COMPANY NUMBER 247566

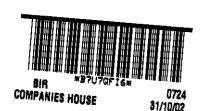
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## **COGENT ELLIOTT GROUP LIMITED**

2001 ANNUAL REPORT & ACCOUNTS

**Dafferns** 

Chartered Accountants



#### REPORT OF THE DIRECTORS

The directors present their report together with the accounts of the group for the year ended 31 December 2001.

#### DIRECTORS RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the group and of the profit or loss of the group for that period. In preparing those financial statements we are required to

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the group will continue in business.

We are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and enable us to ensure that the financial statements comply with the Companies Act 1985. We are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### PRINCIPAL ACTIVITY

The group trades as an advertising and marketing agency.

#### **BUSINESS REVIEW**

As indicated last year the group results showed an improved performance. However, the current extremely difficult conditions in the industry are expected to affect the results for the current year.

#### **RESULTS AND DIVIDENDS**

The group profit and loss account is shown on page 4.

The directors do not recommend the payment of a dividend and the retained profit for the year has been added to reserves.

#### **DIRECTORS**

The directors of the company at the date of this report are:

Executive directors

W.E. Husselby

P.C.J. Buckley

M.S. Cross

M.A. Rayner

Non executive directors

M.C. Fetherston - Dilke

D.C. Fildes

Sir D.P. Hornby

S.J. Jones resigned as a director on 13 November 2001.

The beneficial interests of the directors in the share capital of the company are shown in note 2 to the accounts.

## **REPORT OF THE DIRECTORS (CONTINUED)**

### **CHARITABLE DONATIONS**

The group made charitable donations of £1,870 during the year.

## **AUDITORS**

Messrs. Dafferns, Chartered Accountants, have indicated their willingness to continue in office as auditors to the company and a resolution for their re-appointment will be proposed at the annual general meeting.

By Order of the Board

P.R. PATTISON

PRPattisai

24 October 2002 Secretary

#### **INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF**

#### **COGENT ELLIOTT GROUP LIMITED**

We have audited the financial statements of Cogent Elliott Group Limited for the year ended 31 December 2001 on pages 4 to 21. These financial statements have been prepared under the historical cost convention (as modified by the revaluation of certain fixed assets) and the accounting policies set out therein.

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 1 the company's directors are responsible for the preparation of financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Report of the Directors is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding director's remuneration and transactions with the company is not disclosed.

We read the Report of the Directors and consider the implications for our report if we become aware of any apparent misstatements within it.

#### BASIS OF AUDIT OPINION

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **OPINION**

In our opinion the financial statements give a true and fair view of the state of the company's and the group affairs as at 31 December 2001 and of the profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Queens House, Queens Road, Coventry, CV1 3DR

24 October 2002

DAFFERNS

Chartered Accountants Registered Auditors

## **CONSOLIDATED PROFIT AND LOSS ACCOUNT**

## Years ended 31 December

	Notes	<u>2001</u> £	<u>2000</u> £
TURNOVER		12,828,755	12,477,235
Change in work in progress		915	(321,749)
Materials and external charges		(6,875,003)	(5,663,653)
Staff costs	2	(3,751,930)	(4,059,255)
Depreciation, adjusted for profit on sale of assets		(152,973)	(192,094)
Other operating charges		(1,779,810)	(2,313,449)
Other operating income		69,658	140,465
OPERATING PROFIT BEFORE EXCEPTIONAL ITEM	4	339,612	67,500
Exceptional item	3	(135,933)	(208,270)
Payment on surrender of lease		-	(65,000)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE INTEREST		203,679	(205,770)
Interest	5	(123,634)	(140,549)
Group profit/(loss) before taxation		80,045	(346,319)
Share of profit before taxation of joint venture		130	43,477
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		80,175	(302,842)
Taxation on profit/(loss) on ordinary activities	6	(59,574)	62,017
RETAINED PROFIT/(LOSS) FOR GROUP	13	20,601	(240,825)

## Years ended 31 December

## RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	<u>2001</u> £	<u>2000</u> £
Profit/(loss) for the financial year	20,601	(240,825)
Net addition/(reduction) to shareholders' funds Opening shareholders' funds	20,601 3,376,154	(240,825) 3,616,979
Closing shareholders' funds (equity interests)	3,396,755	3,376,154

## Continuing operations

Turnover and operating profit derive wholly from continuing operations during the above two financial years.

## Total recognised gains and losses

The group has no recognised gains or losses other than the profit/(loss) for the two financial years.

