

Please complete in typescript, or in bold black capitals. **CHFP055**

A11
COMPANIES HOUSE

Form revised September 1999

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28/03/01

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Annual Return

Cor	mpany Number լ	291848
Compa	ny Name in full	Grand Metropolitan Public Limited Company
	l	
Date of this return		Day Month Year
The information in this re	turn is made up to	0 2 0 3 2 0 0 1
Date of next return from the your to a date earlier than the of this return please show Companies House will that the appropriate time.	next return anniversary w the date here.	Day Month Year
Registered Office		8 Henrietta Place
Show here the address this return.	at the date of	o nentrecta riace
Any change of registered office must be notified on form 287.	Post town County / Region	
on ionii 201.	UK Postcode	WIG ONB
Principal business	activities	
Show trade classificatio for the principal activity		7415
If the code number can give a brief description		Holding company
		When you have completed and signed the form please send it to the Registrar of Companies at: Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

DX 235 Edinburgh

Page 1

for companies registered in Scotland

Register of members	L			
If the register of members is no				
registered office, state here who	ere it is kept.			
	Post town			
Co	ounty / Region			UK Postcode j
	_			
Register of Debenture h	olders			
If there is a register of debentu				
or a duplicate of any such regist of it, which is not kept at the reg				
office, state here where it is ke				
•	Post town			
C	ے ا ounty / Region			UK Postcode į
Commence	L			
Company type	г			
Public limited company	ļ	✓		
	Ī		1	
Private company limited by share	:s		ļ	
Private company limited by guara share capital	intee without			
Private company limited by share under section 30	es exempt			Please tick the appropriate box
Private company limited by guara exempt under section 30	antee			
Private unlimited company with s	share capital			
Private unlimited company witho	ut share capital			
Company Secretary		Details of a nev	v company	secretary must be notified on form 288a.
(Please photocopy this area to provide	* Style / Title	Mr		
details of joint secretaries).	Forename(s)	Roger Hugh		_
* Voluntary details.	Surname	Myddelton		
•	Garrianic	Hydderton .		
If a partnership give the names and		L		
addresses of the partners or the name Address		21 Lawford	Road	
of the partnership				
and office address.		\		
Usual residential	Post town	LONDON		
address must be given. In the case of a		20112011		LUC Doobs do
corporation or a	County / Region			UK Postcode NW5 2LH
Scottish firm, give the registered or principal office address.	Country	England		

Directors		Details of new directors must be notified on form 288a.			
Please list directors in alpha	abetical order.	Details of new directors must be notined on John 2004.			
. Name	* Style / Title	Mr			
Directors In the case of a director that is a corporation or a	Date of birth	Day Month Year 2 2 0 5 1 9 6 0			
Scottish firm, the name is the corpo -	Forename(s)	Paviter Singh			
rate or firm name.	Surname	Binning			
Addre	? 8 5	408 Old Bedford Road			
Usual residential		I			
address must be given. In the case of a corporation or a	Post town	LUTON			
Scottish firm, give the registered or principal office address.	County / Region	Bedfordshire UK Postcode LU2 7BP			
	Country	England Nationality British			
В	usiness occupation	Company Director			
* Voluntary details.	e * Style / Title	(Mr			
Directors In the	o otylo, ilio	Day Month Year			
case of a director that is a corporation or a Scottish firm, the	Date of birth	20101936			
name is the corpo - rate or firm name.	Forename(s)	John Michael Joseph			
	Surname	Keenan			
Add Usual residential	ress	Apt. 709 79 Marsham Street Westminster			
address must be given. In the case of a	Post town	London			
corporation or a Scottish firm, give the	County / Region	UK Postcode SW1P 4SB			
registered or principal office address.	Country	Nationality U.S.A.			
1	Business occupation	Company Director			

Enter details of all the shares in issue at the date of this return.	Class (e.g. Ordinary/Preference)	Number of shares issued	Aggregate Nominal Value (i.e Number of shares issued multiplied by nominal value per share, or total amount of stock)
Ordinary shares of 25p		2,759,144,946	STG£689,786,236.5
		L	L
	Totals	2,759,144,946	STG£689,786,236.5
List of past and present shareho (Use attached schedule where appropriate) A full list is required if one was not included with either of the last two returns.	olders There were no changes		in another format
	A list of changes is encl A full list of shareholder	<u> </u>	
Certificate Sign	knowledge and belie	f.	in is true to the best of my $22 \cdot 03 \cdot 01$
† Please delete as appropriate.	† a.director /secretary		
When you have signed the return ser with the fee to the Registrar of Comp. Cheques should be made payable to Companies House.	anies.	(enter number)	continuation sheets.
Please give the name, address, telephone number, and if available, a DX number and Exchange, for the person Companies House	Pam Rodgers, Compan	y Secretarial Administ	rator,Diageo plc,8
should contact if there is any query.	DY number I	Tel 020 792	

