# Deloitte Haskins+Sells

THE FINANCIAL TIMES LIMITED

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986

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### REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986

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A subsidiary of Pearson plc

#### DIRECTORS

Viscount Blakenham - Chairman

F. Barlow - Chief Executive

- Deputy Chief Executive R.A.F. McClean

D.S. Gordon

M.C. Gorman

G.D. Owen

D.E. Prior-Palmer

H.J. Pogaly (resigned 16th February 1987)

### SECRETARY AND REGISTERED OFFICE

D.J. Hall, F.C.A. Bracken House, Cannon Street, London, EC4P 4BY.

#### AUDITORS

Deloitte Haskins & Sells

#### BANKERS

Midland Bank plc

#### DIRECTORS' REPORT

The directors present their report and the audited financial statements for the year ended 31st December 1986.

#### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal business activity of the company during the year under review has been the publication of the international daily newspaper "Financial Times".

On 9th July 1986 the Company announced its intention to relocate its printing facilities from Bracken House in the City of London to a new site in the Docklands area. The company also announced its decision to change the technology of its printing operations and to seek a total of 404 redundancies over the next 2 years. A substantial redundancy package would be negotiated with the Company's workforce and an extraordinary item of £28 million before taxation relief has been provided in this year's accounts to cover all these items of expenditure.

#### RESULTS AND DIVIDENDS

The profit of the company for the year after taxation but before extraordinary items was £15,306,128. An extraordinary item, net of taxation, of £18,541,513 was charged against the profit after taxation. An interim dividend of £2,250,000 has been declared and paid. The directors do not recommend payment of a final dividend leaving a retained deficit for the year of £5,485,385 which has been deducted from reserves, leaving accumulated profits carried forward of £7,225,937.

#### DIRECTORS

The directors who served during the year are listed on page 2.

### DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

All the directors are also directors of the immediate holding company, Financial Times Group Limited, and are not required to notify their interests to this company.

### SIGNIFICANT CHANGES IN FIXED ASSETS

The company made two major investments in fixed assets during the year. An amount of £3,642,000 was incurred on new technology for Editorial Word Processing equipment and a further amount of £2,058,000 as payment for the construction of printing presses for the new printing works in London Docklands.

#### EMPLOYMENT OF DISABLED PERSONS

Applications for employment by disabled persons are considered on the same basis as other applications, giving full and fair consideration to the respective skills, knowledge and abilities of the applicant concerned and the requirements of the work involved. In the event of members of staff becoming disabled every effort is made to assist them in ensuring that their employment can continue with the group. The training, career development, and promotion of disabled employees is, as far as possible, identical to that of employees who do not suffer from a disability.

#### EMPLOYEE INFORMATION

Employees are provided systematically with information on matters of concern to them as employees by means of a newsletter, the F.T. Perspective. Joint consultative committees of management and union representatives exist to discuss matters likely to affect employees' interests. Since December 1986 the Company has initiated a company-wide programme of "team briefing" in conjunction with the Industrial Society.

All employees of Pearson plc group companies may participate in the Pearson plc Save As You Earn Share Option Schere. Employees are encouraged to maintain an interest in the financial and economic factors affecting the company's performance. Copies of the financial statements of the ultimate holding company are available to all employees and a statement summarising the performance of the Financial Times Group is also sent to all employees.

### HEALTH AND SAFETY AT WORK

The Company retains the services of a leading physician supported by qualified nursing staff and a fully equipped medical clinic. Medical help is available at all times during the working hours of the Company.

There is also a joint committee of management and staff who monitor all aspects of health, safety and welfare at work of the employees of this Company.

In accordance with Section 384 of the Companies Act 1985, a resolution proposing the re-appointment of Deloitte Haskins & Sells as auditors to the company will be put to the Annual General Meeting.

BY ORDER OF THE BOARD

Secretary

18 March 1987

#### AUDITORS" REPORT TO THE MEMBERS OF THE FINANCIAL TIMES LIMITED

We have audited the financial statements on pages 6 to 19 in accordance with approved Auditing Standards.

