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# **The Weyburn Engineering Company Limited**

**Annual Report and Accounts 1975**



Weyburn

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## Notice of Meeting

Notice is hereby given that the Fortieth Annual General Meeting of the Company will be held at The Churchill Hotel, Portman Square, London, W.1 on 9th March, 1976 at 12 noon for the following purposes:—

- 1 To receive the Directors' Report and Statement of Accounts.
- 2 To confirm the payment of Dividends to the Preference Shareholders on 28th February and 1st September, 1975 and the payment of an Interim Dividend to the Ordinary Shareholders on 18th July, 1975 and to accept the recommendation of the Directors for a Final Dividend to the Ordinary Shareholders.
- 3 To authorise the Directors to fix the remuneration of the Auditors.
- 4 To transact any other ordinary business competent at an Annual General Meeting.

Elstead, Surrey  
16th February, 1976

By Order of the Board  
A. W. Hyams  
Secretary

A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and on a poll to vote instead of him. A proxy need not also be a member. A form of proxy for the use of Ordinary shareholders is enclosed with this booklet.

Copies of all contracts of service of the Directors of the Company with the Company and statements of all transactions made during the past year in the shares of the Company by the Directors and their families will be available for inspection at the registered office of the Company from the date of this notice until the date of the meeting during normal business hours, and at the place of the meeting from fifteen minutes before it to the termination of the meeting.



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**Directors** P. R. Royston, Chairman  
F. H. P. Buckner, Chief Executive  
J. A. Reeves  
F. M. O'Brien

**Auditors** Thomson McLintock & Co., Chartered Accountants,  
70 Finsbury Pavement,  
London EC2A 1SX

**Solicitors** Berwin Leighton,  
Adelaide House,  
London Bridge,  
London EC4R 9HA

**Bankers** Midland Bank Limited,  
Godalming, Surrey  
GU7 1DP

**Secretary and  
Registered Office** A. W. Hyams, A.C.I.S.,  
Elstead, Godalming, Surrey  
GU8 6LD

**Transfer Office** Granby House,  
95 Southwark Street,  
London SE1 0JA

We certify the within to be a true copy of the last  
audited Balance Sheet and of the Auditors' Certificate  
thereon.

..... P.P. Gupta ..... Director

..... Sam ..... Secretary



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## Statement by the Chairman

Year to 31st October, 1975

Dear Shareholder,

In my statement last year I indicated to you my confidence that the Company would maintain an impressive increase in profit performance over the next few years.

I am pleased therefore to report that pre-tax profits for the year ended 31st October, 1975 have risen to £1,114,332 compared with £415,117 in 1974. Earnings per ordinary share have increased from 17.1p to 44.3p. Sales have increased from £2,911,686 to £5,528,351 and for the first time direct exports have exceeded £1 million at £1,045,696 (1974 £837,793). Cash at bank which was £141,614 at the beginning of the year increased to £611,322 at the year end.

The Directors recommend payment of a final ordinary dividend of 3.3041p per share which with the interim dividend of 2.7286p per share makes a total dividend of 6.0327p for the year (1974 5.653p). This is the maximum increase permissible under present legislation.

In 1974 profits rose to record levels after the initiation of the Board's new policies. The main actions were the effective slimming down of the product range by the elimination or reduction of the less profitable product groups, the strict control of overhead costs and the improvement of the ratio of stocks and work-in-progress to sales thereby creating greater positive cash flow. In 1975, still continuing the progress made in the previous year, attention was focused on the need to make extensive new investment in plant and machinery and to increase both the levels of production and productivity. At the same time, notwithstanding the increasing trend in the rate of inflation, overheads continued to be held overall at the rate of the previous year.

In spite of difficult trading conditions, the successful implementation of these policies has been due in no small way to the level of commitment accepted by both management and shop floor alike. In this atmosphere, the Board has not found it difficult to communicate its strategic aims. Consequently there has been a clear understanding at all levels of the objectives to be achieved.

