SHEET AS AT 31 OCTOBER 1996

	Notes	1996 £'000	1995 £'000
Fixed assets			
Tangible assets	10	3236	2871
		3236	2871
Current assets			
Stock	12	1026	1016
Debtors	13	4765	4614
Cash at bank and in hand		20	54
	•	5811	5684
Creditors: Amounts falling due within one year	14	5080	4659
Net current assets	-	731	1025
Total assets less current liabilities	-	3967	3896
Provisions for liabilities and charges	16	134	138
Net assets	•	3833	3758
Capital and reserves		40=	• • -
Called up share capital	17	105	105
Revaluation reserve	18	577	581
Profit and loss account	18	3151	3072
Equity shareholders' funds		3833	3758

The accounts on pages 4-13 were approved by the board of directors on 16 January, 1997 and were signed on its behalf by:

J T Clifford Director

Notes to the accounts are on pages 7 - 13 Report of the auditors is on page 3

NOTE OF HISTORICAL COST PROFITS AND LOSSES

	1996 £'000	1995 £'000
Reported profit on ordinary activities before taxation Difference between historical cost depreciation and depreciation calculated on revalued amounts	810 4	1042 7
Historical cost profit on ordinary activities before taxation	814	1049
Historical cost retained profit for the year	<u>79</u>	101

RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	1996 £'000	1995 £'000
Profit on ordinary activities after taxation Dividends	575 (500)	719 (625)
Net addition to shareholders' funds	75	94
Opening shareholders' funds	3758	3664
Closing shareholders' funds	3833	3758

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 1996

1. Principal accounting policies

The accounts have been prepared in accordance with applicable Accounting Standards in the United Kingdom. A summary of the more important accounting policies which have been applied consistently, is set out below.

(a) Basis of accounts

The accounts are drawn up in accordance with the historical cost convention which permits the inclusion of properties at revaluation.

(b) Turnover

Turnover represents sales to third parties excluding valued added tax.

(c) Depreciation

Depreciation is calculated so as to write off the cost of fixed assets over their expected useful lives on a straight line basis. The principal annual rates used for this purpose, which are consistent with those of the previous year are as follows:-

- (i) Freehold buildings and long leasehold land and buildings 2%
- (ii) Short leasehold land and buildings over the term of the leases.
- (iii) Plant and Equipment 10 to 15%
- (iv) Motor Vehicles 25%
- (v) Computers 20%

No depreciation has been provided on freehold land.

(d) Deferred taxation

Taxation deferred as a result of material timing differences is provided at the rate of taxation ruling when the liabilities are expected to crystallise except to the extent that such taxation is not expected to become payable in the foreseeable future.

(e) Stock and work in progress

Stock and work in progress are valued at the lower of cost and net realisable value. Cost is determined on a first in first out basis and comprises direct material cost, direct labour cost and attributable production overheads.

(f) Tooling

Tooling costs are accounted for as follows:

- (i) Customer financed tooling is carried forward until production commences when the cost of tooling is written off over the production life of the product.
- (ii) Other tooling costs are written off in the year in which the expenditure is incurred.

(g) Cashflow

The company is a wholly owned subsidiary of Bullough plc and as such is exempt under FRS1 from producing a cash flow statement.

2. Turnover

The geographical analysis of turnover was:

United Kingdom Rest of Europe Rest of World	1996 £'000 8533 5670 22 14225	1995 £'000 8365 5122 7 13494
3. Net operating expenses		
	1996	1995
	£'000	£'000
Distribution costs	371	352
Administrative expenses	1616	1535
	1987	1887
Less: other operating income	<u>(69)</u>	(105)
	1918	1782
4. Profit on ordinary activities is stated after charging:		
	1996	1995
	£'000	£'000
Depreciation charge for the year	434	399
Research and development expenditure	281	274
Auditors' remuneration for audit	10	9
Hire of other assets appreting leases	10	10
Hire of other assets - operating leases Directors' emoluments including pension contributions	56 253	56 233
Directors emolations including pension contributions	255	233
5. Interest payable and similar charges		
in the control payable and similar charges	1996	1995
	£'000	£'000
On bank loans, overdrafts and other loans	7	1
,	7	1
6. Taxation		
	1996	1995
	£'000	£'000
United Kingdom corporation tax at 33% (1995:33%) Adjustments in respect of prior years:	229	324
Current	10	1
Deferred	(4)	(2)
	235	323

7. Directors' emoluments

Particulars of the emoluments (excluding pension contributions) of the company's directors are:

	1996	1995
	£'000	£'000
The Chairmen - Mr J Benjamin	10	4
- Mr H Balmer	9	-
The highest paid director	51	48

The emoluments of all directors fall within the following bands:

	1996	1995
	Number	Number
£0 to £5,000	2	3
£5,001 to £10,000	2	-
£25,001 to £30,000	-	1
£30,001 to £35,000	-	1
£35,001 to £40,000	1	1
£40,001 to £45,000	2	2
£45,001 to £50,000	1	1
£50,001 to £55,000	1	-

The directors who are employed as directors of Bullough plc are remunerated by that company in respect of their services to the Bullough group as a whole. Their emoluments are dealt with in the accounts of Bullough plc, no emoluments are received from this company.