Directors (Continued)		Details of new directors must be notified on form 288a.			
Please list directors in alph	abetical order.	Details of new unectors must be notified	u on joini 200a.		
. Name	* Style / Title	Mr			
Directors In the case of a director that is a corporation or a Scottish firm, the	Date of birth	Day Month Year			
name is the corpo -	Forename(s)	Nicholas Charles			
	Surname	Rose #			
		L			
Addr	ess	L			
Usual residential address must be given. In the case of a corporation or a	Post town				
Scottish firm, give the registered or principal	County / Region	UK Postco	de TN15		
office address.	Country	England Nationali	British		
В	Business occupation	Finance Director			
* Voluntary details.					
Nam	e * Style / Title	Mr			
Directors In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name.	Date of birth Forename(s)	Day Month Year 0 1 0 5 1 9 5 5 Paul Steven			
rate of hish hand.	Surname	Walsh			
Add	ress	Ashfold Grange			
Usual residential address must be given. In the case of a corporation or a	Post town	halid Closs			
Scottish firm, give the registered or principal	County / Regior	West Sussex UK Postc	ode RH17 6DT		
office address.	Country	Nationa Nationa	lity British		
	Business occupation	Company Director			

Directors (Continued	1)	Details of new directors must be notified on form 288a.			
Please list directors in al	phabetical order.	Details of fiew directors indet be nothing on form 2004.			
Nan	* Style / Title	Mr.			
Directors In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name.	Date of birth Forename(s)	Day Month Year 1 6 0 7 1 9 5 8 Joel			
	Surname	Walters			
Ado	iress	22 REDWOOD DRIVE			
Usual residential					
address must be given. In the case of a corporation or a	Post town	L Ascot			
Scottish firm, give the registered or principal	County / Region	SUNNINGDALE UK Postcode SL5 OLW			
office address.	Country	England Nationality American			
	Business occupation	Director			
* Voluntary details.	me * Style / Title	t.			
Na	the Style / Title	<u></u>			
Directors In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name.	Date of birth Forename(s)	Day Month Year			
idio oi illinii ildino.	Surname				
	Surramo				
Ac	ddress				
Usual residential address must be given. In the case of a corporation or a	Post towr				
Scottish firm, give the	e County / Region	UK Postcode			
registered or principa office address.	l Countr	Nationality			
	Business occupatio	n i			

List of past and present shareholders Schedule to form 363a

CHFP055

Company Number | 291848

Company Name in full Grand Metropolitan Public Limited Company

- Changes to shareholders particulars or details of the amount of stock or shares transferred must be completed each year
- You must provide a "full list" of all the company shareholders on:
 - The company's first annual return following incorporation;
 - Every third annual return after a full list has been provided
- List the company shareholders in alphabetical order or provide an index
- List joint shareholders consecutively

	Class and	Shares or amount of stock transferred (if appropriate)			
Shareholders' details	number of shares or amount of stock held	Class and number of shares or amount of stock transferred	Date of registration of transfer		
Name Diageo plo	Ordinary shares of				
Address B Henrietta Place, London.	2,759,144,946				
UK Postcode W1G ONB	-				
Address UK Postcode					
Address UK Postcode					