During the year a start was made to the acquisition programme. In February, 1975 a complete camshaft line was purchased in Australia from British Leyland. This equipment was shipped back to England and is now operating at our factory in Liss, Hampshire. In March we acquired all the issued share capital of Horstman Camshafts Limited from Lucas Industries Limited. Horstman, although considerably smaller than Weyburn, is a leading camshaft manufacturer supplying the U.K. diesel engine industry. This acquisition has provided an additional skilled and experienced labour force enabling the group to expand facilities of its camshaft division to meet the increasing demand of international customers.



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## Statement by the Chairman—continued

The total cost of the Horstman acquisition amounted to £170,000 which was paid in cash and its contribution to the Group's profits for the year, as anticipated, amounted to approximately £100,000. Construction is underway of a new purpose built factory, close to the present premises in Bath, which will be ready for occupation in December, 1976 and will add considerable capacity to production facilities there.

It is the Company's policy not only to diversify its activities geographically but also to extend the range of manufactured parts into related products. In October, 1975 the Company acquired a substantial part of the assets of Creffield Blackstock Engineering Company Limited. High precision components for the truck and tractor industry will continue to be manufactured in modern premises at Tonbridge, Kent where a long term lease has been signed. The consideration was approximately £415,000 cash of which £160,000 was paid in October. This acquisition is expected to contribute in excess of £300,000 to profit growth in 1976.

During the year an extensive market research programme carried out into the United States diesel engine business indicated that there were exciting opportunities there for the Company in its own and related fields of activity. The Board therefore decided to invest in this rapidly growing market by first acquiring management control of an established and experienced camshaft manufacturing unit.

In December, 1975 the Company announced that it had agreed to acquire a majority stake in Camshaft Specialties Inc. of Grand Haven, Michigan. The agreements provide, subject to the fulfilment of various conditions including the grant of the Bank of England consent which has now been obtained, for Weyburn to acquire 57% of Camshaft Specialties, for a consideration of \$1.4 million. Mutual options will also be granted under which the Company may acquire the remaining 43% of the capital in two years' time.

Camshaft Specialties is a leading manufacturer in the United States of a wide range of camshafts and has technical expertise complementary to our own. Upon completion Engine Dynamic Parts Corporation, at present an associate company of Camshaft Specialties, which distributes components to the automotive replacement market will become a wholly owned subsidiary of Camshaft Specialties Inc. The acquisition of these companies will provide Weyburn with the desired access to the United States original equipment market for diesel engines which we believe to have dynamic growth over the next few years.

In view of the above acquisitions and in line with the policy of seeking further expansion opportunities, the Board considers it prudent to raise further equity capital and it is therefore proposed to raise £675,000 by way of rights. It is also intended to put forward proposals to shareholders to raise the issued share capital to a figure in excess of £1,000,000 thereby achieving wider range investment status under the Trustee Investments Act (1961).



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## Statement by the Chairman—continued

It is proposed that the arrangement in respect of the rights issue and the achievement of trustee status should be effected by one action and that there should, therefore, be an issue to ordinary shareholders of nine new ordinary shares for every four presently held at 25p per share. The issue will be subject to an increase in the authorised share capital. The new ordinary shares, when fully paid, will rank *pari passu* with existing ordinary shares and the Board expects that it will be able to recommend a total dividend for the year ending 31st October, 1976 of 6.0327p per share (9.2811p including tax credit) on the share capital as increased by the above issue and H.M. Treasury have indicated that permission will be granted for payment of such a dividend in the context of raising fresh capital. It is anticipated that the notice of the meeting to increase the authorised share capital will be despatched to shareholders in March, 1976, when completion of the acquisition of Camshaft Specialties Inc. is expected.

In the last three years your company has made remarkable progress in a period of deep world recession. It has established itself as an international leader in its own field, has no short or long term debt and is starting the new year with two acquisitions, neither of which to date has made any contribution to the Group's profit.

World trading is moving into a more expansionary phase and I therefore view the future with considerable optimism in the knowledge that the Company is operating from a sound financial structure. The substantial investments made in modern efficient machinery and the latest acquisitions will double the sales base of the Company. We shall continue to concentrate on overseas markets and believe that this strategy, together with the international nature of the diesel engine business, will ensure that the Company's future prospects are largely independent of the British economy.

The Board of Directors once again wishes to accord its sincere appreciation to all employees, customers, suppliers and advisers for their co-operation and support during 1975.

