#### Weyburn-Bartel Limited

Company Number 306023

Directors' Report for the Year Ended 31st December 1995



#### **Activities**

The principal activity of the Company is in the field of precision engineering and involves the manufacture of components for truck, tractor, automobile, marine and stationary engines, as agent for T&N plc

#### **Directors**

The following served as Directors during (and, unless otherwise indicated, throughout) the year:-

W Bartel

M Lee

G H Nicklen

S P Northedge

R D Raywood, resigned 31/12/95

#### Directors' Interests

The interests, all beneficial, of the Directors in the share capital of T&N plc comprise:-

|   |                                      |                                     |                                    |  |   |   |   | Ordinary Shares                                     |   |
|---|--------------------------------------|-------------------------------------|------------------------------------|--|---|---|---|---|---|
|   |                                      |                                     | <u>.</u>                           |  |   |   | 31.12.9   | 95  | 31.12.94  |
| W Bartel<br>M Lee<br>G H Nicklen<br>S P Northedge |                                      |                                     |                                    |  |   |   | -<br>-<br>-   |   | -<br>-<br>-   |
|   |                                      |                                     |                                    |  |   |   |   |   | -   |
|   |                                      | Number of<br>Granted<br>during year | options<br>Exercised<br>during yea | ır   | Exercise<br>Price                         | Market<br>price<br>on date<br>exercised | Date of<br>Grant                                    | Date<br>from which<br>exercisable                   | Expiry<br>Date  |
| <u></u>   | 1.1.95                               |                                     |                                    | 31.12.95                                       |   |   | · · · · · · · · · · · · · · · · · · ·               |   |   |
| W Bartel  | -                                    | <u>-</u>                            |                                    | •  | <u> </u>                                  |   |   |   |   |
| M Lee   | 26,142<br>12,548<br>20,333<br>20,333 | -<br>-<br>-<br>10,000 _             | -<br>-<br>-<br>-                   | 26,142<br>12,548<br>20,333<br>20,333<br>10,000 | 111.4<br>172.1<br>226.2<br>207.5<br>159.0 | -<br>-<br>-<br>-                        | 19.3.92<br>15.4.93<br>12.4.94<br>6.10.94<br>10.5.95 | 19.3.95<br>15.4.96<br>12.4.97<br>6.10.97<br>10.5.98 | 18.3.200<br>14.4.200<br>11.4.200<br>5.10.200<br>9.5.200 |
|   | 79,356                               | 10,000                              | -                                  | 89,356   |   |   |   |   |   |
| G H Nicklen (1)                                   | 5,288                                | 15,230                              | cancel                             | 15,230   | 195.7<br>135.9                            | <u>-</u>                                | 1.7.94<br>1.7.95                                    | 1.7.99<br>1.7.2000                                  | 31.12.1999<br>31.12.2000                                |
|   | 5,288                                | 15,230                              | -                                  | 15,230   |   |   |   |   |   |
| S P Northedge(1) (1) (1)                          | 11,061<br>3,525                      | -<br>-<br>5,077                     | cancel -                           | 11,061<br>5,077                                | 101.7<br>195.7<br>135.9                   | -                                       | 6.5.92<br>1.7.94<br>1.7.95                          | 1.6.97<br>1.7.99<br>1.7.2000                        | 1.12.199<br>31.12.199<br>31.12.200                      |
|   | 14,586                               | 5,077                               | -                                  | 16,138   |   | ·                                       |   |   | <del> </del>  |

<sup>(1)</sup> These options have been granted under the Savings-Related Scheme. All other options have been granted under the Executive Scheme.

None of the directors have any other registered interests in the shares of the Company or any other company in the T&N Group.

#### Dividend

There was no dividend declared in respect of the year ended 31st December 1995.

#### Weyburn-Bartel Limited

Directors' Report for the Year Ended 31st December 1995 (continued)

#### **Auditors**

The company has satisfied section 250 of the Companies Act 1985 (as amended by section 14 of the Companies Act 1989) and a special resolution not to appoint auditors will be proposed at the forthcoming annual general meeting.

By Order of the Board

S P Northedge

**Secretary** 

23rd Detober 1991

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- \* select suitable accounting policies and then apply them consistently;
- \* state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- \* make judgements and estimates that are reasonable and prudent;
- \* prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

#### AUDITORS' REPORT TO THE MEMBERS OF WEYBURN BARTEL LIMITED

We have audited the financial statements on pages 5 to 9.

## Respective responsibilities of directors and auditors

As described on page 3 the Company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

## Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion .

In our opinion the financial statements give a true and fair view of the state of affairs of the Company as at 31 December 1995 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

KRIG

28/L. Olaber, 1986

KPMG Chartered Accountants Registered Auditors LONDON

# PROFIT AND LOSS ACCOUNT

## FOR THE YEAR ENDED 31ST DECEMBER 1995

|   | Notes | 1995<br>£000 | 1994<br>£000 |
|---|-------|--------------|--------------|
| Income from shares in group undertaking                 |       | -            | 12           |
| Profit on ordinary activities before and after taxation |       | -            | 12           |
| Dividend paid   |       | -            | (6,248)      |
| Transfer from reserves                                  | 8     | -            | (6,236)      |

The company has no recognised gains or losses other than the result for the period.

