Registered in England and Wales, Number 305907 Established 1883

Directors:

J. W. Goodwin (Chairman)
R. S. Goodwin (Managing Director)
R. J. Dyer
P. J. Horton

Secretary and registered office: Mrs. P. Ashley, B.A., A.C.I.S. Ivy House Foundry, Hanley, Stoke-on-Trent, ST1 3NR

Registrar and share transfer office: Computershare Investor Services PLC, P.O. Box No. 82, Bristol, BS99 7NH

Auditors: KPMG Audit Plc, 2 Cornwall Street, Birmingham, B3 2DL

NOTICE IS HEREBY GIVEN that the SIXTY SIXTH ANNUAL GENERAL MEETING of the company will be held at 10.30 am, on Monday, 5th November, 2001 at the Saxon Cross Hotel, Sandbach, Cheshire, for the purpose of considering and, if thought fit, passing the following resolutions:

- 1. To receive the report of the directors and the audited financial statements for the year ended 30th April, 2001 and to approve the payment of a dividend on the ordinary shares.
- 2. To re-elect Mr. R. J. Dyer as a director.
- 3. To re-appoint KPMG Audit Plc as auditors and to authorise the directors to determine their remuneration.

By Order of the Board, P. ASHLEY, Secretary.

Registered Office: Ivy House Foundry, Hanley, Stoke-on-Trent. 24th September, 2001

#### NOTES:

- 1. A member entitled to attend and vote at the above meeting may appoint a proxy to attend and, on a poll, vote instead of him. A proxy need not be a member of the company. To be valid, the instrument appointing a proxy and the power of attorney or other authority (if any) under which it is signed or a notarially certified copy of such power or authority must be deposited at the registered office of the company not less than 48 hours before the time appointed for the holding of the meeting.
- 2. None of the directors have service contracts with the company.
- 3. If approved by shareholders the final dividend will be paid to shareholders on 7th November, 2001.

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#### **CHAIRMAN'S STATEMENT**

Recovery in the oil and gas sector construction activities helped the Group's turnover increase by 20% and produced a pre-tax profit of £1,561,000. The directors propose that a dividend of 4.17 pence per share be paid.

Our investment programme in capital plant has enhanced our ability to win orders on a competitive basis and we start the new year with a strong order book. This investment, particularly in machine tools, has placed the Group in a good position to supply the power generation and energy industries and, as we forecast, the demand for energy-related equipment has increased. Further penetration of overseas markets for our UK manufactured products has proved difficult due to the strength of sterling and the weakness of the Euro.

A continued drive towards lower costs remains the focus of management's attention with an ever-increasing emphasis on sourcing materials in low labour cost countries.

External risk assessment of corporate control and analysis has led us to invest to improve the resilience of our Internet connections, these being so essential to our worldwide activities.

Our employees have worked as an extremely loyal, dedicated team and it is with thanks to their efforts that this UK company has seen profitable growth in manufacturing in a year when many engineering companies have not.

J. W. GOODWIN,

John W. Good =

Chairman.

24th August, 2001

#### REPORT OF THE DIRECTORS

The directors have pleasure in presenting their report and audited financial statements for the year ended 30th April, 2001.

#### **Business review**

The principal activity of the Group is mechanical and refractory engineering. The results of the year may be summarised as follows:

	2001 £'000	2000 £'000
Turnover	24,892	20,769
Profit on ordinary activities before taxation	1,561	304
Taxation charge	(510)	(110)
Profit on ordinary activities after taxation	1,051	194

Comments on the results for the year are given in the chairman's statement.

The directors recommend that an ordinary dividend of 4.17p per share be paid to shareholders on the register at the close of business on 5th October 2001. (2000: 1.47p per share).

The directors consider that the market value of the Group's freehold land and buildings is in excess of the values disclosed in the Group balance sheet.

#### Directors and directors' interests

The directors of the company who have served during the year are set out below:

J. W. Goodwin

R. S. Goodwin R. J. Dyer P. J. Horton

The director retiring in accordance with the Articles is R. J. Dyer who, being eligible, offers himself for re-election.

The interests of each director in the share capital of the company are as follows:

						10p ordin	ary shares
						30th April	30th April
						2001	2000
Beneficial							
J. W. Goodwin						301,736	301,736
R. S. Goodwin	•••				•••	164,473	150,868
J. W. Goodwin						1,739,797	1,716,797
J. W. Goodwin	and R. S	. Good	dwin			1,601,176	1,601,176
R. J. Dyer	•••					17,500	17,500
P. J. Horton			•••	•••	***	115,840	115,840
Non-beneficial							
J. W. Goodwin,	R. S. Go	odwir	n and	others	·	303,446	326,446

During the period from 1st May, 2001 to 24th August, 2001 there was no change in the directors' interests.

No director has a service agreement with the company, nor any beneficial interest in the share capital of any

The company does not have any share option schemes for employees or directors.

