# **Aggregate Industries UK Limited**

# Directors' report and financial statements

For the year ended 31<sup>st</sup> December 2006 Registered number 0245717

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# Directors' report and financial statements

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### Directors' report

The directors present their annual report and the audited financial statements for the year ended 31 December 2006

### Principal activities

The principal activity of the company is the exploitation of land and mineral reserves principally for the supply of heavy building materials for construction activities

### Business review and future developments

The company's profit and loss account and balance sheet appear on pages 7 and 9 respectively The company's key financial and other performance indicators during the year were as follows

|            | 2006    | 2005    | Change |
|------------|---------|---------|--------|
|            | £000    | £000    | %      |
| Turnover   | 921,613 | 882,294 | 4 5    |
| EBITDA     | 116,418 | 97,488  | 19 4   |
| Net Assets | 468,819 | 541,624 | (13 4) |
| LTIFR *    | 9 34    | 10 59   | (118)  |

LTIFR is the number of lost time incidents per 1 million hours worked

Turnover from ongoing operations of £921 6m represents a 4 5% increase compared with 2005. In general, volumes were largely consistent year on year with the increase in turnover mainly attributable to increased prices. The price increases were primarily required to recover raw material and energy cost increases in order to maintain margins.

EBITDA of £116 4m increased by 19 4% compared to the prior year. The increase of £18 9m is largely due to the £22 9m of exceptional costs incurred in 2005 as a result of the acquisition by Holcim. No such exceptional costs were incurred in 2006.

Aggregate Products and Ready-Mixed Concrete had good years with strong price growth in both businesses contributing to the EBITDA increase. The Contracting business delivered a consistent secure contribution, however the Asphalt business suffered from lower levels of demand and this, coupled with margin pressures from cost increases in hydrocarbons and energy, resulted in a decline in the Asphalt EBITDA. The Building Materials business suffered from a continuation of the softer demand for hard landscaping products for domestic use which was experienced in the second half of 2005. As a consequence the Building Materials performance was below that achieved in 2005.

Net assets have reduced by £72 8m to £468 8m due to the £24 5m profit after tax being offset by dividend payments of £77 5m and a net downward adjustment to revaluation of fixed assets of £19 8m

The 11 8% reduction in lost time incidents per 1 million hours worked demonstrates that the company continued to make good progress towards the achievement of its safety objectives with all divisions improving on 2005

### **Future developments**

The largest single acquisition in the year related to Foster Yeoman Limited whereby their shares were purchased by Aggregate Industries Holdings Limited on 7 September 2006. The investment in Foster Yeoman Limited was subsequently transferred to Aggregate Industries UK Limited on 29 December 2006. As at 1 January 2007, management and accounting functions of Foster Yeoman Limited were integrated with the Aggregate Industries UK Limited business for trading purposes. Following the acquisition, a rationalisation programme was implemented resulting in operational and commercial synergies which are forecast to enhance earnings significantly in the future.

### Directors' report (continued)

### Principal risks and uncertainties

The principal risks and uncertainties facing the company are broadly grouped as Economic risks, Competitive risks, Legislative risks, Weather Risks, Energy Costs and Financial Instrument Risks

### Economic Risks

Demand for our products is closely linked to general economic conditions in the regions in which we operate Depressed economic conditions could have a detrimental impact on demand for, and pricing of, our products which could result in reduced sales and profits

### Competitive Risks

Significant major contracts with various customers, including local authorities and national agencies are subject to periodic competitive tender. Renewal of these contracts is uncertain and based on financial and performance criteria.

In addition, there exists the risk of competitors entering into the market or expanding existing market shares through price cutting and "loss leader" products

### Legislative Risks

Building materials and construction products are produced to locally and nationally imposed standards. Failure to comply with the standards could materially affect the company's ability to operate

National and local government policies with regard to the development of infrastructure and housing have a significant effect on demand for our products. Reductions in government funding for construction projects could reduce spending on our products and potentially reduce our sales and profits

Changes in government policy or legislation relating to planning and the environment could affect our operating costs and our ability to increase or replace our permitted reserves

### Weather Risks

Periods of inclement weather can reduce the demand for our products or our ability to produce our products and thereby could potentially reduce our sales and profits

### **Energy Costs**

Aggregate Industries UK Limited is a significant consumer of energy and hydro-carbon related products for use in production and distribution of its products. Increases in the costs of these materials can significantly impact the production costs of our products and if we are not able to recover such costs through the prices of our products this could reduce our profits

### Financial Instrument Risks

The company faces credit, liquidity and cash flow risks

Credit risk is the risk that one party to a financial instrument will cause a financial loss for that other party by failing to discharge an obligation. Company policies are aimed at minimising such losses, and require that deferred terms are only granted to customers who demonstrate an appropriate payment history and satisfy credit worthiness procedures.

Credit risks, or the risk of counterparties defaulting, are constantly monitored. Counterparties to financial instruments consist of a large number of major financial institutions. The company does not expect any counterparties to fail to meet their obligations, given their high credit ratings. In addition, the company has no significant concentration of credit risk with any single counterparty or group of counterparties.

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The company aims to mitigate liquidity risk by managing cash generation by its operations and applying cash collection targets throughout the company. The company also manages liquidity risk via revolving credit facilities and long term debt with the support of its ultimate parent company.

