

The Insolvency Act 1986

Statement of Administrators' Proposals

Name of Company
TRIBUNE PUBLICATIONS LIMITED

Company number
00318001

In the
High Court of Justice

[full

name of court]

Court case number
11957 of 2009

(a) Insert full
name(s) and
address(es) of
administrator(s)

We (a) John Alfred George Alexander and Robin Hamilton Davis of Carter backer
Winter, Enterprise House, 21 Buckle Street, London E1 8NN

attach a copy of our Proposals in respect of the Administration of the above
company.

* Delete as applicable

A copy of these proposals was sent to all known creditors on

(b) Insert date

(b) 17 April 2009

Signed


Joint Administrator

Dated: 17 April 2009

Contact Details:

You do not have to give any
contact information in the box
opposite but if you do, it will help
Companies House to contact you
if there is a query on the form.
The contact information that you
give will be visible to searchers of
the public record

R H Davis	
Carter Backer Winter	
Enterprise House	
21 Buckle Street	
London	Tel : 020 7309 3800
E1 8NN	
DX Number : 513	DX Exchange : LONDON / CITY

When you have completed and signed this form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ
DX 33050 Cardiff



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18/04/2009

371

COMPANIES HOUSE

SATURDAY

**TRIBUNE PUBLICATIONS LIMITED – IN ADMINISTRATION
IN THE HIGH COURT OF JUSTICE NO. 11957 OF 2009
COMPANY NUMBER: 00318001**

**PROPOSALS BY THE JOINT ADMINISTRATORS FOR ACHIEVING THE PURPOSE OF THE
ADMINISTRATION, PURSUANT TO PARAGRAPH 49(1) OF SCHEDULE B1 OF THE
INSOLVENCY ACT 1986 AND RULE 2.33 OF THE INSOLVENCY RULES 1986, AS
AMENDED**

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

If you are in any doubt about the action you should take consult your solicitor, accountant or other professional advisor immediately.

A notice convening a meeting of creditors to be held on **7 May 2009** is attached. A proxy form is enclosed which should be completed and returned to me by the date of the meeting if you cannot attend and wish to be represented.

In order to be entitled to vote at the meeting under Rule 2.38 you must give to me, not later than **12.00 noon on 6 May 2009**, the day before the date of the meeting of creditors, details in writing of your claim.

SUMMARY

John Alfred George Alexander and Robin Hamilton Davis of Carter Backer Winter, Enterprise House, 21 Buckle Street, London, E1 8NN were appointed Joint Administrators of Tribune Publications Limited on 13 March 2009.

The purpose of Administration as laid out in Paragraph 3(1)(a) of Schedule B1 of the Insolvency Act 1986, as amended, that is to rescue the Company as a going concern, is not achievable as the business of the Company was sold immediately following our appointment as Joint Administrators.

The Proposals outlined in this document need to be implemented in order to achieve the purpose of the Administration as set out in Paragraph 3(1)(b) of Schedule B1 of the Insolvency Act 1986, as amended, that is to achieve a better result for the Company's creditors as a whole than would be likely if the Company were wound up (without first being in Administration).

The appointment of Joint Administrators was made by the Company's directors pursuant to paragraph 22 of Schedule B1 of the Insolvency Act 1986, as amended. In accordance with Paragraph 100 (2) of Schedule B1, the Joint Administrators are authorised to act jointly and severally.

The Company was insolvent in that its liabilities exceeded its assets and it was unable to pay its debts as and when they fell due. The Company had been loss-making for some time and was being supported financially by its shareholders who were endeavouring to find a buyer for the business in order to preserve the publication for the benefit of its subscribers. The Directors sought professional advice and placed the Company into Administration in order to achieve a pre-packaged sale of the business to another, unconnected company.

The Joint Administrators' Proposals are to continue realising the Company's assets and to move the Company to Creditors' Voluntary Liquidation to continue realising the debts due to the Company so that a dividend can be paid to creditors, if there are sufficient funds. In the event that there are insufficient funds to enable a dividend to be paid to creditors, the Joint Administrators intend to exit the Administration by Dissolution of the Company.

It is the Joint Administrators' opinion that these Proposals are the most effective way to achieve the purpose of the Administration. Accordingly, creditors are strongly urged to vote in favour of the attached Proposals.