Company Profile

Grand Metropolitan Public Limited Company



<u>Subsidiaries</u>

Company Name	Country Incorporation	(%)Held	Date Acquired
Bullard & Sons, Limited	England	100.000	
Burger King France Holdings S.A.	France	0.150	30-Sep-1996
Burgerking (Holdings) Limited	England	100,000	
Burgerking Limited	Scotland	100.000	
Diageo Corporate Officer A Limited	England	100.000	
Diageo Corporate Officer B Limited	England	100.000	
Diageo Pension Trust Limited	England	100.000	
GMG Brands Limited	England	100.000	13-Oct-1997
Grand Hotels (Mayfair) Limited	England	100.000	
Grand Metropolitan (Cayman Islands) Limited	Cayman Islands	100.000	30-Oct-1995
Grand Metropolitan Capital Company Limited	England	100.000	16-Sep-1996
Grand Metropolitan Cardholders Limited	England	100.000	
Grand Metropolitan Estates Limited	England	100.000	
Grand Metropolitan Holdings Limited	England	100.000	09-Nov-1983
Grand Metropolitan Innovation Limited	England	100.000	
Grand Metropolitan Investments Limited	England	100.000	
Grand Metropolitan Irish Pension Trust Limited	Ireland	100.000	
Grand Metropolitan Training Limited	England	100.000	
Grandmet Foods (UK) Limited	England	100.000	
Grandmet Limited	England	100.000	17-Sep-1982
Guinness United Distillers & Vintners Limited	England	100.000	02-Jul-1972
H J Rose (Turf Accountants) Limited	England	100.000	
Heublein Europe Limited	England	100.000	01-Jan-1900
Montrue Limited	England	100.000	
Pearle Holdings (U.K.) Limited	England	100.000	
Pillsbury U.K. Limited	Scotland	100.000	01-Jan-1900
Precis (175) Limited	England	100.000	
Spring Inns Limited	England	50.000	29-Dec-1995
Spring Inns Management Limited	England	50.000	30-Sep-1998
Stag Insurance Company Limited	Bermuda	100.000	
The Bishop Estate Limited	England	50.000	30-Sep-1998
Tomorrow's People (Services) Limited	England	100.000	
Tomorrow's People Limited	England	100.000	
Trafalgar Metropolitan Homes Limited	England	50.000	
Troubleshooters Limited	England	100.000	
UDV Limited	England	100.000	13-Oct-1997
United Distillers & Vintners (HP) Limited	England	100.000	13-Oct-1997
Watchdirect Limited	England	100.000	
Who Pension Trustees Limited (Dissolved 15/02/2000)	England	100.000	



363a

Please complete in typescript, or in bold black capitals.

CHFP055

Annual Return

Company Number	291848
Company Name in full	Grand Metropolitan Public Limited Company

Date of this return (See note 1)

The information in this return is made up to

Da	ay	Mo	nth		Υe	ar		
0	2	0	3	2	0	0	0	

Date of next return (See note 2)

If you wish to make your next return to a date earlier than the anniversary of this return please show the date here. Companies House will then send a form at the appropriate time.

D	ау	Mo	nth		Υe	аг	
0	2	0	3	2	0	0	1

8 Henrietta Place

Registered Office (See note 3)

Show here the address at the date of this return.

Any change of registered office must be notified on form 287.

Post town

County / Region

Postcode

London

W1M 9AG

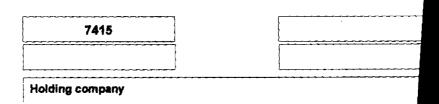
Principal business activities

(See note 4)

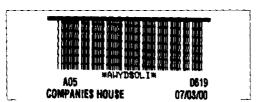
Form revised July 1998

Show trade classification code number(s) for the principal activity or activities.

If the code number cannot be determined,



give a brief description of principal activity.



When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Card for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

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	ı	· · · · · · · · · · · · · · · · · · ·			
	(See note 5)				
If the register of members is n registered office, state here wi					
	Post town				
C	county / Region			Postcode	
Register of Debenture I	nolder s				
If there is a register of debents and it is not kept at the registe state here where it is kept.					
	Post town				
c	county / Region			Postcode	
Company type (See note)	7)		-		
Public limited company		1			
Private company limited by share	36				
Private company limited by guard share capital	antee without				
Private company limited by share under section 30	es exempt		> F	lease mark the app	ropriate box
Private company limited by guard exempt under section 30	antee				
Private unlimited company with s	ihare capital				
Private unlimited company withou	ut share capital				
Company Secretary (Se	se notes 8)	Details of a new con	mpany se	acretary must be n	otified on form 28
(Please photocopy this area to provide Name	* Style / Title	Mr		* Honours etc	
details of joint secretaries).	Forename(s)	Roger Hugh			
	Surname	Myddelton			
* Voluntary details. Previou	s forename(s)				
Previo	us sumame(s)				
Address		21 Lawford Road			
					
Usual residential					
address must be given. In the case of a	Post town	LONDON			
T	County / Region			Postcode	NW5 2LH
office address.	Country	England			
					Page 2

