FINANCIAL STATEMENTS

Registered Number 257489/England & Wales

Year ended 31st March, 1996

A04 *ALSEINOB* 474

DIRECTORS

D. MATTHEWS (Chairman)

I.D. MATTHEWS

H.J. MATTHEWS

M.L. MATTHENS

C.J. GOLDING

Showrooms situated at

P.J. MATTHEWS (non executive)

Liverpool London Birmingham Bristol

SECRETARY

D. MATTHEWS

Cardiff

Milton Keynes *

Glasgow Leeds Manchester Maidstone Nottingham Newcastle

AUDITORS

GRANT THORNTON

Oxford Sheffield

St Helens *

8ANKERS

MIDLAND BANK PLC

Southampton

SOLICITORS

BRABNER HOLDEN

*(Incorporating

warehouse facilities)

ACTUARIES

WILLIAM MERCER

REGISTERED NUMBER

257489/ENGLAND & WALES

REGISTERED OFFICE

61/63 DALE STREET LIVERPOOL L69 2DN

CHAIRMAN'S STATEMENT

I am pleased to report the Group profit before tax for the year at £644,148. This is the best profit performance since the year ending 31 March 1992, after which we suffered from recession and its depressing effects on company purchasing.

This year's profit breaks down as trading profit of £313,420, and the surplus on the sale of our Edinburgh showroom of £330,728.

The trading profit on a turnover of almost £25m is disappointing and reflects the intensely competitive nature of our industry. Our new exclusive Teamtalk range of desking has made a contribution to our return to profitability as a major product manufactured in our own factories. Yet the results in no way reflect the enormous effort put in by Directors and staff during the year, nor in the long term an adequate return on capital.

During the year we were honoured to receive The Royal Warrant as suppliers of office furniture to Her Majesty The Queen.

Compared with many other companies in our industry we have an extremely strong balance sheet and a positive cashflow, and are thus in a very strong position to take advantage of any opportunities that may arise to enhance profitability.

Our cash position is sound so the Directors can recommend an increased dividend of 3.25% net, absorbing £103,625 (1995 2.5% net £79,711).

I must thank our entire workforce, currently 222 (of whom 67 are shareholders) for their support, loyalty and commitment over the last year.

Sam Nather

David Matthews

CHAIRMAN

26th June, 1996

REPORT OF THE DIRECTORS

The directors present their report together with financial statements for the year ended 31st March,1996

1. Principal activities

The group is principally engaged in the manufacturing and distribution of office furniture.

2 Results and dividends

The operating profit for the year after taxation amounted to £526,892 (1995 loss of £54,385). The directors recommend payment of a dividend of £103,625 (1995 £79,711) leaving a profit of £423,267 retained.

3. Directors

The directors in office at the end of the year are listed below. All served on the Board throughout the year. P.J.Matthews and H.J.Matthews retire by rotation and being eligible offer themselves for re-election.

The interests of the directors and their families in the shares of the company at 1st April,1995 and at 31st March,1996, as recorded in the register maintained by the company in accordance with the provisions of the Companies Act, 1985, were as follows:

	19	96	1995		
	Beneficially	As Trustee	Beneficially	As Trustee	
D. Matthews	69,960	77,970	69,960	77,970	
P.J. Matthews	195,000	-	195,000	~	
I.D. Matthews	559,900	418,460	559, 90 0	419,720	
H.J. Matthews	414,660	434,180	414,660	435,440	
M.L. Matthews	414,640	434,180	414,640	435,440	
C.J. Golding	237,500	204,180	237,500	205,440	

All except P.J.Matthews are trustees of Matthews Pension Fund Ltd holding 77,970 shares. All except D.Matthews and P.J.Matthews are trustees of Matthews 1979 Pension Fund holding 127,470 shares. H.J.Matthews and M.L.Matthews are both trustees of three trusts with a combined holding of 230,000 shares. I.D.Matthews is a trustee of two trusts with a combined holding of 214,280 shares.

4. Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS

5. Fixed assets

The fixed asset additions are largely made up of replacement company cars. The directors are of the opinion that in aggregate the market value of land and buildings exceeds the book value of the assets by approximately £800,000. If the land and buildings were realised at this figure, due to rollover relief under Section 115 Capital Gains Tax Act 1979, corporation tax of approximately £190,000 would result.