Dated this 17 April 2009



R H Davis
Joint Administrator

TRIBUNE PUBLICATIONS LIMITED – IN ADMINISTRATION**STATEMENT OF THE JOINT ADMINISTRATORS' PROPOSALS**

Following our appointment as Joint Administrators on 13 March 2009, these are our Proposals for creditors' consideration. In addition to our Proposals, we are required to provide you with certain statutory information.

Statutory InformationCompany Details

The Company's former registered office at 9 Arkwright Road, Hampstead, London NW3 6AN has been changed to Enterprise House, 21 Buckle Street, London, E1 8NN. The Company traded from its former registered office but ceased to trade on 13 March 2009. The registered number of the Company is 00318001.

Directors and their Shareholdings

The Company's Directors at the date of appointment of the Joint Administrators were Stephen Bell, Roderick Robertson, Christopher McLaughlin, and Paul Spencer-Thompson. Paul Spencer-Thompson was also the Company Secretary. None of the Directors hold shares in the Company.

Circumstances leading to Administration

The Company had effectively been loss-making for some time prior to the appointment of Administrators and was being supported financially by its shareholders. The shareholders were desirous of achieving a sale of the business to safeguard the ongoing publication of the magazine. There had been extensive discussions with a number of potential purchasers previously; however one of these parties wished to convert the Company to a television company, which was not feasible. Another potential purchaser passed away. The third potential purchaser was interested in purchasing the business, but did not wish to assume the responsibility of settling the business's liabilities.

The Company had instructed Bates Wells & Braithwaite Solicitors to provide advice and assist with the sale negotiations to the aforementioned third potential purchaser. Professional insolvency advice was sought and it was resolved that Administration, immediately followed by a sale of the business, was the most effective way of saving the business of the Company whilst satisfying the goals of the purchaser. The Asset Purchase Agreement was prepared by Bates Wells Braithwaite. Carter Backer Winter assisted in an advisory capacity in respect of formal insolvency considerations, and both parties spent a considerable amount of time negotiating the sale of the business.

The post-Administration sale of the business ensured the ongoing publication of Tribune Magazine and safeguarded the employment of the Company's employees, whose employment was transferred to the purchasing company.

Joint Administrators and Court details

The appointment of John George Alfred Alexander and Robin Hamilton Davis as Joint Administrators was made by the Company's Directors on 13 March 2009 pursuant to paragraph 22 of Schedule B1 of the Insolvency Act 1986, as amended. The Joint Administrators are authorised to act jointly and severally in accordance with Paragraph 100 (2) of Schedule B1.

A notice of the appointment of Joint Administrators was filed in the High Court of Justice, Strand, London, WC2A 2JY on 13 March 2009, under reference 11957 of 2009.

Achieving the Purpose of the Administration

The purpose of the Administration is to achieve a better result for creditors as a whole than would have been achieved had the Company been wound up (having not been in Administration first). The Joint Administrators propose that the unrealised assets of the Company, namely the book debts, will be realised to enable a distribution to be made to the Company's creditors.

It is proposed that the Joint Administrators shall do all such other things and generally exercise all of the powers as contained in B1 of the Insolvency Act 1986 or as otherwise provided by statute, as they, in their sole and absolute discretion, consider desirable or expedient to achieve the statutory purpose of the Administration.

Matters dealt with since our appointment

Immediately following the appointment of the Joint Administrators, the assets of the Company and business were sold by the Joint Administrators to Tribune Publications 2009 Limited for £1,500. Excluded from the sale were the book debts, the cash at bank, and the Company's liabilities.

The Joint Administrators have instructed agents to collect the Company's book debts which total £14,104 according to the Company's Statement of Affairs.

Basis of Joint Administrators' Remuneration

It is proposed that the Joint Administrators' remuneration shall be fixed by reference to the time properly given by the Joint Administrators and their staff in attending to matters arising in the Administration at Carter Backer Winter's standard rates for this type of work, as amended from time to time, and to allow said remuneration to be drawn as and when funds are available. Schedule 2 shows a summary of the time and costs incurred by the Joint Administrators to the date of these Proposals, and a summary of the current charge out rates for Insolvency appointments.

Statement of Affairs

A copy of the Company's Statement of Affairs as at 13 March 2009, together with a list of the Company's creditors and shareholders is attached at Schedule 1.

Value of the Prescribed Part (in accordance with Section 176A of the Insolvency Act 1986)

The prescribed part is not relevant to the Administration as there are no registered debentures.

