AAH Subsidiaries Limited Directors' report and financial statements for the year ended 31 December 1999

Registered no: 244282

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Annual report for the year ended 31 December 1999

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Directors' report for the year ended 31 December 1999

The directors present their report and the audited financial statements for the year ended 31 December 1999.

Results

Details of the results for the financial year are set out in the profit and loss account on page 6.

Principal activities

The company's principal activity is that of an investment holding company.

Review of business and future prospects

The company has continued to acquire and manage subsidiary companies during the year in accordance with the strategy of its parent company. This strategy has included the acquisition by the company during 1999 of Barclay Pharmaceuticals Limited, G J Maley Limited and John Bell & Croyden Limited.

The integration of the AAH and Lloyds groups is now largely complete. As a result, the directors expect further improvements in the underlying profitability of the investments of the company. The performance of the subsidiary companies and the year end financial position of the company are considered to be satisfactory.

On 22 July 1999, the business and assets of AAH Meditel Limited and Peak Systems Limited were sold to Torex Group plc.

Dividends

The directors recommend the payment of a final dividend of £70.0 million (1998: £25.0 million). No interim dividend was paid during the year (1998: £nil).

Directors

The directors of the company during the year ended 31 December 1999, all of whom have been directors for the whole of the year, except where otherwise stated, were as follows:

- G. A. Kershaw
- M. E. Major (resigned 30 June 1999)
- S. M. Meister (resigned 1 January 1999)
- G. V. Mischke (appointed 1 January 1999)
- R. C. H. Vizard (appointed 8 September 1999)
- M. A. Ward

In accordance with the Articles of Association, none of the directors are required to retire at the annual general meeting.

Directors' interests

According to the register kept under section 325 of the Companies Act 1985, no director had a notifiable interest in the shares of the company or other group companies at any time during the year. As permitted, the register does not contain details of directors' interests in parent undertakings which are incorporated outside Great Britain.

None of the directors had a material interest in any contracts with group companies.

Year 2000 compliance

The directors continue to be aware of the Year 2000 issue and have taken appropriate steps to deal with it. In particular, they are aware that the issue does not solely arise from the roll over of the date from 1999 to 2000 and that there are other potentially problematic dates both within the year 2000 and beyond.

It is believed that all significant assessment, rectification and testing work was completed during 1999 and since that date change no significant problems have manifested themselves. Nevertheless, systems are continually monitored and adequate resources are available to resolve any problems as they arise.

All software rectification costs to date have been charged to the profit and loss account. Replacement hardware has been capitalised and is being depreciated in accordance with normal group policies. As the assessment, rectification and testing process is believed to be complete, no significant future costs are anticipated.

Impact of the Euro

An initial assessment of the impact of the Euro on the UK group has been performed. In Ireland the Euro has now been introduced and plans are in place to support the future move to common notes and coins.

Within the United Kingdom, the assessment established that little immediate work was required in 1999 and accordingly no significant costs were borne during the year. A project group has been established within GEHE AG to consider and plan any necessary future work which may be required for subsidiaries based in countries not already participating in the Euro.

Political and charitable contributions

Charitable contributions of £4,843 were made during the year (1998: £9,113). No political contributions were made (1998: £nil).

Creditor payment policy

The policy of the company regarding the payment of trade creditors is determined internally rather than drawing upon any published supplier payment code. For the company the policy is to:

- (a) settle the terms of payment with suppliers when agreeing the terms of each transaction;
- (b) ensure that suppliers are made aware of the terms of payment by inclusion of the relevant terms in contracts; and
- (c) pay in accordance with their contractual and other legal obligations.

The payment policy applies to all payments to creditors for revenue and capital supplies of goods and services without exception.

The company had 13 days purchases outstanding at 31 December 1999 based on the average daily amount invoiced by suppliers during the year (1998: 19 days).

Statement of directors' responsibilities

The directors are required by UK Company Law to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period.