#### **Shareholdings**

The company has been notified that, as at 24th August, 2001, the following had an interest in 3% or more of the issued share capital of the company: J. W. Goodwin and R. S. Goodwin 1,739,797 shares (24.16%), J. W. Goodwin and R. S. Goodwin 1,601,176 shares (22.24%). These shares are registered in the names of J. M. Securities Limited and J. M. Securities (No. 3) Limited respectively. J. W. Goodwin, R. S. Goodwin and others 303,446 shares (4.21%), J. W. Goodwin 301,736 shares (4.19%), J. H. Ridley 510,167 shares (7.09%).

Donations by the Group for charitable purposes amounted to £5,000 (2000: £390).

#### **Employee consultation**

The Group takes seriously its responsibilities to employees and, as a policy, provides employees systematically with information on matters of concern to them. It is also the policy of the Group to consult where appropriate, on an annual basis, employees or their representatives so that their views may be taken into account in making decisions likely to affect their interests.

#### **Employment of disabled persons**

The policy of the Group is to offer the same opportunity to disabled people, and those who become disabled, as to all others in respect of recruitment and career advancement, provided their disability does not prevent them from carrying out the duties required of them.

#### Creditor payment policy

The company has not adopted any formal code or standards on supplier payment practice. The company's policy is to settle payments having negotiated and advised terms and conditions with suppliers on a contract by contract basis. The holding company has no trade creditors at 30th April, 2001.

#### Corporate governance

#### Introduction

The directors have considered the requirements of the Combined Code incorporated into the Listing Rules of the Financial Services Authority. The Code covers four broad areas, namely the composition and procedures of the Board, the service contracts and pay of the directors, relations with shareholders, and the directors' responsibilities with respect to accountability and audit.

The Board feels that it should be recognised that what may be appropriate for the larger company may not necessarily be so appropriate for the smaller company, a point raised previously in the Cadbury Code of Best Practice. The Board continues to be conscious of its non-compliance with certain aspects of the Code, as detailed below, and will continue to review the situation in the light of any future Group developments.

#### The Board

The Board, which comprises four executive directors, meets formally by itself and with subsidiary directors on a regular basis. In view of the Group's present size and proven track record, it is not seen as appropriate to increase further the number of directors on the Board nor are non-executive directors thought to be appropriate, due to the cost likely to be involved and the improbability of their adding any value to the business. Accordingly, the Group is unable to comply with aspects of the Code's requirements in terms of non-executive directors and the requirement for an Audit Committee, Remuneration Committee and Nominations Committee. All directors, except the Chairman and Managing Director, retire by rotation at least every 3 years.

The Board meets at least once a month and retains full responsibility for the direction and control of the Group. There is no formal schedule of matters reserved for the Board. However, acquisitions and disposals of assets, investments and material capital related projects are as a matter of course specifically reserved for Board decision. All directors have access to the Company Secretary and to independent professional advice at the Company's expense.

#### Going concern

After making enquiries, the directors have a reasonable expectation that the company and its subsidiaries have adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

#### Internal control

The Board has overall responsibility for the Group's system of internal control (including operational, financial, compliance and risk management controls), which is designed to manage rather than eliminate risk and can provide only reasonable reassurance against material misstatement or loss. Except as noted in this Corporate Governance report, the Board confirms that the system of internal control accords with the Combined Code.

The Board meets with an agenda to discuss corporate strategy, to formulate and monitor the progress of business plans for all subsidiaries and to identify, evaluate and manage the business risks faced. The management philosophy of the Group is to operate its subsidiaries on an autonomous basis with formally defined areas of responsibility and delegation of authority. The Group has put in place formal lines of reporting with subsidiary management meeting with the directors on a regular basis.

The Board considers that the close personal involvement of the Company's directors in all areas of the day to day operations of the business represents the most effective on-going control over its financial and business risks. In particular, authority is limited to the directors in key risk areas such as treasury management, capital expenditure and other investment decisions. The directors annually review the effectiveness of the internal financial control system, including holding discussions with the external auditors. However, given the close involvement of the Company's directors in the operations of the business, the Board does not consider that a formal review of non financial controls would provide any additional benefit in their review of the effectiveness of the Group's internal controls.

The Group does not have an internal audit function although the Board periodically reviews the need for such a function. The current conclusion is that an internal audit function is not required given the present scale and complexity of the Group's operations.

#### Directors' remuneration

The remuneration of the directors is considered by the Board as a whole so that no director determines his own salary.

The Group's policy is to provide a remuneration package to executive directors to attract, retain and motivate individuals of the calibre required, and to ensure that the Group is managed successfully in a manner appropriate to the company's size. This is currently provided in the form of a basic salary and suitable benefits in kind. In forming its policy, the Board has given full consideration to the Code's best practice provisions on remuneration policy, service contracts and compensation and has considered the remuneration levels of directors of similar companies. In view of the directors' significant personal shareholdings in the company the Board do not at present consider it necessary to have a performance related element within their remuneration.