Directors (See not	•	Details of new directors	must be notified on	form 288a.							
Please list directors in	•	Mr	7								
Na	me * Style / Title		Day	Month Year							
	* Honours etc	MA, ACMA, MBA, ACT	Date of birth 1	4 0 1 1 9 5							
	Forename(s)	Phillip Keague									
	Surname	Bentley	Bentley								
	Previous forename(s)										
	Previous surname(s)										
Ad	ldress	6 Waldegrave Park									
		Strawberry Hill									
Usual residential		Twickenham									
address must be	Post tow	Middlesex	,								
given. In the case of a corporation, give the registered or principal	County / Region	1	Postcod	e TW1 4TE							
office address.	Country	England	Nationalit	British							
	Business occupation	Director									
	Other directorship	(See continuation shee	t).								
* Voluntary details.											
Na	* Style / Title	Mr	Day	y Month Year							
	* Honours etc		Date of birth 2	2 0 , 5 1 , 9 , 6 ,							
	Forename(s)	Paviter Singh	<u></u>								
	Surname	Binning									
	Danieus faramento)										
	Previous forename(s)										
	Previous surname(s)										
Ad	ldress	408 Old Bedford Road									
Usual residential											
address must be given. In the case of a	Post tow	LUTON									
corporation, give the registered or principal	County / Regio	Bedfordshire	Postcoo	LU2 7BP							
office address.	Countr	y England	Nationali	ly British							
	Business occupatio	Company Director									
	Other directorship	(See continuation sheet).									

Enter details of all the shares in issue	Class	Number of shares issued	Aggregate Nominal Value		
at the date of this return.	(e.g. Ordinary/Preference)		(i.e Number of sheres issued multiplied by nominal value per share)		
	Ordinary shares of 25p	2,758,515,399	STG£689,628,849.7 5		
	Totals	2,758,515,399	STG£689,628,849.7		
List of past and present member (Use attached schedule where appropriate) A full list is required if one was not included with either of the last two return (see note 10)	There were no changes in	the period on paper	in another format		
	A list of changes is enclose A full list of members is en				
Elective resolutions (Private companies only) (see note 11)	If at the date of this return ar	an election is in force to nnual general meetings,	mark this box		
	If at the date of this return laying accoun	an election is in force to nts in general meetings, t	-		
Certificate	I certify that the information knowledge and belief.	n given in this return is tr	ue to the best of my		
Sig	aned Mary	Date 2	3/2000		
† Please delete as appropriate.	† a director /secretary				
When you have signed the return so with the fee to the Registrar of Com Cheques should be made payable to Companies House.	panies.	des 5 co	ntinuation sheets.		
Please give the name, address, telephone number, and if available, a DX number and Exchange, for the person Companies House should contact if there is any query.	Elizabeth Earle 8 Henrietta Place London W1M 9AG				

Company Number: 291848

Directors (Continue Please list directors in a	•	lical order	Details of new directors i	must be noti	fied o	n fo	rm 288	a.			
Nai		* Style / Title	Sir								
		•			Day		•			ar	
* Honours etc				Date of birth	1 2	6	0 5	1	9	4	0
		Forename(s)	Anthony Armitage								_
		Sumame	Greener							_	
	Previo	ous forename(s)	Anthony Armitage								
	Previ	ous sumame(s)	Greener								
Ade	dress		26 HAMILTON HOUSE								
			VICARAGE GATE								
Usual residential									_=		
address must be given. In the case of a		Post town	LONDON								
corporation, give the registered or principal		County / Region			Postco	de	W8 4H	L 			
office address.		Country	England	Nationality BRITISH							
	Busin	ess occupation	COMPANY DIRECTOR								
	Othe	er directorships	(See continuation sheet)								
* Voluntary details.										_	-
Na	me	* Style / Title	Mr		D:	ay	Month		Ye	ar	
		* Honours etc	M.B.A.	Date of birth	2	0	1 0	1	9	3	6
		Forename(s)	John Michael Joseph Keenan								
		Surname									
	Previo	ous forename(s)									
	Previ	ous surname(s)				_	•				
Ad	dress		Apt. 709								
			79 Marsham Street							-	
Usual residential			Westminster								
address must be given. In the case of a		Post town	London								
corporation, give the registered or principal		County / Region	Postcode SW1P 4SB				3				
office address.		Country		N	ationa	iity	U.S.A.				
	Busin	ess occupation	Company Director								
	Other directorships (See continuation sheet).										

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Directors (Continue	ed)		Details of new directors	must be notif	led on fo	rm 288	a.			
Please list directors in a	alphabetical orde	r.		_		200				
Na	me * Styl	le / Title	Mr		Day	Month		Ye	ear	
	* Hono	ours etc	Bsc	Date of birth	2 , 0	0 6	1	9	3	8
	Foren	name(s)	John Brian							_
	Sı	urname	McGrath							
	Previous foren	name(s)								
	Previous sum	name(s)								
Ad	dress		63 Walnut Court		- 7, 7 -			- ==	=	-
			St Mary's Gate							
Usual residential			Marioes Road							
address must be given. In the case of a	P	ost town	London							
corporation, give the registered or principal	County	/ Region		F	ostcode	W8 5U	В			
office address.		Country	England	Na	tionality	British				
	Business occ	upation	Company Director							
	Other direct	torships [']	(See continuation shee	t).						
* Voluntary details.										_
Na	me * Styl	le / Title	Mr		Day	Month		Y	ear	
	* Hond	ours etc		Date of birth	0 5	1 0	1	8	5	7
	Forer	name(s)	Nicholas Charles							
	s	Surname	Rose							
	Previous forer	name(s)								
	Previous surr	name(s)								
Ad	idress									
llevel metalential							-	-	~ .	
Usual residential address must be	·p	Post town						=		~
given. In the case of a corporation, give the registered or principal	County	/ Region			Postcode	TN15				
office address.		Country		Na	tionality	British				
	Business occ	cupation	Finance Director						- -	
	Other direc	torships	(See continuation sheet).							

