| Company Registration No. 00292564 (England and Wales) |
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| |
| SINGER INSTRUMENT COMPANY LIMITED UNAUDITED FINANCIAL STATEMENTS |
| FOR THE YEAR ENDED 30 JUNE 2021 |
| PAGES FOR FILING WITH REGISTRAR |
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BALANCE SHEET

AS AT 30 JUNE 2021

| | | 202 | 21 | 202 | 20 |
|---|-------|-----------|-----------|-----------|-----------|
| | Notes | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible assets | 4 | | 807,302 | | 830,756 |
| Investments | 5 | | 12,497 | | 12,497 |
| | | | 819,799 | | 843,253 |
| Current assets | | | | | |
| Stocks | | 593,844 | | 495,393 | |
| Debtors | 7 | 1,082,251 | | 556,616 | |
| Cash at bank and in hand | | 1,165,464 | | 1,497,917 | |
| | | 2,841,559 | | 2,549,926 | |
| Creditors: amounts falling due within one year | 8 | (738,594) | | (793,403) | |
| Net current assets | | | 2,102,965 | | 1,756,523 |
| Total assets less current liabilities | | | 2,922,764 | | 2,599,776 |
| Creditors: amounts falling due after more | | | | | |
| than one year | 9 | | (270,397) | | (342,297 |
| Provisions for liabilities | | | (91,708) | | (93,516 |
| Net assets | | | 2,560,659 | | 2,163,963 |
| Capital and reserves | | | | | |
| Called up share capital | 10 | | 2,033 | | 2,020 |
| Share premium account | | | 70,532 | | 39,418 |
| Other reserves | | | (70,532) | | (39,418 |
| Profit and loss reserves | | | 2,558,626 | | 2,161,943 |
| Total equity | | | 2,560,659 | | 2,163,963 |

The directors of the company have elected not to include a copy of the profit and loss account within the financial statements

For the financial year ended 30 June 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 8 October 2021 and are signed on its behalf by:

Dr H Saunders-Singer

Director

Company Registration No. 00292564

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2021

1 Accounting policies

Company information

Singer Instrument Company Limited is a private company limited by shares incorporated in England and Wales. The registered office is Singer Instrument Co, Roadwater, Watchet, Somerset, TA23 0RE.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

1.3 Research and development expenditure

Research expenditure is written off against profits in the year in which it is incurred. Identifiable development expenditure is capitalised to the extent that the technical, commercial and financial feasibility can be demonstrated.

1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

1 Accounting policies

(Continued)

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold buildings 2% straight line
Plant and machinery 20% reducing balance
Fixtures and fittings 15% reducing balance
Motor vehicles 25% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.5 Fixed asset investments

Interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The company considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Entities in which the company has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

1.6 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

1 Accounting policies

(Continued)

1.7 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

1 Accounting policies

(Continued)

1.10 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

The cost of the company's shares held by the Employee share ownership plan (ESOP) is deducted from equity in the company balance sheet under the heading ESOP share reserve. Any gain or loss on disposal of these shares by the ESOP is also recognised directly in equity. Other assets and liabilities of the ESOP (including cash and borrowings) are recognised as assets and liabilities of the company.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.14 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

1 Accounting policies

(Continued)

1.15 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.16 Foreign exchange

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

| 202 Numbe | |
|--------------|------|
| Total 4 | 5 40 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

| 4 | Tangible fixed assets | | | | |
|---|--|----------------------|-------------|-----------|--|
| | | Land and | Plant and | Total | |
| | | building s na | chinery etc | | |
| | | £ | £ | £ | |
| | Cost | | | | |
| | At 1 July 2020 | 712,214 | 910,794 | 1,623,008 | |
| | Additions | 2,727 | 59,303 | 62,030 | |
| | Disposals | - | (13,776) | (13,776) | |
| | At 30 June 2021 | 714,941 | 956,321 | 1,671,262 | |
| | Depreciation and impairment | | | | |
| | At 1 July 2020 | 193,021 | 599,231 | 792,252 | |
| | Depreciation charged in the year | 14,298 | 67,489 | 81,787 | |
| | Eliminated in respect of disposals | - | (10,079) | (10,079) | |
| | At 30 June 2021 | 207,319 | 656,641 | 863,960 | |
| | Carrying amount | | | | |
| | At 30 June 2021 | 507,622 | 299,680 | 807,302 | |
| | At 30 June 2020 | 519,193 | 311,563 | 830,756 | |
| 5 | Fixed asset investments | | | | |
| | | | 2021 £ | 2020 £ | |
| | Shares in group undertakings and participating interests | | 12,497 | 12,497 | |
| | | = | | | |