Details of each element of the directors' remuneration are given in note 5 to the financial statements. Pension contributions are made where applicable into defined contribution schemes. No director has a service contract and there are no share option schemes or other long term incentive schemes.

#### Auditor

In accordance with Section 384 of the Companies Act 1985, a resolution is to be proposed at the Annual General Meeting for the re-appointment of KPMG Audit Plc as auditor of the company.

Approved by the Board of directors and signed on its behalf by:

Toh W. Goode

J. W. GOODWIN, Chairman. Ivy House Foundry, Hanley, Stoke-on-Trent, ST1 3NR

24th August, 2001

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and Group and of the profit or loss for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

#### REPORT OF THE AUDITORS

to the Members of

#### **GOODWIN PLC**

We have audited the financial statements on pages 7 to 20.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the Annual Report, including as described above the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board, the Listing Rules of the Financial Services Authority, and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law or the Listing Rules regarding directors' remuneration and transactions with the company is not disclosed.

We review whether the statement on pages 4 and 5 reflects the company's compliance with the seven provisions of the Combined Code specified for our review by the Financial Services Authority, and we report if it does not. We are not required to consider whether the Board's statements and internal control cover all risks and controls, or form an opinion on the effectiveness of the Group's corporate governance procedures or its risk and control procedures.

We read the other information contained in the Annual Report, including the corporate governance statement, and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

#### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the Group as at 30th April, 2001 and of the profit of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

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24th August, 2001

KPMG Audit Plc Chartered Accountants Registered Auditor Birmingham

# GROUP PROFIT AND LOSS ACCOUNT For the year ended 30th APRIL, 2001

											2001	2000
										Note	£′000	£′000
TURNOVER		•••	•••							2	24,892	20,769
Cost of sales	•••				•••			•••	•••		(19,099)	(16,929)
GROSS PROFIT	•••	•	•••	•••	•••	,,,		***			5,793	3,840
Distribution costs											(936)	(730)
Administrative ex	pens	es			***	•••	•••	•••	•••		(2,975)	(2,557)
OPERATING PROFIT	Г	•••	•••		•••						1,882	553
Share of loss of a	ssoci	ated u	nderta	king				•••			(30)	(32)
Net interest payal	ble	•••			•••			•••	•••	3	(291)	(217)
PROFIT ON ORDINA	ARY	ACTI\	/ITIES	BEF	ORE TA	XA	ΓΙΟΝ		•••	4	1,561	304
Tax on profit on o	ordin	ary act	ivities	•••	***	•••	•••	•••		7	(510)	(110)
PROFIT ON ORDINA	ARY	ACT1\	/ities	AFT	ER TA	XATI	ON	•••			1,051	194
Minority interests	s - eq	luity	•••	•••	•••						5	(8)
PROFIT FOR THE F	NAN	ICIAL	YEAF	l,				•••	•••	8	1,056	186
Proposed ordina	ry div	vidend	•••	**1			•••	•••	•••	9	(300)	(106)
RETAINED PROFIT	FOR	THE	FINAN	ICIAI	. YEAR				•••		756	80
EARNINGS PER OF	NiGi	ARY S	ПАНЕ	Ē				•••		10	14.67p	2.58p

A statement of movement on reserves is given in note 21.

All of the Group's activities related to continuing operations.

### **BALANCE SHEETS** At 30th APRIL, 2001

									Gro	up	Com	pany
							1	Notes	2001	2000	2001	2000
									£′000	£′000	£′000	£'000
FIXED ASSETS												
Tangible assets	•••	•••	•••	***	•••	•••	.,. 1	1 & 12	6,641	6,121	1,431	748
Investments	***	•••	***		***	***	***	13	44	66	1,073	1,073
									6,685	6,187	2,504	1,821
CURRENT ASSETS												
Stocks		•••	•••					14	3,669	3,409	_	-
Debtors	•••	•••	•••			•••	• • • • • • • • • • • • • • • • • • • •	15	6,387	4,912	4,528	3,844
Cash at bank and	in han	d	•••	•••	•••		•••		235	79	148	2
									10,291	8,400	4,676	3,846
CREDITORS: AMOU	NTS FA	ALLING	g DUI	E WITI	HIN O	NE YI	EAR	16	(8,260)	(7,313)	(2,543)	(1,897)
NET CURRENT ASS	SETS	•••	•••	•••		•••	•••		2,031	1,087 	2,133	1,949
TOTAL ASSETS LE	ss cu	RREN	T LIA	BILIT	IES				8,716	7,274	4,637	3,770
CREDITORS: AMOU	NTS F	ALLIN	g du	E AFT	ER M	ORE 1	HAN					
ONE YEAR	,	•••	•••	•••	•••		•••	17	(706)	(100)	(487)	_
PROVISIONS FOR	LIABIL	ITIES	AND	СНА	RGES	i "		19	(592)	(505)	(83)	(37)
NET ASSETS									7,418	6,669	4,067	3,733
CAPITAL AND RES	SERVE	s										
Called up share		·						20	720	720	720	720
Profit and loss a									6,677	5,923	3,347	3,013
SHAREHOLDERS'	FUND:	S - EQ	UITY						7,397	6,643	4,067	3,733
MINORITY INTERE				***		,,,			21	26	_	-
									7,418	6,669	4,067	3,733

