DIRECTORS' REPORT AND FUNANCIAL STATEMENTS

30 APRIL 1994

REGISTERED NUMBER: 278994



DIRECTORS' REPORT AND FINANCIAL STATEMENTS

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DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 30 April 1994.

PRINCIPAL ACTIVITIES

The principal activity of the company during the year was that of merchanting building materials and timber.

On 30 April 1993 the activities of May & Wills Limited and Kemp & Sons (1990) Limited were transferred to divisions of Bradfords Building Supplies Limited. The assets and liabilities of each company were transferred accordingly on that date.

BUSINESS REVIEW

The results for the year are given in the profit and less assount on page 5.

PROPOSED DIVIDEND AND TRANSFER TO RESERVES

The directors recommend the payment of a dividend of £3.50 per abare (1993 - £Nil). The retained profit for the year of £277.865 has been transferred to reserves.

SIGNIFICANT CHANGES IN FINED ASSETS

Information relating to elegate is fixed assets is given in tests 10 a. I I to the financial statements.

DIRECTORS AND DIRECTORS' INTERESTS

The directors who held office obting the year were as follows:

P S Bradford (Chrimman)
G King (Managing Disector)
S I Bradford
J P Clarke (retired = 30) April 1994)
M J David
M J Telmarch

The interests of P S Bradford and S I Bradford in the chart taginal of the group of which this company is a number are disclosed in the famicial statements of the chimate patern company, Bradford and Sons Limited. Note of the other discusors had any interests in the shares of group companies during the year.

Mr A Gamble was appointed on 1 May 1994.

During the year the company maintained liability inscremes for its directors and efficers.

EMPLOYET?

The directors asknowledge the importance of good comments closes and relative as with their employees and believe that they should be awate of maders which affect the company cloy serve. L'exployees are provided with regular information by various excess and are represented in Ciscosnions consciening their welfare.

The company recognises its obligations towards less abled people and evaluation to provide as unait employment as the demands of the company's esperations and the abilities of the less abled persons allow.

DIRECTORS' REPORT (CONT)

Applications for employment from less abled people are studied with care and if existing employees become less abled every effort is made to find them appropriate work and training where it is needed.

Opportunities are offered to less abled employees to develop their knowledge and skills and undertake greater responsibility.

AUDITORS

Pursuant to a shareholders' resolution, the company is not obliged to re-appoint its auditors annually and Solomon Hare will therefore continue in office.

By order of the Board

K J ATHERSUCH

Sceretary

96 Hendford Hill

Yeovil Somerset BA20 2QT

13 September 1994

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prodent;
- state whether applicable accounting standards have been followed, subject to any material
 departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS' REPORT TO THE MEMBERS OF BRADFORDS BUILDING SUPPLIES LIMITED

We have audited the financial statements on pages 5 to 14 which have been prepared under the accounting policies set out on page 7.

Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

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We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements reade by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our widt so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

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In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 April 1994 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Sdown Vale
Solomon Hare
Registered Auditors
Chartered Associations

Oaklield House Oaklield Grove Clifton Bridel 1858 2BN

13 September 1994

PROFIT AND LOSS ACCOUNT

30 APRIL 1994

	Note	1994 £	1993 £
TURNOVER		-	-
Continuing operations Acquisitions	2	27,558,511 3,132,715	25,153,324
		Marie la contraction la contraction de la contra	
		30,691,226	25,153,324
Cost of sales	3	(22,193,212)	(18.693,644)
GROSS PROFIT		8,498,014	6,459,680
Distribution costs	3	(6,547,738)	(5,482,471)
Administrative expenses	3	(1,127,239)	(1,054,439)
TRADING PROFITALOSS)			
Continuing operations Acquisitions		805,139 17,898	(77,230)
		\$23,037	(77,230)
Interest payable	77	(104,172)	(135,193)
PROFITY(LOSS) ON GADINARY ACTIVITIES BEFORE TAXATION	4	718,865	(212,473)
Taxavon	8	(361,006)	49,964
PROFIT(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION		417,865	(162,459)
Dividend	9	(140,000)	us
RETAINED PROFITALOSS) FOR THE		Jet Over a president for the first	<u> 172. magazarran da da</u>
FINANCIAL YEAR	17	277,965	(162,459)
		ALLEKA SPIROLEGISE	- Marie amerika - marie da de la la degre

TOTAL RECOGNISED GAINS AND LOSSES

All recognised gains and losses are included in the profit and less account.

RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS FUNDS

A separate movement of shareholders funds statement is and provided as there are no changes for the current or previous years wher than the retained profit in the profit and loss account.