Exit from Administration

Administration ends automatically after one year unless extended for a maximum period of 6 months by a Court Order, or with the agreement of creditors. An Administrator has no power to make a dividend distribution to unsecured creditors. In order to pay a dividend to unsecured creditors it is necessary to place the Company into Creditors' Voluntary Liquidation.

It is uncertain whether there will be asset realisations sufficient to enable a distribution to be made to unsecured creditors.

If there are sufficient funds to allow a dividend to be paid to unsecured creditors, it is proposed that the Joint Administrators be authorised to exit the Administration by placing the Company into Creditors' Voluntary Liquidation at such time that they, in their absolute discretion, determine. It is further proposed that the Joint Administrators, John Alfred George Alexander and Robin Hamilton Davis shall be appointed as Joint Liquidators of the Company and that the Joint Liquidators' remuneration shall be fixed by reference to the time properly given by the Joint Liquidators and their staff in attending to matters arising in the Liquidation at Carter Backer Winter's standard rates for this type of work, as amended from time to time, and to allow said remuneration to be drawn as and when funds are available.

It is proposed that all costs and expenses of the Administration be a first expense payable from any funds held in the Administration and any future Liquidation of the Company.

It is further proposed that the Joint Liquidators recover from the Joint Administrators all funds held, together with unrealised assets, for the purpose of paying a dividend to unsecured creditors.

In accordance with Paragraph 83(7) Insolvency Act 1986 and Rule 2.117(3) Insolvency Rules 1986, creditors may nominate a different person as the proposed Liquidator, provided that the nomination is made after the receipt of these Proposals, and before the Proposals are approved.

If, however, there are insufficient realisations to permit a distribution to unsecured creditors, it is proposed that when all outstanding matters have been satisfactorily dealt with, the Joint Administrators give notice to the Register of Companies under Paragraph 84 of Schedule B1 of the Insolvency Act 1986 to the effect that the Company has no property to realise which might permit a distribution to unsecured creditors. At that time the Administration will cease and the Company will be dissolved 3 months following the registration of the aforementioned notice.

Creditors' Meeting

A meeting of the Company's creditors has been convened for 7 May 2009. The purpose of this meeting is to give creditors an opportunity to vote on these proposals. Creditors do not have to vote in person but can vote using the enclosed form of proxy.

Creditors are entitled to appoint a Creditors' Committee if they wish. However, given the relatively small number of creditors, it may not be appropriate or cost effective in this case. Your nominations, if any, can be detailed on the enclosed proxy form.

EC Regulations

The EC Regulation on Insolvency Proceedings 2000 applies to this Administration and these proceedings are main proceedings by virtue of the fact that the Company's main interests are situated within this jurisdiction.

TRIBUNE PUBLICATIONS LIMITED – IN ADMINISTRATION

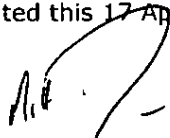
PROPOSALS

The Joint Administrators seek creditors' approval of the following resolutions:

1. The Joint Administrators will continue to realise the assets of the Company and be authorised to settle the fees of an agent instructed to assist with the collection of the book debts;
2. The Joint Administrators may draw their firm's pre-appointment time costs of £13,525.25. The time spent, which has been charged at Carter Backer Winter's standard rates for this type of work (as attached), has been incurred in advising the Directors in connection with a pre-packaged Administration, liaising with the Company's solicitors, and the purchaser's solicitors, and preparing the appointment documentation. A summary of this time is enclosed (Schedule 2);
3. The Joint Administrators be authorised to settle the invoice rendered by Bates Wells & Braithwaite London LLP in the sum of £19,450.44. These fees have been incurred in dealing with the sale of the business and assets of the Company negotiating terms, and producing all relevant documentation required to achieve the sale of the business and assets.
4. The Joint Administrators' remuneration shall be fixed by reference to the time properly given by the Joint Administrators and their staff in attending to matters arising in the Administration at Carter Backer Winter's standard rates for this type of work, as amended from time to time, and to allow said remuneration to be drawn as and when funds are available. Schedule 2 shows a summary of the time and costs incurred by the Joint Administrators to the date of these Proposals, and a summary of the current charge out rates for Insolvency appointments.
5. If there are sufficient funds to allow a dividend to be paid to unsecured creditors, the Joint Administrators be authorised to exit the Administration by placing the Company into Creditors' Voluntary Liquidation at such time that they, in their absolute discretion, determine. It is further proposed that the Joint Administrators, John Alfred George Alexander and Robin Hamilton Davis shall be appointed as Joint Liquidators of the Company and that the Joint Liquidators' remuneration shall be fixed by reference to the time properly given by the Joint Liquidators and their staff in attending to matters arising in the Liquidation at Carter Backer Winter's standard rates for this type of work, as amended from time to time, and to allow said remuneration to be drawn as and when funds are available.
6. If there are insufficient realisations to permit a distribution to unsecured creditors, when all outstanding matters have been satisfactorily dealt with, the Joint Administrators give notice to the Register of Companies under Paragraph 84 of Schedule B1 of the Insolvency Act 1986 to the effect that the Company has no property to realise which might permit a distribution to unsecured creditors. At that time the Administration will cease and the Company will be dissolved 3 months following the registration of the aforementioned notice.

