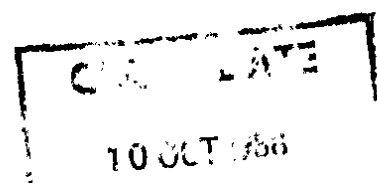


DUNCAN WATSON LIMITED  
Registered Number 255342

ANNUAL REPORT AND BALANCE SHEET

FOR THE YEAR ENDED

31ST DECEMBER 1987



DUNCAN WATSON LIMITED

DIRECTORS

T. Appleton (Resigned 31.1.87)  
R.A. Jones  
B. Brooks

SECRETARY

G. Mutch

AUDITORS

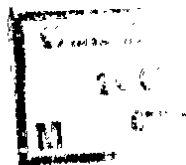
Arthur Andersen & Co.  
1 Surrey Street  
London  
WC2R 2PS.

REGISTERED OFFICE

Kelvin House  
London Road  
Wallington  
Surrey  
SM6 7EH.

HOLDING COMPANY

Balfour Beatty Limited



## DUNCAN WATSON LIMITED

### DIRECTORS' REPORT

The Directors submit their annual report and the audited balance sheet for the year ended 31st December 1987 which will be laid before the shareholders at the Annual General Meeting.

### Activities

The company acts as the agent of Balfour Beatty Limited in the business of electrical and multi-service engineering and the results of that business are dealt with in the accounts of that company.

### Directors

The following were directors of the Company during the year:

T. Appleton (Resigned 31.1.87)  
B. Brooks  
R.A. Jones

Mr. R.A. Jones retires by rotation and, being eligible, offers himself for re-election.

### Directors' Interests

The interests of the directors in the share and loan capital of BICC plc, the ultimate holding company, were:-

<u>Director</u>	<u>At 31 December 87</u>		<u>At 1 January 87</u>	
	<u>Holdings</u>	<u>Options</u>	<u>Holdings</u>	<u>Options</u>
R.A. Jones	4,000	Nil	10,000	34,000
B. Brooks	Nil	1,254	Nil	Nil

DUNCAN WATSON LIMITED

DIRECTORS' REPORT (cont'd..)

Directors' Interests (cont'd..)

The options were granted under BICC employees' share option schemes at a subscription price of 295.00p and are normally exercisable between 31st July 1992 and 31st January 1993.

No directors had any interest in fellow subsidiary companies at the relevant dates.

Auditors

Arthur Andersen & Co. have indicated their willingness to continue as auditors and a resolution to re-appoint them in accordance with the provisions of Section 384(1) of the Companies Act 1985 will be proposed at the forthcoming annual general meeting.

Registered Office:

Kelvin House  
Wallington.

20th January 1988

On behalf of the Board





Secretary

DUNCAN WATSON LIMITED

BALANCE SHEET AT 31ST DECEMBER

	<u>1987</u> <u>£'000</u>	<u>1986</u> <u>£'000</u>
<u>CURRENT ASSETS</u>		
DEBTORS:		
Amounts due from Group companies in under one year	327	327
	<hr/>	<hr/>
<u>TOTAL ASSETS LESS LIABILITIES</u>	327	327
	<hr/>	<hr/>
<u>CAPITAL AND RESERVES</u>		
Called up Share Capital		
<u>Authorised, Issued and Fully Paid</u>		
600,000 Ordinary Shares of 25p each	150	150
	<hr/>	<hr/>
Profit and Loss Account	177	177
	<hr/>	<hr/>
	327	327
	<hr/>	<hr/>

On behalf of the Board

 )  
 ) Directors  
20th January 1988

The accompanying notes form an integral part of this balance sheet.

DUNCAN WATSON LIMITED

NOTES TO THE BALANCE SHEET

1. Basis of Accounting

The balance sheet has been prepared under the historic cost convention.

2. Results

All transactions are entered into as agent of Balfour Beatty Limited in whose accounts such transactions are recorded. The Company has not traded on its own account and accordingly has made neither a profit nor a loss. No profit and loss account is therefore prepared.

3. Directors' Emoluments

No directors are entitled to remuneration or other emoluments for services to the Company.

4. Ultimate Holding Company

The Company's ultimate holding company is BICC Plc, which is incorporated in Great Britain.

AUDITORS' REPORT

TO THE MEMBERS OF

DUNCAN WATSON LIMITED

We have audited the balance sheet in accordance with approved Auditing Standards.

In our opinion, the balance sheet which has been prepared under the historic cost convention gives a true and fair view of the state of the Company's affairs at 31st December 1987 and complies with the Companies Act 1985.

London

*Arthur Andersen & Co.*

Arthur Andersen & Co.

20th January 1988

Chartered Accountants.