## GROUP CASH FLOW STATEMENT

### For the year ended 30th APRIL, 2001

					Note	2001 £'000	2000 £′000
NET CASH INFLOW FROM OPERATING ACTIV	TTIES				23	2,258	1,242
RETURNS ON INVESTMENTS AND SERVICING	G OF F	INAN	CE		24	(291)	(217)
TAXATION						(144)	(367)
CAPITAL EXPENDITURE			•••		24	(1,124)	(2,005)
EQUITY DIVIDENDS PAID						(106)	(212)
CASH INFLOW/(OUTFLOW) BEFORE FINANCIN	NG					593	(1,559)
FINANCING				•••	24	(259)	(53)
INCREASE/(DECREASE) IN CASH IN THE YEA	.R					334	(1,612)
RECONCILIATION OF NET CASH FLOW TO M DEBT  Increase/(decrease) in cash in the year		***	•••	•••		334 259	(1,612) 53
Cash outflow from lease financing	,,,	***	•••	***			
Change in net debt resulting from cash flows	•••	•••	•••	• • • •	25	593	(1,559)
New finance leases	***	***	***	***		(1,086)	-
Foreign exchange translation difference	•••			•••	25	(4)	4
MOVEMENT IN NET DEBT IN THE PERIOD						(497)	(1,555)
Net debt at start of year	•••		•••	•••	25	(2,068)	(513)
NET DEBT AT END OF YEAR					25	(2,565)	(2,068)

## OTHER PRIMARY FINANCIAL STATEMENTS

### For the year ended 30th APRIL, 2001

#### **GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES**

			2001	2000
			£′000	£'000
Profit for the financial year			1,056	186
Exchange adjustments on foreign currency net investments	•••	•••	(2)	(3)
Total recognised gains and losses for the financial year '			1,054	183
RECONCILIATION OF MOVEMENTS IN G	ROUP	SHAREHOLDE	RS' FUNDS 2001	2000
			£'000	£'000
Profit for the financial year	•••	***	1,056	186
Dividends		•••	(300)	(106)
			756	80
Other recognised gains and losses relating to the year (net)	•••	***	(2)	(3)
NET ADDITION TO SHAREHOLDERS' FUNDS	•••	•••	754	77
Opening shareholders' funds	•••	***	6,643	6,566
CLOSING SHAREHOLDERS' FUNDS	***	***	7,397	6,643

#### NOTES TO THE FINANCIAL STATEMENTS

#### 1. Principal accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to these financial statements:

#### (a) Basis of accounting

The financial statements have been prepared under the historical cost accounting rules and in accordance with applicable Accounting Standards.

#### (b) Consolidation principles

- (i) The Group financial statements include the results of the parent company and all of its subsidiary undertakings made up to 30th April.
- (ii) Goodwill, representing the excess of the fair value of consideration given on the acquisition of subsidiary undertakings over the fair value of the identifiable net assets acquired was written off against reserves for all acquisitions prior to 1st May 1998. This goodwill would be charged or credited in the profit and loss account on disposal of the business to which it relates. Goodwill on any subsequent acquisition will be capitalised and amortised over its useful life.
- (iii) The company is not required to present its profit and loss account in addition to the consolidated profit and loss account.
- (iv) For associated undertakings, the Group includes its share of profits and losses in the consolidated profit and loss account and its share of post acquisition retained profits or accumulated deficits in the consolidated balance sheet.

#### (c) Depreciation

Depreciation is calculated so as to write down the cost of fixed assets to their anticipated residual value over their estimated useful lives. The method of calculation and the annual rates applied are as follows:

Freehold land ... ... ... ... Nil
Freehold buildings ... ... ... 2% or 2½% on cost
Leasehold property ... ... ... Over period of lease

Leasehold property ... ... ... Over period of lease
Plant and machinery ... ... ... 15% or 25% on reducing balance or 25% on cost

Motor vehicles ... ... ... ... 15% or 25% on reducing balance Tooling ... ... ... ... Over estimated production life

#### (d) Stock and work in progress

Stock and work in progress is valued at the lower of cost and net realisable value. In determining the cost of raw materials the FIFO method is used. For work in progress and finished goods manufactured by the Group, cost is taken as production cost, which includes an appropriate proportion of attributable overheads. Net realisable value is based on the estimated selling price less further costs of completion and selling expenses.

#### (e) Foreign exchange

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains and losses on translation are included in the profit and loss account.

