Registration number: 00294940

### EQUINE AND LIVESTOCK

#### INSURANCE COMPANY LIMITED (THE)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED

**30 SEPTEMBER 2020** 



#### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE)

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### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) COMPANY INFORMATION

**DIRECTORS** F D Martin

C J Hall

K E Howells-Lee

A K Martin (resigned 09/10/2019)

P E Myers (Independent non-executive director)
E M Walker (Independent non-executive director)

SECRETARY J H Shaw

REGISTERED OFFICE Thorpe Underwood Hall

Thorpe Underwood

York YO26 9SZ

BANKERS Nat West Bank plc

P O Box 51 7 Hustlergate Bradford BD1 1PP

Barclays Bank plc 25 James Street Harrogate HG1 1QX

AUDITORS Watson Buckle Limited

Statutory Auditor & Chartered Accountants

York House

Cottingley Business Park

Bradford BD16 1PE

### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) STRATEGIC REPORT

Year Ended 30 September 2020

The directors present their strategic report for the year ended 30 September 2020.

#### Principal activity

The principal activity of the company during the period remains the transaction of general insurance classified as Miscellaneous Financial Loss. There have not been any significant changes in the company's principal activities in the year under review. The directors are not aware, at the date of this report, of any likely major changes in the company's activities in the next year. The company is authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority.

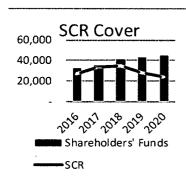
#### Stratagy

Equine and Livestock Insurance Company (ELICO) vision is to grow the business within capital constraints and be recognised as a strongly capitalised and prudent insurance underwriter, with a focus on maintaining a low cost operation to provide underwriting and claims solutions that will meet the needs of the consumers.

#### Strategic Review

The balance sheet on pages 15 and 16 of the financial statements shows that the company's capital position at the year-end remained unchanged at £32,450,000 (2019 - 6% increase to £32,450,000).

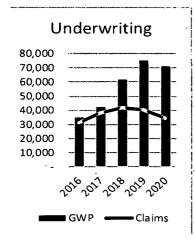
Shareholders' Funds are maintained above the Solvency Capital Requirement (SCR) at all times and are required to provide a buffer over and above the liabilities including notified claims and claims not yet advised. Shareholders' Funds are increased by retained earnings and additional share capital injections.



Year	2016	2017	2018	2019	2020
	£000	£000	£000	£000	£000
Share Capital	23,050	25,050	30,750	32,450	32,450
Reserves	9,952	10,930	10,755	11,411	12,982
Shareholders' Funds	33,002	35,980	41,505	43,861	45,432
Solvency II Adjustment	(723)	(1,031)	(709)	(739)	(959)
Shareholders' Funds Solvency II Basis	32,279	34,949	40,796	43,122	44,473
Solvency Capital Requirement	27,407	33,356	34,840	27,578	23,782
SCR Cover	118%	105%	117%	156%	187%

As shown in the company's profit and loss account: technical account on page 13, the underwriting profit for the year is £3,268,000 (2019 - £1,754,000). The net claims loss ratio was 90.6% (2019 - 93%).

The impact of the Coronavirus disease ('COVID-19') is noted in Principal Risks and Uncertainties below.



Year	2016	2017	2018	2019	2020
	£000	£000	£000	£000	£000
Gross Written Premium	34,856	42,190	61,457	75,323	71,042
	24.140	41.015	24411	12.000	40.025
Earned Income	34,148	41,215	34,411	42,060	40,835
Claims	(31,021)	(38,093)	(41,872)	(40,009)	(36,790)
Change in Provisions	(1,390)	(287)	7,711	(270)	(777)
Underwriting Profit	1,737	2,835	250	1,781	3,268
Expenses	(1,541)	(2,431)	(1,852)	(2,278)	(2,513)
Net underwriting Profit	196	404	(1,602)	(497)	755
Investment Income	839	1,262	1,288	1,334	1,208
Profit Before Tax	1,035	1,666	(314)	837	1,963
Tax	(263)	(348)	139	(181)	(399)
Retained Profit	772	1,318	(175)	656	1,564

### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) STRATEGIC REPORT

#### Year Ended 30 September 2020

#### **Key Performance Indicators**

The company uses a Key Performance Indicators (KPI) to understand, monitor and develop the performance of the

These include financial KPI's covering Claims Ratios, Gross Written Premium Growth, Solvency Capital Requirement Cover, Profitability, Liquid Cash, Financial Ratings, Customer Outcomes, Risk Appetite.

#### Reinsurance

The company makes use of reinsurance contracts in order to mitigate the underwriting risk and has contracts in place covering Quota Share, Catastrophe Risk and Marine Excess of Loss.

#### Going concern

As set out in the Directors' Responsibilities statement, the directors are required to prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business. The current economic conditions present increased risks for all businesses. In response to such uncertain conditions, the directors have carefully considered these risks and the extent to which they might affect the preparation of the financial statements on a going concern basis. In particular, the directors of the company have considered in detail the company's forecast performance, including its capital adequacy, forecast solvency position and the valuation of its investments. On this basis, the directors have a reasonable expectation that the company will maintain adequate solvency to continue in operational existence for the foreseeable future. Accordingly, the directors of the company have adopted the going concern basis in preparing these financial statements.

#### Principal risks and uncertainties

The board ensures that the risks the business faces are managed in a prudent manner via the Risk and Audit Committees. The company operates a risk management framework through which it identifies, monitors, reports and manages its principal risks within its risk appetite and ensures that sufficient capital is held.

Competitive pressure in the UK is a continuing risk for the company. The company manages this risk by focusing on customer needs and adapting the product offering to maintain leading coverage and pricing. Procedures are constantly updated to make application, renewal and claims processing as quick and streamlined as possible. Achieving the best customer outcomes remains a key aspect of the business strategy.

ELICO's risk profile is skewed towards insurance risk, arising from the provision of its range of Pet, Pleasure Horse and non-animal policies. The risk and governance framework has been strongly embedded in ELICO and is described in the governance manual.