## **CONSOLIDATED BALANCE SHEET**

## Years ended 31 December

	Notes	£	<u>2001</u> £	£	2000
FIXED ASSETS	notes	1.	Ľ	L	£
Tangible assets Investments	7 8		4,581,963 106,655		4,690,391 109,002
			4 / 90 / 10		4.700.202
CURRENT ASSETS			4,688,618		4,799,393
Work in progress Debtors Cash at bank and in hand	9 10	156,181 1,770,049 1,092,539		155,265 1,745,153 823,253	
		2 019 740		2 722 /71	
CREDITORS		3,018,769		2,723,671	
Amounts falling due within one year	11	(2,689,295)		(2,387,612)	
NET CURRENT ASSETS			329,474		336,059
TOTAL ASSETS LESS CURRENT LIABILIT	TES		5,018,092		5,135,452
CREDITORS					
Amounts falling due after one year	11		(1,488,337)		(1,645,003)
PROVISION FOR LIABILITIES AND CHARGES	16		(133,000)		(114,295)
			3,396,755		3,376,154
					=====
CAPITAL AND RESERVES					
Called up share capital Share premium account Revaluation reserve Capital redemption reserve Profit and loss account	12 13 13 13 13		102,480 17,100 1,480,153 100 1,796,922		102,480 17,100 1,480,153 100 1,776,321
	W.E. HI	JSSELBY - Di	3,396,755 		3,376,154

Approved by the Board on 24 October, 2002

## **BALANCE SHEET**

## Years ended 31 December

	Notes	£	<u>2001</u> £	£	2000 £
FIXED ASSETS					
Investments	8		940		940
CURRENT ASSETS					
Debtors	10	2,505,312		1,755,647	
CREDITORS					
Amounts falling due within one year	11	(1,152,773)		<u>(453,924</u> )	
NET CURRENT ASSETS			1,352,539		1,301,723
TOTAL ASSETS LESS CURRENT LIABILITIES			1,353,479		1,302,663
CAPITAL AND RESERVES					
Called up share capital Share premium account Capital redemption reserve Profit and loss account	12 13 13 13		102,480 17,100 100 1,233,799		102,480 17,100 100 1,182,983
			1,353,479		1,302,663
	W.E. HU	SSELBY - D	irector		

Approved by the Board on 24 October 2002

## **CASH FLOW STATEMENT**

## Years ended 31 December

	Notes	<u>2001</u> £	<u>2000</u> £
NET CASH INFLOW FROM OPERATING ACTIVITIES	18i)	744,506	593,280
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	18ii)	(114,634)	(138,949)
TAXATION	18iii)	(135,809)	(1,030)
CAPITAL EXPENDITURE	18iv)	(44,545)	(111,115)
NET CASH INFLOW BEFORE FINANCING		449,518	342,186
FINANCING	18v)	(180,232)	(186,666)
INCREASE IN CASH	18vi)	269,286	155,520

#### **NOTES TO THE ACCOUNTS**

#### ACCOUNTING POLICIES

The following statements outline the main accounting policies of the group.

#### a) Basis of accounting

The accounts have been prepared under the historical cost convention as modified by the revaluation of land and buildings and in accordance with applicable accounting standards.

### b) Basis of consolidation

The consolidated accounts incorporate the accounts of the company and all its subsidiaries. Goodwill arising on consolidation, representing the excess of the cost of acquisition over the fair value attributed to net tangible assets, is written off on acquisition against reserves in the group accounts. No profit and loss account is presented for the company as permitted by Section 230 of the Companies Act 1985.

Joint ventures are included in the consolidated financial statements using the equity method of accounting.

#### c) Turnover

Group turnover represents sales of goods and services, excluding value added tax, by group companies to outside customers.

During the year the group made export sales amounting to 10% of turnover (2000 : 13%).

### d) Tangible fixed assets and depreciation

Depreciation is provided on the cost of tangible fixed assets in equal annual instalments over the estimated useful lives, which are as follows:-

Equipment and vehicles - Between 3 and 5 years

It is the group's policy to maintain its long leasehold property to such a high standard that in the opinion of the directors any element of depreciation would be immaterial and no provision has been made.

The group has adopted FRS 15, 'Tangible Fixed Assets' and has followed the transitional provisions to retain the book value of long-term leasehold property, which was revalued in 1992.

#### e) Work in progress

Work in progress is valued at the lower of cost and net realisable value and is stated after deduction of payments on account. Cost comprises the actual cost of goods, services and productive labour plus an appropriate proportion of productive overheads.