For consolidation purposes the assets and liabilities of overseas subsidiary undertakings are translated at the closing exchange rates. Exchange differences arising on these translations are taken to reserves, net of exchange differences arising on related foreign currency borrowings.

#### (f) Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred taxation only to the extent that it is probable that an actual liability will crystallise.

Deferred taxation is not provided on earnings retained in overseas subsidiary undertakings as it is not expected that an actual liability will arise.

#### (g) Leasing

Where the company enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a 'finance lease'. The asset is recorded in the balance sheet as a tangible fixed asset and is depreciated over its estimated useful life, or the term of the lease, whichever is shorter. Future instalments under such leases, net of finance charges, are included with creditors. Rentals payable are apportioned between the finance element, which is charged to the profit and loss account, and the capital element which reduces the outstanding obligation for future instalments.

All other leases are accounted for as 'operating leases' and the rental charges are charged to the profit and loss account on a straight line basis over the life of the lease.

#### (h) Pension costs

The Group contributes to a number of defined contribution pension schemes for certain senior employees. The assets of these schemes are held in independently administered funds. Group pension costs are charged to the profit and loss account in the year for which contributions are payable.

#### 2. Turnover

Turnover represents the amounts receivable for goods and services supplied to customers, it excludes intercompany transactions and value added tax.

The analysis of turn	The analysis of turnover by destination is as follows:													
United Kingdom Rest of Europe						•••	•••				9,750 4,502	9,058 3,784		
Rest of World	•••	•••	•••	•••	•••	•••	•••	•••		•••	10,640	7,927		
											24,892	20,769		

In the opinion of the directors the Group only has one principal trading activity and therefore they do not consider there to be any requirement for segmental disclosure under SSAP25 on the basis of materiality.

The geographical source of all turnover is the U.K.

3. Net interest payable	2001 £'000	2000 £'000
Interest payable on bank loans and overdrafts	256 35	218 11
Less: Interest receivable on bank deposits	291	229 (12)
	291	217
4. Profit on ordinary activities before taxation		
The profit on ordinary activities before taxation is stated after charging the following:  Depreciation and amortisation of tangible fixed assets	2001 £'000	2000 £'000
nwood	936	734
- held under finance lease	87	29
Short term plant hire	28 5	26 17
Auditors' remuneration and expenses - Group	43	36

Fees charged by the company's auditors in respect of work carried out in the year for Group non audit services amounted to £14,000 (2000: £10,500). The audit fee for the company itself amounted to £9,600 (2000: £9,600).

#### 5. Directors' Remuneration

The remuneration of the directors of the company was:

				Salary	Salary	Benefits in kind	Total	Total	Pension contrib- utions	Pension contrib- utions
				2000 £'000	2001 £'000	2001 £'000	2001 £'000	2000 £'000	2001 £'000	2000 £'000
Executive direct	tors									
J. W. Goodwin				104	108	13	121	121	11	8
R. S. Goodwin	***	***	***	104	108	13	121	121	11	8
R. J. Dyer			***	51	59	10	69	63	16	16
P. J. Horton	•••		•••	76	80	7	87	88	_	
				335	355	43	398	393	38	32

Pension contributions comprise contributions to money purchase pension schemes.

#### 6. Staff numbers and costs

The average number of persons employed by the Group (including directors) during the year, analysed by category, was as follows:

										2001 Number	2000 Number
Works personnel	•••	•••	•••	•••		•••	•••	•••		324	330
Administrative staff	•••	•••	•••	• • • •	•••	•••	•••	•••	•••	27	28
										351	358
The aggregate payroll cost	s of th	nese pe	ersons	were	as foll	ows:				£'000	£′000
Wages and salaries	***	•••								6,841	6,356
Social security costs	•••	•••	•••	•••	•••	•••	•••		•••	668	605
Other pension costs	•••	•••	•••	•••	•••	•••	•••	•••	•••	36	32
										7,545	6,993
7. Tax on profit on ordina	ry ac	tivitie	s							2001	2000
Taxation charge based on	the pr	ofit fo	r the y	ear of	the G	roup:				£'000	£'000
U.K. corporation tax				•••		***		,		429	(18)
Associated undertaking		•••			•••	•••		***	***	(6)	(6)
Deferred taxation char				•••	•••	•••	•••	***	•••	89	148
	- 1	prior y	ear	•••	***	•••			•••	(2)	(14)
										510	110
8. Profit for the financial	VAAR										

8. Profit for the financial year

The consolidated profit for the financial year includes a profit of £634,000 (2000: £113,000) which has been dealt with in the financial statements of the parent company.

#### 9. Proposed dividend

The proposed ordinary dividend of £300,240 (2000: £105,840) represents 4.17p per share (2000: 1.47p per share).