The notes on page 7 to 14 form part of these financial statements

BALANCE SHEET

30 APRIL 1994

	No	ote £	1994 £	£	1993 £
FIXED ASSETS		7	9.0	*	.
Tangible assets Investments	10 11	852,920 66,085		1,029,388 66,260	
CURRENT ASSETS			919,005		1,095,648
Stocks Debtors Cash at hunk and in hund	12 13	· , , · · · · · · · · · · · · · · · · ·		3,330,241 4,724,122 4,119 3,038,482	
CREDITORS: announts falling due within one year	14	(6.814.717)		(6,664,411)	
NET CURRENT ASSETS			1,848,579	3310	1,394,071
TOTAL ASSETS LESS CURRENT LIABILITIES CREDITORS: amount falling duc affet more than one year	15		2,767,584 (65,205)		2,489,719 (65,205)
net assets			2,702,379		2,424,514
Capital and reserves			Midzeleriensz káz úlk		Elebelii ülbetmeiki
Called up share capital Other reserves Profit and less account	165 177 177		40,000 2,100 2,660,279		40,000 2,100 2,382,414
			2,502,359		2,424,514

These financial statements were approved by the board of discens on 13 September 1994 and were signed on its behalf by:

PS BRADFORD Director

The motes on pages 7 to 14 from past of these financial statements

NOTES TO THE FINANCIAL STATEMENTS

1 ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

Under Fourseal Reporting Standard 1, the com, my is exempt from the requirement to prepare a cash flow statement on the grounds that it is a wholly owned subsidiary.

Depreciation

Depressing as provided by the company to write off the comiless the estimated residual value of tangible fixed mater by equal instalments over their estimated useful economic lives as follows:

Land and buildings - over life of lease
Plant and muchinery, effice
equipment and finings - 5 to 10 years
Reavy commercial values
Other values

5 to 6 years

Penemon cures

The company is a machine of group persion schemes covering centain employees providing benefits based on final pensionable pay. The assets of the schemes are held in separate trustee administrated funds. Contributions to the schemes are based on pensions cours across the group as a whole and are charged to the profit and loss account so as to spread the cost of pensions over employees' weaking lives with the company.

Stricks

Scools are villand on a first in first out but se net involve values charged by suppliers or net scallsable values, it lower.

Taxalion

The charge for transform is bused on the results for the year and takes into account transfor deferred because of timing differences between the treatment of contain from for transform and accounting purposes. Provision is truck for defended has only to the extent that it is probable that an actual habitry will enjoyablishe.

Investments

livestructus are stated at cost fess provision for any promament distinction in value.

Lenning commitments

Reviels payable where operating leases are charged to the profe and loss assount as they are incurred.

NOTES TO THE FINANCIAL STATEMENTS

2 ANALYSIS OF TURNOVER AND PROFIT ON ORDINAL ACTIVITIES BEFORE TAXATION

Turnover represents the anxioms (excluding value added tax) receivable for goods and services supplied to customers and the value of work earried out during the year.

All of the turnover and profit of the company arises from the sale of building materials and timber referred to in the directors' report. All sales were made to customers in the United Kingdom.

3 ANALYSIS OF OPERATIONS

3	ANALYSIS OF OPERAT	10N5			
		Cominsing E	Asquisidiens L	1994 Tol21 E	1993 Continuing £
	Cost of Sales	29,016,763	2,176,444	22,193,212	18,693,644
		inimioùtimini	Landon Constanting	detectably all trained	if to be participated in the control of the control
	New aperating expenses:				
	Distribution costs Administrative expenses	5.714.203 1.022,401	833.535 104.83B	6,547,738 1,127,239	",482,471 1,054,439
		Teistanti and talli (1)	**************************************	(140 testational resists)	Market Salary said (Market Salar)
•	PROFIT ON ORDINARY Profit on ordinary activate is street after thrughy:			1994 £	1993 £
	Directors' emoluments			183,129	163,158
	Andicors' remuneración (ii)	thus the Dun	Share is now.
		- anch work - non anch wo	:8:	20,25 9 6, 990	24,600
	Depresanton	- NOIS SOUTH OF	335	305,41 6	6,000 267,965
	Property lease remais			104,594	92,222
	Profit on disposal of fixed	acters		(15, 183)	(11,352)
				Manking at in	in life (in termini
5	Remuneration of d	ikiejoks			
				1994 E	1993 2
	Directors' emolaments:				
	As diferents			133,189	163.158
				distantanta	Scottinitisiahnii

The emolutions, excluding pension contributions, of the chairmen were 2Nd (1993; ENd) and those of the highest paid director were 155,594 (1993 - 153,198).