P. R. Royston  
Chairman





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## Directors' Report

The directors have pleasure in submitting their annual report together with the audited accounts for the year ended 31st October, 1975.

### Profit and appropriations

The sales, profit for the year and appropriations are shown in the consolidated profit and loss account on page 9. The directors recommend that a final ordinary dividend of 3·3041p per share be paid on 9th March, 1976 to shareholders on the register on 6th February, 1976, making, with the interim dividend of 2·7286p per share already paid, a total of 6·0327p for the year as compared with 5·653p for the previous year.

### Acquisitions

During the year the company acquired all the issued share capital of Horstman Camshafts Limited, which is based in Bath. On 31st October, 1975 a substantial part of the assets of Creffield Blackstock Engineering Company Limited were purchased and a lease of premises at Tonbridge, Kent has been signed.

The activities at both these new factories of the group fall into the definition given below.

### Activities and employees

The group are precision engineers engaged in the manufacture of components and accessories for truck, tractor, automobile, marine and stationary engines. There have been no material changes in these activities during the year. Exports made within Europe during the year amounted to £1,046,000 (1974—£838,000).

In the directors' opinion the company is engaged in only one class of business as defined by the Companies Act, 1967.

The average number of employees of the group during the year was 807 (1974—663) and their aggregate remuneration was £2,115,000 (1974—£1,251,000).

Other matters considered helpful for an appreciation of the group's affairs are referred to in the chairman's statement beginning on page 4 and a statistical summary of the results of the last five years is given on page 19.

### Directors

The holdings of each director, whether direct or indirect and including those of his spouse and infant children, in the share capital of the company were as follows:—

	31st October, 1975		31st October, 1974	
	Ordinary	Preference	Ordinary	Preference
P. R. Royston	140,000	—	109,500	—
F. H. P. Buckner	160,717	—	124,050	—
J. A. Reeves	8,556	600	1,056	600
F. M. O'Brien	3,884	300	845	300
H. G. Hunt	4,980	1,000	2,640	1,000

Between 31st October, 1975 and 9th February, 1976 Mr. Royston increased his holdings to 144,000 shares. There were no other changes to directors' holdings during this period.

Mr. H. G. Hunt resigned as a director of the company on 3rd November, 1975.



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## Directors' Report—continued

The company has no material contracts other than service contracts, in which any director has an interest. There are no arrangements between the company and any of its directors whereby a director is able to obtain benefits by the acquisition of shares or loan capital of the company or any body corporate.

**Auditors** The auditors, Messrs. Thomson McLintock & Co., will continue in office under the provisions of Section 159 (2) of the Companies Act, 1948 and a resolution fixing their remuneration will be submitted to the annual general meeting.

**Other matters** Contributions during the year made by the company for exclusively charitable purposes totalled £205 (1974—£397). There were no political contributions.

As far as the directors are aware the company is not a close company within the terms of the Finance Act, 1965 as amended.

At 31st October, 1975 the only company, as far as the directors are aware, holding 10 per cent or more of the ordinary share capital of the company was Pensman Nominees Limited, which held 120,000 ordinary shares representing 10 per cent of the ordinary share capital.

For the purposes of capital gains tax, the market quotations of the company's share capital on 5th April, 1965 were:—

Ordinary shares	84p
Preference shares	40p

By Order of the Board  
A. W. Hyams  
Secretary

Elstead, Surrey  
16th February, 1976



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## Consolidated Profit and Loss Account for the year ended 31st October, 1975