#### 10. Earnings per ordinary share

The earnings per ordinary share has been calculated on profit on ordinary activities after taxation and minority interests of £1,056,000 (2000: £186,000) and by reference to the 7,200,000 ordinary shares in issue throughout both years. The company has no share options or other diluting instruments and accordingly there is no diluted earnings per share.

#### 11. Tangible fixed assets of the Group

·	Land and buildings Freehold £'000	Land and buildings Short leasehold £'000	Plant and machinery £'000	Fixtures, fittings, tools and equipment £'000	Assets in course of construction £'000	Total £′000
Cost	L 000	L 000	L 000	£ 000	£ 000	1.000
At beginning of year Additions	1,288 -	35 	7,597 1,535	1,976 71	1,854 -	12,750 1,606
Disposals Exchange adjustments Transfers	(17)	- -	(143) (4) 1,854	- - -	_ _ (1,854)	(143) (21) ~
At end of year	1,271	35	10,839	2,047		14,192
Depreciable assets	970	35	10,839	2,047		13,891
Depreciation			<del></del>		<u> </u>	
At beginning of year Charged in year Disposals Exchange adjustments	. 19 . –	17 1 - -	4,640 894 (95) (2)	1,477 109 -	- - -	6,629 1,023 (95) (6)
At end of year	. 510	18	5,437	1,586		7,551
Net book value	<del></del>	·				
At 30th April, 2001	. 761	17	5,402	461		6,641
At 30th April, 2000	. 793	18	2,957	499	1,854	6,121

The net book value of plant and machinery held under finance leases at 30th April, 2001 was £1,114,000 (2000: £166,000).

#### 12. Tangible fixed assets of the company

Cost			Land and buildings Freehold £'000	Land and buildings Short leasehold £'000	Plant and machinery £'000	Fixtures, fittings, tools and equipment £'000	Total £'000
At beginning of year			633	35	259	1,385	2,312
Additions	•••		-		789	26	815
At end of year			633	35	1,048	1,411	3,127
Depreciable assets	•••	•••	590	35	1,048	1,411	3,084
Depreciation and amorti	satio	n					
At beginning of year	•••		295	17	156	1,096	1,564
Charged in year	•••		14	1	41	76	132
At end of year	•••		309	18	197	1,172	1,696
Net book value							
At 30th April, 2001			324	17	851	239	1,431
At 30th April, 2000			338	18	103	289	748

The net book value of plant and machinery held under finance leases at 30th April, 2001 was £761,000 (2000: Nil). Depreciation for the year on these assets was £24,000 (2000: Nil).

#### 13. Investments

(a)	Group												Interest in associated undertaking £'000
	Cost	. <b>.</b>	_										50
	At beginning and end o	or year	•••	•••	•••	•••		•••	•••	•••	•••	•••	50
	Share of post acquisition	n res	ørves										
	At beginning of year	•••	•••	•••	•••		•••			•••			16
	Share of loss for year	•••	•••	•••	•••			•••	•••	•••	•••	•••	(22)
	At end of year						•••	•••	•••			•••	(6)
	Net book value At 30th April, 2001										•••		44
	•		•••		•	•••	•••		•••	•••			
	At 30th April, 2000	•••	***	•••	,		•••	•••	•••	•••	***	•••	66
(b)	Company								ıbsidia		asso	est in ciated	
								unde	rtakin £0		undert	aking £′000	Total £′000
	Cost and net book valu	e										_ 000	2,000
	At beginning and en	nd of	year		•••	•••	•••		1,0	23	_	50	1,073

#### 13. Investments (continued)

#### (c) Investments of the company in shares in subsidiary undertakings

The company is the beneficial owner of the issued share capital of the following principal subsidiary undertakings, all of which are included in the consolidation:

Subsidiary undertakings					Country of Incorporation and operation	Type of shares	% held
Goodwin International Limited	•••	***	***	•••	Great Britain	Ordinary Preference	100 100
Goodwin Steel Castings Limited			•••		Great Britain	Ordinary	100
Hoben International Limited	•••	•-•	•••	•••	Great Britain	Ordinary Preference	100 100
Hoben Industrial Minerals Limite	ed	***	122	***	Great Britain	Ordinary	100
Easat Antennas Limited					Great Britain	Ordinary	871/2
Internet Central Limited					Great Britain	Ordinary	821/2
Goodwin GmbH	•••	•••	•••	•••	Germany	Ordinary	100
Goodwin Korea Co. Limited			,		South Korea	Ordinary	95

All of the companies are involved in mechanical and refractory engineering.

The overseas subsidiaries act as sales agents for the UK manufacturing subsidiaries.

#### (d) Interest in associated undertaking

The interest in associated undertaking at 30th April, 2001 comprises the company's investment of 50% in the ordinary share capital of Wiggin Alloy Products Limited. The principal activity of Wiggin Alloy Products Limited is the distribution of metal alloys to the UK market. It is incorporated in Great Britain, is registered in England and Wales and has £100,000 of issued ordinary shares of £1 each.