### Directors' report (continued)

### Principal risks and uncertainties (continued)

Cash flow risk is the risk of exposure to variability in cash flows that is attributable to a particular risk associated with a recognised asset or liability such as future interest payments on variable rate debt

### Results and dividends

The profit for the year, after taxation, amounted to £24 5 million (2005 £15 6 million) Interim dividends totalling £77 5 million (2005 £0 2 million) have been paid. The directors do not recommend payment of a final dividend

### Acquisitions

The company acquired various trade and assets during the year for a total consideration of £1 4 million, as shown in note 22

In addition, the company acquired further interests in subsidiary undertakings for a total consideration of £304.7 million, as shown in note 13.

### Transfer of trade

During the year, three subsidiary companies transferred their trade and net assets to the company. The consideration is included in the total of £1 4m referred to above

### **Employment policies**

The company has continued to keep employees informed of matters affecting them as employees and the financial and economic factors affecting the performance of the company. It will continue to ensure that employees are encouraged to participate in the effective running of the company.

The company continues to adopt a policy of non-discrimination in the employment of disabled persons. Their training and career development are consistent with the company's general policies and procedures relating to those activities. In addition, where an employee becomes disabled, every effort is made to ensure continuity of employment or to offer suitable employment with appropriate retraining if necessary

### Directors and directors' interests

The directors who served during the year and subsequently were as follows

P R Barltrop (resigned 31 December 2006)
G W Bolsover
H Armitage (appointed 1 May 2006)
R Cunningham (appointed 1 May 2006)
J Bowater (appointed 29 June 2006)
J Retallack (appointed 29 June 2006)

J Retallack is also a director of the parent undertaking, Aggregate Industries Holdings Limited

At the year end, no directors had any interest in the shares of the company or any group company

### Payment to suppliers

The company's general policy is to adhere to the terms of payment agreed with its suppliers. At 31 December 2006 the company had an average of 61 days purchases outstanding in trade creditors as calculated in accordance with the requirements of company law

### Disclosure to auditors

The directors are not aware that there is any relevant audit information of which the company's auditors are unaware and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

# Directors' report (continued)

### Auditors

In accordance with section 384 of the Companies Act 1985, a resolution for the re-appointment of Ernst & Young LLP as auditors of the company is to be proposed at the forthcoming Annual General Meeting

By order of the board

Mrs M Ford

Secretary

Bardon Hall Copt Oak Road Markfield Leicestershire LE67 9PJ

Date & November 2007

### Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable United Kingdom law and United Kingdom Generally Accepted Accounting Practice

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that year In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AGGREGATE INDUSTRIES UK LIMITED

We have audited the company's financial statements for the year ended 31 December 2006 which comprise of the Profit and Loss Account, Statement of Total Recognised Gains and Losses, Historical Cost Profits and Losses, Balance Sheet and the related notes 1 to 27 These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable United Kingdom law and Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985 We also report to you whether in our opinion the information given in the directors' report is consistent with the financial statements

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements

### Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2006 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
   the information given in the directors' report is consistent with the financial statements

Ernst & Young LLP Registered auditor

Birmingham

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**Profit and loss account** for the year ended 31 December 2006

|  | Note | 2006<br>£000                   | 2005<br>£000                 |
|--|------|--------------------------------|------------------------------|
| Turnover<br>Cost of sales  | 2    | 921,613<br>(604,407)           | 882,294<br>(577,566)         |
| Gross profit   |      | 317,206                        | 304,728                      |
| Distribution costs Administrative expenses Other operating income                  |      | (181,306)<br>(76,955)<br>1,035 | (173,097)<br>(70,298)<br>924 |
| Operating Profit   |      | 59,980                         | 62,257                       |
| Exceptional costs  | 3    | •                              | (22,944)                     |
| Profit before interest and taxation  |      | 59,980                         | 39,313                       |
| Other interest receivable and similar income                                       | 4    | 2,885                          | 7,630                        |
| Net income from fixed asset investments  | 5    | -                              | -                            |
| Interest payable and similar charges   | 6    | (19,797)                       | (21,982)                     |
| Profit on ordinary activities before taxation                                      | 7    | 43,068                         | 24,961                       |
| Tax on profit on ordinary activities   | 8    | (18,557)                       | (9,323)                      |
| Profit on ordinary activities after taxation                                       | 20   | 24,511                         | 15,638                       |
| Operating profit for both years relates entirely to continuing activities          | s    |                                |                              |
| Statement of total recognised gains and losses                                     |      |                                |                              |
| for the year ended 31 December 2006  |      | 2006<br>£000                   | 2005<br>£000                 |
| Profit for the year Unrealised (loss) / surplus on the revaluation of fixed assets |      | 24,511<br>(19,782)             | 15,638<br>418,368            |
|  |      | 4,729                          | 434,006                      |
|  |      | <del></del>                    |                              |

# Note of historical cost profits and losses for the year ended 31 December 2006

| joi me yeur emed 37 December 2000  | 2006<br>£000 | 2005<br>£000 |
|--|--------------|--------------|
| Reported profit on ordinary activities before taxation   | 43,068       | 24,961       |
| Difference between historical cost depreciation charge and the actual depreciation charge for the year calculated on the revalued amount | 34,898       | 12,400       |
| Historical cost profit or ordinary activities before taxation  | 77,966       | 37,361       |
| Historical cost profit for the year after taxation   | 59,409       | 28,038       |
|  |              |              |

