WALMSLEYS INSURANCE BROKERS LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1996

COMPANY REGISTRATION NUMBER: 297801



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COMPANY INFORMATION

DIRECTORS

Edward Walmsley Philip Roy Williams Mrs Ann Walmsley (resigned 3.12.96)

SECRETARY

Mr Philip R Williams

REGISTERED OFFICE

Walmsley House 35 Dicconson Street

Wigan

AUDITORS

John Fairhurst & Co. Chartered Accountants Douglas Bank House Wigan Lane

Wigan WN1 2TB

BANKERS

National Westminster Bank Plc

4 Standishgate

Wigan

REPORT OF THE DIRECTORS

The directors present their report and the financial statements of the company for the year ended 31 December 1996.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;

- make judgments and estimates that are reasonable and prudent;

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.
- state wheter applicable accounting standards have been following, subject to any material departures disclosed and explained in the financial statements.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of Insurance Brokers and Life Assurance Consultants.

REVIEW OF BUSINESS

The results for the year are set out on page five and the profit on ordinary activities before taxation is as expected given current trading conditions. Adequate finance has been obtained to take advantage of business opportunities and the directors consider the state of affairs to be satisfactory.

DIVIDEND

The directors recommend that a dividend on the Ordinary shares of £18.66 per share be paid for the year, amounting to £28,000, and that the retained profit of £20,976 be added to reserves.

FIXED ASSETS

The changes in fixed assets, details of which are set out in the notes to the annexed financial statements, arose out of normal business requirements. In the opinion of the directors the value of the company's land and buildings is not materially different from the book value included in these financial statements.

REPORT OF THE DIRECTORS

DIRECTORS

The directors in office during the year and their beneficial interests in the issued share capital were as follows:

	Class of Capital	1996	1995
Edward Walmsley Philip Roy Williams Mrs Ann Walmsley—	Ordinary £1 Ordinary £1	780 360	780 360
(resigned 3.12.96)	Ordinary £1	_	_

POLITICAL AND CHARITABLE DONATIONS

During the year the company made charitable donations amounting to £655.

AUDITORS

The auditors, John Fairhurst & Co., will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985.

This report was approved by the board on 21.3.97

Signed on behalf of the board of directors,

Mr Philip R Williams - Secretary

AUDITORS' REPORT TO THE SHAREHOLDERS OF WALMSLEYS INSURANCE BROKERS LIMITED

We have audited the financial statements on pages 5 to 14 which have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and the accounting policies set out in note 1.

Respective Responsibilities of Directors and Auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion, the financial statements give a true and fair view of the state of the company's affairs as at 31 December 1996 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

John Fairhurst & Co

John Fairhurst & Co Registered Auditor Chartered Accountants Douglas Bank House Wigan Lane Wigan WN1 2TB

Dated 24.3.97

PROFIT AND LOSS ACCOUNT for the Year Ended 31 December 1996

	Notes	1996 £	1995 £
TURNOVER Administrative Expenses	1	1,532,916 (1,500,425)	1,461,891 (1,465,451)
OPERATING PROFIT/(LOSS) Profit on Disposal of Tangible	2	32,491	(3,560)
Fixed Assets Loss on Disposal of Tangible		10,439	5,558
Fixed Assets		<u> </u>	40,449
PROFIT ON ORDINARY ACTIVITIES BEFORE INTEREST Interest Receivable		42,930	42,447
and Similar Income Interest Payable	5 6	38,210 (12,732)	43,382
-	•	<u> </u>	(16,511)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		68,408	69,318
Tax on Profit on Ordinary Activities	7	(19,432)	(22,408)
PROFIT FOR THE FINANCIAL YEAR		48,976	46,910
Dividends	8	(28,000)	(28,000)
RETAINED PROFIT FOR THE YEAR		20,976	18,910
Retained Profit brought forward		271,443	252,533
RETAINED PROFIT CARRIED FORWARD		292,419	271,443
			

There are no recognised gains or losses other than those included in the profit and loss account.