14. Stocks						Grau	ıp
						2001 £'000	2000 £'000
Raw materials and consumables Work in progress Finished goods and goods for resale	•••	 	•••		***	1,487 1,657 578	1,902 922 640
						3,722	3,464
Payments on account		 			•••	(53)	(55)
						3,669	3,409
15. Debtors			Grou	ıp		Comp	any
		2001 £′000			2000 £'000	2001 £'000	2000 £'000
Trade debtors		5,657 209 381 140	•	_	4,615 129 - 67 101	17 4,226 218 67	32 3,777 15 20
		6,387		_	4,912	4,528	3,844

16. Creditors: amounts falling due within one year	Group		Company	
	2001 £'000	2000 £'000	2001 £'000	2000 £'000
Bank overdrafts Obligations under finance leases (note 17) Payments received on account Trade creditors Amounts owed to subsidiary undertakings Other creditors including taxation and social	1,823 271 339 4,172	1,997 50 239 4,067	1,795 174 	1,483 - - - 55
security:     Corporation tax Other taxes Social Security Other creditors	405 260 205 67	46 237 184 60	44 23	- 47 20 -
Accruals and deferred income Proposed dividends	937 418 300	527 327 106	67 205 300	67 186 106
17. Creditors: amounts falling due after more than one	8,260 year Group 2001 £'000	7,313 2000 £'000	2,543 Company 2001 £'000	1,897 2000 £'000
Obligations under finance leases and hire purchase agreement falling due within five years	706	100	487	

The obligations under finance leases and hire purchase agreements are secured on the related assets.

#### 18. Financial instruments

#### (a) Financial assets

The Group's financial assets, excluding short-term debtors, consist mainly of Sterling, Euro and Korean Won denominated cash at bank which earns interest at rates related to bank base rates.

#### (b) Financial liabilities

The Group's financial liabilities, excluding short-term creditors, are set out below. Floating rate financial liabilities comprise Sterling, Euro, and US Dollar denominated bank loans, leases and overdrafts. The floating rate financial liabilities bear interest at rates related to bank base rates. The fixed rate financial liabilities bear a weighted average interest rate of 7.1% (for which the rate is fixed for 4 years).

		g rate ancial ilities	Fixed rate financial liabilities	2001 Total	Floating rate financial liabilities	2000 Total
		£'000	£'000	£'000	£′000	£′000
Currency Sterling Euro block currencies US Dollar	 	518 169 1,451	662 - -	1,180 169 1,451	1,906 48 193	1,906 48 193
Total		2,138	662	2,800	2,147	2,147

#### (c) Interest rate risk

The Group is subject to fluctuations in interest rates on its borrowings and surplus cash. The Group is aware of the financial products available to insure against adverse movements in interest rates. Formal reviews are undertaken to determine whether such instruments are appropriate for the Group. No such instruments were utilised in the year to 30th April, 2001.

#### (d) Currency exposure

The Group is subject to fluctuations in exchange rates on its net investments overseas and transactional monetary assets and liabilities not denominated in the operating (or 'functional') currency of the operating unit involved. The Group's policy is to hedge, where practical, the net asset value of overseas investments. This hedging is currently achieved through borrowings in the respective currencies.

The table overleaf shows the Group's transactional currency exposures which give rise to the net currency gains and losses recognised in the profit and loss account. This exposure is managed using forward contracts. There is no internal policy requirement to take out exchange rate hedging on the Group's transactional monetary assets and liabilities although, when it is believed market conditions necessitate such hedging, then appropriate arrangements would be made.

There were no material gains or losses on instruments used for exchange rate hedging either during or at the end of the year.

#### 18. Financial Instruments (continued)

30th April, 2001		Net foreign co	urrency monetar	y assets/(liabilitio	es) in £'000
Functional currency of Group	Sterling £'000	Euro block £'000	US Dollar £'000	Other £'000	Totai £′000
operation Sterling Korean Won	(259)	(15) -	(556) -	4 -	(567) (259)
Total	(259)	(15)	(556)	4	(826)
30th April, 2000		Net foreign c	urrency monetai	ry assets/(liabiliti	es) in £'000
	Sterling £'000	Euro block £′000	US Dollar £'000	Other £'000	Total £'000
Functional currency of Group operation					
Sterling Korean Won	(295)	(22)		25 	3 (295)
Total	(295)	(22)	-	25	(292)

The amounts shown above take into account the effect of forward contracts the Group had taken out to hedge expected future foreign currency purchases.