The directors confirm that suitable accounting policies have been used and applied consistently and reasonable and prudent judgements and estimates have been made in the preparation of the financial statements for the year ended 31 December 1999. The directors also confirm that applicable accounting standards have been followed and that the financial statements have been prepared on the going concern basis.

The directors are responsible for keeping proper accounting records, for taking reasonable steps to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Auditors

A resolution to re-appoint the auditors, PricewaterhouseCoopers, will be put to the members at the annual general meeting.

By order of the Board

J.K.B. Davies

Secretary

28 February 2000

Report of the auditors to the members of AAH Subsidiaries Limited

We have audited the financial statements on pages 6 to 23 which have been prepared under the historical cost convention, as modified by the revaluation of fixed asset investments, and the accounting policies set out on pages 9 to 10.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the Annual Report. As described on page 4, this includes responsibility for preparing the financial statements in accordance with applicable United Kingdom accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the United Kingdom Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the Annual Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion, the financial statements give a true and fair view of the state of the company's affairs at 31 December 1999 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers

Pricewaterhouse Copers

Chartered Accountants and Registered Auditors

Birmingham

1 March 2000

Profit and loss account for the year ended 31 December 1999

| | Notes | 1999 £'000 | 1998 £'000 |
|--|-------|---------------------|---------------------|
| Exceptional items Other administrative expenses | 4 | (2,511) (12,133) | (2,608) (7,220) |
| Operating loss | | (14,644) | (9,828) |
| Income from shares in group companies Profit on sale of fixed assets Profit on disposal of investments | 5 | 89,200 375 | 30,000 81 952 |
| Profit on ordinary activities before interest | | 74,931 | 21,205 |
| Net interest receivable | 6 | 2,411 | 3,563 |
| Profit on ordinary activities before taxation | 7 | 77,342 | 24,768 |
| Tax on profit on ordinary activities | 8 | 1,705 | 1,536 |
| Profit on ordinary activities after taxation | | 79,047 | 26,304 |
| Dividends | 9 | (70,000) | (25,000) |
| Retained profit for the financial year | 18 | 9,047 | 1,304 |

All operations are continuing.

Statement of total recognised gains and losses

| | 1999 £'000 | 1998 £'000 |
|---|---------------|---------------|
| Retained profit for the financial year | 9,047 | 1,304 |
| Unrealised (deficit) / surplus on revaluation of shares in group undertakings (see note 11) | (39,856) | 34,924 |
| Total gains and losses relating to the year and recognised since last annual report | (30,809) | 36,228 |
| Note of historical cost profits and losses | 1999 £'000 | 1998 £'000 |
| Profit on ordinary activities before tax | 77,342 | 24,768 |
| Realisation of investment revaluation gains of previous years | • | 1,221 |
| Historical cost profit on ordinary activities before tax | 77,342_ | 25,989 |
| Historical cost profit for the year retained after tax and dividends | 9,047 | 2,525 |

Balance sheet at 31 December 1999

| | | | Restated |
|--|-------|---------------|---------------|
| | | 1999 | 1998 |
| | Notes | £'000 | £'000 |
| Fixed assets | | | |
| Tangible assets | 10 | 5,196 | 5,5 <i>77</i> |
| Investments | 11 | 252,870 | 172,462 |
| | | 258,066 | 178,039 |
| | | | |
| Current assets | | | |
| Assets held for resale | 12 | 509 | 1,611 |
| Debtors: | | | |
| Amounts falling due within one year | 13 | 260,504 | 64,874 |
| Amounts falling due after more than one year | 13 | 144,586 | 98,646 |
| Cash at bank and in hand | | 51,015 | <u>75,006</u> |
| | | 456,614 | 240,137 |
| Creditors: amounts falling due within one year | 14 | (206,978) | (92,114) |
| Net current assets | | 249,636 | 148,023 |
| | | | |
| Total assets less current liabilities | | 507,702 | 326,062 |
| Creditars, amounts falling due after more than one was | 14 | (456,426) | (245,254) |
| Creditors: amounts falling due after more than one year Provisions for liabilities and charges | 15 | (7,022) | (5,745) |
| Provisions for mannifiles and charges | 13 | (7,022) | (3,7 43) |
| Net assets | | 44,254 | 75,063 |
| | | | |
| Capital and reserves | | | |
| Called-up share capital | 17 | 11,150 | 11,150 |
| Share premium account | 18 | 14,362 | 14,362 |
| Revaluation reserve | 18 | 1,203 | 41,059 |
| Profit and loss account | 18 | 17,539 | 8,492 |
| Equity shareholders' funds | 19 | 44.254 | 75.0(2 |
| Equity snatenomers runus | • / | <u>44,254</u> | 75,063 |