BALANCE SHEET As at 31 December 1996

		199	6	199	5
:	Notes	£	£	£	£
FIXED ASSETS					
Tangible Assets Investments	9 10		499,111 186,232		529,642 176,854
			685,343		706,496
CURRENT ASSETS		200 500			
Debtors Cash at Bank and In Hand	11	372,798 713,020		443,954 586,035	
CREDITORS: Amounts falling		1,085,818		1,029,989	
due within one year	12	(1,244,154)		(1,217,480)	
NET CURRENT LIABILITIES		···	(158,336)		(187,491)
TOTAL ASSETS LESS CURRENT LIABILITIES			527,007		519,005
CREDITORS: Amounts falling due after more than one yea	r 13		(161,487)		(172,871)
PROVISIONS FOR LIABILITIES AND CHARGES					
Deferred Taxation	16		(9,832)		(11,422)
			355,688		334,712
CAPITAL AND RESERVES					
Called Up Share Capital Revaluation Reserve Profit & Loss Account	17		1,500 61,769 292,419		1,500 61,769 271,443
Shareholders' Funds	18		355,688		334,712

Approved by the Board of Directors on 21.3.97 and signed on its behalf:

DIRECTOR - E Walmsley

CASH FLOW STATEMENT for the Year Ended 31 December 1996

	1996 £	£	1995 £	£
Net cash flow from operating activities		183,566		(21,224)
Returns on investments and servicing of finance Interest Received Investment Income Interest paid including interest on finance lease and hire	31,610 6,600		36,782 6,600	
purchase rental payments Dividends paid	(12,732) (28,000)		(16,511) (28,000)	
Net cash outflow from returns on investments and servicing of Finance		(2,522)		(1,129)
Taxation				
Tax paid		(25,577)		(16,792)
Investing activities Payments to acquire tangible fixed assets including those				
on finance leases and hire purchase contracts	(101,814)		(146,020)	
Receipts from sales of Tangible fixed assets Purchase of fixed assets investment Receipt from sale of fixed asset	79,750 (1,925)		44,351 (2,789)	
investment	-		51,712	
Net cash outflow from investing activities		(23,989)		(52,746)
Net cash outflow before financing		131,478		(91,891)
Financing				
Hire Purchase Repayments Bank Loan Repayment New Loan/Hire Purchase	(31,929) (13,500) 42,135		(15,004) (4,500) 70,000	
Net cash inflow from financing		(3,294)		50,496
Increase / decrease in cash and cash equivalents		(128,184)		41,395
		(131,478)		91,891

NOTES TO THE CASH FLOW STATEMENT for the Year Ended 31 December 1996

		1996 £	1995 £
a)	Reconciliation of Operating Profit/(Loss) to net cash flow from operating activities	to	~
	Operating Profit/(Loss)	32,491	(3,560)
	Amortisation of Investments	10,000	-
	Depreciation	63,035	64,548
	Diminution in value of Investments	-	20,045
	Decrease/(Increase) in Debtors	64,074	(45,563)
	Increase /(Decrease) in Creditors	31,420	(56,694)
	Revaluation of Investments	(17,454)	_
	Net cash flow from Operating activities	183,566	(21,224)
b)	Analysis of changes in cash and cash equivalents during the year		
		£	
	Balance at 31 December 1994	626,231	
	Net Cash Outflow	(41,395)	
	Balance at 31 December 1995	584,836	
	Net Cash Inflow	128,184	
	Balance at 31 December 1996	713,020	

c) Analysis of the balance of cash and cash equivalents during the year

	Bank Overdrafts Cash at Bank and in Hand	1996 £ 713,020	19: £ (1,1: 586,0:	99)	Change 1996 £ 1,199 6,985	in Year 1995 £ (1,199) (40,196)
		713,020	584,8	36 12	8,184	(41,395)
d)	Analysis of Changes in Financing during the year	Balance b/f	Cash Inflow	Cash	New HP/	Balance
	1996	£	£	Outflow £	Leases £	c/f £
	Hire purchase	35,016	~	(31,929)	42,135	45,222
	Bank Loans	169,500		(13,500)		156,000
		204,516		(45,429)	42,135	201,222

NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 December 1996

1. ACCOUNTING POLICIES

Basis of Accounting

The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets and in accordance with applicable accounting standards. The financial statements include the results of the company's activities described in the directors report, all of which are continuing.