### **Balance sheet**

at 31 December 2006

|  | Note |           | 2006      | 20        | 005         |
|--|------|-----------|-----------|-----------|-------------|
|  |      | £000      | £000      | £000      | £000        |
| Fixed assets                                   |      |           |           |           |             |
| Intangible assets                              | 11   |           | 46,045    |           | 49,189      |
| Tangible assets                                | 12   |           | 889,342   |           | 920,914     |
| Investments                                    | 13   |           | 471,086   |           | 167,192     |
|  |      |           | 1,406,473 |           | 1,137,295   |
| Current assets                                 |      |           | -,,       |           | .,,         |
| Stocks   | 14   | 82,302    |           | 68,105    |             |
| Debtors  | 15   | 163,900   |           | 179,808   |             |
| Cash at bank and in hand                       |      | 61,317    |           | 1,823     |             |
|  |      | 307,519   |           | 249,736   |             |
|  | 1.0  |           |           |           |             |
| Creditors: Amounts falling due within one year | 16   | (246,748) |           | (210,668) |             |
| Net current assets                             |      |           | 60,771    |           | 39,068      |
| Total assets less current liabilities          |      |           | 1,467,244 |           | 1,176,363   |
| Creditors Amounts falling due after more than  |      |           |           |           |             |
| one year                                       | 17   |           | (950,089) |           | (588,890)   |
| Provisions for liabilities and charges         | 18   |           | (48,336)  |           | (45,849)    |
| Tovisions for habilities and charges           | 20   |           |           |           |             |
| Net assets                                     |      |           | 468,819   |           | 541,624     |
|  |      |           |           |           | <del></del> |
| Capital and reserves                           |      |           |           |           |             |
| Called up share capital                        | 19   |           | 100       |           | 100         |
| Share premium                                  | 20   |           | 32,791    |           | 32,791      |
| Revaluation reserve                            | 20   |           | 392,526   |           | 416,322     |
| Profit and loss account                        | 20   |           | 43,402    |           | 92,411      |
| Shareholders' funds - equity interests         | 21   |           | 468,819   |           | 541,624     |
| • •  |      |           |           |           |             |

These financial statements were approved by the board of directors on 8 November 2007 and were signed on its behalf by

J-Bowater

Director

### Notes

(forming part of the financial statements)

### Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements

### Basis of preparation

The financial statements are prepared under the historical cost convention as modified by the revaluation of certain fixed assets and in accordance with applicable Accounting Standards

Group financial statements and a cash flow statement have not been prepared as permitted by Section 228(1) of the Companies Act 1985 and FRS1 respectively, as the company is a wholly owned subsidiary of a company incorporated in Great Britain

The financial statements present information about the company as an individual undertaking and not about its group

Following the implementation of FRS 25 'Financial Instruments Presentation and Disclosure', dividends are no longer presented in the profit and loss account, but are dealt with in the notes to the accounts and through the Reserves and Reconciliation of Shareholders' Funds notes (see notes 20 and 21)

### Joint ventures

Joint ventures are entities in which the company has a long term investment and which are jointly controlled by the company and one or more other ventures

### Goodwill

Goodwill on acquisition, being the excess of the purchase consideration over the fair value of the separable net assets acquired, is capitalised and amortised over its estimated useful economic life up to 20 years

### Intangible Fixed Assets

Concessions, patents, licences and trademarks purchased separately from a business are capitalised at their cost and are amortised to nil by equal annual instalments over their useful economic lives

### Mineral reserves

Mineral reserves are valued at directors' valuation Depreciation is charged over their estimated remaining lives on the basis of tonnage extracted

### Restoration Costs

The amount recognised as a restoration provision is the estimated present value of future liabilities for eventual restoration costs. A corresponding tangible fixed asset of an amount equivalent to the provision is also created and subsequently depreciated over the remaining useful economic life of the relevant asset to which it relates

### Tangible fixed assets

The cost of tangible fixed assets, less their estimated residual values, is written off by equal annual instalments over their expected useful lives as follows

Short leasehold land and buildings - over the life of the lease

Freehold land - n

Freehold buildings - 20-50 years Plant, equipment and vehicles - 3-20 years

### Accounting policies (continued)

### Investments

Investments are stated at cost less provision for impairment

### Leased assets

Assets held under leasing arrangements that transfer substantially all the risks and rewards of ownership to the company are capitalised. The capital element of the related rental obligations is included in creditors. The interest element of the rental obligation is charged to the profit and loss account so as to produce a constant periodic rate of charge. Rentals in respect of all other leases are charged to the profit and loss account as incurred.

### Stocks and work in progress

Stocks are valued at the lower of cost and net realisable value

Cost comprises the actual cost of raw materials and an appropriate proportion of labour in the case of work in progress and labour and overheads in the case of finished goods. Provision is made for any obsolete or slow moving items

### Government grants

Capital based government grants are included within accruals and deferred income in the balance sheet and credited to operating profit over the estimated useful economic lives of the assets to which they relate

Revenue based government grants are credited to the profit and loss account so as to match them with the expenditure to which they are intended to contribute

### Research and development

Research and development expenditure is written off as incurred, except that development expenditure incurred on an individual project is carried forward when its future recoverability can reasonably be regarded as assured. Any expenditure carried forward is amortised in line with the expected future revenues from the related project.