In our opinion, the financial statements give a true and fair view of the state of affairs of the company at 31st December 1986 and of the result for the year then ended and comply with the Companies Act 1985.

The financial statements do not include the statement of source and application of funds required by Statement of Standard Accounting Practice No. 10.

Delette Hashing selly

Chartered Accountants

London

(SU March 1987

#### ACCOUNTING POLICIES

#### Basis of accounting

The company prepares its financial statements on the historical cost basis of accounting.

#### Turnover

Turnover represents net circulation, advertisement and other revenue recelvable from third parties, excluding value added tax.

#### Associated company

The company's investment in the associated company is stated at cost in the balance sheet.

#### Tangible fixed assets

Fixed assets are stated at cost and are depreciated over their estimated economic lives by equal annual instalments at the appropriate rates between 5% and 25% per annum.

#### Overseas currencies

Assets and liabilities in overseas currencies are translated to sterling at the rates ruling at the balance sheet date, and profit and loss account items are translated at the rate ruling at the date of the transaction. All exchange differences are taken to profit and loss account.

5% !

The company provides deferred taxation, at the applicable rates, to take account of timing differences which exist between the treatment of certain items for the purposes of the financial statements and their treatment for taxation purposes except to the extent that the directors consider it reasonable to assume that such timing differences will continue in the future.

### Stocks and work-in-progress

Stocks, which comprise newsprint, paper and other materials, are valued at the lower of cost and net realisable value.

### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1986

FOR THE TERMS EMBED STOP PROPERTY.	Notes	<u> 1986</u> £	<u>1985</u> £
TURMOVER COST OF SALES	1	98,482,502 (56,319,653)	
GROSS PROFIT		42,162,849	29,621,000
DISTRIBUTION COSTS		(7,287,037)	(5,443,080)
ADMINISTRATIVE EXPENSES			(14,343,694) 67,754
OTHER OPERATING INCOME		.76,177	
OPERATING PROFIT	•	18,938,107	9,901,980
INVESTMENT INCOME	4	2,318,259	3,703,582
INTEREST RECEIVABLE		1,831,468	1,072,809
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2	23,087,834	14,678,371
TAXATION ON PROFIT ON ORDINARY ACTIVITIES	5	(7,781,706)	(4,892,471)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		15,306,128	9,785,900*
EXTRAORDINARY CHARGE (1985: INCOME) NET OF TAXATION	6	(18,541,513	2,450,000
LOSS (1985: PROFIT) AFTER TAXATION AND		(3,235,385	) 12,235,900
EXTRAORDINARY ITEMS	7	(2,250,000	(4,075,000)
DIVIDENDS			2 6 8 160 900
DEFICIT (1985: RETAINED SURPLUS) FOR THE YEA	R 19	£(5,485,383	5) £ 8,160,900

BALANCE SHEET AS AT 31ST DECEMBER 1986

AS AT 31ST DECEMBER 1986	Notes	1986	1985
	<u></u>	$oldsymbol{t}$	£
FIXED ASSETS Tangible assets	8	8,831,496	2,730,814
Investments: Subsidiaries Associated company Other investments	10 11 12	876,103 900,000 100 10,607,699	1,875,103 900,000 10,815 5,517,732
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	14 15	573,383 27,535,124 17,128,379 45,236,886	607,858 22,418,917 13,110,318 36,137,093
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR*  NET CURRENT ASSETS  TOTAL ASSETS LESS CURRENT LIABILITIES	16	(20,386,255) 24,850,631 35,458,330	(21,360,805) 14,776,288 20,294,020
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	16	(6,824,021)	(5,111,871)
PROVISION FOR LIABILITIES AND CHARGES DEFERRED TAXATION ASSET	17 17	(27,621,076) 8,012,704 (19,608,372)	(670,827)
NET ASSETS		£ 9,025,937	£14,511,322 ======
CAPITAL AND RESERVES  Called-up share capital  Profit and loss account	18 19	7,225,937 £9,025,937	12,711,322