#### (e) Maturity profile

At 30th April, 2001 the maturity profile of the Group's financial liabilities, other than short-term creditors such as trade creditors and accruals, were as follows:

		rinance leases and hire		
	Overdrafts £'000	purchase agreements £'000	2001 Total £'000	2000 Total £'000
Borrowings analysed by maturity date				
Borrowings due within one year	1,823	271	2,094	2,047
Borrowings due after one year				
Between one and two years	_	271	271	50
Between two and five years	-	435	435	50
Total borrowings due after one year		706	706	100
Total	1,823	977	2,800	2,147

At 30th April, 2001 the Group had the following undrawn committed facilities, with an average maturity of 8 months, in respect of which all conditions precedent had been met:

Undrawn committed borrowing fa	cintie	2						0.400
Expiring in one year or less	***		***	***	***	***	 •••	 2,436
Expiring between one or two years							 	 1,952
								4.388

#### (f) Fair values

At 30th April, 2001 the fair value of the Group's financial instruments was not materially different to the book value of the instruments. The fair value was calculated using market rates where available, otherwise cash flows were discounted at prevailing rates.

19. Provisions for liabilities and charges	Deferred Group £'000	taxation Company £'000
Balance at beginning of year	505 87	37 46
Balance at end of year	592	83
The amount provided for deferred taxation, which is the full potential liability calculated	d on the liabili	y method at
30% <i>(2000: 30%),</i> is set out below: Group	Com	nanv
2001 2000 £'000 £'000	2001 £'000	2000 £'000
Difference between accumulated depreciation and amortisation and capital allowances 592 505	83	37
20. Share capital		
	2001 £'000	2000 £'000
Authorised, allotted, called up and fully paid: 7,200,000 ordinary shares of 10p each	720	720
21. Profit and loss account	Group £'000	Company £'000
At beginning of year	5,923 756 (2)	3,013 334 -
At end of year	6,677	3,347
Cumulative goodwill in the Group amounting to £248,000 (2000: £248,000) arising on tundertakings has been written off against reserves.  22. Reconciliation of movements in shareholders' funds	he acquisition 2001 £′000	of subsidiary  2000 £'000
Company Profit for the financial year	634	113
Dividends	(300)	(106)
Net additions to shareholders' funds	334 3,733	7 3,726
Closing shareholders' funds	4,067	3,733
23. Reconciliation of operating profit to net cash flow from operating activities	2001 £'000	2000 £'000
Operating profit	1,882 1,023	553 734
Depreciation charges	(17)	734
(Increase)/decrease in stocks	(268)	113
(Increase)/decrease in debtors	(1,401) 1,039	38 (203)
Net cash inflow from operating activities	2,258	1,242

. Analysis of cash flows								2001 £'000	2000 £'000
Returns on investments and service	ina of	finan	ce					1.000	E 000
Interest received		***						_	12
Interest paid	***	•••	•••	•••	•••		•••	(256)	(218)
Interest element of finance lease re				•••		•••	•••	(35)	(11)
Net cash outflow for returns on inv	vestme	nt and	servi	icing o	f finar	ice	•••	(291)	(217)
Capital expenditure									
Purchase of tangible fixed assets					•••			(1,189)	(2,069)
Sale of plant and machinery	***			***			•••	65	64
Net cash outflow for capital expen	diture							(1,124)	(2,005)
Financing								<del></del>	<del></del>
Capital element of finance lease re								(259)	(53)

#### 25. Analysis of net debt

<b>, .</b>	•		At 1st May 2000 £'000	Cash flow £'000	Other non-cash changes £'000	Exchange movement £'000	At 30th April 2001 £'000
Cash at bank Bank overdrafts	 		 79 (1,997)	160 174	<del>-</del>	(4) -	235 (1,823)
			(1,918)	334		(4)	(1,588)
Finance leases		•••	 (150)	259	(1,086)	-	(977)
			(2,068)	(593)	(1,086)	(4)	(2,565)

#### 26. Contingencies

On 30th April, 2001, the Group had entered into performance bonds in the normal course of business amounting to £390,000 (2000: £569,000) in respect of 62 (2000: 63) contracts.

### 27. Commitments

#### (a) Capital commitments

Capital commitments at 30th April, for which no provision has been made in these financial statements, were as follows:

as lollows.					Grov	qı	Company		
					2001 £'000	2000 £'000	2001 £'000	2000 £'000	
Contracted	•••	•••	 	•••		60			

#### (b) Operating lease commitments

At 30th April, the Group had annual commitments under non-cancellable operating leases as follows:

	200	2000		
	Land and buildings £'000	Other £'000	Land and buildings £'000	Other £'000
Operating leases which expire: Within one year				9

### 28. Related party transactions

During the year the Group and company undertook the following transactions, and had the following year end balances with Wiggin Alloy Products Limited, an associate undertaking.

balances with Wiggin Alloy	/ Prod	ucts Li	imited	, an as	sociat	e unde	ertakin	g.		2001 £′000	2000 £'000
Group transactions Sales to Administration fee									•••	1,309 78	886 67
Balance at end of year Trade debtors	***	•••	***		***	•51	•••	4++		209	129
Company transactions Administration fee	•••			•••					•••	17	17
Balance at end of year Trade debtor	•••	***	***					•••	•••	17	