6. Employees

All employees receive equal opportunity for training and career development. The sole criterion for selection and promotion is the individual's suitability for the position of employment offered. The company supports the employment of disabled persons wherever possible. For many years the company has actively pursued a policy of encouraging participation by employees in the conduct of the organisation. This includes employee shareholdings and a Profit Related Pay scheme. The company believes that all employees should be kept informed regularly by their own managers on all matters of interest to them.

7. Charitable donations

During the year the company made charitable donations of £340.

8. Auditors

Grant Thornton offer themselves for re-appointment as auditors in accordance with Section 385 of the Companies Act. 1985.

Darm Ratthes

61/63 Dale Street, LIVERPOOL L69 2DN 26th June, 1996 ON BEHALF OF THE BOARD
D. MATTHEWS (Director and Secretary)

REPORT OF THE AUDITORS

TO THE MEMBERS OF

MATTHEWS OFFICE FURNITURE PLC

We have audited the financial statements on pages 5 to 17 which have been prepared under the accounting policies set out on page 5.

Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the group and the company at 31 March 1996 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

ist Floor, ROYAL LIVER BUILDING LIVERPOOL L3 1PS 26th June, 1996 GRANT THORNTON
REGISTERED AUDITORS
CHARTERED ACCOUNTANTS

ACCOUNTING POLICIES FOR THE YEAR ENDED 31ST MARCH, 1996

The financial statements have been prepared in accordance with applicable accounting standards under the historical cost convention.

The principal accounting policies of the group have remained unchanged from the previous year and are set out below.

Basis of consolidation

The group accounts consolidate the accounts of the company and its subsidiaries. The financial statements of each company in the group have been prepared to 31st March, 1996.

Turnover

Turnover is the total amount receivable by the group in the ordinary course of business with outside customers for goods supplied as a principal and for services provided.

Depreciation

Depreciation on leasehold property, plant and equipment and motor vehicles is calculated to write down the cost of such fixed assets by equal annual instalments over their expected useful lives.

The rates generally applicable are:-

Leasehold premises and leased out plant

period of lease once below 50 years

Plant and equipment

15% 20%/33%

Computers - Mini/Micro

25%

Motor vehicles

No depreciation is provided on freehold properties. It is the practice of the group to maintain these assets in a continual state of sound repair and, accordingly the directors consider that the lives of these assets are so long and residual values so high that their depreciation is insignificant. Provision will be made in the profit and loss account for any permanent diminuation in value.

Properties held on a lease with more than 50 years to run are treated as if they were held freehold.

Stock and work in progress

Stock and work in progress is stated at the lower of cost and net realisable value.

Deferred taxation

Deferred taxation is the taxation attributable to timing differences between profits computed for taxation purposes and profits as stated in the financial statements. Provision is made for deferred taxation, except to the extent that there is a reasonable probability of the tax not falling due for payment in the foreseeable future. Transfers to and from deferred taxation are calculated taking account of the current and future rates of corporation tax, adjusting for any changes in rates as compared with the preceding period.

Pension Contributions

Pension contributions are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the company.

Foreign Currencies

Transactions in foreign currencies and monetary assets and liabilities in foreign currencies have been translated at the rate of exchange ruling at the balance sheet date. All exchange differences have been dealt with through reserves.

MATTHEWS OFFICE FURNITURE PLC AND ITS SUBSIDIARIES GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 1996

	Note		1996		1995
Turnover - continuing operations Cost of Sales	1 .		24,998,950 16,749,762		24,919,821 16,385,879
Gross Profit			8,249,188		8,533,942
Distribution Costs Administration Costs	2 2	6,139,118 1,776,996		6,512,911 1,967,987	
Other operating income	3	7,916,114	7,892,492	8,480,898 24,965	8,455,933
			356,696		78,009
Operating profit/(loss) - continuing operations		356,696		78,009	
		***	356,696		78,009
Exceptional items - (profit)/loss on disposal of fixed assets	4		(330,728)		80,145
Interest payable	5		43,276		61,498
Profit/(loss) on ordinary activities before taxation			644,148		(63,634)
Taxation on profit/(loss) on ordinary activities	6		117,256		(9,249)
Profit/(loss) on ordinary activities after taxation			526,892		(54,385)
Dividends	8		103,625		79,711
Profit/(loss) retained	16		£423,267		(£134,096)

There were no recognised gains or losses other than the result for the year.