### Deferred taxation

Deferred taxation is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax

Deferred tax is measured on a discounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

### Pension costs

The company participates in both a defined benefit pension scheme, as well as a money purchase scheme

Contributions to the money purchase scheme are charged in the profit and loss account as they become payable in accordance with the rules of the scheme

The company participates in a defined benefit pension scheme, a funded UK wide pension scheme providing benefits based on final pensionable pay Because the company is unable to identify its share of the scheme assets and liabilities on a consistent and reasonable basis, as permitted by FRS 17 "Retirement Benefits", the scheme is being accounted for by the company as if the scheme was a defined contribution pension scheme with all contributions charged directly to the profit and loss account

### 2 Turnover

Turnover comprises the invoice value of goods and services supplied by the company, exclusive of VAT Other than an insignificant amount, all sales are made in the United Kingdom

### 3 Exceptional costs

In the prior year the following exceptional costs arising as a result of the acquisition by Holcim were charged against income. No such exceptional costs were incurred during the year ended 31 December 2006

|   |  | 2006<br>£000 | 2005<br>£000  |
|---|--|--------------|---------------|
|   | Fair value adjustments                             | -            | 21,708        |
|   | Consequential costs                                | -            | 1,236         |
|   |  | -            | 22,944        |
| 4 | Other income and interest receivable               | <del></del>  |               |
|   |  | 2006         | 2005          |
|   |  | £000         | £000          |
|   | Other interest receivable                          | 36           | 68            |
|   | Inter group interest receivable Dividends received | 221<br>2,628 | 229<br>7,333  |
|   | Dividends received                                 |              |               |
|   |  | 2,885        | 7,630         |
| 5 | Net income from fixed asset investments            |              |               |
|   |  | 2006         | 2005          |
|   |  | 000£         | £000          |
|   | Amounts written off investments                    | -            | (42)          |
|   | Returns from fixed asset investments               | -            | 42            |
|   |  |              |               |
|   |  | <u>-</u>     | -             |
| 6 | Interest payable and similar charges               |              |               |
|   |  | 2006         | 2005          |
|   |  | 0002         | £000          |
|   | Unwinding of discount                              | 94           | 414           |
|   | Finance lease and hire purchase interest           | 82           | 648           |
|   | Other interest payable Group interest payable      | 21<br>19,600 | 208<br>20,712 |
|   |  | 19,797       | 21,982        |
|   |  |              |               |

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# Profit on ordinary activities before taxation

|  | 2006<br>£000 | 2005<br>£000 |
|--|--------------|--------------|
| Profit on ordinary activities before taxation is stated after charging/(crediting) |              |              |
| Depreciation of tangible fixed assets  |              |              |
| Owned assets   | 52,821       | 54,333       |
| Assets held under finance leases   | 167          | 563          |
| Goodwill amortisation  | 3,450        | 3,279        |
| Auditors' remuneration - auditors services   | 323          | 154<br>7     |
| - non audit services   | •            | ,            |
| Operating lease rentals  | 10,262       | 12,130       |
| Plant and equipment Land and buildings   | 5,206        | 4,469        |
| Research and development expenditure   | 1,127        | 952          |
| Government grants  | (312)        | (301)        |
| Property rental income   | (723)        | (623)        |
| Exceptional costs (see note 3)   | •            | 22,944       |
| <b></b>  | <del></del>  |              |
|  |              |              |
| Taxation on profit on ordinary activities  |              |              |
| The charge for taxation is as follows  |              |              |
|  | 2006         | 2005         |
|  | £000         | £000         |
|  |              |              |
| Corporation tax on income for the year   | 14,700       | 11,600       |
| Adjustments in respect of prior years  | (823)        | (648)        |
| Total current tax  | 13,877       | 10,952       |
|  |              |              |
| Deferred tax   |              |              |
| Origination and reversal of timing differences                                     | 4,458        | (2,177)      |
| Adjustments in respect of prior years  | -            | (829)        |
| Change in discount   | 222          | 1,377        |
| -<br>-   | <del></del>  | · · · · · ·  |
| Total deferred tax   | 4,680        | (1,629)      |
|  |              | <del></del>  |
| m Co. I was a second   | 10 557       | 9,323        |
| Tax on profit on ordinary activities   | 18,557       | 7,343        |

### 8 Taxation on profit on ordinary activities (continued)

Factors affecting current tax charge for the year

The standard rate of UK corporation tax for the year is 30% (2005) 30%)

The actual tax charge calculated for the current year is higher (2005 higher) than the standard rate for the reasons set out below

|   | 2006    | 2005    |
|---|---------|---------|
|   | £000    | £000    |
| Profit on ordinary activities before taxation                         | 43,068  | 24,961  |
| Tax on profit on ordinary activities at the standard rate             | 12,920  | 7,488   |
| Non-deductible items  | 8,174   | 8,308   |
| Non-taxable items   | (1,936) | (6,373) |
| Deferred tax – net increase in accelerated capital allowances         | (2,510) | (3,907) |
| Deferred tax - net reduction / (increase) in other timing differences | (1,948) | 6,084   |
| Adjustments in respect of prior years                                 | (823)   | (648)   |
| Total current tax   | 13,877  | 10,952  |
|   |         |         |

### 9 Staff numbers and costs

The average number of persons employed by the company (including directors) during the year was as follows

|  | 2006<br>Number | 2005<br>Number |
|--|----------------|----------------|
|  | 4,800          | 4,811          |
|  | <del></del>    |                |
| The aggregate payroll costs of these persons were as follows |                |                |
|  | 2006           | 2005           |
|  | £000           | £000           |
| Wages and salaries   | 149,099        | 142,272        |
| Social security costs  | 10,424         | 11,471         |
| Other pension costs  | 17,201         | 10,240         |
|  | 176,724        | 163,983        |
|  |                | <del></del>    |
| Directors remuneration                                       |                |                |
| Emoluments   | 1,130          | 1,840          |
|  |                |                |
| Company contributions paid to money purchase pension schemes | 14             | 31             |
|  |                |                |