The financial statements on pages 6 to 23 were approved by the board of directors on 1 March 2000 and were signed on its behalf by:

G.V. Mischke

Director

Notes to the financial statements for the year ended 31 December 1999

1 Principal accounting policies

The financial statements have been prepared in accordance with applicable Accounting Standards in the United Kingdom. Set out below is a summary of the more important accounting policies, which have been applied consistently except where stated otherwise.

Basis of accounting

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of fixed asset investments.

Changes in presentation in the financial statements

FRS 12 'Provisions, contingent liabilities and contingent assets' has been adopted for the first time this year. No changes have been necessary to the quantification of provisions, although it has been necessary to separately identify provisions which were previously included in creditors. Also included are additional disclosures required by the standard.

Consolidated accounts

The financial statements contain information about AAH Subsidiaries Limited as an individual company, rather than consolidated financial information as the parent of a group. The company is exempt under section 228 of the Companies Act 1985 from the requirement to prepare group accounts as its results are included by full consolidation in the financial statements of its ultimate parent Franz Haniel & Cie GmbH, a company incorporated in Germany.

Investments in group companies

Shares in group companies are revalued at the year end to the underlying net asset value of the subsidiaries concerned.

Taxation

The credit for taxation is based on the result for the year and takes into account taxation deferred or accelerated because of timing differences between the treatment of certain items for accounting and taxation purposes. Provision is made for deferred taxation, using the liability method, on all material timing differences to the extent that it is probable that a liability or asset will crystallise.

Tangible fixed assets

Tangible fixed assets are stated at cost, which comprises the purchase cost together with any incidental expenses of acquisition.

Depreciation is calculated by reference to the expected lives of the assets concerned. The following rates are applied:

Freehold buildings

2% straight line

Leasehold properties

2% straight line or over the period of lease if

less than 50 years

Plant and equipment

10% - 25% straight line

Motor vehicles

20% straight line

Leased assets

All leases are operating leases and the rental costs are charged to the profit and loss account on a straight line basis over the lease term.

Pensions

The company participates in two schemes operated by AAH Limited, one defined contribution and one defined benefit.

The charge to the profit and loss account in respect of the defined contribution scheme represents the amounts payable in an accounting period. Contributions to the defined benefit schemes are determined by a professionally qualified actuary and are based on the pension costs across the group as a whole. They are charged to the profit and loss account so as to spread the pension cost over the expected service lives of employees currently participating in the schemes.

Further details are given in note 20 to the financial statements.

Cash flow statement

The company takes advantage of the exemption in FRS 1 (revised) not to prepare a cash flow statement on the grounds that the company is a wholly owned subsidiary whose ultimate parent prepares consolidated financial statements which are publicly available.

2 Directors' emoluments

| | 1999 | 1998 |
|--|-------|-------------|
| | £'000 | £,000 |
| Aggregate emoluments | 1,163 | 1,125 |
| Compensation for loss of office | 394 | <i>7</i> 5 |
| Company pension contributions to money pension schemes | • | 34 |
| Company pension contributions to other pension schemes | 64 | |

Retirement benefits are accruing to four directors under defined benefit schemes (1998: four directors). No such benefits are accruing under money purchase schemes (1998: one director).