#### Insurance Risk

Insurance Risk is the risk that an insured event may occur requiring the Insurer to pay a claim. However, an undertakings inaccurate assessment of the associated risks or uncontrollable factors not included in the Policy's exclusion list may result in the Insurer's cost of the claims settlement significantly exceed earned premiums.

Insurance Risk is monitored and managed with regular management information along with the use of reinsurance contracts.

#### Market Risk

Market risk is the risk of losses arising from fluctuations in market prices. The Company is not exposed to significant market risk, linked only to falls in reinsurance, property values and/or interest rates. Market risk is managed within the Company's portfolio guidelines.

Market risk is monitored and managed by ensuring a diverse mix of low risk assets, with strong financial ratings.

### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) STRATEGIC REPORT

#### Year Ended 30 September 2020

#### Credit Risk

Credit risk refers to the risk of loss or of adverse change in the financial position resulting, directly or indirectly, from fluctuations in the credit standing of issuers of securities, counterparties and any debtors to which undertakings are exposed, in the form of counterparty default risk, or spread risk, or market risk concentrations. The Company's key credit risk exposures are counterparty failure. Credit risk within the Company's investment portfolio is controlled through application of the investment guidelines, which cannot be changed without Board approval.

Credit Risk is measured monthly via the credit risk appetite measures, with a review of the credit ratings of all banking counterparties.

#### **Operational Risk**

Operational Risk is the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems, and from external events.

It has a system of internal controls to manage these operational risks, and to reduce the potential exposure, but accepts that a residual risk of loss remains.

Operational risk is recorded on the risk registers, and day-to day-processes are closely managed by all directors which will identify shortcomings in operational risks.

#### Financial Risk

Financial Risk is the risk of being unable to meet financial obligations as they fall due and can be affected by excessive claims experience eroding financial reserves, poor management of liquid and illiquid assets or failure of a banking or insurance counterparty.

Liquidity risk is monitored and managed with the production of regular management information including credit ratings of banks.

#### **COVID -19**

The Company, with its well- established business resilience and crisis management procedures, was well positioned to respond to the COVID-19 situation. Senior management invoked the Crisis Incident Management Team (CIMT) in March 2020 to ensure a swift and organised transition from work in the office to work from home. During the period March to October senior management continued to have active oversight of productivity and employee well-being through the CIMT, which has continued post October through continued senior manager oversight and awareness. Continued oversight of the operational and economic risks caused by the pandemic have been effectively managed as a result.

While the impact of COVID-19 has continued to impact the world- wide economy, ELICO has continued to trade strongly through the period and its commercial activities and operations have not been materially impacted. The Board continues to monitor the situation closely so it can quickly identify and react to any potential market changes as well as ensuring the continued safety and well-being of its staff.

#### UK Transition from the EU (Brexit)

In June 2016, the United Kingdom voted to leave the European Union. There remains uncertainty around the outcome of negotiations with the European Union and it is acknowledged by the Company ongoing complexities in relation to transition, including regulatory and legal frameworks, have been monitored through the year to ensure ongoing compliance whilst noting the Company only transacts business with customers based in the United Kingdom, Channel Islands and the Isle of Man (and BFPO addresses). As the Company does not rely on passporting activities, the Board anticipates the impact of transition on the Company to be minimal.

### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) STRATEGIC REPORT

Year Ended 30 September 2020

#### Governance

#### **Board and Committee Attendance**

The directors attended meetings as follows

	Meetings	P Myers	F Martin	K Howells-Lee	C Hall	E Walker
Board	4	4	3	4	4	4
Finance	11	n/a	11	11	11	n/a
Audit	5	5	5	5	5	5
Risk	4	4	4	4	4	4
Remuneration	2	2 .	2	n/a	n/a	2
Nomination	2	2	2	n/a	n/a	2

Approved by the Roard on 15 December 2020 and signed on its behalf by:

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#### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) **DIRECTORS' REPORT**

#### Year Ended 30 September 2020

The directors present their report and the audited financial statements for the year ended 30 September 2020.

#### Directors of the company

The directors of the company throughout the period were as follows:

F D Martin

C J Hall

K E Howells-Lee

A K Martin (resigned 09/10/2019)

P E Myers (Independent non-executive director)

E M Walker (Independent non-executive director)

#### Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and which they know the auditors are unaware of.

#### **Auditors**

Due to the mandatory rotation of auditor, Watson Buckle Limited will not be seeking reappointment as auditors of the company at the forthcoming Annual General Meeting

Approved by the Board on 15 December 2020 and signed on its behalf by:

Martin

## EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) STATEMENT OF DIRECTORS' RESPONSIBILITIES Year Ended 30 September 2020

#### Directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates which are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### GHG emissions and energy use data for period 1 October 2019 to 30 September 2020

Energy consumption used to calculate	Current reporting year
emissions:	UK and offshore
Energy consumption used to calculate emissions: /kWh	319,890
Emissions from combustion of gas tCO2e. (Scope 1)	28
Emissions from combustion of fuel for transport purposes (Scope 1)	Nil
Emissions from business travel in rental cars or employee-owned vehicles where company is responsible for purchasing the	
fuel (Scope 3)	Nil
Emissions from purchased electricity (Scope 2, location-based)	Nil
Intensity ratio: tCO2e gross figure based from mandatory fields above/ per employee	0.32
Methodology	Kyoto protocol blends R410A conversion factor

#### **Energy Efficiency Action**

#### **Energy and Carbon**

Climate change continues to receive increasing coverage with concerns in respect to the level of damage that humans are inflicting on the planet. Along with all organisations, Equine and Livestock Insurance Company has a duty to take seriously its impact on the environment and has taken steps to reduce its carbon footprint, manage wate and use less energy.