6 Subsidiaries

Details of the company's subsidiaries at 30 June 2021 are as follows:

| Name of undertaking | Address | Class of shares held | % Held Direct |
|-------------------------------------|---------|-------------------------|------------------|
| Singer Instrument Company PTE, LTD. | 1 | Ordinary shares | 100.00 |
| Singer Instrument Incorporated | 2 | Cemmon Stock | 100.00 |

Registered office addresses (all UK unless otherwise indicated):

- 1 Singapore
- 2 United States of America

The aggregate capital and reserves and the result for the year of the subsidiaries noted above was as follows:

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

| 6 | Subsidiaries | | (Continued) |
|---|--|-------------------------|------------------|
| | Name of undertaking | Capital and Reserves | Profit/(Loss) |
| | | £ | £ |
| | Singer Instrument Company PTE. LTD. Singer Instrument Incorporated | 31,093 27,170 | 1,653 (985 |
| 7 | Debtors | 2024 | |
| | Amounts falling due within one year: | 2021 £ | 2020 £ |
| | Trade debtors | 790,194 | 340,189 |
| | Amounts owed by group undertakings | 21,226 | 21,226 |
| | Other debtors | 270,831 | 195,201 |
| | | 1,082,251 | 556,616 |
| _ | | | |
| 8 | Creditors: amounts falling due within one year | 2021 | 2020 |
| | | £ | £ |
| | Bank loans | 32,773 | 31,452 |
| | Trade creditors | 179,560 | 192,732 |
| | Taxation and social security | 33,266 | 24,343 |
| | Other creditors | 492,995 ——— | 5 44 ,876 |
| | | 738,594 | 793,403 |
| 9 | Creditors: amounts falling due after more than one year | | |
| | | 2021 | 2020 |
| | | £ | £ |
| | Bank loans and overdrafts | 207,562 | 241,761 |
| | Other creditors | 62,835 | 100,536 |
| | | 270,397 | 342,297 |
| | The long-term loans are secured by fixed charges and debenture over assets of the co | mpany. | |
| | Creditors which fall due after five years are as follows: | 2021 | 2020 |
| | | £ | £ |
| | Payable by instalments | 76,470 | 78,172 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

| 10 | Called up share capital | 2021 | 2020 |
|----|--|-------|-------|
| | | £ | £ |
| | Ordinary share capital | | |
| | Issued and fully paid | | |
| | 1,000,000 Ordinary shares of £0.001 each | 1,000 | 1,000 |
| | 500,000 Ordinary 'A' shares of £0.001 each | 500 | 500 |
| | 500,000 Ordinary 'B' shares of £0.001 each | 500 | 500 |
| | 33,475 (2020: 20,229) Ordinary 'C' shares of £0.001 each | 33 | 20 |
| | | | |
| | | 2,033 | 2,020 |
| | | | |

During the year 13,246 Ordinary 'C' shares of £0.001 each were issued for £31,115.

All categories of shares rank pari passu in all respects save that the directors are empowered to vote and declare dividends to any one or more of the share categories separately.

11 Employee share ownership plan

The Employee share ownership plan (ESOP) was established in December 2018 to provide for the future obligations of the company for shares awarded under the Singer Instrument Company Share Incentive Plan Scheme which is conditionally awarded to employees rather than being held under option arrangements. Under the scheme the trustee, Singer Instrument Company SIP Limited, purchases the company's ordinary shares in the open market using a facility guaranteed by Singer Instrument Company Limited which meets the net financing costs. At 3 0 June 2021 33,475 (2020: 20,229) shares held by the ESOP are under option to employees or have been conditionally gifted to them.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.