Directors (Continu	ed)	Details of new directors	must be notified on t	orm 288a			
Please list directors in	alphabetical order.		_				
Na	me * Style / Title	Mr	Day	Month Year			
	* Honours etc		Date of birth 0 , 9	1	, 4		
	Forename(s)	Douglas Carter			<u> </u>		
	• • •	Stainton					
	Surname	Stainton					
	Previous forename(s)						
	Previous surname(s)						
Ad	dress	Abbotswood					
		Beacon Hill					
Usual residential		Wickham Bishops					
address must be given. In the case of a	Post town	Witham					
corporation, give the registered or principal	County / Region	Essex	Postcode	CM8 3EA			
office address.	Country	, England	Nationality	British			
	Business occupation	Group Tax Director					
	Other directorships	None					
* Voluntary details.							
Na	* Style / Title	Mr	Day	Month Year			
	* Honours etc		Date of birth 0 1		, 5		
	Forename(s)	Paul Steven			'		
	Surname	Walsh					
	Previous forename(s)						
	Previous sumame(s)						
A .ri	Idress						
A 0	iu 1600	1260 French Creek Drh	78		<u></u>		
		Wayzata					
Usual residential address must be							
given. In the case of a corporation, give the	Post town				···		
registered or principal office address.	County / Region	110 4	Postcod	Daikin b			
	Country	/ USA	Nationalit	British			
	Business occupation	Company Director					
	Other directorships	None					

Form 363a continuation sheet

Company Number 291848

Company Name in full | Grand Metropolitan Public Limited Company

Current directorships for Mr Phillip Keague Bentley

Barbeques Galore (UK) Limited

Past directorships for Mr Paviter Singh Binning

Gonzalez Byass (UK) Limited (22-Dec-1997)

Wisdom and Warter, Limited (22-Dec-1997)

Current directorships for Sir Anthony Armitage Greener

The Marketing Council

UFI Limited

Past directorships for Sir Anthony Armitage Greener

Reed Elsevier Plc (31-Dec-1998)

Reed International Plc (31-Dec-1998)

Current directorships for Mr John Michael Joseph Keenan

Cable & Wireless Communications Plc

Centre For International Business And Management, University Of Cambridge

The Amsterdam Group

The Body Shop International PLC

The Scotch Whisky Association

Past directorships for Mr John Michael Joseph Keenan

The Portman Group (15-Jun-1998)

Current directorships for Mr John Brian McGrath

The Boots Company PLC

The Prince Of Wales Business Leaders Forum

The Scotch Whisky Association

Form 363a continuation sheet

Company Number 291848

Company Name in full | Grand Metropolitan Public Limited Company

Past directorships for Mr John Brian McGrath

Cookson Group Plc (01-May-1998)

The Portman Group (16-Aug-1996)

Past directorships for Mr Nicholas Charles Rose

Barbeques Galore (UK) Limited (01-Jul-1999)

Inntrepreneur Retail Limited (26-Nov-1996)

Please complete in typescript, or in bold black capitals.

List of past and present members Schedule to form 363a and 363b

CHFP055

Company Number 291848

Company Name in full | Grand Metropolitan Public Limited Company

Number of shares or amount of stock held by existing members at date of this refurn

Particulars of shares or stock transferred since the date of the last return (or in the case of the first return, since the incorporation of the company) by

- (a) persons who are still members, and (b) persons who have ceased to be members.

	return.	(b) persons who have ceased to be members.					
Name and address	Number or amount currently held	Number or amount Transferred	Date of registration of transfer	Remarks			
Diageo pic							
8 Henrietta Place, London, W1M 9AG.							
Ordinary shares of 25p	2,758,515,398						
Mr Roger Hugh Myddelton							
21 Lawford Road, LONDON, NW5 2LH, England.							
Ordinary shares of 25p	1						
		1					