#### Waste

The impact on the environment of office waste is managed by a Veolia a waste management business who sort and recycle as much as possible and have a commitment to reduce the impact on the environment. Staff are encouraged to reduce the amount of printing and instead use electronic files in order to reduce unnecessary waste. Customer documentation is sent out where possible in an electronic format reducing the need to print and deliver large quantities of paperwork and we have managed to reduce paper documents including cheque payments significantly over the last 5 years. We also encourage customers to submit claim forms and queries electronically or via our on-line portal, again reducing paper and the energy usage of the postal service, the claims forms are then processed entirely electronically. We use the services of Restore Datashred who manage the confidential waste, recycle 100% of all paper received and have a zero landfill policy.

#### Water

All water is drawn from boreholes on the site and treated before use, using less energy than mains water which is healthier for the environment. As an office based business the use of water is limited, however we have installed hot water boilers in order to enable a more efficient way of heating water for hot drinks and are installing instant hot water taps to improve efficiency further.

#### Greenhouse Gas

We continue to look for more energy efficient ways of enabling our staff to perform their duties, which includes software to ensure that all PC's are turned off overnight, installation of LED lighting in the offices and the installation of meters to enable better management of energy usage. Our IT servers have been outsourced to a third party hosting service, who are able to benefit from energy efficiencies due to the scale of their operation. We have seen a reduction in energy consumption per capita during the year as economies of scale have been achieved following the growth in staff numbers, along with more homeworking due to COVID19. We are in the process of redesigning the office space in order to improve the working environment and enable more desk space for the growing workforce, this is done with the objective of avoiding the need to extend or build new offices which would be much more damaging to the environment. In addition we have introduced a home working solution which removes cars from the road along with reducing the need for larger office spaces and during COVID19 all staff have worked from home since March 2020, which has been widely reported as having a beneficial impact on the environment.

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE)

#### **Opinion**

We have audited the financial statements of Equine and Livestock Insurance Company Limited (The) for the year ended 30 September 2020, which comprise the Profit and Loss Account, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice) having regard to the statutory requirement for insurance companies to maintain equalisation provisions. The nature of equalisation provisions, the amounts set aside as at 30 September 2020, and the effect of the movement in those provisions during the year on the shareholders' funds, the balance on the general business technical account and profit before tax, are disclosed in notes 2 and 18.

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) we identified, including those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit; and directing the efforts of the engagement team. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE)

#### Key audit matter

#### How we addressed the key audit matter in the audit

#### Insurance provisions - £6,716,000 (2019: £5,257,000)

Refer to the accounting policy for Insurance contracts included in note 2 and further information provided in note 18.

Insurance provisions includes liabilities for claims payable and claims incurred but not reported as at 30 September 2020. The process for recognising such liabilities is inherently complex and involves judgements to be made by management.

Management's estimation technique is to make projections for claims provisions based on historical claims experience and hence there is a risk of estimate uncertainties over the use of historic data and the degree to which this will accurately reflect actual claims incurred as at the statement of the financial position date.

We obtained detailed understanding of the methodology adopted by management and the key assumptions underpinning the calculation.

We performed a retrospective review of the prior year estimate to consider the appropriateness of management's estimate in the prior year. The results of which were used to consider the suitability of the provisioning process for the current year.

We tested the arithmetical accuracy of the provisions. We have also checked the inputs into the model including, agreeing the amount of historical claims payments.

We used our testing results, knowledge of the company and patterns in the historical claims paid data to challenge management's key assumptions in calculating the provisions.

#### Valuation of investment properties held within land and buildings - £6,171,000 (2019: £6,171,000)

Refer to the accounting policy for Land and buildings included in note 2 and further information provided in note 10.

The financial statements include investment properties held at fair value, which represents the estimated market value of this asset. The fair value of property necessarily includes judgements and estimates to be made. As such there is a risk of material misstatement in the valuation of the property.

Management has sought the advice from an external valuer to assist them in their determination of the fair value of the investment property.

We evaluated the competence, capability and objectivity of management's experts and reviewed the most recent valuation reports to ensure that the valuations were based on fair value.

We also assessed the reasonableness of management's judgements in reassessing the fair value following the valuation performed by the external valuer.

#### An overview of the scope of our audit

Our approach to the audit was risk based, with our audit work being tailored to ensure that sufficient assurance was gained for us to be able to give and opinion on the financial statements as a whole. Specific audit procedures were carried out on all risk areas identified, including the key audit matters detailed above, and on all material balances and classes of transactions. The audit team performed all aspects of the audit.

The primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management. Our responsibilities are to gain reasonable assurance that the financial statements are not materially misstated as a result of fraud or otherwise. We have designed our audit approach to try and identify possible fraud in the financial statements of the company. We consider the primary fraud risks to be around the valuation of insurance provisions and valuation of investment properties.

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE)

We designed our audit by determining materiality and assessing the risks of material misstatement in the financial statements. In particular, we considered where management made subjective judgements, for example in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. We also addressed the risk of management override of internal controls and the risk of fraud in revenue recognition, including evaluating whether there was evidence of bias by management that represented a risk of material misstatement due to fraud.

We identified areas of laws and regulations that could reasonably be expected to have a material impact on the financial statements from our sector experience and through discussion with the directors and other management, as required by the auditing standards.

We remained alert to any indications of non-compliance throughout our audit. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Directors' Responsibilities set out on page 7, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, of have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Other matters which we are required to address

Following the recommendation of the audit committee, we were appointed by the Board of Directors on 17 December 2019 to audit the financial statements for the year ending 30 September 2020 and subsequent financial periods. The period of total uninterrupted engagement is 32 years, covering the year ended 30 September 2020.

The non-audit services prohibited by the FRC's Ethical Standard were not provided to the company and we remain independent of the company in conducting our audit.