Two directors were members of a defined benefit pension schemes (2005 Three)

The aggregate emoluments of the highest paid director was £349,000 (2005 £1,540,000)

Included in the emoluments above is an amount of £279,000 with respect to compensation for loss of office

### 10 Dividends paid

|                       | 2006<br>£000 | 2005<br>£000 |
|-----------------------|--------------|--------------|
| Interim dividend paid | 77,534       | 175          |

There are no final dividends proposed

### 11 Intangible fixed assets

|  | Intangibles<br>£000 | Goodwill<br>£000 | Total<br>£000 |
|--|---------------------|------------------|---------------|
| Cost   |                     |                  |               |
| At 1 January 2006                                | 261                 | 59,968           | 60,229        |
| Acquisitions and transfer of trade (see note 22) | -                   | 400              | 400           |
| Additions  | -                   | -                | -             |
| Disposals  | -                   | (127)            | (127)         |
|  |                     |                  |               |
| At 31 December 2006                              | 261                 | 60,241           | 60,502        |
| Ann and state of an                              | <del></del>         |                  |               |
| Amortisation At 1 January 2006                   | 70                  | 10,970           | 11,040        |
| Charge for the year                              | 191                 | 3,259            | 3,450         |
| Disposals  | 151                 | (33)             | (33)          |
| Disposais  |                     |                  |               |
| At 31 December 2006                              | 261                 | 14,196           | 1.4.457       |
| At 51 Detember 2000                              | 201                 | 14,170           | 14,457        |
| Net book value                                   |                     |                  | ==-           |
| At 31 December 2006                              | -                   | 46,045           | 46,045        |
|  |                     |                  |               |
|  |                     |                  |               |
| At 31 December 2005                              | 191                 | 48,998           | 49,189        |
|  |                     |                  |               |

Intangibles represent the cost of intellectual property rights

### Tangible fixed assets

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|                         | Mineral<br>reserves<br>£000             | Land and P<br>Buildings<br>£000 | lant, equipment<br>and vehicles<br>£000 | Total<br>£000 |
|-------------------------|---|---------------------------------|---|---------------|
| Cost or valuation       |   |                                 |   |               |
| At 1 January 2006       | 600,993                                 | 136,107                         | 522,475                                 | 1,259,575     |
| Revaluation             | (65,499)                                | (18,057)                        | (174,119)                               | (257,675)     |
| Additions               | 6,698                                   | 4,577                           | 29,379                                  | 40,654        |
| Acquisitions            | -                                       | -                               | 1,465                                   | 1,465         |
| Disposals               | (145)                                   | (642)                           | (6,621)                                 | (7,408)       |
| Inter company additions | - · · · · · · · · · · · · · · · · · · · | · -                             | 2,736                                   | 2,736         |
| Inter company disposals | •                                       | (357)                           | (317)                                   | (674)         |
| At 31 December 2006     | 542,047                                 | 121,628                         | 374,998                                 | 1,038,673     |
| Depreciation            |   | <del></del>                     |   | <del></del>   |
| At 1 January 2006       | 45,093                                  | 36,406                          | 257,162                                 | 338,661       |
| Revaluation             | (31,190)                                | (31,317)                        | (175,241)                               | (237,748)     |
| Charge for year         | 15,708                                  | 4,910                           | 32,370                                  | 52,988        |
| Acquisitions            | -                                       | -                               | 714                                     | 714           |
| Disposals               | -                                       | (29)                            | (5,223)                                 | (5,252)       |
| Inter company additions | -                                       | -                               | -                                       | -             |
| Inter company disposals | -                                       | (1)                             | (31)                                    | (32)          |
| At 31 December 2006     | 29,611                                  | 9,969                           | 109,751                                 | 149,331       |
| Net book value          | <del></del>                             | <del></del>                     | <del></del>                             | <del></del>   |
| At 31 December 2006     | 512,436                                 | 111,659                         | 265,247                                 | 889,342       |
| At 31 December 2005     | 555,900                                 | 99,701                          | 265,313                                 | 920,914       |
|                         |   |                                 | <del></del>                             |               |

A revaluation of the company's property, plant and equipment was carried out as at 31 March 2005. A specialist independent valuer conducted the valuation of approximately 80% by value of the mineral reserves. The remainder of the property and the plant and equipment was revalued by the company's own specialists. Property was valued on the basis of existing use value, buildings, plant and equipment were revalued to depreciated replacement cost.

Included in the fixed asset revaluation above is an amount of £145,000 with respect to a decrease in the restoration asset for which the corresponding entry has not been taken to the revaluation reserve. In accordance with the company's accounting policies on restoration costs, the corresponding entry has been reflected as a decrease in the restoration provision

Cost or valuation at 31 December 2006 comprises

|                   | Mineral<br>reserves<br>£000 | Land and<br>Buildings<br>£000 | Plant,<br>equipment<br>and vehicles<br>£000 | Total<br>£000       |
|-------------------|-----------------------------|-------------------------------|---|---------------------|
| Cost<br>Valuation | 6,553<br>535,494            | 3,578<br>118,050              | 26,642<br>348,356                           | 36,773<br>1,001,900 |
|                   | 542,047                     | 121,628                       | 374,998                                     | 1,038,673           |

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### Tangible fixed assets (continued)