	Notes	1975		1974	
		£'000	£'000	£'000	£'000
SALES			<u>5,528</u>		<u>2,912</u>
GROUP PROFIT BEFORE TAXATION	2		1,114		415
Less: Taxation	4	603		230	
Investment grants credited	5	<u>23</u>		<u>22</u>	
			<u>580</u>		<u>208</u>
PROFIT AFTER TAXATION			534		207
Less: Extraordinary item—deferred taxation rate adjustment			<u>—</u>		<u>6</u>
PROFIT AVAILABLE FOR APPROPRIATION			<u>534</u>		<u>201</u>
DIVIDENDS					
Cumulative preference shares		2		2	
Ordinary shares					
Interim 2.7286p per share paid 18th July, 1975		33		30	
Final 3.3041p per share proposed		<u>40</u>		<u>38</u>	
			<u>75</u>		<u>70</u>
SURPLUS FOR THE YEAR retained in the business (of which £414,000 is retained by the parent company)			<u>459</u>		<u>131</u>
MOVEMENT IN RESERVES					
At beginning of year			1,290		1,159
Retained surplus for the year			<u>459</u>		<u>131</u>
At end of year			<u>1,749</u>		<u>1,290</u>
EARNINGS PER ORDINARY SHARE	6		<u>44.3p</u>		<u>17.1p</u>

The notes on pages 12 to 15 form part of these accounts.



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## Consolidated Balance Sheet as at 31st October, 1975

	Notes	1975		1974	
		£'000	£'000	£'000	£'000
<b>SOURCES OF FINANCE</b>					
<b>SHAREHOLDERS FUNDS</b>					
Share capital	7		360		360
Reserves			1,749		1,290
			<u>2,109</u>		<u>1,650</u>
INVESTMENT GRANTS	5		34		44
DEFERRED TAXATION	8		311		103
CORPORATION TAX payable after 31st October, 1976	9		422		229
			<u>2,876</u>		<u>2,026</u>
<b>INVESTED IN</b>					
<b>FIXED ASSETS</b>					
Land and buildings	10		860		858
Plant, machinery and equipment			899		429
			<u>1,759</u>		<u>1,287</u>
<b>CURRENT ASSETS</b>					
Stocks and work in progress		856		645	
Debtors		1,325		644	
Cash and short term deposits		611		142	
		<u>2,792</u>		<u>1,431</u>	
<b>CURRENT LIABILITIES</b>					
Creditors	11	1,359		601	
Taxation		276		53	
Proposed dividend		40		38	
		<u>1,675</u>		<u>692</u>	
			<u>1,117</u>		<u>739</u>
			<u>2,876</u>		<u>2,026</u>

P. R. Royston, Director  
F. H. P. Buckner, Director

*The notes on pages 12 to 15 form part of these accounts.*



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# Company Balance Sheet as at 31st October, 1975

	Notes	1975		1974	
		£'000	£'000	£'000	£'000
<b>SOURCES OF FINANCE</b>					
<b>SHAREHOLDERS FUNDS</b>					
Share capital	7		360		360
Reserves			1,704		1,290
			<u>2,064</u>		<u>1,650</u>
INVESTMENT GRANTS	5		27		44
DEFERRED TAXATION	8		277		103
CORPORATION TAX payable after 31st October, 1976	9		405		229
			<u>2,773</u>		<u>2,026</u>
<b>INVESTED IN</b>					
<b>FIXED ASSETS</b>					
Land and buildings	10		860		888
Plant, machinery and equipment			791		729
			<u>1,651</u>		<u>1,617</u>
INVESTMENT IN SUBSIDIARY	12		87		—
<b>CURRENT ASSETS</b>					
Stocks and work in progress		773		606	
Debtors		1,056		644	
Cash and short term deposits		611		142	
		<u>2,440</u>		<u>1,431</u>	
<b>CURRENT LIABILITIES</b>					
Creditors	11	1,152		601	
Taxation		213		53	
Proposed dividend		40		38	
		<u>1,405</u>		<u>692</u>	
			<u>1,035</u>		<u>739</u>
			<u>2,773</u>		<u>2,026</u>

P. R. Royston, Director  
F. H. P. Buckner, Director

The notes on pages 12 to 15 form part of these accounts.



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## Notes to the Accounts

### 1 ACCOUNTING POLICIES

The following are the major accounting policies adopted by the group.

#### *Consolidation*

The consolidated accounts include the results of the company and its subsidiary made up to 31st October, 1975. The subsidiary was acquired during the year and its results have been included for the period from the date of acquisition.

#### *Stocks and work in progress*

Raw materials and general stores are valued at the lower of cost and net realisable value. Work in progress is valued at the lower of cost and net realisable value, cost in this context being confined to the cost of direct materials, direct wages and variable manufacturing expenses.