Our audit opinion is consistent with the additional report to the audit committee.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mark Wilcock FCA (Senior Statutory Auditor) for and on behalf on Watson Buckle Limited Chartered Accountants & Statutory Auditor

Bradford

15 December 2020

#### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE)

#### Profit and Loss Account: technical account - general business Year Ended 30 September 2020

		20	2020		9
	Note	£,000	£'000	£'000	£'000
Gross premiums written	4		71,042		75,323
Outward reinsurance premiums			(33,694)		(34,774)
Net premiums written		_	37,348	_	40,549
Change in the gross provision					
for unearned premiums	18	(82)		(799)	
Change in the provision for unearned					
premiums, reinsurers' share	18	539		359	
Change in the net provision for unearned pre	miums		457		(440)
Earned premiums, net of reinsurance		_	37,805	<del>-</del>	40,109
Other technical income, net of reinsurance			46		51
Reinsurance commissions			2,984		1,900
Claims paid	4				
- gross amount		(65,055)		(71,256)	
- reinsurers' share		28,767		31,247	
- net of reinsurance		(36,288)		(40,009)	
Change in the provision for claims					
- gross amount	18	(1,459)		(659)	
- reinsurers' share	18	181		389	
- net of reinsurance		(1,278)		(270)	
Claims incurred net of reinsurance			(37,566)		(40,279)
Underwriting profit before net operating exp	enses	_	3,269		1,781
Net operating expenses	5		(2,514)		(2,278)
Balance transferred to non-technical account			755	<del>-</del>	(497)

# The notes on pages 19 to 32 form an integral part of these financial statements. EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) Profit and Loss Account: non-technical account - general business Year Ended 30 September 2020

	Note	2020 £'000	2019 £'000
Balance transferred from the general busin	ess technical account	755	(497)
Investment income	8	1,208	1,334
Profit/(loss) on ordinary activities before ta	x	1,963	837
Tax on profit on ordinary activities	9	(399)	(181)
Retained profit/(loss) for the financial year	16	1,564	656

# EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) BALANCE SHEET as at 30 September 2020

		2020		2019	
	Note	£'000	£'000	£'000 .	£'000
Assets					
Investments					
Land and buildings	10	7,197			7,308
		<del></del>	7,197		
Reinsurer's share of technical provisions			.,	•	
Provision for unearned premiums	18	3,004		2,465	
Claims outstanding	18	2,502		2,321	
			5,506		4,786
Debtors					
Policy holders		88		52	
Intermediaries		4,681		8,687	
Debtors arising out of direct insurance operations			4,769		8,739
Other assets		<b>60</b>		70	
Tangible assets	11 12	69		79	
Other debtors		22,173 2,000		21,699	
Current asset investments  Cash at bank and in hand	13	2,000		2,001	
Cash at bank and in hand		24,923		17,148	
			49,165		40,927
B					
Prepayments and accrued income	1.4	40		45	
Deferred acquisition costs	14	42		45 252	
Other prepayments and accrued income		272	314		297
			314		291
Total assets		- -	66,951	-	62,057

The notes on pages 19 to 32 form an integral part of these financial statements.

# EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) BALANCE SHEET as at 30 September 2020

		2020		2019	
	Note	£'000	£'000	£'000	£'000
Liabilities and reserves					
Capital and reserves					
Called up share capital	15	32,450		32,450	
Profit and loss account	16	12,774		11,210	
Revaluation reserve		201		201	
Shareholders' funds	17		45,425		43,861
Technical provisions					
Provision for unearned premiums	18	5,561		5,479	
Claims outstanding	18	6,716		5,257	
Equalisation provisions	18	-		<u>-</u>	
			12,277		10,736
Provisions for other risks and charges					
Provision for taxation	19		(20)		(17)
Creditors					
Arising out of direct insurance operations		170		32	
Arising out of reinsurance operations	20	5,513		4,861	
Other creditors including taxation and social security	21	3,538		2,549	
•			9,221		7,442
Accruals and deferred income					
Other accruals			48		35
		-		-	60.05=
Total liabilities and reserves		=	66,951	=	62,057

The financial statements were approved by the Board of Directors on 15 December 2020 and signed on its behalf by:

C J Hall Director

The notes on pages 19 to 32 form an integral part of these financial statements.

# EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) STATEMENT OF CHANGES IN EQUITY Year Ended 30 September 2020

	Ordinary share capital £'000	Profit and loss account £'000	Revaluation reserve £'000	Total £'000
At 1 October 2019	32,450	11,210	201	43,861
Profit/(loss) before tax for the year Corporation Tax Issue of ordinary shares	- - -	1,963 (399) -	- - -	1,963 (399) -
At 30 September 2020	32,450	12,774	201	45,425
	Ordinary share capital £'000	Profit and loss account £'000	Revaluation reserve £'000	Total £'000
At 1 October 2018	30,750	10,554	201	41,505
Profit/(loss) before tax for the year Corporation Tax Issue of ordinary shares	- 1,700	837 (181)	- - -	837 (181) 1,700
At 30 September 2019	32,450	11,210	201	43,861

# EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) CASH FLOW STATEMENT Year Ended 30 September 2020

	2020 £'000	2019 £'000
Cash flows from operating activities		
Profit/(loss) for the year	1,564	656
Adjustments to cash flows from non-cash items		
Depreciation and amortisation	121	110
Finance income	(430)	(577)
Finance costs	5	-
Corporation tax expense	402	(180)
	1,662	9
Working capital adjustments	·	
(Increase)/decrease in debtors, prepayments and accrued income	3,475	(456)
Increase/(decrease) in creditors, accruals and deferred income	1,430	944
Increase/(decrease) in net technical provisions	822	710
Cash generated from operations	7,389	1,207
<b>6</b>	•	,
Corporation taxes paid	(40)	358
Net cash flows from operating activities	7,349	1,565
Cash flows from investing activities		
Interest received	430	577
Acquisition on current investments	(2,000)	(2,000)
Disposal on current investments	2,001	-
Acquisitions of tangible assets	-	(223)
Net cash flows from investing activities	431	(1,646)
Cash flows from financing activities		
Interest paid	(5)	-
Proceeds from issue of ordinary shares, net of issue costs	-	1,700
Net cash flows from financing activities	(5)	1,700
Net increase/(decrease) in cash and cash equivalents	7,775	1,619
Cash and cash equivalents at 1 October 2019	17,148	15,529
Cash and cash equivalents at 30 September 2020	24,923	17,148

#### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) NOTES TO THE FINANCIAL STATEMENTS

Year Ended 30 September 2020

#### 1. General information

The company is a private company limited by share capital, incorporated in England & Wales.