The accounting policies and notes on pages 5 and 11 to 17 form part of these financial statements $\,$

GROUP BALANCE SHEET AS AT 31ST MARCH, 1996

	Note		1996		1995
Tangible Fixed Assets	7		7,679,304		7,739,456
Current Assets					
Stocks Debtors Bank Balances and Cash	11 12	4,231,493 1,323,073		3,683,884 4,429,830 829,146	
		8,863,516		8,942,860	
Creditors: amounts falling due within one year	13	4,183,189		4,684,213	
Net Current Assets			4,680,327		4,258,647
Total Assets less current liabilities	3		12,359,631		11,998,103
Creditors: amounts falling due after more than one year	14		258,409		398,514
Provisions for liabilities and charges	15		195,366		117,000
Shareholders Funds			f11,905,856		£11,482,589
Capital and Reserves					
Called up share capital	16		3,188,450		3,188,450
 Share premium account Capital redemption reserve Profit and loss account 	16 16 16		5,630 175,000 8,536,776		5,630 175,000 8,113,509
Shareholders Funds			£11,905,856		£11,482,589

These financial statements were approved by the directors on 25th June, 1996

D. MATTHEWS) DIRECTORS

I.D. MATTHEWS)

The accounting policies and notes on pages 5 and 11 to 17 form part of these financial statements

BALANCE SHEET AT 31ST MARCH, 1996

	Note		1996		1995
Fixed Assets	_				7 700 010
Tangible Assets Investments	7 10		7,336,704 45,738		7,598,919 45,738
			7,382,442		7,644,657
Current Assets Stocks		3,308,950		3,683,884	
Debtors Bank Balances and Cash	12	4,523,615		4,553,114 825,610	
		9,152,227		9,062,608	
Creditors: amounts falling due within one year	13	4,161,965		4,686,504	
Net Current Assets		********	4,990,262		4,376,104
Total Assets less current liabilities	;		12,372,704		12,020,761
Creditors: amounts falling due after more than one year	14		258,409		398,514
Provisions for liabilities and charges	15		195,366		160,000
Shareholders Funds			f11,918,929		£11,462,247
Capital and Reserves					
Called up share capital	16		3,188,450		3,188,450
Share premium account Capital redemption reserve	16 16		5,630 175,000		5,630 175,000
Profit and loss account	16		8,549,849		8,093,167
Shareholders Funds			£11,918,929		£11,462,247

These financial statements were approved by the directors on 25th June, 1996

D. MATTHEWS

DIRECTORS

⇒I.D. MATTHEMS)

The accounting policies and notes on pages 5 and 11 to 17 form part of these financial statements

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 1996

		1996		1995
Net cash inflow/(outflow) from operating ac	tivities	603,981		(762,857)
Returns on investments and servicing of finance				
Interest received Interest paid Dividends paid	23,622 (43,276) (79,711)		24,965 (61,498) (79,008)	
Taxation		(99,365)		(115,541)
Corporation tax (paid)/received		(176)		226,590
Investing activities	•			
Payments to acquire tangible fixed assets Receipts from sale of tangible	(363,062)		(338,928)	
fixed assets	487,654		265,735	
		124,592		(73,193)
Net cash inflow/(outflow) before financing		629,032		(725,001)
Financing				
Issue of ordinary share capital Repayment of amounts borrowed	(135,105)		33,780 (135,194)	
	-	(135,105)		(101,414)
Increase/(decrease) in cash and cash equiva	lents	£493,927		(£826,415)

NOTES TO CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 1996

Reconciliation of operating profit to net cash inflow/(outflow) from operating activities

	1996	1995
Operating profit/(loss)	333,074	53,044
Depreciation charges	314,246	331,348
(Profit)/loss on sale of tangible fixed assets	(47,958)	(18,826)
Decrease/(increase) in stocks	374,934	(490,415)
Decrease/(increase) in debtors	198,337	(937,041)
(Decrease)/increase in creditors	(568,652)	299,033
	£603,981	(£762,857)
	******	========
Analysis of changes in cash and cash equivalents duri	ng the year	
	1996	1995
Opening balance	829,146	1,655,561
Net cash inflow/(outflow)	493,927	(826,415)
Closing balance	£1,323,073	£829,146

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 1996

1. Turnover

2.