These Proposals shall be subject to such modifications or conditions as the creditors may approve or impose, subject to the approval of the Joint Administrators.

Dated this 17 April 2009



R H Davis
Joint Administrator

Rule 2.29

Form 2.14B

STATEMENT OF AFFAIRS

Name of Company

Tribune Publications Limited

Company Number

00318001

In the

High Court of Justice

Court case number

11957 / 2009

Statement as to the affairs of

Tribune Publications Limited

Enterprise House

21 Buckle Street

London

E1 8NN

on the 13 March 2009, the date that the company entered administration.

Statement of Truth

I believe the facts stated in this statement of affairs are a full, true and complete statement of the affairs of the above named company as at 13 March 2009 the date that the company entered administration.

Full Name

CHRISTOPHER JOHN MCCAULIN

Signed

C. J. M.

Dated

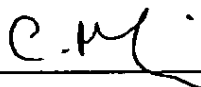
7.4.09

Tribune Publications Limited
Statement Of Affairs as at 13 March 2009

A - Summary of Assets

Assets	Book Value £	Estimated to Realise £
Assets subject to fixed charge:		
Assets subject to floating charge:		
Uncharged assets:		
Goodwill	1.00	1.00
Moveable Assets	273.00	273.00
Stock	1.00	1.00
Contracts	1.00	1.00
Records	1.00	1.00
Business Intellectual Property Rights	1.00	1.00
IT System	1,220.00	1,220.00
Business Claims	1.00	1.00
Business Information	1.00	1.00
Book Debts	14,104.00	14,104.00
Contribution from Shareholder	15,683.79	15,683.79
Cash at Bank	32,540.28	32,540.28
Estimated total assets available for preferential creditors		63,828.07

Signature



Date

7.4.09

Tribune Publications Limited
Statement Of Affairs as at 13 March 2009

A1 - Summary of Liabilities

		Estimated to Realise £
Estimated total assets available for preferential creditors (Carried from Page A)		63,828.07
Liabilities		
Preferential Creditors:-		
Estimated deficiency/surplus as regards preferential creditors		NIL 63,828.07
Estimated prescribed part of net property where applicable (to carry forward)		NIL
Estimated total assets available for floating charge holders		63,828.07
Debts secured by floating charges		
Estimated deficiency/surplus of assets after floating charges		NIL 63,828.07
Estimated prescribed part of net property where applicable (brought down)		NIL
Total assets available to unsecured creditors		63,828.07
Unsecured non-preferential claims (excluding any shortfall to floating charge holders)		
Shortfall to preferential creditors (brought down)	NIL	
Trade & Expense Creditors	73,854.98	
HM Revenue & Customs (PAYE/NL)	16,887.70	
		90,742.68
Estimated deficiency/surplus as regards non-preferential creditors (excluding any shortfall to floating charge holders)		(26,914.61)
Estimated deficiency/surplus as regards creditors		(26,914.61)
Issued and called up capital		
Ordinary A Shareholders	3,701.50	
Ordinary B Shareholders	5,000.00	
		8,701.50
Estimated total deficiency/surplus as regards members		(35,616.11)

