



SECRETARIAT

Please complete in typescript,
or in bold black capitals

288a

APPOINTMENT of director or secretary (NOT for resignation (use Form 288b) or change of particulars (use Form 288c))

CHFP029

Company Number 262958

Company Name in full Thistle Hotels Plc

Appointment form

Notes on completion
appear on reverse.

Date of appointment
Day Month Year
1 0 0 5 2 0 0 3

†Date of Birth
Day Month Year
2 0 0 4 1 9 4 0

Appointment as director

X

as secretary

Please mark the appropriate box. If appointment is
as a director and secretary mark both boxes.

NAME

*Style / Title

MR

*Honours etc

Forename(s)

MICHAEL ANTHONY

Surname

CAIRNS

Previous
Forename(s)

Previous
Surname(s)

Usual residential
address

BIRCHLANDS, OLD AVENUE

Post town

WEYBRIDGE

Postcode

KT13 0PY

County / Region

SURREY

Country

ENGLAND

†Nationality

BRITISH

†Business occupation

COMPANY DIRECTOR

†Other directorships
(additional space overleaf)

SEE CONTINUATION PAGE

I consent to act as ** director / ~~secretary~~ of the above named company

Consent signature

M. A. Cairns

Date

24/3/03

* Voluntary details.

† Directors only.

**Delete as appropriate

A director, secretary etc must sign the form below.

Signed

AC

Date

30/5/03

(** a director / secretary / administrator / administrative receiver / receiver-manager / receiver)

Please give the name, address,
telephone number and, if available,
a DX number and Exchange of
the person Companies House should
contact if there is any query.

THISTLE HOTELS PLC, RIVERSIDE WEST, WHITEHALL ROAD, LEEDS, WEST YORKSHIRE, LS1 4AW

Tel 0870 333 9199

DX number

DX exchange

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff
for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland

DX 235 Edinburgh



A37
COMPANIES HOUSE

0868
07/06/03

Company Number **262958**

† Directors only.

† Other directorships

BAYWEST LIMITED

BOULESTIN (COVENT GARDEN) LIMITED

BRISTOL & WEST HOTELS PLC

CAPITAL INTERNATIONAL HOTELS LIMITED

CELEBRATED COUNTRY HOTELS LIMITED

CHANDELLE (A LA CARTE) LIMITED

CHURCHILL GROUP LIMITED

COPDOCK INTERNATIONAL HOTEL LIMITED

D.P.H. MANAGEMENT LIMITED

DEAN PARK HOTELS (RENFREW) LIMITED

DEAN PARK HOTELS (STEVENAGE) LIMITED

DEAN PARK HOTELS (WATFORD) LIMITED

DEAN PARK HOTELS LIMITED

DEANSIDE HOTELS (HOLDINGS) LIMITED

DEVELOP & PROSPER HOLDINGS LIMITED

ELMS HOTEL ABBERLEY LIMITED

EMH LIMITED

ENGLISH HERITAGE TRADING LIMITED

GATWICK CONCORDE HOTEL LIMITED

GEORGE HOLDINGS (UK) LIMITED

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:
- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Company Number **262958**

† Directors only.

† Other directorships

GRANDE HOTEL MANAGEMENT LIMITED

HARPENDEN HOTELS LIMITED

HAVANNA HOLDINGS (UK) LIMITED

INTERNATIONAL HOTELIERS (UK) LIMITED

KELVINGROVE CONSULTING ROOMS LIMITED

LAKEBURY LIMITED

LONDON PORTMAN HOTEL LIMITED

LORNE HOTEL (GLASGOW) LIMITED

MARDON HOTELS LIMITED

MOAT HOUSE INVESTMENTS LIMITED

MOAT HOUSE RESTAURANT LIMITED

MOAT HOUSE SECURITIES LIMITED

ORWELL HOTEL (FELIXSTOWE) LIMITED

POWNALL HOTEL LIMITED

PRIMEAIRO LIMITED

PRINCE RUPERT HOTEL LIMITED

QUEENS MOAT HOUSES (CAMBRIDGE) LIMITED

QUEENS MOAT HOUSES (EUROPE) LIMITED

QUEENS MOAT HOUSES (GERMANY) LIMITED

QUEENS MOAT HOUSES (INTERNATIONAL) LIMITED

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Company Number 262958

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QUEENS MOAT HOUSES (OVERSEAS) LIMITED

QUEENS MOAT HOUSES (SOUTHERN) LIMITED

REDBUSH SECURITIES LIMITED

ROWNTREES RESTAURANT GROUP (HOLDINGS) LIMITED

RULEVENUS LIMITED

SOUTH RIDING HOTELS LIMITED

ST. GEORGE'S HILL RESIDENTS ASSOCIATION LIMITED

STAKEMIST LIMITED

SURETHRIVE LIMITED

T. & M. (BLACKBURN) LIMITED

TABLEDALE LIMITED

TALONPARK LIMITED

TELFORD MOAT HOUSE LIMITED

TSJC LIMITED

VISABRAND LIMITED

WESTONE HOTEL COMPANY LIMITED

WIDETECH LIMITED

WOODMERE LIMITED

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MICHAEL ANTHONY CAIRNS

FORMER DIRECTORSHIPS

Moat House Motels
Ashford Group Holdings Limited
Queens Moat Houses plc
Queens Moat Properties Limited
QMH (Toulouse) Limited
QMH (France) Limited
Pickering Developments (Stoke on Trent) Limited
Queens Moat Property Group Limited
Five Star Inns Limited
Fraserfort Limited
Marybone Hotels Holdings Limited
Moat House (Insurance Services) Limited
Country House Hotels Limited
Harrogate International Hotel p.l.c.
J.P.S. (Watford) Limited
Moat House (Caterers) Limited
Moat House (Management) Limited
Norfolk Capital Group plc
Norfolk Capital Hotels (Southern) Limited
Norfolk Capital Hotels Limited
Norfolk Hotel (Kensington) Limited
Queens Moat Houses (Hotels) Limited
Queens Moat Houses (Northern) Limited
Queens Moat Houses UK Limited
Rowntrees (Market Street) Manchester Limited
Royal Hotel, Norwich, Limited
Dean Park Hotel Group plc
Echo Hotel plc
Nicemodel Limited
Aldbar Hotels Limited
Aldbar Holdings Company Limited
Chester International Hotel plc
ESB Hotels Limited
ABRSW Hotels Limited
First Leisure Corporation Plc
Esporta plc