The company and its subsidiaries comprise a medium sized group. The company has therefore taken advantage of section 248 of the Companies Act 1985 not to prepare group accounts. The financial statements therefore present information about the company as an individual undertaking and not about its group.

Turnover

Turnover comprises the invoiced value of services provided by the company, net of insurance premium tax, and arose wholly in the United Kingdom.

Tangible Fixed Assets

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided, after taking account of any grants receivable, at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold Property	_	not	pro	vided	
Office Furniture	_	15%	on	reducing	balance
Property Improvements	_	15%	on	reducing	balance
Computer Equipment	_	20%	on	reducing	balance
Office Equipment		15%	on	reducing	balance
Motor Vehicles	_	25%	on	reducing	balance

Leasing and Hire Purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets and depreciated over the shorter of the lease term and their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Operating Leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the profit and loss account as incurred.

Deferred Taxation

Provision is made at current rates for taxation deferred as a result of material timing differences between the incidence of income and expenditure for taxation purposes, using the liability method, only to the extent that, in the opinion of the directors, there is reasonable probability that a liability or asset will crystalise in the foreseeable future.

Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 December 1996

OPERATING PROFIT

2.	OPERATING PROFIT		
	The Operating Profit is stated after charging:		
		1996 £	1995 £
	Operating Lease Rentals - hire of plant and machinery	7,101	4,343
	- land and buildings	39,210	43,617
	- other assets	10,075	7,822
	Depreciation of Tangible Fixed Assets - owned by the company - held under finance leases and	43,843	46,664
	hire purchase contracts Auditor's Remuneration	19,191 5,050	17,884 4,900
3.	STAFF COSTS		
	Staff Costs, including directors' remuneration, were as follows:		
		1996 £	1995
	Wages and Salaries	919,256	£ 892,807
	Social Security Costs	93,747	75,813
	Other Pension Costs	54,515	52,561
		1,067,518	1,021,181
	The average weekly number of employees, including directors, during the year were as follows:		
		1996	1995
	Administration		
	Administration	67 	
4.	DIRECTORS' REMUNERATION Directors emoluments were:		
		1996 £	1995 £
	Management Remuneration Pension Costs	173,617 30,018	
		203,635	196,095
	The emoluments of the chairman, excluding pension were £76,289 (1995 - £73,406), and of the highest director £94,412 (1995 - £89,697). Other directors emoluments, excluding pension contributions, fell the following ranges.	paid S	ons
		1996	1995
	<u> </u>	No.	No.
	Nil - £5,000	1	1
5.	INTEREST RECEIVABLE AND SIMILAR INCOME		
		1996 £	1995 £
	Rents_Received	6,600	6,600
	Bank Interest Dividends Received	31,282 326	34,304 2,447
	Inland Revenue Interest	2	31

43,382

38,210

NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 December 1996

6.	INTEREST PAYABLE		1996	1995
	On Bank Loans, Overdrafts and Other Loa	ans	£	£
	repayable within five years On Other Loans not wholly repayable		9,119	6,768
	within five years Finance Leases and Hire Purchase Contra	acts	3,613	7,987 1,756
	•		12,732	16,511
7.	TAX ON PROFIT ON ORDINARY ACTIVITIES			
			1996 £	1995 £
	Based on the results of the year: UK Corporation Tax at 24% (1995 - 25%) Transfer (from) to Deferred Taxation (Over)/under provision in prior years		21,700 (1,590) (678)	19,054 3,047 307
			19,432	22,408
8.	DIVIDENDS			
			1996 £	1995 £
	Dividends on ordinary shares: Paid		28,000	28,000
				