#### *Depreciation*

Plant, machinery and equipment are included at cost, less depreciation. Depreciation is provided at rates varying, depending on the type of asset, between 10% and 25% on cost. No depreciation is being provided on freehold properties.

#### *Deferred taxation*

The deferred taxation account represents tax deferred by reason of the excess of tax allowances on plant and machinery over the corresponding depreciation charge, calculated at the corporation tax rate applicable at the end of the year and also includes tax deferred by reason of stock appreciation relief.

#### *Investment grants*

Investment grants are credited to profits in equal instalments over eight years, being the estimated average life of the assets qualifying for grants. The balance of grants not so credited to profit and loss account is carried forward in the investment grant reserve.

#### *Sales*

Sales represents the value of goods despatched to customers, less returns, excluding value added tax.

### 2 GROUP PROFIT FOR THE YEAR

The group profit for the year is stated after charging and crediting the following items:

	1975 £'000	1974 £'000
Charging:		
Bank interest	2	16
Hire of plant and machinery	41	18
Depreciation of fixed assets	181	131
Directors' emoluments (note 3)	89	49
Compensation to former director	—	37
Auditors' fees and expenses	10	5
	<hr/>	<hr/>
Crediting:		
Interest receivable	22	3
	<hr/>	<hr/>

### 3 DIRECTORS EMOLUMENTS

Particulars of emoluments are as follows:

	1975 £'000	1974 £'000
Fees	2	2
Other	62	44
Pension contributions	25	3
	<hr/>	<hr/>
Chairman's emoluments, excluding pension contributions	£17,000	£12,833



## Notes to the Accounts—continued

Other directors received emoluments, excluding pension contributions, within the ranges shown below:

	1975	1974
£ 0—£ 2,500	—	1*
£ 2,501—£ 5,000	—	—
£ 5,001—£ 7,500	—	2
£ 7,501—£10,000	2	1
£10,001—£12,500	—	1
£12,501—£15,000	2	—

\*Part of year only.

A former executive director received a pension from the company amounting to £1,226 (1974—£1,013).

## 4 TAXATION

The tax charge for the year comprises:

	1975 £'000	1974 £'000
Corporation tax on the profits for the year at 52% (1974—52%)	515	253
Transfer to/(from) deferred taxation account	83	(24)
	<hr/> 598	<hr/> 229
Prior year adjustments	5	1
	<hr/> 603	<hr/> 230

The charge for corporation tax has been reduced, and deferred taxation increased, by £20,000 being the relief for appreciation in the value of stocks and work in progress. This relief has been taken on the assumption that the government will grant relief in 1975 on a similar basis to 1974.

## 5 INVESTMENT GRANTS

	1975 Group £'000	Company £'000	1974 £'000
Investment grant reserve at 31st October, 1974	44	44	56
New subsidiary	13	—	—
Grants received not previously credited	—	—	10
Credited to profit and loss account	(23)	(17)	(22)
	<hr/> 34	<hr/> 27	<hr/> 44

## 6 EARNINGS PER SHARE

The earnings per share is based on (i) the profit after taxation but before extraordinary items, after deducting the cost of dividends on preference shares of £2,520 (1974—£2,520) and (ii) 1,200,000 ordinary shares in issue throughout the year.

## 7 SHARE CAPITAL

	Authorised, issued and fully paid £'000
1,200,000 Ordinary shares of 25p each	300
120,000 6% Cumulative preference shares of 50p each	60
	<hr/> 360

There has been no change in the authorised or issued share capital during the year. By virtue of the Finance Act, 1972 dividends payable on the preference shares are payable at the rate of 4.2% without any deduction of tax.



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## Notes to the Accounts—continued

### 8 DEFERRED TAXATION

	1975		1974
	Group £'000	Company £'000	£'000
Taxation equalisation			
Balance at 31st October, 1974	121	121	145
Transfer from current taxation (see below)	71	71	—
Transfer for the year from/(to) profit and loss account	83	106	(24)
On acquisition of subsidiary	57	—	—
	<u>332</u>	<u>298</u>	<u>121</u>
Advanced corporation tax recoverable	21	21	(18)
	<u>311</u>	<u>277</u>	<u>103</u>

Stock appreciation relief of £90,000 in respect of the three years ended 31st October, 1975 is included above. The transfer from current taxation represents stock appreciation relief relating to the two years ending 31st October, 1974 which had not previously been dealt with in the deferred taxation account.