8. Employee information

The average weekly number of persons (including executive directors) employed during the year was:

	1996 Number	1995 Number
Production	230	209
Administration	34	35
	<u> 264</u>	244
Staff costs for the above persons were:	1007	1005
	1996	1995
W	£'000	£'000
Wages and salaries	3579	3471
Social security costs	319	315
Other pension costs	66	53
	3964	3839

9. Pension Costs

The company operates a defined benefit pension scheme. The assets of the scheme are held separately from those of the company, being invested with an insurance company's managed fund.

The pension cost for the company was £21,000 (1995 :£22,000). Actuarial assessments of the scheme are made every three years by an independent actuary using the projected unit method. Reasonable assumptions have been made by the actuary for the rate of return of investments (9.5%) and the rate of increase in salaries (8.5%) and take into account increases in pensions (3%).

The assessed value of the assets of the scheme at the last valuation date (22 July 1995) was £366,100 and the actuarial value of the assets were sufficient to cover approximately 115% of the benefits which accrued to members after allowing for future increases in earnings. The contribution of the company and of the employees will remain at 6.25% and 4% respectively.

The company also operates a defined contribution pension scheme. The assets of the fund are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £34,000 (1995: £34,000)

10. Tangible fixed assets

	Freehold Land & Buildings	Short Leasehold Land & Buildings	Plant, Machinery , & Vehicles	Fixtures and Fittings	Total
Cost or Valuation	£'000	£'000	£'000	£'000	£'000
At 1 November 1995	975	15	4920	429	6339
Additions	713	13	4920 801	429	801
Disposals	-	-	(58)	-	(58)
At 31 October 1996	975	15	5663	429	7082
Depreciation					
At 1 November 1995	13	15	3046	394	3468
Charge for the Year	13	0	411	10	434
Disposals			(56)		(56)
At 31 October 1996	26	15	3401	404	3846
Net book value at					
31 October 1996	949	0	2262	25	3236
Net book value at					
31 October 1995	962	0	1874	35	2871

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- (i) No depreciation has been provided on land at valuation of £297,000 (1995: £297,000)
- (ii) Freehold land and buildings were revalued on the basis of open market value for the existing use at 31 October 1994 by Richard Ellis, Chartered Surveyors. The historical cost and related depreciation of revalued assets are as follows:

	1996	1995
	£'000	£'000
Historical cost at 31 October	493	493
Accumulated depreciation	(121)	(113)
Net book value at 31 October	372	380

11. Capital Commitments

Outstanding commitments of the company for capital expenditure amounted to £270,000 (1995: £528,000).

12. Stocks

	1996	1995
	£'000	£'000
Raw materials and consumables	452	440
Work in progress	347	367
Finished goods	227	209
	1026	1016

13. Debtors

	1996	1995
	£'000	£'000
Trade debtors	2137	2149
Amounts owed by other group undertakings	2096	1721
Prepayments and accrued income	532	744
	4765	4614

Prepayments and accrued income include items which falls due after more than one year totalling £176,000 (1995: £274,000).

14. Creditors: amounts falling due within one year

	1996	1995
	£'000	£'000
Bank loans and overdrafts	228	0
Trade creditors	2388	2103
Amounts owed to group undertakings	1455	1349
Corporation tax	239	322
Other taxation and social security payable	122	80
Accruals and deferred income	148	180
Proposed dividend	500	625
	5080	4659

15. Financial commitments

At 31 October 1996 the company had annual commitments under non cancellable operating leases as follows:

	1996	1995
	Land and	Land and
	Buildings	Buildings
	£'000	£'000
Expiring within one year	23	-
Expiring between two and five years	20	43
Expiring in over five years	13	13
	56	56

16. Provisions for liabilities and charges

Deferred taxation

	Amount Provided		Total potential liability	
	1996	1995	1996	1995
	£'000	£'000	£'000	£'000
Tax effect of timing differences because of:				
Excess of tax allowances over depreciation	142	142	386	361
Provisions arising from pension holidays	(8)	(4)	(8)	(4)
	134	138	378	357

.17. Called up share capital		
	1996	1995
	£'000	£'000
Authorised, allotted, called up and fully paid		
105,000 ordinary shares of £1 each	105	105
	105	105
18. Reserves		
	Revaluation	Profit and
	Reserve	Loss Account
1.137 1.100#	£'000	£'000
At 1 November 1995	581	3072
Retained profit for the year	-	75
Transfers	(4)	4
At 31 October 1996	577	3151

19. Contingent Liability

The company participates in a cross guarantee arrangement with other group companies whereby the company guarantees certain borrowings of the other group companies.

20. Ultimate parent company

The Directors regard Bullough plc, a company registered in England and Wales, as the ultimate parent company. Copies of the ultimate parent company's consolidated accounts may be obtained from The Secretary, Bullough plc, 21 The Crescent, Leatherhead, Surrey KT22 8DY.