The net book value of land and buildings and mineral reserves comprises

|                 | Mineral<br>reserves<br>2006<br>£000 | Land and<br>Buildings<br>2006<br>£000 | Mineral<br>reserves<br>2005<br>£000 | Land and<br>Buildings<br>2005<br>£000 |
|-----------------|-------------------------------------|---------------------------------------|-------------------------------------|---------------------------------------|
| Freehold        | 462,566                             | 109,195                               | 471,673                             | 96,271                                |
| Long leasehold  | 100                                 | 1,073                                 | 100                                 | 1,158                                 |
| Short leasehold | 49,770                              | 1,391                                 | 84,127                              | 2,272                                 |
|                 | 512,436                             | 111,659                               | 555,900                             | 99,701                                |
|                 |                                     |                                       | =====                               | =====                                 |

Freehold land and buildings includes land amounting to £56.6 million (2005 £55.4 million) which is not depreciated

The fixed asset categories containing revalued assets, would appear as follows under the historical cost convention

|  | Mineral<br>reserves<br>£000 | Land and<br>Buildings<br>£000 | Plant, equipment and vehicles £000 | Total<br>£000        |
|--|-----------------------------|-------------------------------|------------------------------------|----------------------|
| Cost at 31 December 2006<br>Accumulated depreciation | 270,347<br>(62,910)         | 115,031<br>(36,959)           | 467,135<br>(256,103)               | 852,513<br>(355,972) |
|  | 207,437                     | 78,072                        | 211,032                            | 496,541              |
| Cost at 31 December 2005 Accumulated depreciation    | 263,649<br>(58,649)         | 112,079<br>(35,780)           | 438,085<br>(243,453)               | 813,813<br>(337,882) |
|  | 205,000                     | 76,299                        | 194,632                            | 475,931              |
| Commitments for capital expenditure are as follows   |                             |                               |                                    |                      |
|  |                             |                               | 2006<br>£000                       | 2005<br>£000         |
| Contracted for but not provided                      |                             |                               | 5,414                              | 3,710                |
|  |                             |                               | <del></del>                        |                      |

Included in plant equipment and vehicles are assets held under finance lease agreements with a net book value of £1 2 million (2005 £2 3 million)

### 13 Investments

|                          | Subsidiary<br>undertakings<br>£000 | Joint<br>ventures<br>£000 | Other<br>£000 | Total<br>£000 |
|--------------------------|------------------------------------|---------------------------|---------------|---------------|
| Cost                     |                                    |                           |               |               |
| At 1 January 2006        | 217,440                            | 6,449                     | 1,624         | 225,513       |
| Additions                | 304,701                            | 567                       | -             | 305,268       |
| Disposals                | -                                  | -                         | (1,221)       | (1,221)       |
| Transfer                 | 1,428                              | (1,428)                   | -             | •             |
| At 31 December 2006      | 523,569                            | 5,588                     | 403           | 529,560       |
| Provision for impairment |                                    | <del></del> -             |               |               |
| At 1 January 2006        | 57,743                             | 328                       | 250           | 58,321        |
| Provision for impairment | •                                  | -                         | 153           | 153           |
|                          |                                    |                           | <del></del>   | <del></del>   |
| At 31 December 2006      | 57,743                             | 328                       | 403           | 58,474        |
| Net book value           |                                    |                           |               | <del> </del>  |
| At 31 December 2006      | 465,826                            | 5,260                     | _             | 471,086       |
| At 31 Detember 2000      | 403,820                            | 3,200                     | <del></del>   | <del></del>   |
| At 31 December 2005      | 159,697                            | 6,121                     | 1,374         | 167,192       |
|                          |                                    | ·                         | <u> </u>      |               |

The following acquisitions of and further participation in subsidiary undertakings were completed by the company during the year

|                               | Date of Acquisition | Consideration £000 |
|-------------------------------|---------------------|--------------------|
| Foster Yeoman Limited         | 29 December 2006    | 286,069            |
| Concrete Developments Limited | 6 January 2006      | 15,395             |
| Other                         | Various             | 3,237              |
|                               |                     |                    |
|                               |                     | 304,701            |
|                               |                     |                    |

### 13 Investments (continued)

Principal operating subsidiary undertakings, which are incorporated in Great Britain, are listed below

| Company                       | Proportion of shares owned | Nature of business      |
|-------------------------------|----------------------------|-------------------------|
| London Concrete Limited       | 100%                       | Ready mixed concrete    |
| Tendley Quarries Limited      | 50%                        | Quarrying and asphalt   |
| Paragon Materials Limited     | 100%                       | Cement distribution     |
| Concrete Developments Limited | 100%                       | Beam and Block Flooring |
| Foster Yeoman Limited         | 100%                       | Quarrying and asphalt   |

The directors consider that the aggregate value of the investments in subsidiaries is not less than the amount at which they are stated in the financial statements

### Joint ventures

The principal joint ventures, which are incorporated in Great Britain, are listed below

| Company                                | Proportion of voting rights and shares held | Nature of business                                  |
|--|---|---|
| Caird Bardon Limited                   | 50%   | Waste disposal                                      |
| RMC Readymix South West Limited        | 49%   | Ready mixed concrete                                |
| Mid Essex (Asphalt) Limited            | 50%   | Asphalt and Surfacing                               |
| Sewells Reservoir Construction Limited | 50%   | Reservoir construction and sand & gravel extraction |