The address of the registered office is:

Thorpe Underwood Hall Thorpe Underwood York YO26 9SZ

#### 2. Accounting policies

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### Statement of compliance

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", Financial Reporting Standard 103, "Insurance Contracts", the Companies Act 2006 and the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations relating to insurance companies.

#### **Basis of preparation**

These financial statements have been prepared using the historical cost convention except that as disclosed in the accounting policies certain items are shown at fair value.

The company's functional and presentation currency is pound sterling.

#### Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

#### Significant judgements in applying accounting policies

Insurance contracts

Significant judgements in applying the accounting policies have been detailed in the Insurance contracts section.

#### Shared expenses

All shared expenses are allocated across related companies via recharges. Recharge split percentages are calculated on an appropriate allocation basis, such as turnover, staff numbers and building usage, according to expense type.

#### Key sources of estimation uncertainty

Useful economic lives of tangible assets

The annual depreciation charge for tangible assets and their carrying amount is determined by the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually and amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. The carrying amount is £69,000 (2019: £79,000).

#### Fair value of land and buildings

The valuation of the company's property portfolio is inherently subjective due to, among other factors, the individual nature of each property, its location and the expected future rental revenues from that particular property. As a result, the valuations, performed by professionally qualified valuers, are subject to a degree of uncertainty and are made on the basis of assumptions which may not prove to be accurate, particularly in periods of volatility or low transaction flow in the property market. The carrying value at year end is £7,197,000 (2019: £7,308,000).

#### 2. Accounting policies (continued)

#### **Insurance contracts**

Classification of insurance contracts

The company issues contracts that transfer insurance risk or financial risk or both.

Insurance contracts are those contracts that transfer significant insurance risk. Such contracts may also transfer financial risk. All of the company's insurance products are classified as insurance contracts.

The results are determined on an annual basis whereby the incurred cost of claims, commission and related expenses are charged against the earned proportion of premiums, net of reinsurance as follows:

#### Premiums written

Written premiums comprise total premium receivable for the whole period of cover provided by contracts incepted during the financial period, together with adjustments arising in the financial period to such premiums receivable in respect of business written in previous financial years. Where premiums are earned through brokers they are shown gross of commission payable, and are exclusive of taxes and duties levied on premiums. Where premiums are earned on policies sold to intermediaries on a wholesale basis, and where the intermediary is responsible for setting the final amount payable by the insured, the written premium comprises the element receivable by the company, and is exclusive of taxes and duties levied on premiums. The annual basis of accounting has been applied to all classes of business, all of which are continuing.

#### Unearned premiums

This represents the proportion of general business premiums written in the period which relates to cover provided for a future year. The reserve for unearned premium has been calculated on the 24th method after which an appropriate deduction for reinsurance costs associated with the premium including commissions has been deducted. No provision has been provided for any future year on the company's monthly policies.

#### Acquisition costs

Acquisition costs comprise all direct costs of acquiring new business and renewal of existing business. Deferred acquisition costs are determined by applying average acquisition costs for each category of business written to the unearned element of premiums.

#### Claims incurred

Claims incurred comprise claims and related expenses paid in the year and changes in the provisions for outstanding claims, including provisions for claims incurred but not reported and related expenses, together with any other adjustments to claims from previous years.

#### Claims provisions and related reinsurance recoveries

These are assessed on an individual case basis for the estimated cost of claims notified but not settled by the balance sheet date after taking into account handling and settlement costs. A provision for claims incurred but not reported is established on a consistent statistical basis. Any difference between provisions and subsequent settlements are dealt with in the technical accounts of later years. Claims provisions are not discounted. The company takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established.

The estimation of claims incurred but not reported ("IBNR") is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the company, where more information about the claim event is generally available. Classes of business where the IBNR proportion of the total reserve is high will typically display greater variations between initial estimates and final outcomes because of the greater degree of difficulty of estimating these reserves. Classes of business where claims are typically reported relatively quickly after the claim event tend to display lower levels of volatility. In calculating the estimated cost of unpaid claims the company uses a variety of estimation techniques, generally based upon statistical analysis of historical experience, which assumes that the development pattern of the current claims will be consistent with past experience.

#### 2. Accounting policies (continued)

Allowance is made, however, for changes or uncertainties which may create distortions in the underlying statistics or which might cause the cost of unsettled claims to increase or reduce when compared with the cost of previously settled claims including:

- changes in company processes which might accelerate or slow down the development and/or recording of paid or incurred claims compared with the statistics from previous periods;
- changes in the legal environment;
- the effects of inflation;
- changes in the mix of business;
- the impact of large losses; and
- movements in industry benchmarks.

A component of these estimation techniques is usually the estimation of the cost of notified but not paid claims. In estimating the cost of these, the company has regard to the claim circumstance as reported, any information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods.

Where possible, the company adopts multiple techniques to estimate the required level of provisions. This assists in giving greater understanding of the trends inherent in the data being projected. The projections given by the various methodologies also assist in setting the range of possible outcomes. The most appropriate estimation technique is selected taking into account the characteristics of the business class and the extent of the development of each accident year.

Provisions are calculated gross of any reinsurance recoveries.

#### Reinsurance

Contracts entered into by the company with reinsurers, under which the company is compensated for losses on one or more contracts issued by the company and that meet the classification requirements for insurance contracts are classified as reinsurance contracts. Insurance contracts entered into by the company under which the contract holder is another insurer (inwards reinsurance) are included with insurance contracts, provided there is significant transfer of insurance risk.

The reinsurers' share of claims incurred, in the profit and loss account, reflects the amounts received or receivable from reinsurers in respect of those claims incurred during the period.

#### Equalisation provision

An equalisation provision is maintained for certain types of general business to provide for exceptional fluctuations in claims experience. The provision is determined in accordance with the requirements of INSPRU 1.4 and by the Regulations to be included within technical provisions at the balance sheet date, notwithstanding that it does not represent a liability.

#### Tax

The tax expense for the period comprises current tax. Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current corporation tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income.