### 9 CORPORATION TAX

The dates of payment of corporation tax are as follows:

	1975		1974
	Group £'000	Company £'000	£'000
1st November, 1976	16	—	—
1st January, 1977	406	405	229
	<u>422</u>	<u>405</u>	<u>229</u>

### 10 FIXED ASSETS

	GROUP		COMPANY	
	Freehold land and buildings £'000	Plant, machinery and equipment £'000	Freehold land and buildings £'000	Plant, machinery and equipment £'000
Revaluation 31st October, 1973	858	—	858	—
Cost:				
At 31st October, 1974	—	1,477	—	1,477
Additions	2	488	2	485
Disposals	—	(40)	—	(23)
On acquisition of subsidiary	—	421	—	—
At 31st October, 1975	<u>860</u>	<u>2,346</u>	<u>860</u>	<u>1,939</u>
Depreciation				
At 31st October, 1974	—	1,048	—	1,048
Charge for year	—	181	—	123
On disposals	—	(34)	—	(23)
On acquisition of subsidiary	—	252	—	—
At 31st October, 1975	<u>—</u>	<u>1,447</u>	<u>—</u>	<u>1,148</u>
Net book value 31st October, 1975	<u>860</u>	<u>899</u>	<u>860</u>	<u>791</u>
Net book value 31st October, 1974	<u>858</u>	<u>429</u>	<u>858</u>	<u>429</u>





## Notes to the Accounts—continued

### 11 CREDITORS

A provision of £158,000 has been made for the estimated costs to be incurred in 1975/76 of moving and installing certain plant purchased in the year and for the cost of re-furbishing the factory of Horstman Camshafts. These costs were taken into consideration in arriving at the purchase price of the assets when the relevant assets were acquired.

### 12 INVESTMENT IN SUBSIDIARY

	1975
	£'000
Shares at cost	170
Less: Amount due to subsidiary	83
	<u>87</u>

During the year the company acquired the whole of the issued share capital of Horstman Camshafts Limited, which is incorporated in England.

### 13 CAPITAL COMMITMENTS

	1975	1974
	Group	Company
	£'000	£'000
At 31st October, 1975 capital commitments were as follows:		
Contracted for but not provided	<u>211</u>	<u>6</u>

### 14 CONTINGENT LIABILITIES

As the directors have no present intention of disposing of any of the group's properties no provision has been made following the revaluation in 1973 for taxation which would arise in the event of a disposal (the amount involved is estimated not to exceed £88,000).

### 15 COMPARATIVE FIGURES

The results for the year ended 31st October, 1974 and the comparative figures at 31st October, 1974 relate to the company only.



Weyburn

## Auditors' Report

To the members of the Weyburn Engineering Company Limited :

We have audited the books and records of The Weyburn Engineering Company Limited for the year ended 31st October, 1975. The accounts on pages 9 to 15 (including the statement of source and application of funds on page 17) have been properly prepared in accordance with the provisions of the Companies Acts, 1948 and 1967.

In our opinion these accounts give a true and fair view of the state of affairs and profit of the company.

Thomson McLintock & Co.  
Chartered Accountants

London  
12th February, 1976.

**Source and Application of Funds**

	1975		1974	
	£'000	£'000	£'000	£'000
<b>SOURCE OF FUNDS</b>				
Profit before tax		1,114		415
Adjustments not involving the movement of funds:				
Depreciation		181		131
<b>TOTAL GENERATED FROM OPERATIONS</b>		1,295		546
Funds from other sources				
Fixed asset sales and investment grants		6		34
		1,301		580
<b>APPLICATION OF FUNDS</b>				
Dividends paid	73		65	
Tax paid	43		40	
Purchase of fixed assets	490		13	
Purchase of Horstman Camshafts Limited	170		—	
		776		118
		525		462
<b>INCREASE/DECREASE IN WORKING CAPITAL</b>				
Increase in stock	112		71	
Increase in debtors	558		188	
Increase in creditors (excluding dividends and taxation)	(614)		(92)	
		56		167
<b>MOVEMENT IN NET LIQUID FUNDS</b>				
Increase in cash and short-term deposits		469		295

**NOTE ON THE BOOK VALUE OF THE FIXED ASSETS**

The Company has calculated a value of the plant, machinery and equipment using a price index specially prepared for it, and in making this calculation has allowed for depreciation at 12½%.