#### f) Leases

The cost of assets held under finance leases is included within tangible fixed assets and depreciation is provided at the appropriate rate. The capital element of future lease payments is included in creditors. Rentals payable under operating leases are charged to the profit and loss account in the year to which they relate.

#### **NOTES TO THE ACCOUNTS**

#### 1. ACCOUNTING POLICIES (continued)

### g) Hire purchase contracts

The cost of assets held under hire purchase contracts are included within tangible fixed assets and depreciation is provided at the appropriate rate. The capital element of future payments is included in creditors.

#### h) Deferred taxation

Provision for deferred taxation is made where a liability is likely to arise in the foreseeable future. Deferred taxation arising on the excess of the pension charge over payments to the schemes is deducted from the provision carried forward.

#### i) Pensions

The group makes contributions to a money purchase pension scheme and a defined benefit scheme. Money purchase pension contributions are charged to the profit and loss account when payable. Defined benefit pension contributions are charged to the profit and loss account so as to spread the costs over the service lives of the participating employees.

### j) Foreign currencies

Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transactions. Exchange differences are taken into account in arriving at the operating result.

2.	DIRE	ECTORS AND EMPLOYEES	<u>2001</u> £		
	a)	Staff costs	-	£	
		Wages and salaries Social security costs Pension costs (note 15)	3,116,593 318,013 317,324	3,383,898 345,405 329,952	
		Staff costs excluding exceptional costs	3,751,930	4,059,255	
		Exceptional costs (note 3) Severance pay	131,240	190,659	
			3,883,170	4,249,914	
	b)	Average number of employees	Number	Number	
		Agency	41	51	
		Studio and design	45 17	43	
		Finance and administration	16	16	
			100	110	
			102	110	

## NOTES TO THE ACCOUNTS

2.	DIRE	ECTORS AND EMPLOYEES (continued)	<u>2001</u> £	2000 f
	c)	Directors' remuneration	ľ	Ľ
		Fees Other emoluments including benefits in kind Compensation for loss of office	68,933 532,814 66,994 ———————————————————————————————————	43,600 613,869 110,000  767,469
		Directors' remuneration excluding pension contributions was as follows:		
		Chairman and highest paid director	226,682	223,609

During the year pension contributions were paid in respect of three (2000: five) directors for defined benefit schemes.

d)	Loans to (from)/directors	1 January _2001 _£	Highest balance <u>in period</u> £	31 December <u>2001</u> £
	W.E. Husselby	(835)	7,607	2,370
	S.J. Jones	10,882	10,910	_

## e) Directors' interests

The interests of the directors of the company at 31 December 2001 in the share capital of the company were as follows:-

		<u>31 Decem</u>	<u>ber 2001</u>	<u>31 Decen</u>	<u>nber 2000</u>
		Ordinary	'A'	Ordinary	'A'
		<u>shares</u>	<u>shares</u>	<u>shares</u>	<u>shares</u>
	W.E. Husselby	41,082	41,082	41,082	41,082
	Sir D.P. Hornby	570	570	570	570
3.	EXCEPTIONAL ITEMS			<u>2001</u>	<u>2000</u>
				£	£
	Severance pay			131,240	190,659
	Other re-organisation costs			4,693	17,611
				135,933	208,270
				<del></del>	

## **NOTES TO THE ACCOUNTS**

4.	OPERATING PROFIT BEFORE EXCEPTIONAL ITEMS	<u>2001</u>	<u>2000</u>
	Operating profit is stated after charging/(crediting):	£	£
	Depreciation Owned assets Leased assets Profit on disposal of tangible fixed assets Auditors' remuneration	153,958 - (985)	163,529 29,700 (1,135)
	Audit work  Non audit services  Operating lease charges	18,300 21,641	20,750 13,754
	Equipment and vehicles Land and buildings (gross) Less rents receivable	256,120 37,872 (69,658)	447,753 122,597 (124,005)
5.	INTEREST		
	Repayable within 5 years Short term loans and bank overdraft Finance leases and hire purchase contracts	104 7,870	51 15,173
		7,974	15,224
	Repayable after 5 years Bank loan interest	143,728	171,970
	Interest receivable	151,702 (28,068)	187,194 (46,645)
		123,634	140,549
6.	TAXATION ON PROFIT/(LOSS) ON ORDINARY ACTIVITIES		
	Based on the profit/(loss) for the year Group		
	Corporation tax at 25% (2000 26%) Corporation tax prior year adjustment Deferred taxation	67,170 (2,073) (8,000)	(74,754) (3,521) 5,000
	Share of tax charge of joint venture	57,097 2,477	(73,275) 11,258
		59,574 ————————————————————————————————————	(62,017)

## **NOTES TO THE ACCOUNTS**

7.