Deferred tax is recognised in respect of all temporary differences between taxable profits and profits reported in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference, except for revalued land and investment property where the tax rate that applies to the sale of the asset is used.

#### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) NOTES TO THE FINANCIAL STATEMENTS

#### Year Ended 30 September 2020

#### 2. Accounting policies (continued)

#### Tangible assets

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

#### Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Fixtures and fittings

10% straight line basis

Plant and machinery

10% straight line basis

#### Land and buildings

Investment property is carried at fair value, derived from the current market prices for comparable real estate determined annually. The valuers use observable market prices, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Changes in fair value are recognised in profit or loss.

Short leasehold land and buildings are held under the revaluation model where the fair value can be measured reliably. They are carried at a revalued amount, being its fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

#### Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Owner occupied short leasehold land and buildings

4% straight line basis

#### **Provisions**

Provisions are recognised when the company has an obligation at the reporting date as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

#### Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

#### Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### Financial instruments

The company has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments.

Basic financial assets, including trade and other receivables, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest for a similar asset. Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss and any subsequent reversal is recognised in profit or loss.

#### 2. Accounting policies (continued)

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

#### Financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest for a similar debt instrument.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

#### 3. Management of insurance and financial risk

The company issues contracts that transfer insurance or financial risk or both. The company is also exposed to a range of financial risks through its financial assets, financial liabilities and policy holder liabilities. This section summarises the way the company manages them.

#### Insurance Risk

Insurance risk can be broken down into several elements.

- Underwriting risk refers to the risk of loss, or of adverse change in the value of insurance liabilities, due to inadequate pricing and reserving assumptions.
- Reserving risk includes the fluctuations in the timing, frequency and severity of insured events, relative to the expectations of the undertaking at the time of underwriting. This risk can also refer to fluctuations in the timing and amount of claims settlements.
- Concentration risk means all risk exposures with a loss potential which is large enough to threaten the solvency or the financial position of undertakings.

The company manages its exposure to downside insurance risk by controlling pricing, underwriting and reserving assumptions and through the effective use of reinsurance.

The company recognises that the future is subject to uncertainty and has therefore considered key stresses and scenarios which may impact upon its plans and expectations. This testing includes the exposure to a major underwriting loss event such as a major animal epidemic which could put the company in breach of the Solvency II SCR. The company has also considered scenarios whereby claims increase faster than premium growth, thereby eroding the profit margin. Such testing includes projected profit, loss and solvency position for these events.

#### Sensitivity analysis

The following tables present the sensitivity of the value of insurance liabilities disclosed in this note to movements in the assumptions used in the estimation of insurance liabilities. The sensitivities to economic movements relate solely to business in the UK.

	Claims inflation		Claims handling		IBNR Claims		
	0.5%	(0.5)%	10.0%	(10.0)%	5.0%	(5.0)%	
	£'000	£'000	£'000	£'000	£'000	£'000	
General insurance sensitivities as a	t 30 Septen	nber 2020					
2020 Impact on Profit after Tax							
Gross of Reinsurance	(359)	359	(224)	224	(176)	176	
Net of Reinsurance	(203)	203	(224)	224	(176)	176	
General insurance sensitivities as at 30 September 2019							
2019 Impact on Profit after Tax							
Gross of Reinsurance	(383)	383	(182)	182	(160)	160	
Net of Reinsurance	(223)	223	(182)	182	(160)	160	

#### 3. Management of insurance and financial risk (continued)

Claims development

The following table shows the development of claims over a period of time on a gross basis.

	Development year						In current						
	Year	0	1	2	3	4	5	6	7	8	9	10	year
31/05/2004	4	,555,000	2,373,000	8,000	-	-	35,305	19,093	13,593	155	-	4,325	÷
31/05/2005	5	,433,000	2,950,000	50,000	-	51,455	150,139	7,210	1,213	(2,171)	(184)	1,666	-
31/05/2006	6	,824,000	2,982,000	102,000	117,134	48,893	11,119	494	-	(3,269)	-	1,360	-
31/05/2007	8	,022,000	3,863,000	318,699	94,783	2,333	329	711	-	(1,817)	-	1,306	-
31/05/2008	8	,806,000	5,565,307	186,228	77,176	43,909	45,033	52,699	12,916	6,205	-	5,631	-
30/09/2009	13	,295,322	5,679,546	298,812	140,866	140,398	85,542	29,098	15,106	47	311	-	-
30/09/2010	9	,824,367	3,618,599	281,384	163,481	85,768	44,151	48,354	-	1,137	-	406	406
30/09/2011	9	,555,367	4,430,841	519,601	225,787	166,032	177,621	5,972	2,893	-	-	-	-
30/09/2012	9	,811,240	6,321,033	453,799	324,162	158,258	79,277	11,402	-	1,118	-	-	1,118
30/09/2013	13	,965,309	6,008,033	605,879	270,548	69,971	79,690	-	4,809	-	-	-	4,809
30/09/2014	14	,660,400	6,507,322	550,265	128,494	26,631	599	-	-	-	-	-	-
30/09/2015	16	,822,517	7,275,369	247,888	114,689	5,844	9,663	-	-	-	-	-	9,663
30/09/2016	21	,124,437	11,853,741	271,816	13,388	44,068	-	-	- '	-	-	-	44,068
30/09/2017	24	,380,547	10,698,440	82,767	56,492	-	-	-	-	-	-	-	56,492
30/09/2018	52	,254,983	3,912,047	133,362	-	-	-	-	-	-	-	-	133,362
30/09/2019	65	,422,299	4,845,495	-	-	-	-	-	-	-	-	-	4,845,495
30/09/2020	57	,716,740	-	-	-	-	-	-	-	-	-	-	57,716,740
											T	otal	62,812,153

#### 3. Management of insurance and financial risk (continued)

#### Market Risk

Market risk is the risk of losses arising from fluctuations in market prices. The company is not exposed to significant market risk, linked only to falls in property values and/or interest rates. Market risk is managed within the company's portfolio guidelines.