£40,001 to £45,000

£70,001 to £75,000

The turnover and profit before	taxation is	attributable	to one	activity,	the manufacture
and distribution of office furn	iture.				

	and distribution of office fu	rniture.	1996		1995
	Turnover by destination:	UK Europe	24,757,257 241,693	24	497,573 422,248
, (Operating costs				
	Profit on ordinary activities	is stated after:		•	
			1996		1995
			£		£
	Professional charges		14,915		19,671
	Auditors remuneration		21,115		20,500
	Other accountants fees		18,116		33,576
	Depreciation of fixed assets		314,246		331,348
	Staff costs - Wages & Salarie	ic.	3,574,209		3,473,163
	- Social security		289,969	•	303,243
	- Other pension o		169,938		144,166
	Average number of employees		1996		1995
	Average number of employees		1770		1775
	Administration		34	-	30
	Sales		102		110
	Production		86		86
			222		226
					::::
	Directors emoluments included	l above in staff c	osts are as follows	:-	
			1996		1995
	M		0770 001		6717 410
	Management remuneration		£330,901		£317,418
	The emoluments of the directo	ors, including ben	efits in kind were	as follows:	
			1996		1995
	The chairman		£41,404		£41,272
	The highest paid director		£73,352		£71,950
	The emoluments of all director bands:	ors, including ben	efits in kind fall Number	into the following	Number
	£25,001 to £30,000		2		2

1

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 1996

3. Other operating income

1996	1995
23,052 570	21,832 3,133
£23,622	£24,965
1996	1995
£328,728	(£80,415)
1996	1995
£43,276	£61,498
	23,052 570

6. Taxation

Profit and loss account

Taxation charge based on the result for the year is made up as follows:

	1996	1995

United Kingdom Corporation Tax @ 25% (1995 25%)	38,890	(1,249)
Deferred tax @ 33% (1995 33%)	78,366	(8,000)
	117,256	(9,249)
Adjustment in respect of previous year:-		<u>;</u>
Corporation tax	-	-
·		
•	£117,256	(£9,249)

Close company legislation

Each company in the group is a close company as defined by Section 414 of the Income and Corporation Taxes Act, 1988.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 1996

7. Tangible fixed assets

·				Plant and			
The Group	Total	Freehold	Long Leasehold	Short	equipment leased to customers	Motor vehicles	Plant and equipment
Cost			********				
At 31.3.1995 Additions	10,022,546 363,062		2,111,439	-	871,360 107,193		
Transfers	-	-	(71,913)	71,913	-	-	´-
Less Disposals	(1,065,419)	(83,772)	-	-	(722,083)	(241,110)	
At 31.3.1996		4,912,779	2,039,526	71,913	256,470		1,192,061
	**********			*********			
Depreciation							
	2,283,090	•			802,736		
Provided in year				1,438	59,434	167,361	86,013
Less Disposals	(956,451)	-	-	-	(718,584)		(17,446
At 31.3.1996	£1,640,885		-	1,438	143,586	416.585	1,079,276
	=======================================			::::::::	-		**********
Net book amount							
At 31.3.1996	£7,679,304	4,912,779	2,039,526	70,475	112,884	430,855	112,785
		********	::::::::	********	:::::::		========
Net book amount							
At 31.3.1995						•	183,773
	********	========				=======	
		Land and B	uildings				
		**********	long	Plant and	Motor		
The Company	Total	Freehold	Leasehold	equipment	vehicles		
Cost	0 070 077	4 007 554	0.070.50/	1 104 700	040 744		
At 31.3.1995	9,079,273 72,676	4,996,551	2,039,526	1,194,482	848,/14		
Additions Less Disposals	/Z,0/0 (747 776)	(סד דים)	-	16,033 (18,454)	20,040 (241,110)		
ress nishosais	(343,330)	(00,772)	-	(10,434)	(241,110)		
At 31.3.1996	£8,808,613	4,912,779	2,039,526	1,192,061	664,247		
	=========		========	********	=======		
Depreciation							
At 31.3.1995	1,480,354	•	-	1,010,709	469,645		
Provided in year	229,422	-	-	86,013	143,409		
Less Disposals	(237,867)	-	-	(17,446)	(220,421)		
At 31.3.1996	£1,471,909			1,079,276	392,633		
Ur 01.0.1220	11,4/1,707	-	-	1,0/7,2/0	372,633		
Net book amount							
At 31.3.1996	£7,336,704	4,912,779	2,039,526	112,785	271,614		
		========	=========	========	=======		
Net book amount							
At 31.3.1995	£7,598,919	4,996,551	2,039,526	183,773	379,069		
		========	::::::::	========			