The values obtained were as follows:

	£'000	<i>Balance sheet values</i> £'000
Plant, machinery and equipment	1,825	899

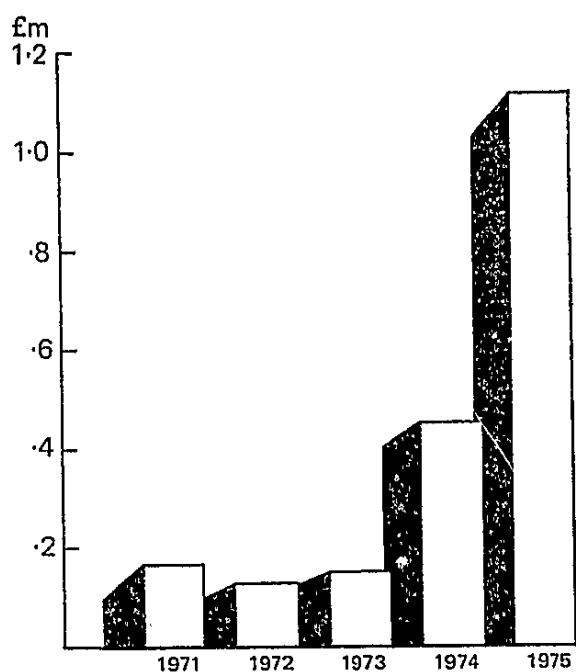
**THE COMPANY'S SHARES**

	<i>Preference</i>	<i>Ordinary</i>
Year ended 31st October, 1975		
Highest price	18p	340p
Lowest price	8p	60p
Number of shareholders at 31st October, 1975	126	906
31st October, 1974	132	824

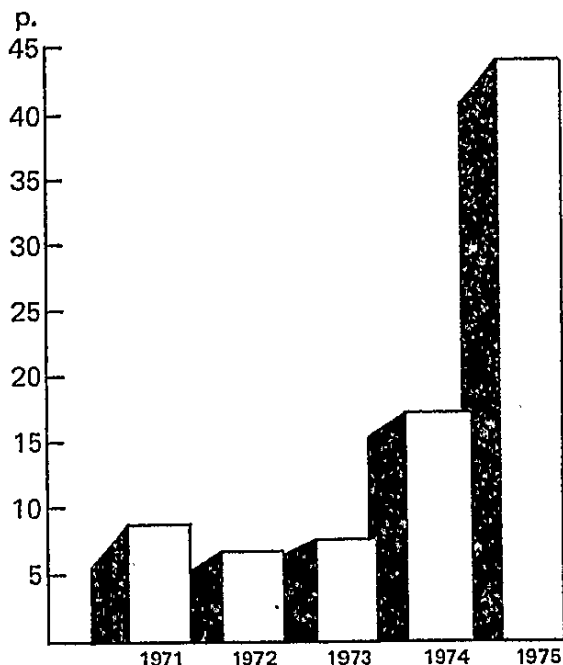


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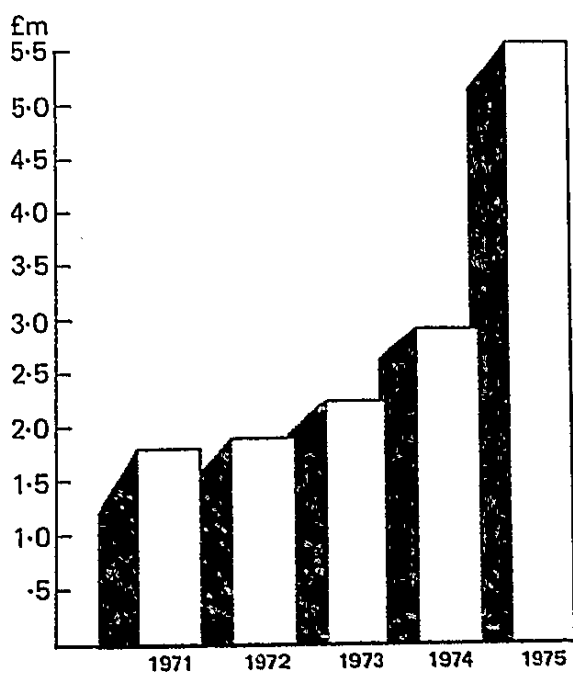
Results compared for each year from 1971 to 1975