One director is participating in a long term incentive scheme operated by the parent company, GEHE AG. The scheme requires an investment by the director concerned in DM denominated bonds which may be redeemed between 5 and 10 years after purchase for amounts determined by reference to the economic value added performance of GEHE AG during the period of tenure. These certificates will first become eligible for redemption on 1 July 2002.

| | 1999 | 1998 |
|---|-------|-------|
| | 000°£ | £'000 |
| Highest paid director | | |
| Aggregate emoluments and benefits under long-term | | |
| incentive schemes | 679 | 356 |
| Defined benefit schemes: | | |
| Accrued pension at end of year | 2 | - |
| Company pension contributions | 64 | 34 |
| | | |

3 Employee information

The average weekly number of persons (including executive directors) employed during the year was:

| | 1999 | 1998 |
|----------------|------------|------|
| By function | | |
| Administration | <u>196</u> | 113 |

3 Employee information (continued)

Staff costs for the above persons were:

| otali costo foi the above persons were. | 1999 £'000 | 1998 £'000 |
|---|---------------|---------------|
| Wages and salaries Social security costs | 5,261 528 | 2,774 256 |
| Other pension costs (see note 20) | 535 | 927 |
| <u>-</u> | 6,324 | 3,957 |

4 Exceptional items

Exceptional items charged to the profit and loss account include the following administrative expenses:

| administrative expenses: | 1999 £'000 | £'000 |
|--|----------------------------------|---------------------------------------|
| Relocation and reorganisation Increase required in property provisions (see note 15) Release of reorganisation provisions (see note 15) Increase in other provisions (see note 15) | 1,350 (419) 1,580 2,511 | 1,727 (119) - 1,000 2,608 |

5 Profit on disposal of investments

| | 1999 £'000 | 1998 £'000 |
|-----------------------------------|---------------|---------------|
| Profit on disposal of investments | | 952 |

The profit in 1998 relates to the disposal by the company of its interests in M&S Toiletries Limited and Beauty Concessions Limited.

6 Net interest receivable

| 998 |
|--------|
| 000 |
| |
| |
| (236) |
| 275) |
| (361) |
| 872) |
| · |
| 539 |
| 489 |
| 407 |
| 435 |
| 563 |
| 4 4 |

7 Profit on ordinary activities before taxation

The profit on ordinary activities before taxation is stated after charging / (crediting) the following:

| | 1999 | 1998 |
|--|-------|-------|
| | £'000 | £'000 |
| Profit on sale of fixed assets | (375) | (81) |
| Rents receivable | (479) | (644) |
| Depreciation - tangible owned fixed assets | 633 | 508 |
| Auditors' remuneration: | | |
| Audit | 97 | 73 |
| Non-audit services | 26 | 228 |
| Operating lease rentals: | | |
| Land and buildings | 1,090 | 828 |
| Other | 417 | 310 |

8 Tax on profit on ordinary activities

| | 1999 £'000 | 1998 £'000 |
|--|---------------|---------------|
| UK corporation tax at 30.25% (1998: 31%) | (2,155) | (1,290) |
| Deferred taxation (see note 16) | 450_ | (246) |
| | (1,705) | (1,536) |

The taxation credits shown above reflect the receipt of non taxable dividends from subsidiaries.

9 Dividends

| | 1999 | 1998 |
|----------------|--------|--------|
| | 000°£ | £'000 |
| Final proposed | 70,000 | 25,000 |