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 1996

8. Dividend

	1996	1995

A dividend of 3.25p per £1 share (1995 2.5p)		
has been declared.	£103,625	£79,711

9. Profit for the financial year

The parent company has taken advantage of Section 230 of the Companies Act 1985 and has not included its own profit and loss account in these statements. The profit dealt with in the parent company's accounts amounts to £560,307.

10. Investments

Investments in the Company Balance Sheet represent the shares held in subsidiary undertakings included at cost.

	Country of registration	Class of shares held	Proportion held	Nature of business
D Matthews (Leasing) Ltd	England & Wales	•	100%	leasing
Matthews Properties (Liverpool) Ltd	England & Wales		100%	Property

11. Stocks

	The Group and Company		
	1996	1995	
	- to 40 W		
Warehouse stocks for resale	2,707,073	3,007,293	
Showroom display stocks	472,800	547,307	
Manufacturing stocks	129,077	129,284	
		~~~~~	
Showroom display stocks	£3,308,950	£3,683,884	
	*******	*******	

The excess of replacement costs over the above value is not material.

## 12. Debtors

	The	Group	The Company		
	1996	1995	1996	1995	
		***			
Trade debtors	3,865,657	4,278,558	3,865,657	4,278,558	
Amounts owed by subsidiary undertaking	-	-	292,122	123,284	
Other debtors	345,021	124,251	345,021	124,251	
Employee share loans	20,815	27,021	20,815	27,021	
	£4,231,493	£4,429,830	£4,523,615	£4,553,114	
		::::::::::			

Included in employee share loans above is £8,451 to be repaid after more than 1 year.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 1996

# 13. Creditors - amounts falling due within one year

	The Group The Company			
	1996	1995	1996	1995
•		***	***	
Bank loan	145,000	140,000	145,000	140,000
Trade creditors	3,199,439	3,773,017	3,192,396	3,765,097
Amounts owed to subsidiary companies	-	-	10,216	10,216
Current taxation	18,712	(20,002)	(5,682)	(20,002)
Social security and other taxes	598,791	628,679	598,788	628,674
Proposed dividend	103,625	79,711	103,625	79,711
Other	117,622	82,808	117,622	82,808
	£4,183,189	£4,684,213	£4,161,965	£4,686,504
			:::::::::	

# 14. Creditors - amounts falling due after more than one year

	The Group a	nd Company
	1996	1995
Bank loans	£258,409	£398,514
The bank łoans are repayable as follows:		
	1996	1995
In one year or less	145,000	140,000
Between one and two years	150,000	150,000
Between two and five years	108,409	248,514
	£403,409	£538,514
	*****	

The loan is secured on the long leasehold property at 36/40 Maple Street, London. The rate of interest is 1.5% over Midland base rate per annum.

# 15. Provision for liabilities and charges

The amounts provided in the financial statements relate entirely to deferred taxation in respect of accelerated capital allowances after deducting trading losses to be carried forward.

	&roup	Company
At 31.3.1995	117,000	160,000
Provided in the year	78,366	35,366
At 31.3.1996	£195,366	£195,366
	=======================================	

These amounts represent the full and potential liabilities.

# MATTHEWS OFFICE FURNITURE PLC AND ITS SUBSIDIARIES NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 1996

# 16. Shareholders funds

The group		Profit & Loss Account			Total
At 1st April,1994 Profit/(loss) for year Issued in year	f 3,160,300 - 28,150	f 8,247,605 (134,096)	£ 175,000	-	f 11,582,905 (134,096) 33,780
At 31st March,1995 Profit/(loss) for year Issued in year	3,188,450	8,113,509 423,267	175,000	5,630	11,482,589 423,267
At 31st March,1996	£3,188,450	£8,536,776	£175,000	£5,630	£11,905,856
The company		Profit & Loss Account	•	Premium	Total
At 1st April,1994 Profit for year Issued in year	f 3,160,300 - 28,150	f 8,227,459 (134,292)		•	f 11,562,759 (134,292) 33,780