The emolaments, excluding pastion countries one, of the Euceton (archeing the chairman, and highen paid director) were within the following serges

BRADFORDS BUILDING SUPPLIES LIMITED NOTES TO THE FINANCIAL STATEMENTS

5 REMUNERATION OF DIRECTORS (CONTINUED)

	Number of direct	
	1994	1993
£Nii	2	2
£30,001 - £35,000	-	ī
£35,001 - £40,000	n	2
£40,00? - £45,000	- I	-
£45,001 - £50,000	1	=
£50,001 - £35,000	• *	ū
£55,001 - £60,000	ī	
	Desirabilità Communication	******

6 STAFF NUMBERS AND COSTS

The average number of persons employed by the company (including directors) during the year was as follows:

	Number of employees	
	11994	1993
Administration	50	45
ઉદ્યોલ્ક સાત્રે તેલ્લાનેલ્લાંલ્સ	278	252
	Contra a submitted design	Table Committee
	328	297
		Variation in i
The received payed costs of these persons were as follows:	9 %5 3	
	1994	1993
	£	Ľ
Wages and salaries	3,707,467	3,138,863
Social sacurity code	327,511	255,814
Other pension coers	92,637	51,937
	3, <u>42,368,</u>	\$200 to the head
	4,127,615	3,445,619
	Tributions *	
interest payable		
	1994	1993
	E	X °
On bank overeraft	104,172	135,193
	And the state of t	Service Control of the Control of th

BRADFORDS BUILDING SUPPLIES LIMITED . NOTES TO THE FINANCIAL STATEMENTS

8	TAXATION			
-	14/1/10/4		1994	1993
			1	£
	ISE comparation can as 216		1201 000)	
	UK corporation tax at 33% Group relief receivable at 33%		(301,000)	30,000
	Deferred taxation		_	20,564
	Adjustment relating to earlier year		•	(600)
	and married and and the far far files Anna		######################################	(000)
			(301,000)	49,964

9	DIVIDEND			
			1994	1993
			£	alla-
	Proposed dividend. £3.50 per share			
	(1993 - £NA)		240,060	wi
			MARTIN DE GRAPHA DE DINNET (ARTIN)	Minimiza
10	Tangible fixed assets			
		Land.	Triane	
		કાળ ની	machinery	
		boildings	and vehicles	Total
		E	£	ĸ
	Cost At beginning of year	53,127	2,725,205	2,778,332
	Additions	*	157,631	157,631
	Disposale		(105,506)	(105,506)
	Intra-group transfers	*	(6,684)	(6,684)
		atablete parintage	(maintaille) - magadadh	d=t_Antilliansoners
	ત્મા લાગે ભર્ષ પુરસ્ત	53,127	2,770,646	2.823.773
		Maranderscome inschr	Submid-subicelenit	district op fall and a fall
	Depreciation	44.54 . 21.54 cz.	et disabletes on C. St.	
	Al degraming of year	18,535	1,730,409	1,743,944
	Charge for year	2,592	302,824	305,416
	On disposals	*	(75,271)	(175,271)
	leita-group transfers	albin albanduntsinasi	(8.236)	(8,236)
			ā, saidlādā pakņas išcelā.	
	At end of year	21,127	1,949,726	1,970,853
	Net tents rathe	tarina alkania	latinistical desirences	dera Mahan-maca
	At 30 April 1994	32,000	820,920	852,920
		Ministration of the second	Manager of State and State	
	At 30 April 1993	34,592	994,796	1,029,333
		<u>viklêklijeririndê</u>	Sciática de la constanta de l	*** C Transporter

The ret book value of find and bull-rings comprises about inschold produce.

NOTES TO THE FINANCIAL STATEMENTS

11 FIXED ASSET INVESTMENTS

	Shares in subsidiaries (unquoted) £	Trade investments (unquoted)	Lean to trade organisation £	Total investments £
Cost	-		-	· -
At 1 May 1993	65,205	89 0	165	66,260
Dîsposals	10	(10)	(165)	(175)
	Minimum and Alexandria's	100 - 100 -	(2 Impulse tion amount areas	PARESTON SALES MANAGEMENT
At 30 April 1994	65,705	850	•	66,085
	aid iinkalaan	processor between the	ter erbeter Lieut-Phine	

Details of the company's subsidiaries, all of which are wholly owned and registered in England and Wales, are as follows:

B R Slade Limited Dermant company Miller & Lilley Limited Dormant company

Group financial statements are not selemited as the company is a wholly owned subsidiary of Bradford and Sons Limited, which is incorporated in Great Britain. The financial statements therefore give information about the company as an individual undertaking and not about its group. In the opinion of the directors, the investments in the company's subsidiaries are wonth at least the amount at which they are stated in the balance sheet.