. TANGIBLE FIXED ASSETS	Long term leasehold <u>property</u> £	Equipment and <u>vehicles</u> £	<u>Total</u> £
GROUP Cost or valuation At 1 January 2001 Additions Disposals	4,419,075 - -	1,624,306 46,745 (12,450)	6,043,381 46,745 (12,450)
At 31 December 2001	4,419,075	1,658,601	6,077,676
At cost At valuation - 1992	244,075 4,175,000	1,658,601 -	1,902,676 4,175,000
	4,419,075	1,658,601	6,077,676
Depreciation At 1 January 2001 Charge for year Disposals	- - -	1,352,990 153,958 (11,235)	1,352,990 153,958 (11,235)
At 31 December 2001		1,495,713	1,495,713
Net book value 31 December 2001	4,419,075	162,888	4,581,963
31 December 2000	4,419,075	271,316	4,690,391
Historical cost at 31 December 2001 Accumulated historical depreciation	2,938,922	1,658,601 1,495,713	4,597,523 1,495,713
Net historical cost at		————	
31 December 2001	2,938,922	162,888	3,101,810

The net book value of equipment and vehicles includes £Nil (2000 £20,600) in respect of hire purchase and leased assets after charging depreciation of £Nil (2000 £29,700).

No deferred tax has been provided in respect of the surplus arising on revaluation of land and buildings. The potential liability amounted to approximately £161,000 at the balance sheet date.

## **NOTES TO THE ACCOUNTS**

8.	FIXED ASSET INVESTMENTS	1 January <u>2001</u> £	Decrease in share of net assets £	31 December <u>2001</u> £
	Group			_
	Investment in joint venture			
	Share of gross assets	3,151,861	-	3,111,809
	Share of gross liabilities	(3,042,859)	-	(3,005,154)
				<del></del>
		109,002	(2,347)	106,655
		<del></del>		
	Parent company			
	Shares in subsidiary companies	440	-	440
	Shares in joint venture	500	-	500
			<del></del>	
		940	-	940
			<del></del>	

## a) Subsidiary companies

The company owns the whole of the share capital of the following companies, all of which are registered in England and Wales:

Advertising services	<u>Dormant</u>
Cogent Elliott Limited The Drury Lane Company Limited Cogent Elliott Investments Limited	Cogent Consultants Limited ARM Communications Limited Cogent Elliott Public Relations Limited Lobelia Investment Company Limited Cogent Group Limited The Creative Company Limited Drury Lane Services Limited Elliott Advertising Limited

#### b) Joint venture

The company has owned, from incorporation, 50% of the share capital of PHD Compass Limited, an independent media company, incorporated in England and Wales. At 31 December 2001, the company had capital and reserves of £213,310 and reported a retained loss for the year of £4,693.

The group's share of the joint venture's turnover amounted to £11,855,160 (2000 : £13,944,467).

9.	WORK IN PROGRESS	<u>2001</u> £	<u>2000</u> £
	Materials and labour <u>Less</u> : Payments on account	490,717 (334,536)	167,903 (12,638)
		<del></del> -	
		156,181	155,265
			5 <del></del>

## **NOTES TO THE ACCOUNTS**

10.	10. DEBTORS		Group		Parent company	
		<u>2001</u> £	<u>2000</u> £	<u>2001</u> £	2000 £	
	Trade debtors  Amounts owed by group companies	1,422,617	1,484,434	- 2,505,312	- 1,755,647	
	Amounts owed by related company	211,503	_	-		
	Other debtors Prepayments	18,178 117,751	35,954 224,765	-	-	
		1,770,049	1,745,153	2,505,312	1,755,647	
				_		
11.	CREDITORS	<u>Gi</u> 2001	<u>roup</u> 2000	<u>Parent o</u> 2001	company	
	Amounts falling due within one year	<u>2001</u> £	<u>2000</u> £	<u>2001</u> £	<u>2000</u> £	
	Bank Ioan (secured)	156,666	156,666	_	-	
	Trade creditors	1,642,297	1,074,887	-	_	
	Payments on account	117,009	257,696	-	-	
	Amounts owed to group companies	-	<u>-</u>	1,152,773	453,924	
	Amounts owed to related company	-	50,088	-	-	
	Finance lease and hire purchase creditors	-	23,566	-	-	
	Corporation tax	85,983	156,695	-	-	
	Other taxes and social security Other creditors	334,597 45,429	251,738 75,616	-	-	
	Accruals	307,314	340,660	-	-	
		2,689,295	2,387,612	1,152,773	453,924	
	Amounts falling due after one year					
	Bank loan (secured)	1,488,337	1,645,003	<del></del>	-	