The financial statements on pages 6 to 19 were approved by the Board of Directors on 18 March 1987 and were signed on its behalf by:

Laure Marken } DIRECTORS

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986

#### I. TURNOVER

	1986	1985
	£	£
Geographical markets supplied:		*
United Kingdom	80,209,489	£4,175,258
Europe	7,048,881	5,635,608
North America	7,009,968	5,168,151
South America	121,116	193,729
Africa	1,114,575	1,443,582
Asia	2,733,262	1,877,239
Augtralasia	245,211	332,295
	£98,482,502	£78,825,962

The company treats invoices to agents in the United Kingdom as United Kingdom turnover regardless of the country of residence of the customer.

2.	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	<u>1986</u> £	<u>1985</u> £
	Profit on ordinary activities before taxation is arrived at after charging:		
	Staff costs (see Note 3)	17,046,012	15,236,366
	Depreciation of tangible fixed assets	826,963	764,126
	Auditors' remuneration (including expenses)	35,000	32,000
	Hire of land and buildings - operating leases	2,048,535 15,093	2,036,696 9,254
	Hire of other assets - operating leases		J,254
3.	DIRECTORS AND EMPLOYEES .		
		<u> 1986</u>	<u> 1985</u>
		Number	Number
	The average weekly number of persons (including directors) employed by the company during the		
	The average weekly number of persons (including directors) employed by the company during the year was:	800	807
	directors) employed by the company during the	800	807
	directors) employed by the company during the	800 £	807 £
	directors) employed by the company during the year was:	£	£
	directors) employed by the company during the year was:  Staff costs comprised:	£ 15,310,470	£
	directors) employed by the company during the year was:  Staff costs comprised: Wages and salaries Social security costs	£ 15,310,470 1,145,517	£ 13,471,053 720,349
	directors) employed by the company during the year was:  Staff costs comprised: Wages and salaries	£ 15,310,470	£
	directors) employed by the company during the year was:  Staff costs comprised: Wages and salaries Social security costs	£ 15,310,470 1,145,517	£ 13,471,053 720,349 1,044,964

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986 (continued)

#### 3. DIRECTORS AND EMPLOYEES (continued)

The number of senior employees of the company, other than directors, who received remuneration (excluding pension contributions) in the following ranges was:

ranges was.	1986	1985
	Number	Number
£30,001 - £35,000	21	10
£35,001 - £40,000	7	15 1
£40,001 - £45,000	11	i
£45,001 - £50,000	1	Nil
£55,001 - £60,000	*	21-22-22
The remuneration paid to directors was:	£	£
Fees and other emoluments (including pension contributions) Pensions paid to former directors Compensation for loss of office	493,865 13,640 -	511,235 14,187 37,425
•	£507,505	£562,847
Fees and other emoluments disclosed above		
(excluding pension contributions) include		
amounts paid to:	NIL	NIL
Chairman	£112,063	£ 90,009
Highest paid director		

The number of other directors who received fees and other emoluments (excluding pension contributions) in the following ranges was:

	Number	Number
£0 - £5,000 £30,001 - £35,000 £55,001 - £60,000 £60,001 - £65,000 £65,001 - £70,000 £70,001 - £75,000 £75,001 - £80,000 £80,001 - £85,000	1 NIL 1 NIL 1 1	1 NIL 1 1 1 1

1985

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986 (continued)

4 -	INVESTMENT INCOME	1986 £	<u>1985</u>
	Income from shares in group companies (excluding associates) Income from investment in associate Income from other listed fixed asset investments	1,500,000 780,845 37,414 E2,318,259	2,992,911 684,108 26,563 £3,703,582
5.	TAXATION	1986 £	1985 £
	Current year:  Corporation tax on the profit  of the year at 36.25% (1985 41.25%)  Deferred taxation	7,071,792 530,113 7,601,905	5,114,482 (146,611) 4,967,871
	Prior year adjustments: Current taxation Deferred taxation	(56,244) (1,267)	(253,834) (34,843)
	Tax credits franked on investment income	237,312	213,277
	•	£7,781,706	£4,892,471