Signature C. M. . Date 7. 4. 09

CA00	Appleby & Wood	2 Beasy Brook Close, Lockstock, Bolton, BL6 4EA	2,850.55
CA01	Alden Handi Limited	c/o KPMG LLP, St Nicholas House, Park Row, Nottingham, Nottinghamshire, NG1 6FQ	63,936.39
CB01	Mr M Buck	19 Sustex Street, Winchester, Hampshire, SO23 8TG	690.00
CB02	BT Plc	Dept W TVTE, Newcastle upon Tyne, NE33 7ZF	650.00
CC00	Chubb Fire Limited	Chubb House, Staines Road West, Sunbury on Thames, Middlesex, TW16 7AR	270.02
CC01	Creddata Limited	The Coach House, Tummers Drive, Thatcham, Berkshire, RG19 4QB	350.00
CC02	Co-operative Bank	Miller Street, Manchester, M60 0AL	64.00
CC03	The Executors of Prof Sir B R Crick	Fraser Brooks & Co, 45 Frederick Street, Edinburgh, EH2 1ES	38.00
CH00	HM Revenue and Customs (CT)	Lyon House, Lyon Road, Harrow, Middlesex, HA1 2DG	0.00
CH01	HM Revenue and Customs (PAYE)	Chapel Wharf Area, Trinity Bridge House, 2 Deamans Place, Salford, M3 5BS	16,887.70
CH02	HM Revenue and Customs (VAT)	Alexander House, 21 Victoria Avenue, Sournemouth, SS99 1AB	0.00
CH03	Mr A Hughes	Unit 415, The Custard Factory, Gibb Street, Birmingham, B9 4AA	60.03
CH04	HMRC Debt Management	London Central Office, 9th Floor, Euston Tower, 285 Euston Road, London NW1 3UQ	0.03
CI00	INK Independent News Collective	Unit 24, Acton Business Centre, School Road, London, NW10 6TD	211.25
CI01	Ibrahim T Ibrahim	88-80 Camden Road, London, NW1 9EA	750.00
CJ00	Mr J Jensen	138 Chesham Flats, Brown Hart Gardens, London, W1K 6WP	30.00
CN00	NatWest Bank	PO Box 1234, Stephenson Way, Waverfree, Liverpool L13 1NW	198.00
CP02	Pliny Bowles Limited	The Pinnacles, Harlow, Essex, CM19 5BD	33.99
CP01	Press Association	PO Box 166, Howden, East Yorkshire, DN14 7YH	55.00
CR00	Royal Mail Group Limited	Stone Hill Road, Farnworth, Bolton, Lancashire, BL4 9XX	3,618.83
CR01	Report Digital	4 Clarence Road, Stratford on Avon, Warwickshire, CV37 9DL	55.00
CR02	Royal Mail Group Limited	c/o Sprall Encicort Solicitors, 52-54 The Green, Banbury, Oxfordshire OX16 9AB	5.00
22 Entries Total 'g			90,742.68

Client Code	Retain/Destroy
Date received 14 APR 2009	
Document description	

Signature

C. W. J.

Date

7-4-09

HA00	Aslef	9 Arkwright Road, London, NW3 6AN	81,500
HA01	Amicus	35 King Street, Covent Garden, London, WC2E 8JG	81,500
HB00	Normanz Buchan	72 Peel Street, Glasgow, G11	100
HB01	Jack Boddy	308 Grays Inn Road, London, WC1	100
HB02	Henry Brailford	37 Belsize Park Gardens, London, NW3	100
HC00	Isabel Cripps	Fifth Hill, Nr Stroud, Glos	1,000
HC01	Community	Swinton House, 324 Grays Inn Road, London, WC1X 8DD	63,800
HC02	CVUJ	150 The Broadway, Wimbledon, London, SW19 1RX	54,150
HD00	Barbara Drake	15 Sheffield Terrace, Camder Hill, London, W8	1,000
HD01	Peggy Duff	20 Parliament Hill Mansions, London, NW5	1,000
HD02	Bruce O D Doddington	301 Euston Road, London, NW1	5,000
HF00	M Fool as Trustees	8 Arkwright Road, Hampstead, London, NW3 6AN	313,800
HG00	James Griffiths	32 Tanycoed, Barry Port, Carmarthenshire	200
HG01	Audrey Gordon-Walker	c/o Christ Church University, Oxford	500
HG02	Decla Griffiths	24 Onslow Avenue, Richmond, Surrey, TW10 5QB	1,000
HG03	Patrick Gordon-Walker	c/o Christ Church University, Oxford	500
HI00	James Horrabir	Gardiner Mansions, Church Row, Hampstead, London, NW3	1,000
HJ02	Jack Jones	74 Ruskin Park House, Charnock Hill, London, SE5	1,300
HJ01	James Larkin Jones	74 Ruskin Park House, Charnock Hill, London, SE5	1,300
HK02	John Kinche	15 Glendalle Drive, London, SW19	500
HL00	Lady Lee	23 Cleveland Place, London, SW1	6,000
HL01	Harold Laski	5 Addison Bridge Road, London, W14	1,000
HM00	William Mellor	Tower County Council Pub. Limited, 63 Prince of Wales Mansions, Battersea, London SW7	1,000
HM01	John Plant Mullis	5 Paper Buildings, Temple, London, EC4 7HB	1,000
HM02	Gilbert Michison	2 Pump Court, Temple, London, EC4	1,000
HM03	John Moores	South Lodge North, Moss Lane, Formby, Merseyside, L37 0AQ	150,000
HM04	Brian Murphy	South Lodge North, Moss Lane, Formby, Merseyside, L37 0AQ	100
HM05	Sheila Marsh	32 Sidewood Road, London, SE9	100
HM06	Max Madden	22 Hanson Close, London, SW12	100
HM07	Michael Meacher	45 Chelmeley Park, London, N6	100
HO00	Other as Trustees	9 Arkwright Road, Hampstead, London, NW3 6AN	0
HR00	Olive Rawson	3 Embankment Gardens, Chelsea, London, SW3	500
HR01	John Ryan	77 Randolph Avenue, London, W8	1,000
HS00	Patrice Strauss	1 Kensington Palace Gardens, London, W8	1,000
HS01	John Silkin	83-91 Victoria Street, London, SW1	1,000
HS02	Barrie Sherman	16 Camden Mews, London NW1	1,000
HS03	Howard Samuel	Chuffs Holyport, Bucks	6,330
HS04	Tom Sawyer	22 Inchirey Road, London, SE5	1,000