## **NOTES TO THE ACCOUNTS**

## 11. CREDITORS (CONTINUED)

The following secured debts are included within creditors:

	<u>2001</u> £	<u>2000</u> £
Bank loans	1,645,003	1,801,669

Bank borrowings are secured by a fixed charge over the group's properties and a floating charge over all the group's assets.

The variable rate bank loan of £1,645,003 is repayable by equal half-yearly instalments over fifteen years commencing in December 1996. The loans repayable after five years from the balance sheet date amount to £861,673 (2000 - £1,018,339).

### 12. CALLED UP SHARE CAPITAL

	<u>2001</u> £	<u>2000</u> £
Authorised	ı.	1
100,000 Ordinary shares of £1 each 100,000 `A' Shares of £1 each	100,000 100,000	100,000 100,000
	200,000	200,000
Allotted, issued and fully paid	<del></del>	
51,240 Ordinary shares of £1 each 51,240 `A' Shares of £1 each	51,240 51,240	51,240 51,240
	102,480	102,480

## **NOTES TO THE ACCOUNTS**

13.	RESERVES	Share <u>premium</u> £	<u>Revaluation</u> £	Capital <u>redemption</u> £	Profit and loss <u>account</u> £
	GROUP	<b>-</b>	L	£	I
	At 1 January 2001	17,100	1,480,153	100	1,776,321
	Profit for the year - Group Loss for the year - Share of	-	-	-	22,948
	joint venture	-	-	-	(2,347)
	At 31 December 2001	17,100	1,480,153	100	1,796,922
	PARENT COMPANY	<del></del>			_ <del></del>
	At 1 January 2001	17,100	-	100	1,182,983
	Profit for the year	-	-	-	50,816
	At 31 December 2001	17,100	_ 	100	1,233,799

At 31 December 2001 cumulative goodwill written-off was £91,488 (2000 £91,488).

## 14. COMMITMENTS

GROUP	<u>2001</u> £	<u>2000</u> £
(a) Future capital expenditure Authorised and contracted for	Nil	Nil

## (b) Operating leases

At 31 December 2001 there were the following annual commitments under non-cancellable operating leases.

9	<u>200</u>	1	<u>200</u>	<u>00</u>
	Land and <u>buildings</u> £	Other £	Land and <u>buildings</u> £	Other £
Operating leases which expire:-				
Within one year Between two and	-	6,860	-	154,310
five years	15,000	91,896	-	39,947
After five years	32,350	-	32,350	
	47,350	98,756	32,350	194,257
	· · · · · · · · · · · · · · · · · · ·			

#### **NOTES TO THE ACCOUNTS**

#### 15. PENSIONS

### a) Cogent Elliott Group Limited Retirement Benefits Plan

The group operates a defined benefit scheme for certain employees, the assets of which are held in separate trustee - administered funds. Statement of Standard Accounting Practice (SSAP) 24 'Accounting for pension costs' requires that the cost of providing pensions is recognised over the period benefiting from the employees' services, with any differences between the charge to the profit and loss account and the contributions paid to the schemes being shown as an asset or liability on the balance sheet. The pension cost relating to the scheme is assessed in accordance with the advice of an independent qualified actuary using the attained age method. The latest actuarial assessment of the scheme was as at 31 March 1999. The valuation assumed an investment return of 6% per annum and salary increases averaging 4% per annum. The next triennial valuation will be carried out on 31 March 2002.

At the date of the latest actuarial valuation the market value of the assets of the scheme was £8.692m and the actuarial value of assets was sufficient to cover 97% of the accrued benefits of members.

The last actuarial valuation disclosed a deficit of £307,000. Additional contributions as agreed with the scheme actuary are being made by the company to rectify the situation.

The charge for the year in respect of the defined contribution scheme was £86,586 (2000 - £113,440). The charge for the defined benefit scheme was £233,284 (2000 - £218,088).

## b) Financial Reporting Standard (FRS) 17

Whilst the financial statements for the year ended 31 December 2001 continue to include a pension charge calculated under the principles of SSAP24 the new standard requires certain additional closing balance sheet disclosures as at 31 December 2001.