12 STOCKS

		1994 £	1993 £
	Goods for result Sundry stock	3,705,794 8,997	3,314,784 15,457
	Chinal Stock	0,70# 	ا و و اي و ار ار طنمانشنانشناناه. هندانه.
		3,715,611	3,330,241
13	DEBTOAS	yalikanê di rêşejînê watak ê	jänestattimentinsesti
1.5	DEDIGNES	1994	1993
	Debtors due within one year:	J.	£
	Trade delains	4,785,268	4,287,528
	Amounts owed by parent and fellow subsidiaries	23,372	214.080
	Sundry debicits and prepayments	131,980	148,014
	Group tax relief receivable		71,500
		a dd mae Chdollae ac dla	ACLIOCAL AMMARKABISHIANDO
	Paration of the second of the	4,940,620	4,721,122
	Debtets due after one year: Un-exured loan note	3,000	3,000
		(marchiste Art 1984) and 1971971	the management of a general
		4,943,620	4,724,122
			chaf anadaminina and

NOTES TO THE FINANCIAL STATEMENTS

14	CREDITORS:	AMOUNTS FALLING DUE WITHIN ONE YEAR	

The state of the s	White a was see	
	1994	1993
	£	£
Bank overdraft	1,942,330	2,262,792
Obligations under hire purchase contracts		2,636
Trade creditors	3,074,342	3,142,571
Amounts owed to parent and fellow subsidiaries	651,386	667,872
Tax and social security	378,066	324,119
Other creditors and accruals	327,593	264,421
Corporation tax	301,000	-
Proposed dividend	140,000	•
	 	4
	6,814,717	6,664,411

The bank overdraft is secured on certain of the groops properties.

15 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	1594 £	1993 £
Amounts owed to subsidiaries	65,205	65,205
		(a)

The amounts owed to subsidiaries represent interest-free permanent loans and are not expected to be repaid in the foreseeside future.

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16 CALLED UP SHARE CAPITAL

	Amborised, allowed, called up and fully paid	£	£
	40,000 ordinary shares of £1 each	40,000	40,000
		to make by the second	
17	RESERVES	Profit and Lyish L	General Reserve
	At beginning of year Profit for the year	2,382,414 277,865 	2,100 b
	At 30 April 1994	2,660,279	2,100

NOTES TO THE FINANCIAL STATEMENTS

18 CONTINGENT LIABILITIES

In accordance with group policy, the company has guaranteed the overdrafts of other group companies; the amount outstanding at the year end was £Nil (1993; £Nil).

The company has also guaranteed a loan of £600,00% (1993:£800,000) repayable by its parent company, Bradford and Sons Limited.

19 COMMITMENTS

(i) Capital commitments at the end of the financial year for which no provision has been made:

	1994 £	1993 C
Comracted for but not provided	12,500	
Authorised but not commented	171,900	₩
	N. C. 44. F. A. 111	

(ii) Annual commitments under non-cancellable operating leases are as follows:

Operating leases which expires	1994 Land and Sgeildings L	1993 Land and buildings £
Within one year	28,000	u e
White two to five years	b	28,000
Over five years	77,900	73,900
	Beatiful Learning an	Annual of the second
	105,900	101,900
	*indiannic - vacar	

20 PENSION SCHEME

As explained in the accounting policies net., the company is a member of group pension schemes covering certain coupleyees providing benefits based on final pensionable pay. The assets of the schemes are held in separate treate administered finals. Commissions to the telemes are charged to the profit and less account so as to spread the cost of persons over employees workin lives with the company.

The contributions are determined by a qualified or many on the basis of the tricumal valuations using the projected unit method

The main scheme relates to selated scalf and the most recent valuation of this scheme was at I April 1992. The assumptions which have the most rightfloam effect on the results of the valuation are those relating to the rate of return on investments and the case of increase in salaries and pensions. It was assumed that the investment returns would be 9% per assum, that salary increases would average 8% per assum and that present and linear pensions would increase at the rates of 3% and 5% per assum respectively. The market value of the schemes assets at 5 April 1994 were £7,286,248 (1993 £6,220,337).

NOTES TO THE FINANCIAL STATEMENTS

20 PENSION SCHEME (CONTINUED)

In accordance with the actuary's advice contained in the valuation at 1 April 1992, the group has charged a reduced rate of funding in the accounts representing 9.6% of pensionable salaries. The actuary's valuation revealed a surplus in the main scheme of £1,293,000 which is being written back to the profit and loss account of the group companies over 12 years, being the average remaining service lives of current employees in the scheme. The effect of this has been to reduce the total provision by £76,000 (1993: £76,000) giving a net charge in the accounts of £87,000.

The company also operates a works pension scheme, which is much smaller than the main scheme. Similar circumstances apply to the works scheme as to the main scheme stated above, but the effect is immaterial in relation to the accounts. The market value of the schemes assets at 5 April 1994 were £104,560 (1993; £273,016).

21 ULTIMATE PARENT COMPANY

The company is a wholly owned subsidiary of Bradford and Sons Limited, which is registered in England and Wales. The consolidated financial statements of the group are available to the public and may be obtained from the Registrar of Companies, Companies House, Crown Way, Cardiff CF4 3UZ.