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR EPDED FIST DECEMBER 1986 (continued)

6.	EXTRAORDINARY ITEMS	198 <del>6</del>	1985
	Extraordinary charges: Anticipated costs in connection with proposed transfer of printing and production operations from Central London to new premises in London Docklands	(28,000,000)	-
	Extraordinary income: Provision against the cost of shares in FT Business Enterprises Limited now no longer required  Extraordinary charge (1985: income)	(28,000,000)	2,450,000
	Taxation relief on the above: UK Corporation tax at 36.25% Current Deferred (at 35%)	246,110 9,212,377 9,458,487	**** **** **** **** **** ****
•	Extraordinary Charge (1985 Income) net of taxation	£(18,541,513)	£2,450,000

# NOTES TO THE FINANCIAL STATEMENTS. FOR THE YEAR ENDED 31ST DECEMBER 1985 (continued)

FOR	THE YEAR ENDED DIST DECEMBER :	(303 decaemon	* 1/2·		
7.	DIVIDENDS		1986	1985	
			£	£	
	First interim paid Proposed final		2,250,000	070,000 3,100,000	
	Lioboaed Liugz	1			
		£	2,250,000 f	4,075,000	
8.	TANGIBLE FIXED ASSETS		7	Payments on	
			Fixtures,	account and	
		Plant	Fictings,	assets	
		and	tools and in	n course of	
		Machinery	equipment c	onstruction	Total
			£	£	î
	•	£	I.	~	
					5,179,569
	At 1st January 1986	1,813,962	3,365,607	2,069,306	6,874,663
	Additions	3,740,188	1,065,169	2,009,300	111,968
	Intra-group additions	94,734	17,234	<u> </u>	(266,430)
	Disposals	-	(266,430)		
-	•	5,648,884	4,181,580	2,069,306	11,899,770
	At 31st December 1986	3,0418,1804			
	Depreciation				
	Depression	074 B04	1,571,861	_	2,448,755
	At 1st January 1986	876,894 354,459		-	826,963
	Charge for the year	334,432	9,571	~	9,571
	Intra-group additions	_	- •		(417 015)
	Eliminated in respect of	••	(217,015)		(217,015)
	disposals				3,068,274
	At 31st December 1986	1,231,353	1,836,921		
	At Jist December 2200			<del></del> :	
	Net book value				
	ATO G. S.		00 266 650	£2,069,306	£8,831,496
	At 31st December 1986	£4,417,531	£2,344,659	12,007,950	
	At 31st becember 200		£1,793,746	£	£2,730,814
	At 1st January 1986	€ 937,068	11,/93,/40		
	At 15t January				

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986 (continued)

### 9. OPERATING LEASES

9.*	OPERATING LEASES				
		Land and Buildings	1986 <u>Other</u> £	Land and Buildings	Orher £
	Annual commitments in respect operating leases:	of			
	Expiring within one year	3,400	7,599	9,375	~
	Expiring in the second to fifth years inclusive Expiring in over five years	60,266 1,989,316	8,949 19	73,095 1,954,226	9,254
		£2,052,982	£16,567	£2,036,696	£9,254
	4.5		<del></del>		
10	. INVESTMENT IN SUBSIDIARIES			<u>1986</u>	<u>1985</u> £
	Shares at cost less amounts Loans and advances less prov	written off isions		852,141 23,962 £ 876,103	852,141 1,023,962 £1,876,103
	Details of subsidiaries:		Percent	tage of capital	,
	Active Subsidiaries: The Financial Times (Benelux The Financial Times (France) F.T. (Germany Advertising) The Financial Times (Europe) The Financial Times (Switze) St. Clements Press Limited	imited	d	100 100 100 100 100 100	•
	Dormant Subsidiaries: St. Clements Press Pension The Financial Times Pension The Financial News Limited The Financial Times (Canada F.T. (America Advertising)	) Limited	ea ted	100 100 100 100 100	

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986 (continued)

#### 10. INVESTMENT IN SUBSIDIARIES (continued)

Group financial statements have not been prepared as the company is itself the wholly caned subsidiary of Financial Times Group Limited, a company incorporated in Great Britain.