There is no difference between the result as disclosed above and the result given by an unmodified historical cost basis.

## **BALANCE SHEET**

## AS AT 31ST DECEMBER 1995

|  | Notes | 1995<br>£000 | 1994<br>£000 |
|--|-------|--------------|--------------|
| <u>Fixed Assets</u>                                      |       |              |              |
| Investments  | 5     | 8,747        | 8,747        |
| Current Assets   |       |              |              |
| Cash at Bank and in Hand                                 |       | 1            | 1            |
| Total Assets   |       | 8,748        | 8,748        |
| <u>Creditors: due after more</u><br><u>than one year</u> | 6     | (6,248)      | (6,248)      |
| Net Assets   |       | 2,500        | 2,500        |
| <u>Capital and Reserves</u>                              |       |              |              |
| Called up equity share capital                           | 7     | 2            | 2            |
| Shareholder's funds<br>- equity<br>- non equity          |       | 2<br>2,498   | 2<br>2,498   |
| Total shareholder's funds                                | 8     | 2,500        | 2,500        |

The financial statements on pages 5 to 9 were approved by the Board on 23 October 1996 and were signed on its behalf by:-

M. A. reb Je

S P Northedge - Director

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

## 1. ACCOUNTING POLICIES

## (a) Basis of Accounting

The financial statements have been prepared in accordance with applicable Accounting Standards and under the historical cost convention.

## (b) Cash Flow Statement

Under Financial Reporting Standard 1, the Company is exempt from the requirement to prepare a cash flow statement on the grounds that it is a wholly owned subsidiary undertaking.

## (c) Group Accounts

The Company is exempt under s228 of the Companies Act 1985 from preparing group accounts as it is an intermediate holding company wholly owned by T&N plc, registered in England and Wales. These financial statements present information about Weyburn Bartel Limited as an individual undertaking and not about its group.

## 2. PROFIT AND LOSS ACCOUNT

The Company has not traded during the year, has received no income and incurred no expenditure and consequently has made neither a profit nor a loss.

## 3. DIRECTORS

The directors have not received any remuneration for services to the company during the period (1994: £nil).

#### 4. <u>EMPLOYEES</u>

The average number of persons employed by the company during the year was 160 (1994: 155). All costs relating to these employees are paid directly by the ultimate parent company, T&N plc, on whose behalf they are employed.

# NOTES FORMING PART OF THE FINANCIAL STATEMENTS (CONT'D)

#### 5. **INVESTMENTS**

6.

7.

| Loan to ultimate parent undertaking   | £000             |               |  |  |
|---|------------------|---------------|--|--|
| At 31st December 1995   | 8,747            |               |  |  |
| At 31st December 1994   |                  | 8,747         |  |  |
| In addition to the above loan, the subsidiary, E D Parts Limited. The iaccounts at £2, representing the orig shares | nvestment is in- | cluded in the |  |  |
| CREDITORS: amounts due after more than one year   | 1995<br>£000     | 1994<br>£000  |  |  |
| Loan from parent undertaking  | 6,248            | 6,248         |  |  |
|   | 6,248            | 6,248         |  |  |
| CALLED UP SHARE CAPITAL  Authorised, issued and fully paid 4,875 ordinary shares of 50p each                        | 1995<br>£000     | 1994<br>£000  |  |  |
| 4,995,000 deferred shares of 50p each   |                  | 2,498         |  |  |
|   | 2,500<br>=====   | 2,500         |  |  |
| RECONCILIATION OF MOVEMENT IN SHAREHOLDER'S FUNDS   |                  |               |  |  |
|   | 1995             | 1994          |  |  |

# 8.

|  | 1995<br>£000 | 1994<br>£000                     |
|--|--------------|----------------------------------|
| Opening shareholder's funds<br>Profit for the year | 2,500        | 8,736<br>12                      |
| Dividend paid<br>Closing shareholder's funds       | 2,500        | ( <u>6,248</u> )<br><u>2,500</u> |

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS (CONT'D)

## 9. <u>ULTIMATE PARENT COMPANY</u>

The Company's immediate parent company is Cranhold Limited and the ultimate parent company is T&N plc. Both are registered in England and Wales. Copies of the T&N plc Annual Report and Accounts can be obtained from the Company Secretary at Bowdon House, Ashburton Road West, Trafford Park, Manchester, M17 1RA.

#### 10. COMPOSITE CROSS-GUARANTEE

The Company, its ultimate parent company, and certain of its fellow subsidiaries in the UK have entered into a composite cross-guarantee in relation to the facilities provided by its principal UK banker.