9.	TANGIBLE FIXED ASSETS	Leasehold Property	Office Furniture	Property Improvem-
9.	TANGIBLE FIXED ASSETS			
9.	Cost / Valuation As at 1 January 1996	Property	£ 18,197	Improvem- ents
9.	Cost / Valuation As at 1 January 1996 Additions	£ 230,000	£ 18,197 1,123	Improvements £ 12,397
9.	Cost / Valuation As at 1 January 1996 Additions As at 31 December 1996	Property £	£ 18,197	Improvements
9.	Cost / Valuation As at 1 January 1996 Additions	£ 230,000	£ 18,197 1,123	Improvements £ 12,397
9.	Cost / Valuation As at 1 January 1996 Additions As at 31 December 1996 Depreciation As at 1 January 1996	£ 230,000	£ 18,197 1,123 19,320 8,636	Improvements £ 12,397 - 12,397
9.	Cost / Valuation As at 1 January 1996 Additions As at 31 December 1996 Depreciation As at 1 January 1996 Charge for Year As at 31 December 1996 Net Book Values	£ 230,000	£ 18,197 1,123 19,320 8,636 1,547	Improvements £ 12,397
9.	Cost / Valuation As at 1 January 1996 Additions As at 31 December 1996 Depreciation As at 1 January 1996 Charge for Year As at 31 December 1996	£ 230,000	£ 18,197 1,123 19,320 8,636 1,547	Improvements £ 12,397
9.	Cost / Valuation As at 1 January 1996 Additions As at 31 December 1996 Depreciation As at 1 January 1996 Charge for Year As at 31 December 1996 Net Book Values	£ 230,000 230,000	£ 18,197 1,123 19,320 8,636 1,547 10,183	Improvements £ 12,397 - 12,397 - 248 243 491
9.	Cost / Valuation As at 1 January 1996 Additions As at 31 December 1996 Depreciation As at 1 January 1996 Charge for Year As at 31 December 1996 Net Book Values As at 31 December 1996	£ 230,000 230,000 230,000 230,000	£ 18,197 1,123 19,320 8,636 1,547 10,183 9,137 9,561	Improvements £ 12,397
9.	Cost / Valuation As at 1 January 1996 Additions As at 31 December 1996 Depreciation As at 1 January 1996 Charge for Year As at 31 December 1996 Net Book Values As at 31 December 1996 As at 31 December 1995 Net Book Value of Leased Assets — inclin	£ 230,000 230,000 230,000 230,000	£ 18,197 1,123 19,320 8,636 1,547 10,183 9,137 9,561	Improvements £ 12,397

NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 December 1996

	Computer Equipment	Office Equipment	Motor Vehicles £	Totals
Cost / Valuation As at 1 January 1996 Additions Disposals	164,288 1,288	£ 152,646 1,737	220,796 97,666 (137,659)	£ 798,324 101,814 (137,659)
As at 31 December 1996	165,576	154,383	180,803	762,479
Depreciation As at 1 January 1996 Charge for Year Eliminated on Disposals	105,269 12,000	81,707 10,784 —	72,822 38,461 (68,348)	268,682 63,035 (68,348)
As at 31 December 1996	117,269	92,491	42,935	263,369
Net Book Values As at 31 December 1996	48,307	61,892	137,868	499,110
As at 31 December 1995	59,019	70,939	147,974	529,642
Net Book Value of Leased As	sets - incl	uded in abo		
As at 31 December 1996		_	115,889	115,889
As at 31 December 1995			105,017	105,017

In accordance with SSAP 19, the leasehold property has not been subject to depreciation as the unexpired term on the lease exceeds 25 years. The directors do not consider that the leasehold property is held in balance sheet at a figure greater than market value.