### 14 Stocks

|                             | 2006        | 2005        |
|-----------------------------|-------------|-------------|
|                             | £000        | £000        |
| Raw materials               | 21,227      | 17,077      |
| Short-term work in progress | 6,520       | 3,707       |
| Finished goods              | 54,555      | 47,321      |
|                             | <del></del> | <del></del> |
|                             | 82,302      | 68,105      |
|                             |             |             |

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| Deptors  |              |              |
|--|--------------|--------------|
|  | 2006<br>£000 | 2005<br>£000 |
| Amounts falling due within one year            |              |              |
| Trade debtors                                  | 122,056      | 139,312      |
| Amounts due from group undertakings            | 28,229       | 17,329       |
| Amounts due from joint ventures                | 153          | 705          |
| Other debtors                                  | 5,829        | 11,717       |
| Prepayments                                    | 7,633        | 10,745       |
|  | 163,900      | 179,808      |
|  |              |              |
| Creditors: Amounts falling due within one year | 2006<br>£000 | 2005<br>£000 |
| Bank overdraft                                 | 37,699       | 369          |
| Obligations under finance leases               | 578          | 623          |
| Trade creditors                                | 120,720      | 114,702      |
| Amounts owed to group undertakings             | 3,491        | 4,107        |
| Amounts due to joint ventures                  | 314          | -            |
| Corporation tax                                | 15,971       | 12,297       |
| Other taxes and social security                | 23,762       | 27,155       |
| Accruals                                       | 38,307       | 43,614       |
| Deferred income                                | 312          | 301          |
| Other creditors                                | 5,594        | 7,500        |
|  | 246,748      | 210,668      |

| 17 | Creditors' | <b>Amounts</b> | falling | due | after | one year |
|----|------------|----------------|---------|-----|-------|----------|
|----|------------|----------------|---------|-----|-------|----------|

| Creditors Amounts faming due after one year                    |  |              |
|--|--|--------------|
|  | 2006                                   | 2005         |
|  | 000£                                   | £000         |
|  |  |              |
| Obligations under finance leases                               | 501                                    | 1,713        |
| Amounts owed to group undertakings                             | 946,388                                | 583,654      |
| Deferred income  | 3,200                                  | 3,523        |
|  | 950,089                                | 588,890      |
| Repayable by instalments                                       |  |              |
| Finance leases are payable as follows                          |  |              |
| Within one year  | 578                                    | 623          |
| From one to two years  | 359                                    | 580          |
| From two to five years   | 142                                    | 1,133        |
|  |  |              |
|  | 1,079                                  | 2,336        |
| The majority of deferred income represents grants received un- | der various Rail Freight Grant Schemes | 2006<br>£000 |
|  |  | 2000         |
| At 1 January 2006  |  | 3,824        |
| Amortised during the year Received                             |  | (312)        |
| At 31 December 2006  |  | 3,512        |
|  | 2006                                   | 2005         |
|  | £000                                   | £000         |
| Included in creditors due within one year                      | 312                                    | 301          |
| Included in creditors due after one year                       | 3,200                                  | 3,523        |
|  | 3,512                                  | 3,824        |
|  | ==                                     |              |

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### Provisions for liabilities and charges

|   | Deferred<br>tax<br>£000 | Other<br>Provisions<br>£000 | Total<br>£000      |
|---|-------------------------|-----------------------------|--------------------|
| At 1 January 2006   | 26,100                  | 19,749                      | 45,849             |
| Arising during the year   | 4,458                   | -                           | 4,458              |
| Arising on acquisitions and transfer of trade   | (58)                    | •                           | (58)               |
| Utilised  | -                       | (1,675)                     | (1,675)            |
| Released  | -                       | (460)                       | (460)              |
| Discount on timing differences  | 222                     | -                           | 222                |
| At 31 December 2006   | 30,722                  | 17,614                      | 48,336             |
| Deferred tax  |                         | 2006<br>£000                | 2005<br>£000       |
| Tax on the excess of capital allowances over depreciation<br>Other timing differences |                         | 49,515<br>(9,575)           | 47,489<br>(11,949) |
| Undiscounted provision  |                         | 39,940                      | 35,540             |
| Discount  |                         | (9,218)                     | (9,440)            |
| Discounted provision  |                         | 30,722                      | 26,100             |
|   |                         | <del></del>                 | <del></del>        |

No provision has been included in the deferred tax provision for any potential tax which may arise in the event of any assets, which are included in the accounts at a figure in excess of original cost, being realised at that higher figure as these assets are held for the purpose of the business

Other provisions mainly comprise amounts representing the estimated present value of future liabilities for the eventual restoration costs of quarries

Announcements were made after the balance sheet date to changes in tax laws and rates that will have an effect on the deferred tax hability of the company. The main change that will affect the company is the reduction in the rate of UK corporation tax from 30% to 28%. There are proposed changes to rates of capital allowances on industrial buildings which have not yet been substantively enacted. The company has not quantified any impact of the changes at this stage.