At 31st March,1995 (Loss) for year Issued in year	3,188,450	8,093,167 456,682	175,000	•	11,462,247 456,682
At 31st March,1996	£3,188,450	£8,549,849	£175,000	£5,630	£11,918,929

The share capital consists of 10,000,000 authorised ordinary shares of f1 each, of which 3,188,450 are issued and fully paid.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 1996

## 17. Capital commitments

At the 31st March 1996 the company had capital commitments of £87,996 for plant and machinery.

## 18. Pension commitments

The company operates two funded pension schemes. The major scheme is Matthews Pension Fund Ltd which provides benefits based on final pensionable pay. The assets of the scheme are held separately from those of the company. The contributions to the scheme are determined by a qualified actuary on the basis of triennial valuations using the "aggregate" method. The most recent valuation was as at 31st March 1994, the next valuation is due on 31st March 1997. The assumptions which have the most significant effect on the results of the valuation are those relating to the valuation rate of interest, the assumed rate of future dividend increases and the rate of increase in salaries and pensions. It was assumed that the valuation rate of interest would be 8% per annum, that salary increases would average 6% per annum and that future pensions would increase at the rate of 4% per annum.

This valuation showed that the market value of the scheme's assets was £6,986,063 and that the actuarial value of those assets represented 110% of the benefits that had accrued to members, after allowing for expected future increases in earnings.

The contributions of the company and employees are 5.5% and 2.5% respectively.

## 19. Contingent liabilities

During the year the outstanding Enforcement Notice on our Cardiff premises was settled. The company has however incurred approximately £20,000 of legal expenses which it is looking to recover from the architects.

There were no other contingent liabilities at the balance sheet date or at 31.3.95.

## 20. Operating lease commitments

Commitments to make operating lease payments within the next year expire as follows:

	1996 Land & Buildings	1995 Land & Buildings		
In one year or less	-	-		
Between two and five years	-	₩		
In five years or more	181,000	193,000		
	£181,000	£193,000		
		*******		

# GROUP FINANCIAL RECORD 1987-1996 (£,000)

Group Results	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987
External sales	24,999	24,920	22,223	22,818	29,114	31,416	32,357	31,599	25,832	21,643
Operating profit/(loss) Taxation	644 117	(64) (9)		(533) (110)				2,962 1,043		
Profit/(loss) after taxation Extraordinary credit	1 527 -	(55)	164					1,919		
	527	(55)	164	(423)	564	1,413	1,733	2,344	2,763	1,194
Dividends (net of Directors waivers)	103	80	79	-	190	190	180	180	192	174
Profit retained	424	(135)	85	(423)	374	1,223	1,553	2,164	2,571	1,020
Earnings per share	17p	-	5p		17p	42p	52p	49p	31p	27p
Capital Employed										
Land, buildings and plant Working capital (excl bank)	7,679 4,680	7,739 4,260	8,059 4,188	8,079 4,239	6,918 5,090	6,437 5,502	5,486 5,255	4,845 4,336	3,547 5,193	3,397
	12,359	11,999	12,247	12,318	12,008	11,939	10,741	9,181	8,740	6,199
Financed by					•					-
Share capital and reserves Deferred taxation Borrowed money	11,906 195 258	117	125	11,509 94 715	87	78	103	96	125	6,043 155 1
	12,359	11,999							8,740	6,199

The calculation of Earnings per share is based on Profit after taxation (but before extraordinary items) and the number of ordinary shares in issue at the Balance Sheet date, (after reflecting the Bonus Share issues of 3 for 1 in 1987 and 4 for 1 in 1990 and the reductions in Issued Share Capital of 23.5% in 1989 and 5.2% in 1992).