The leasehold property was revalued at 31 December 1992. The term of the lease is 999 years from 2 February 1877. At December 1992 there were approximately 883 years left.

The property has been revalued at £230,000. The depreciation over 883 years would equate to £260 per annum. Over the four years to 1996 this would accumulate to £1,040.

If a rate of 2% per annum was considered, the cumulated depreciation to 1996 would be £18,400.

10. INVESTMENTS

	1996 £	1995 £
Investments listed on recognised stock exchange:		-
Cost	23,047	23,048

Market value at 31 December 1996 £190,944 (1995 - £100,756).

Unlisted Investments

	£	£ £
Cost	153,806	183,221
Additions	1,925	630
Amortisation	(10,000)	-
Revaluation	17,454	-
Diminution Value	-	(20,045)
Disposal	-	(10,000)
	163,185	153,806

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NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 December 1996

	1996 £	1995 £
Trade Debtors	345,236	401,450
ACT Recoverable	6,918	14,000
Other Debtors	350	11,123
Prepayments	20,294	17,381
	372,798	443,954
		
CREDITORS: AMOUNTS FALLING		
DUE WITHIN ONE YEAR		
	1996	1995
	£	£

12.

	1996 £	1995 £
Bank Loans and Overdrafts	12,000	13,199
(see note 14)		•
Trade Creditors	982,009	939,056
Corporation Tax	17,917	19,054
Other Taxes and Social Security	60,029	53,806
Hire Purchase and Finance Leases	27,735	21,017
(see note 15)		
Directors Current Accounts	27,000	41,291
Other Creditors	75,102	77,195
Amounts due to Group Companies	14,362	14,362
Proposed Dividend	28,000	28,000
ACT Payable		10,500
	1,244,154	1,217,480

13. CREDITORS: AMOUNTS FALLING AFTER MORE THAN ONE YEAR

	1996 £	1995 £
Bank Loans and Overdrafts (see note 14)	144,000	157,500
Other Creditor	=	1,372
Hire Purchase and Finance Leases (see note 15)	17,487	13,999
	161,487	172,871

14. BANK LOANS AND OVERDRAFTS

The bank loan is subject to interest at the market rate prevailing at the time of the advance and is repayable by instalments. The aggregate amount of instalments falling due after more than five years is £96,000 (1995 - £109,500). SECURITY

The loan is secured by a legal charge dated 18 April 1978 in favour of National Westminster Bank PLC on land and buildings at 35 Dicconson Street, Wigan.

15. FINANCE LEASES AND HIRE PURCHASE CONTRACTS

The finance leases and hire purchase contracts are secured on the assets concerned and are repayable by instalments as follows:

	1996 £	1995 £
Within one year Between two and five years	27,735 17,487	21,017 13,999
	45,222	35,016

NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 December 1996

16. DEFERRED TAXATION

Deferred taxation has been provided for in full.

	1996	1995
Accelerated Capital Allowances	£	£
	9,832	11,422

In respect of leasehold property no provision for deferred taxation is considered, due to the base cost plus indexation of the property to be in excess of the revalued amount.

If the list investments were sold taking 31 December 1996 values, a liability to taxation would arise in the sum of approximately £41,974 (1995 - £19,427).

17. CALLED UP SHARE CAPITAL

Authorised	1996 £	1995 £
1,500 Ordinary Shares of £1 each	1,500	1,500
Allotted, Issued and Fully Paid 1,500 Ordinary Shares of £1 each	1,500	1,500

18. MOVEMENT OF SHAREHOLDERS' FUNDS

	1996 £	1995 £
Profit for the Year	48,976	46,910
Dividend	(28,000)	(28,000)
Retained Profit for the Year	20,976	18,910
Shareholders' Funds at 1 January 1996	334,712	315,802
Shareholders' Funds at 31 December 1996	355,688	334,712

19. CONTINGENT LIABILITY

The net amount of Indemnity Commission included in the accounts is £74,695.