| 19 | Share capital   |                          |                                |                              |
|----|---|--------------------------|--------------------------------|------------------------------|
|    |   |                          | 2006<br>£000                   | 2005<br>£000                 |
|    | Authorised. 33,000,000 Ordinary shares of £1 each                     |                          | 33,000                         | 33,000                       |
|    | Allowed willed an and Cillian and                                     |                          |                                |                              |
|    | Allotted, called up and fully paid 100,300 Ordinary shares of £1 each |                          | 100                            | 100                          |
| 20 | Reserves  |                          |                                |                              |
|    |   | Share<br>Premium<br>£000 | Revaluation<br>Reserve<br>£000 | Profit and loss account £000 |
|    | I January 2006  | 32,791                   | 416,322                        | 92,411                       |
|    | Revaluation Amortisation of revaluation reserve                       | -                        | (19,782)<br>(4,014)            | 4,014                        |
|    | Profit for the financial year   | -                        | (4,014)                        | 24,511                       |
|    | Dividends paid (note 10)  | -                        | -                              | (77,534)                     |
|    | At 31 December 2006   | 32,791                   | 392,526                        | 43,402                       |
|    |   |                          |                                | 7                            |
| 21 | Reconciliation of movement in shareholders' funds                     |                          |                                |                              |
|    |   |                          | 2006                           | 2005                         |
|    |   |                          | £000                           | £000                         |
|    | Profit for the financial year   |                          | 24,511                         | 15,638                       |
|    | Dividends   |                          | (77,534)                       | (175)                        |
|    | Revaluation   |                          | (19,782)                       | 418,368                      |
|    |   |                          | (72,805)                       | 433,831                      |
|    | Opening shareholders' funds   |                          | 541,624                        | 107,793                      |
|    | Closing shareholders' funds   |                          | 468,819                        | 541,624                      |
|    |   |                          |                                |                              |

### 22 Acquisitions

The total fair value of acquisitions of trade and assets in the year is analysed below

|                                  | Book Value<br>£000 | Adjustments<br>£000 | Fair Value<br>£000 |
|----------------------------------|--------------------|---------------------|--------------------|
| Fixed assets – acquisitions      | 217                | 100                 | 317                |
| Fixed assets - transfer of trade | 434                | -                   | 434                |
| Debtors                          | 1,799              | -                   | 1,799              |
| Cash                             | 1,273              | -                   | 1,273              |
| Creditors                        | (2,411)            | -                   | (2,411)            |
| Provisions                       | (364)              | -                   | (364)              |
|                                  |                    |                     |                    |
| Net assets acquired              | 948                | 100                 | 1,048              |
|                                  |                    |                     |                    |
| Goodwill                         |                    |                     | 400                |
| Total cash consideration         |                    |                     | 1,448              |
|                                  |                    |                     |                    |

### 23 Pensions

The company participates in both a defined benefit pension scheme, as well as a money purchase scheme

The company participates in a funded UK wide pension scheme providing benefits based on final pensionable pay Valuations are prepared by an independent actuary using the projected unit method. The latest valuation was made as at 5 April 2006 updated to 31 December 2006

Because the company is unable to identify its share of the scheme assets and habilities on a consistent and reasonable basis, as permitted by FRS17 "Retirement benefits" the scheme is being accounted for by the company as if the scheme was a defined contribution scheme. At 31 December 2006 on the calculation basis required by FRS17, the Group scheme had assets amounting to £448m and a net deficit of £65m. Further details of these valuations are set out in the consolidated financial statements of the parent company, Aggregate Industries Holdings Limited.

The pension cost charge for the year represents contributions payable by the company in respect of Group schemes and amounted to £17,201,000 (2005 £10,240,000) At the year end, contributions amounting to £1,035,000 (2005 £834,000) were payable to Group schemes and are included in creditors

### 24 Contingent liabilities

### (a) Guarantees of group companies borrowings

There is a contingent liability for the overdrafts of certain fellow subsidiary companies to the extent of the company's bank balance

(b) Performance bonds and government grants repayable, entered into in the normal course of business from which it is anticipated that no material liability will arise, amounted to £6 6 million (2005 £7 9 million)

### 25 Leasing commitments

Operating lease commitments held under non-cancellable agreements are summarised as follows

|  | Land and buildings |       | Other |       |
|--|--------------------|-------|-------|-------|
|  | 2006               | 2005  | 2006  | 2005  |
|  | £000               | £000  | £000  | £000  |
| Annual commitments under operating leases which expire |                    |       |       |       |
| Within one year  | -                  | -     | 707   | 2,656 |
| Between two and five years                             | 564                | 564   | 4,072 | 4,606 |
| After five years                                       | 4,210              | 3,697 | 23    | 42    |
|  | 4,774              | 4,261 | 4,802 | 7,304 |
|  |                    |       |       |       |

### 26 Related party transactions

During 2006, the company had the following transactions with certain of its joint ventures

- 1) Included within turnover is an amount of £1 2 million (2005 £9 5 million) in respect of sales and services provided to joint ventures. Included within net operating costs is £2 3 million (2005 £1 4 million) in respect of goods and services purchased from joint ventures. At the year end, amounts owed from and amounts owed to joint ventures amounted to £0 2 million and £0 3 million respectively (2005 £0 7 million and £0 2 million)
- 11) In 1999, the company loaned NOK 10 million to Halsvik Aggregates AS, a joint venture held by a fellow subsidiary. The loan was repaid in full during 2006. At the year end, Aggregate Industries UK Limited owed Halsvik Aggregates AS a sum of NOK 5 million.

There were no other transactions of a material nature which require disclosure

### 27 Ultimate parent undertaking

The parent undertaking of the group of undertakings for which group accounts are drawn up and of which the company is a member is Aggregate Industries Holdings Limited, incorporated in Great Britain

The ultimate parent undertaking is Holcim Limited which is incorporated in Switzerland

Copies of the accounts of Holcim Limited are available on <a href="www.holcim.com">www.holcim.com</a> or from Holcim Limited Corporate Communications, Zurcherstrasse 156, CH-8645 Jona, Switzerland