10 Tangible fixed assets

| | Freehold land and buildings | Short leasehold land and buildings | Fixtures, fittings, plant and equipment | Motor vehicles | Total |
|---|------------------------------------|---|--|---------------------------------------|------------------------------------|
| | 000°£ | £'000 | £'000 | £'000 | £'000 |
| Cost | | | | | |
| At 1 January 1999 | 1,583 | 2,702 | 1,888 | 240 | 6,413 |
| Additions | 1,138 | 68 | 110 | 196 | 1,512 |
| Reclassifications | - | (40) | 40 | <u>-</u> | - |
| Disposals | (1,43 <i>7</i>) | (46) | (10) | (98) | (1,591) |
| Group transfers in | | <u> </u> | 44 | - | 44 |
| At 31 December 1999 | 1,284 | 2,684 | 2,072 | 338 | 6,378 |
| Depreciation At 1 January 1999 Charge for year Reclassifications Disposals Group transfers in At 31 December 1999 | 196 42 - (203) - 35 | 152 142 (5) (46) | 410 398 5 (10) 18 821 | 78 51 - (46) - - 83 | 836 633 (305) 18 1,182 |
| Net book value | | | | | |
| At 31 December 1999 | 1,249 | 2,441 | 1,251 | 255 | 5,196 |
| At 31 December 1998 | 1,387 | 2,550 | 1,478 | 162 | 5,577 |

11 Investments

| | Shares in subsidiaries |
|---|---------------------------|
| | £'000 |
| Cost or valuation | |
| At 1 January 1999 | 180,225 |
| Additions | 120,264 |
| Revaluation adjustment (see note 18) | (39,856) |
| At 31 December 1999 | 260,633 |
| | |
| Provision for permanent diminution in value | |
| At 1 January 1999 and 31 December 1999 | 7,763 |
| | |
| Net book value | |
| At 31 December 1999 | 252,870 |
| At 31 December 1998 | 172.462 |
| At 31 December 1998 | <u>172,462</u> |
| Historical cost net book value | |
| At 31 December 1999 | 250 446 |
| At 31 Detelline 1777 | <u>250,446</u> |
| At 31 December 1998 | 130,182 |
| | |

The directors consider that the aggregate value of the company's shares in its group undertakings is not less than the aggregate of the amounts at which such shares are included in the company's balance sheet. A tax liability might arise if any of these investments which have been revalued upwards were to be sold at their book values as these, in some cases, exceed the aggregate of allowable base cost and indexation. As there is no intention to dispose of these investments within the forseeable future the liability has not been quantified.

The principal subsidiaries of the company at the year end and the nature of their businesses were as follows:

| Subsidiary | Nature of business | Class of capital | % held |
|---------------------------------|---|------------------------|--------|
| AAH Pharmaceuticals Limited | Healthcare services | £1 ordinary shares | 100 |
| AAH Ireland Limited | Holding company for Irish healthcare services | IR 10p ordinary shares | 100 |
| Lloyds Pharmacy Limited | Retail pharmacies | £1 ordinary shares | 100 |
| CMR Holdings (UK) Limited | Investment holding company | £1 ordinary shares | 100 |
| Farillon Limited | Agency distribution | £1 ordinary shares | 100 |
| Barclay Pharmaceuticals Limited | Healthcare services | £1 ordinary shares | 100 |

AAH Ireland Limited is incorporated in the Republic of Ireland. All other wholly owned subsidiaries are registered in England and Wales.

12 Assets held for resale

The head office operations of the company were relocated to Coventry during 1997 and 1998. As a result, certain employees have also been relocated: the relocation package involved the acquisition by the company of the beneficial ownership of these employees' houses at amounts based upon independent surveyors' valuations. At the balance sheet date, the company held properties with a value of £509,000 (1998: £1,611,225) pending sale.

13 Debtors

| | 1999 | 1998 |
|---|-------------|--------|
| | £'000 | £'000 |
| Amounts falling due within one year: | | |
| Amounts owed by subsidiaries | 90,822 | 31,705 |
| Amounts owed by other group companies | 159,418 | 24,589 |
| Trade debtors | 1,145 | 683 |
| Corporation tax recoverable | 4,923 | 5,006 |
| Other debtors | <i>7</i> 85 | 500 |
| Prepayments and accrued income | 3,411_ | 2,391 |
| | 260,504 | 64,874 |
| Amounts falling due after more than one year: | | |
| Amounts owed by parent | 24,383 | 24,383 |
| Amounts owed by subsidiaries | 64,161 | 66,555 |
| Amounts owed by other group companies | 56,042 | 7,258 |
| Deferred taxation (see note 16) | | 450 |
| · | 144,586 | 98,646 |