The company has invested in commercial property with long term profitable tenants where the receipt of the rent is not a major risk. The company undertakes stress testing for the adverse change in property values (by 10% and 20% of the value) and continues to monitor property values closely.

#### Cradit Rich

Credit risk refers to the risk of loss or of adverse change in the financial position resulting, directly or indirectly, from fluctuations in the credit standing of issuers of securities, counterparties and any debtors to which undertakings are exposed, in the form of counterparty default risk, or spread risk, or market risk concentrations. The company's two key credit risk exposures are reinsurer failure and counterparty failure. Credit risk within the company's investment portfolio is controlled through application of the investment guidelines, which cannot be changed without Board approval.

The company stress tests adverse changes in bank credit ratings; falls to BBB and BB have been tested.

#### Liquidity risk

Liquidity risk refers to the risk that the company would be unable to meet its financial obligations when they fall due. The company has a low appetite for liquidity risk, and it carries out cash-flow matching projections to ensure that sufficient liquid funds are available to meet liabilities as they fall due.

Liquidity risk is controlled through the company's bank holdings which is intended to provide sufficient liquidity for the short to medium term needs. No change to holdings is made without Board approval as agreed by the Board.

#### 4. Particulars of business

Gross premiums written and gross premiums earned by class of business:

	Gross premiums written			Gross premiu earned	
	2020 £'000	2019 £'000		2020 £'000	2019 £'000
Direct insurance Miscellaneous	71,042	75,323		70,960	74,524
Total per profit and loss account	71,042	75,323	_	70,960	74,524

Gross claims incurred and gross operating expenses by class of business:

•	Gross claims incurred As restated		Gross op expe	Ü	Reinsu Bala	
	2020 £'000	2019 £'000	2020 £'000	2019 £'000	2020 £'000	2019 £'000
Direct insurance Miscellaneous	66,514	71,915	2,514	2,278	1,762	1,238
Total per profit and loss account	66,514	71,915	2,514	2,278	1,762	1,238

#### 5. Net operating expenses gross and net of reinsurance

	2020 £'000	2019 £'000
Acquisition costs	538	616
Deferred acquisition costs carried forward	(42)	(45)
Deferred acquisition costs brought forward	. 45	49
(Increase)/decrease	3	4
Incurred acquisition costs	541	620
Administrative expenses	1,973	1,658
	2,514	2,278

Included above are commissions totalling £Nil (2019: £169k). These figures include the deferred acquisition movement as shown above.

#### 6. Administration expenses

Administration expenses include the following items:

	2020	2019	
	£'000	£'000	
Auditors' remuneration			
Audit services	43	27	
Non-audit services	17	13	
Land and buildings (see note 10)	111	103	
Depreciation - owned assets (see note 11)	10	7	
Bank interest payable	5	-	
Aggregate staff costs (see note 7)	3,154	2,660	

Auditors' remuneration for audit services comprises fees payable to the Company's auditor for the audit of the Company's annual accounts. Non-audit services relates to taxation services and the voluntary audit of the solvency II return.

#### 7. Staff numbers and costs

The average number of persons employed by the company during the year,

	2020 No.	2019 No.
	61	
Technical	61	57
Office and management	26	20
	87	77
The aggregate payroll costs of these persons were as follows:	£'000	£,000
Salaries	2,762	2,351
Social security costs	298	240
Pension contributions	94	69
	3,154	2,660
Directors' remuneration		
Emoluments for services as directors	462	481
Directors' pension contributions	30	24

### EQUINE AND LIVESTOCK INSURANCE COMPANY LIMITED (THE) NOTES TO THE FINANCIAL STATEMENTS

Year Ended 30 September 2020

#### 7. Staff numbers and costs (continued)

	2020 £'000	2019 £'000
Highest paid director:		
Emoluments	173	169
Pension contributions	10	5
The number of directors accruing benefits under this scheme is 4, (	2019: 4).	
8. Investment Income	2020	2019
	£'000	£'000
Bank interest	426	576
UK Gilts interest	4	1
Income from land and buildings	778	757
	1,208	1,334
9. Taxation	2020	2019
	£'000	£'000
Current year	400	
UK corporation tax charge/(refund) Adjustment in respect of previous years	402	176 2
Movement on deferred tax provision	(3)	3
Corporation tax charge/(refund)	399	181
Tax on profit on ordinary activities for the year is higher the corporation tax in the UK of 19% (2019: 19%). The differences are Profit/(loss) on ordinary activities before tax		) the standard rate 837
Tax on profit on ordinary activities at standard rate	373	159
Prior year (over)/under provision	373	2
Expenses not deductible for tax purposes	28	18
Timing differences relating to prior year adjustments		-
Change in tax rates	(2)	2
Total amount of current tax for the year	399	181
<b>Deferred tax</b> Deferred tax assets and liabilities		
2020		Asset £'000
Difference between accumulated depreciation and amortisation and	d capital allowances	20 .
•		20
2019		Asset £'000
Difference between accumulated depreciation and amortisation and	d capital allowances	17
		17

of

The amount of the net reversal of deferred tax assets expected to occur during the year beginning after the reporting period is (£4,000) (2019 - (£5,000)). This related to the timing differences on capital allowances.

Land and buildings	Owner occupied short leasehold land and buildings £'000	Investment properties £'000	Total £'000
Valuation			
As at 1 October 2019	1,557	6,171	7,728
Additions	-	-	-
Revaluation	<u> </u>		<del>-</del>
At 30 September 2020	1,557	6,171	7,728
Depreciation			
As at 1 October 2019	420	-	420
Charge for year	111	-	111
Revaluation		-	
At 30 September 2020	531	-	531
Net book value			
At 30 September 2020	1,026	6,171	7,197
At 30 September 2019	1,137	6,171	7,308

Owner occupied short leasehold properties with a net book value of £1,026,000 as at 30 September 2020 were revalued on 20 August 2015 at a value of £2,200,000. The historical cost of these properties is £2,015,000, accumulated depreciation would have been £1,143,000 and the carrying amount would have been £872,000.

The remaining owner occupied short leasehold properties with a net book value of £150,000 were assessed by the directors as having a current value equal to cost on an existing use basis.