Signature

Date

7.4.09



HU00 Unison
 HW00 Robert Watson
 HW01 Ellen Wilkinson

1 Marlodon Place, London, WCH 9AK
 Herga Court, Harrow, Middx
 18 Guildford Street, London, WC1

89,200
 1,000
 1,000
 870,150

41 Entries Totalling

Signature C.W. Date 7-4-09

Pre Appointment Time: From 01/03/2009 to 13/03/2009

Hours	Partner	Manager	Other Senior Professional	Assistants and Support Staff	Total Hours	Total Cost	Average Hourly Rate
Administration and Planning	5.00	0.10	12.10	0.17	17.37	6,449.00	£371.27
Attending Court	0.00	0.00	0.00	2.00	2.00	200.00	£100.00
Compliance	4.50	0.00	0.00	4.60	9.10	2,417.50	£265.66
Realisation of Assets	10.00	0.00	0.00	0.00	10.00	4,350.00	£435.00
Review	0.25	0.00	0.00	0.00	0.25	108.75	£435.00
	19.75	0.10	12.10	6.77	38.72	£13,525.25	£349.31
Cost per employee category	£7,510.58	£37.13	£4,492.39	£1,485.15		£13,525.25	

Post Appointment Time: From 13/03/2009 to 16/04/2009

Hours	Partner	Manager	Other Senior Professional	Assistants and Support Staff	Total Hours	Total Cost	Average Hourly Rate
Administration and Planning	0.00	4.85	11.00	4.58	20.43	5,741.50	£281.03
Cashiering	0.00	0.00	0.00	3.67	3.67	0.00	£0.00
Compliance	0.00	0.75	5.50	1.70	7.95	2,387.50	£300.31
Creditors	0.00	0.00	1.80	0.00	1.80	630.00	£350.00
Employees	0.00	0.00	0.70	0.00	0.70	245.00	£350.00
Proposal Preparation	0.00	0.00	3.00	0.00	3.00	1,050.00	£350.00
Realisation of Assets	3.00	0.00	2.20	0.00	5.20	2,705.00	£520.19
	3.00	5.60	24.20	9.95	42.75	£12,759.00	£298.46
Cost per employee category	£1,560.58	£1,588.24	£7,812.51	£1,797.66		£12,759.00	

Post Appointment Disbursements

Advertising	347.88
Search Fees	53.00
	<u>400.88</u>

CARTER BACKER WINTER**CORPORATE RECOVERY AND INSOLVENCY DEPARTMENT****SPECIALIST INSOLVENCY APPOINTMENTS****TIME COST CHARGE-OUT RATES FROM 1 JANUARY 2009**

	<u>Per Hour</u>
	<u>£</u>
Partner	435
Managers	390
Administrators	350
Junior Assistants	195
Cashier	0
Support Staff	0