14 Creditors

| ted |
|---|
| 98 |
| 000 |
| |
| 07 |
| 87 |
| 28 |
| 07 |
| 03 |
| 223 |
| 13 |
| 39 |
| 07 |
| 00 |
| 14 |
| 787 907 907 127 137 137 137 137 137 137 137 137 137 13 |

All of the loan notes are repayable by the company at dates between 2002 and 2009 although the holders in certain circumstances have the right to receive earlier repayment. In order to comply with the strict requirements of FRS 4, the notes are therefore shown as falling due within one year. Interest is payable on the loan notes at rates which vary between base and deposit rates.

In accordance with FRS 12, the following change has been made to the 1998 disclosure of creditors falling due within one year. Provisions of £5,745,000 which were included in accruals in 1998 have been identified separately on the balance sheet as 'provisions for liabilities and charges' (see note 15).

| | 1999 £'000 | 1998 £'000 |
|---|---------------|---------------|
| Amounts falling due after more than one year: | | |
| Amounts owed to parent | 84,622 | 89,623 |
| Amounts owed to subsidiaries | 302,580 | 155,631 |
| Amounts owed to other group companies | 69,224 | |
| | 456,426 | 245,254 |

15 Provisions for liabilities and charges

| | Environ- mental | Property | Reorganisation | Other | Total |
|---|--------------------|---------------|----------------|---------|-------|
| | £'000 | 2000 | £'000 | £,000 | 000°£ |
| At 1 January 1999 (restated) | 1,353 | 2,522 | 1,348 | 522 | 5,745 |
| Reclassified Amounts utilised | (30) | (76) (286) | 76 (346) | - 16 | (646) |
| Adjustments to provisioning | levels: | | | | |
| Increases required | - | 1,350 | 348 | 1,580 | 3,278 |
| Amounts reversed Transferred from other | - | • | (767) | • | (767) |
| group companies | - | (930) | - | 342 | (588) |
| | • | 420 | (419) | 1,922 | 1,923 |
| At 31 December 1999 | 1,323 | 2,580 | 659 | 2,460 | 7,022 |

In order to meet the requirements of FRS 12, the provisions at 1 January 1999 shown above have been identified separately on the balance sheet as 'provisions for liabilities and charges'. These amounts were previously included in accruals in 'creditors: amounts falling due within one year'.

The environmental provision is retained in respect of expected clearance costs on a freehold property which is owned by the company. The timing of its likely use is uncertain, given the nature of the expenditure. It is not therefore considered practical to disclose the period of time over which this provision will be utilised.

The property provision represents an assessment of the costs to cover rent and rates for vacant leasehold premises, taking account of the period required to let the properties and achieve a rental return. The assessment, which is undertaken at the end of each accounting period, is made on a property by property basis in conjunction with the group's property services department.

It is expected that approximately £450,000 of the property provision will be utilised within one year. The remaining balance of £2,130,000 will be used over a maximum remaining period of fifteen years.

The reorganisation provision is held to cover (a) the costs of relocating group employees to Sapphire Court, Coventry and (b) costs relating to the rationalisation of the wholesale operations of the AAH group. It is expected that the reorganisation provision will be fully utilised within one year.

The remaining provision is retained in respect of miscellaneous claims and charges from external parties in respect of past trading activities of the group. The timing of its likely use is uncertain, given the nature of expenditure. It is not therefore considered practical to disclose the period of time over which this provision will be utilised.

16 Deferred taxation

The movements in the deferred tax (asset) / provision in the year were as follows:-

| | 000°£ |
|--|--------------|
| At 1 January 1999 Transfer to profit and loss account (see note 8) | (450) 450 |
| At 31 December 1999 | <u> </u> |

The deferred taxation asset recognised in the financial statements at 31 December 1998 is shown within debtors falling due after more than one year.