The investment properties were valued by the directors on 30 September 2017 on a rental yield basis; the historical costs of investment properties is £5,100,000. Prior to this the investment properties were valued on 20 August 2015 by Carter Jonas, who are external to the company. The basis of valuation was The current cost of replacing an asset with its modern equivalent asset less deductions for physical deterioration and all relevant forms of obsolescence and optimisation. Investment properties also includes a reallocation of £1,071,000 from owner ocupied short leasehold properties for the mixed use element of the properties. This was valued as detailed above.

#### 11. Tangible assets

10.

	Fixtures and Fittings £'000	Plant and machinery £'000	Total £'000
Cost			
As at 1 October 2019	10	91	101
Additions	•	-	-
Revaluation	-		
At 30 September 2020	10	91	101
Depreciation			
As at 1 October 2019	1	21	22
Charge for year	1	9	10
Revaluation	-	-	-
At 30 September 2020	2	30	32
Net book value			
At 30 September 2020	8_	61	69
At 30 September 2019	9	70	79
At 50 September 2019			
12. Other debtors		2020	2019
		£'000	£'000
Amount owed by fellow group undertaking	28	21,634	21,699
Amount owed by other related parties	•	539	-
		22,173	21,699

Included in the above is £2,1634,000 (2019: £21,699,000) due in over 1 year.

#### 13. Current asset investments

13. Current asset investments		Financial coasts at	
		Financial assets at fair value through the profit and loss £'000	
Current financial assets			
Cost or valuation At 1 October 2019 Additions Disposals		2,001 2,000 (2,001)	
At 30 September 2020		2,000	
Carrying amount			
At 30 September 2020		2,000	
At 30 September 2019		2,001	
14. Deferred acquisition costs  At 1 October 2019  Expenses for the acquisition of insurance contracts deferred/(released) during the year	2020 £'000 45 (3)	2019 £'000 49 (4)	
At 30 September 2020	42	45	
15. Share capital  Allotted, called up and fully paid shares	2020 £'000	2019 £'000	
64,900,000 (2019: 64,900,000) Ordinary shares of 50p each	32,450	32,450	
16. Profit and loss account	2020 £'000	. 2019 £'000	
At 1 October 2019 Retained profit for the year	11,210 1,564	10,554 656	
At 30 September 2020	12,774	11,210	
17. Reconciliation of movement in shareholders' funds	2020 £'000	2019 £'000	
Profit for the year Issue of ordinary share capital	1,564	656 1,700	
Net addition to shareholders' funds Opening shareholders' funds	1,564 43,861	2,356 41,505	
Closing shareholders' funds	45,425	43,861	

#### 18. Technical Provisions

	Provision for Unearned		
	Premiums 6	outstanding £'000	Total £'000
Gross amount			
As at 1 October 2019	5,479	5,257	10,736
Movement in year	82	1,459	1,541
At 30 September 2020	5,561	6,716	12,277
Reinsurance amount			
As at 1 October 2019	2,465	2,321	4,786
Charge for year	539	181	720
At 30 September 2020	3,004	2,502	5,506
Net technical provisions			. •
At 30 September 2020	2,557	4,214	6,771
At 30 September 2019	3,014	2,936	5,950

#### **Equalisation reserves**

An equalisation provision has been established in accordance with the requirements of the Equalisation Reserve Rules contained within the Prudential Sourcebook and the General Prudential Sourcebook. It is required by FRS 103 "Insurance Contracts" to be included within the technical provisions at the balance sheet date notwithstanding that it does not represent a liability at the balance sheet date, and is in addition to the provisions required to meet the anticipated ultimate cost of claims outstanding at the balance sheet date. At 30 September 2020 the equalisation reserve was £Nil (2019: £Nil).

As there has been no movement in equalisation provisions during the year there has been no effect in the general business technical account result and in the profit before taxation in respect of the above.

19. Deferred tax and other provisions		Deferred
		tax
		£'000
At 1 October 2019		(17)
Increase (decrease) in existing provisions		(3)
At 30 September 2020		(20)
		(=0)
20. Creditors arising out of reinsurance operations	2020	2019
	£'000	£'000
	(0)	126
Amounts owed to reinsurers	60	126
Deferred reinsurance commission	5,453	4,735
	5,513	4,861
21. Other creditors including tax and social security	2020	2019
	£'000	£'000
A	497	
Amount owed to fellow group undertakings	17.	2.500
Insurance premium tax	2,638	2,508
Corporation tax	403	41
	3,538	2,549

#### 22. Pension and other schemes

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £94,000 (2019: £69,000). There were no outstanding contributions payable to the scheme at either period end.

#### 23. Related Party Transactions

#### Summary of transactions with other related parties

Entities under common control:

Income and receivables from related parties	Other related parties
	parties
2020	779 000
Rent received	778,000
Sale of wholesale policies	71,042,000
Interest received	209,000
Amounts receivable from related parties	26,855,000
2019	
Rent received	757,000
Sale of wholesale policies	52,144,000
Interest received	274,000
Amounts receivable from related parties	30,386,000
	Other related
Expenditure and payables to related parties	parties
2020	
Rent payable	20,000
Amounts payable to related parties	497,000
2019	
Rent payable	20,000

#### 24. Financial Instruments

#### Financial assets measured at fair value

Current asset investment

The current asset investments are traded actively on the London Stock Exchange and the fair value has been determined by using relevant open market rates.

The fair value is £2,000,000 and the change in value included in the profit or loss is £Nil (2019 - £1,000)

#### 25. Investments in subsidiaries

#### Details of undertaking

Details of the following investments which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	•	Proportion o shares held	Proportion of voting rights and shares held	
		2020	2019	
Insurance Emporium Limited	Ordinary	100%	100% .	

The registered address for the undertaking is Thorpe Underwood Hall, Great Ouseburn, York, United Kingdom, YO26 9SZ

#### 26. Ultimate controlling party

Foxlow Limited is considered to be the ultimate controlling party by virtue of the fact that the entity owns all of the company's share capital.