A full actuarial valuation of the group scheme which was carried out at 31 March 1999 was updated to 31 December 2001 by a qualified independent actuary. The major assumptions used by the actuary were:

		At 31 December 2001
Rate of increase in pensionable salaries Rate of increase in pensions in payment Discount rate		4% 0% 5.8%
Inflation assumption		2.5%
The assets of the scheme and the expected		
rate of return were:	Rate of return	
	expected at	Fair value at
	31 December 2001	31 December 2001
		£
Equities	7%	2,400,000
Bonds	5%	5,600,000
		8,000,000
		<u></u>

## **NOTES TO THE ACCOUNTS**

## 15. PENSIONS (CONTINUED)

The following amounts at 31 December 2001 were measured in accordance with the requirements of FRS17.

At 31 December 2001

Total Market value of assets Present value of scheme liabilities		·	8,000,000 9,800,000
Deficit in the scheme			(1,800,000)
If the amounts had been recognised in the finance reserves at 31 December 2001 would be as follows:	ial statements, the	Group's net assets a	and profit and loss
		<u>At 3</u>	1 December 2001 f
Net assets excluding pension liability Pension liability			3,409,931 1,800,000
Net assets including pension liability			1,609,931
Profit and loss reserve excluding pension liability Pension reserve			1,810,098 1,800,000
Profit and loss reserve			10,098
PROVISION FOR LIABILITIES AND CHARGES			
	1 January <u>2001</u> £	Profit and <u>loss account</u> £	31 December 
Pensions 2007	163,295	26,705	190,000

## 17. CONTINGENT LIABILITY

Less: Deferred taxation @ 30%

16.

The parent company has guaranteed borrowings by subsidiary companies amounting to £1,645,002 (2000 £1,801,668).

(49,000)

114,295

(8,000)

18,705

(57,000)

133,000

## **NOTES TO THE ACCOUNTS**

18.	CASI	H FLOW STATEMENT ANALYSIS	<u>2001</u>	<u>2000</u>
	i)	RECONCILIATION OF OPERATING PROFIT TO CASH FLOW FROM OPERATING ACTIVITIES	£	£
		Operating profit Exceptional item (note 3) Payment on surrender of lease Depreciation Profit on sale of fixed assets (Increase)/decrease in work in progress (Increase)/decrease in debtors Increase/(decrease) in creditors	339,612 (135,933) - 153,958 (985) (915) (24,898) 413,667	67,500 (208,270) (65,000) 193,229 (1,135) 278,067 1,441,830 (1,112,941)
		Net cash inflow from operating activities	744,506 ———	593,280
	ii)	RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		
		Interest received Bank interest paid Interest element of finance lease rental payments	28,068 (134,832) (7,870)	46,645 (170,421) (15,173)
			(114,634)	(138,949)
	iii)	TAXATION		
		Corporation tax paid	(135,809)	(1,030)
	iv)	CAPITAL EXPENDITURE		
		Payments to acquire tangible fixed assets Receipts from sale of tangible fixed assets	(46,745) 2,200	(121,298) 10,183
			(44,545)	(111,115)
	v)	FINANCING		
		Bank loan repaid Capital element of finance lease rental and	(156,666)	(156,666)
		hire purchase contract	(23,566)	(30,000)
			(180,232)	(186,666)

#### **NOTES TO THE ACCOUNTS**

### 18. CASH FLOW STATEMENT ANALYSIS (CONTINUED)

# vi) RECONCILIATION OF NET CASH INFLOW TO MOVEMENTS IN NET DEBT

Analysis of changes in net debt	1 January <u>2001</u>	<u>Cashflow</u>	31 December 2001
Net cash: Cash at bank and in hand	823,253	269,286	1,092,539
Debt: Bank loan Hire purchase or finance lease	(1,801,669) (23,566) ———————————————————————————————————	156,666 23,566  180,232	(1,645,003)
Total	(1,001,982)	449,518	(552,464)

#### 19. RELATED PARTY TRANSACTIONS

During the year the group had the following transactions with related parties:

Under the arrangements of its joint venture, sales of £61,089 in respect of services and £489,385 in respect of media income were charged to PHD Compass Limited and the group was charged £252,556 by PHD Compass Limited for the provision of media services during the year. Debtors at the balance sheet date include £211,503 owed by PHD Compass Limited.

### 20. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is Mr. W.E. Husselby.