The deferred taxation (asset) / liability recognised in the financial statements, and the amount not recognised of the total potential (asset) / liability, are as follows:

| | Amount recognised | | Amount not recogn | |
|--------------------------------|-------------------|--------|-------------------|-------|
| | 1999 | 1998 | 1999 | 1998 |
| | £'000 | £'000 | £'000 | £'000 |
| Accelerated capital allowances | 275 | 147 | - | - |
| Short term timing differences | (275) | (597)_ | | |
| | | (450) | | |

17 Called-up share capital

| 01000 | ^ |
|-------|--------|
| £'000 | £'000 |
| | |
| 1,150 | 11,150 |
| | |

18 Reserves

| | Share premium £'000 | Revaluation reserve £'000 | Profit and loss account £'000 |
|--|---------------------------|---------------------------------|-------------------------------------|
| At 1 January 1999 | 14,362 | 41,059 | 8,492 |
| Revaluation of investments | - | (39,856) | - |
| Retained profit for the financial year | <u> </u> | · . | 9,047 |
| At 31 December 1999 | 14,362 | 1,203 | 17,539 |

19 Reconciliation of movements in shareholders' funds

| | 1999 | 1998 |
|---|----------|----------|
| | £'000 | £'000 |
| Profit for the financial year | 79,047 | 26,304 |
| Dividends | (70,000) | (25,000) |
| | 9,047 | 1,304 |
| Goodwill on acquisitions in the year written off | • | (17) |
| (Deficit) / surplus on revaluation of investments | (39,856) | 34,924 |
| (Reduction) / addition to shareholders' funds | (30,809) | 36,211 |
| Opening shareholders' funds | 75,063 | 38,852 |
| Closing shareholders' funds | 44,254 | 75,063 |
| - | | |

20 Pensions

The company participates in two schemes operated by AAH Limited, one defined contribution and one defined benefit. Further details are given in the financial statements of AAH Limited.

The company provides no other post retirement benefits to its employees.

There was an amount of £69,324 accrued in respect of pension scheme contributions at the balance sheet date (1998: £10,254).

21 Financial commitments

At 31 December 1999 the company had annual commitments under non-cancellable operating leases as follows:

| | 31 December 1999 | | 31 December 1998 | |
|---|--------------------|-------|--------------------|----------|
| | Land and buildings | Other | Land and buildings | Other |
| | £'000 | £'000 | £,000 | £'000 |
| Expiring within one year Expiring between two | - | 138 | - | 86 |
| and five years | 55 | 344 | - | 148 |
| Expiring over five years | 1,829 | | 2,046 | <u> </u> |
| | 1,884 | 482 | 2,046 | 234 |

22 Capital commitments

The company had no capital commitments at 31 December 1999 (1998: f.nil).

23 Related party transactions

Executives required by the company to move their homes to take up appointments at the new group head office were entitled to a relocation package provided by the company. This package involved, where necessary, the executives entering into a contract with the company to transfer the beneficial ownership of their domestic properties to the company in exchange for a cash sum arrived at following independent valuations. In addition, certain costs incurred in connection with the relocation were reimbursed by the company. Mr Vizard participated in the above scheme during the year.

The company has taken advantage of the exemption under FRS 8 from disclosure of intragroup transactions and balances as these are eliminated on consolidation in the financial statements of the ultimate parent undertaking.

24 Ultimate parent undertaking and ultimate controlling party

In the opinion of the directors the company's ultimate controlling party is the ultimate parent undertaking, Franz Haniel & Cie GmbH, a company registered in Germany, by virtue of its majority shareholding in the intermediate parent GEHE AG and its consolidation of the GEHE AG Group results into its own consolidated financial statements.

Consolidated financial statements for the largest group of undertakings are prepared by Franz Haniel & Cie GmbH and may be obtained from Franz Haniel Platz 1, D47119 Duisburg, Ruhrort, Germany.

Consolidated accounts for the smallest group of companies are prepared by GEHE AG and may be obtained from GEHE AG, Neckartalstrasse 155, D-70376 Stuttgart, Germany.