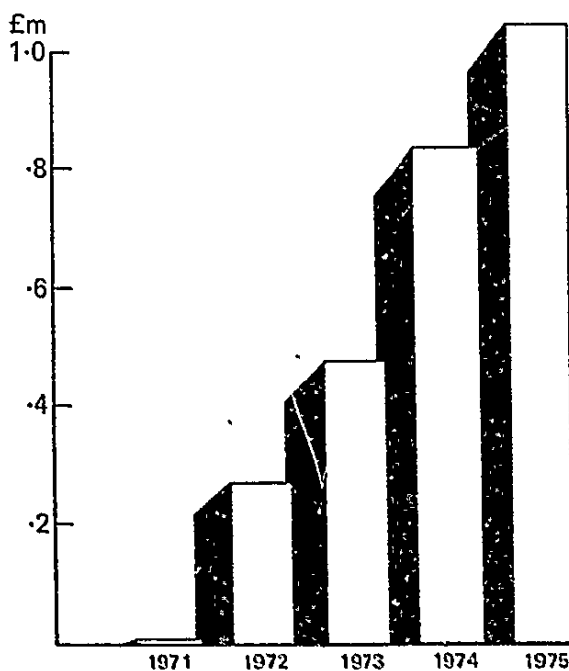
GROUP PROFIT BEFORE TAX



EARNINGS PER SHARE



SALES



EXPORTS



Weyburn

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## Five Year Statistical Table

31st October	1975 £'000	1974 £'000	1973 £'000	1972 £'000	1971 £'000
<b>SOURCE OF FINANCE</b>					
Share capital	360	360	360	360	360
Reserves	1,749	1,290	1,159	532	529
Net assets	2,109	1,650	1,519	892	889
Investment grants	34	44	56	85	87
Deferred taxation	311	103	131	94	58
Tax equalisation	422	229	39	13	38
Corporation tax payable					
	2,876	2,026	1,745	1,084	1,072
<b>INVESTED IN</b>					
Fixed assets	1,759	1,287	1,429	707	632
Current assets	2,792	1,431	1,030	879	803
Current liabilities	(1,675)	(692)	(714)	(502)	(363)
	2,876	2,026	1,745	1,084	1,072
<b>SALES, PROFITS AND DIVIDENDS</b>					
Sales	5,528	2,912	2,240	1,903	1,793
Profit before taxation	1,114	415	150	113	153
Less: Taxation	580	208	57	29	47
Profit after taxation	534	207	93	84	106
Less: Extraordinary items	—	6	24	—	—
Profit available for appropriation	534	201	69	84	106
Used for:—					
Dividends—Preference	2	2	2	2	2
Ordinary	73	68	63	48	48
Income tax on dividends	—	—	1	31	32
	75	70	66	81	82
Profit retained in the business	459	131	3	3	24
<b>Ratios per ordinary share:—</b>					
Trading profit	92.5p	34.3p	12.2p	9.2p	12.5p
Dividend:—					
Paid	6.0327p	5.653p	5.25p	6.5p	6.5p
Including tax credit	9.2811p	8.437p	7.5p	—	—
Earnings	44.3p	17.1p	7.5p	6.7p	8.5p
Net assets	£1.71	£1.32	£1.22	£0.69	£0.69

NOTES: 1. Freehold property was revalued at 31st October, 1973.

2. Taxation is stated after the deduction for investment grants.

3. The gross equivalent of the preference dividend has been deducted from the trading profit in calculating the trading profit per share.

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