In the opinion of the directors the value of the investment in subsidiaries is not less than the amount at which it is stated in the balance sheet.

#### 11. INVESTMENT IN ASSOCIATED COMPANY

	1986	1985
Shares at cost	£900,000	£900,000
Netails of the associated company are as follows:	31st Dec	Id at cember 1986 cember 1985 f issue
The Economist Newspaper Limited		2
4,536,000 25p ordinary shares 252,000 25p 'A' special shares 252,000 25p 'B' special shares 100 5p Trust shares		50 C0 .

The associated company is unlisted and incorporated in Great Britain.

In the opinion of the directors the value of the investment in the associated company is not less than the amount at which it is stated in the balance sheet.

12.	OTHER INVESTMENTS	<u>1986</u> £	<u>1985</u> £
	At cost: Shares in Reuters Holdings plc Loan Stock in Fairplay Publications Limited	100	100 10,715
		£ 100	£10,815
	Summary of movements:		
	At 1st January 1986 Annual repayment of Loan Stock	10,815 (10,715)	21,530 (10,715)
	At 31st December 1986	£ 100	£10,815

In the opinion of the directors, the value of other investments is not less than the amount at which it is stated in the balance sheet.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986 (continued)

13. CAPITAL COMMITMENTS	1986 £	1985 £
Capital expenditure that has been contracted for but has not been provided for in the financial statements	£9,151,300	£ NIL
<ul> <li>Capital expenditure that has been authorised by the directors but has not yet been contracted for</li> </ul>	£17,146,000	£ NIL
14. STOCKS	<u>1986</u> £	<u>1985</u> £
Stocks comprise: Raw materials and consumables Work in progress	570,565 2,818 £573,383	583,973 23,885 £607,858

In the opinion of the directors, there is no material difference between the replacement cost and the balance sheet valuation of stock.

15. DEBTORS	1986 £	1985 £
Amounts falling due within one year: Trade debtors Amounts due from group companies Other debtors Prepayments and accrued income	19,950,378 6,095,203. 706,870 782,673	18,187,387 3,765,394 216,839 249,297
	£27,535,124	£22,418,917

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986 (continued)

run	THE TERM 25,000		
16.	CREDITORS	<u>1986</u> £	<u>1985</u>
•	Amounts falling due within one year:  Trade cræditors Amounts owed to group companies Dividends payable Corporation tax Other taxation and social security payable Other creditors Accruals and deferred income	2,520,079 6,340,030 4,918,288 1,301,513 1,62,558 5,043,787	2,431,265 6,216,508 3,100,000 3,015,065 2,471,992 13,744 4,112,231
		£20,386,255	£21,360,805
•	Amounts falling due after one year: Corporation tax	£6,824,021	£ 5,111,871

# 17. PROVISION FOR LIABILITIES AND CHARGES

### a) Provisions

· Provision has been made in respect of the following liabilities:

costs in with p	Anticipated connection coposed new g operation	Anticipated future costs in connection with dilapidation of Leasehold Property	Total £
Provision at 1st January 1986	<del>-</del>	-	
Transferred from Profit and	28,000,000	300,000	28,300,000
Loss Account		<b>-</b>	(678,924)
Expenditure during the year		The state of the s	601 876
Provision at 31st December 1986	£27,321,076	2300,000	£27,621,076

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986 (continued)

#### 17. PROVISION FOR LIABILITIES AND CHARGES (continued)

#### b) Deferred Taxation

Deferred taxation is provided in full at the applicable rates of taxation in the financial statements. The amounts for which provision has been made are as follows:-

	Excess of Tax Allowances over Depreciation £	Other Short Term Timing Differences w	Timing Differences in connection oth Provisions	•
Provision at lst January 1986	700,939	(30,112)	-	670,827
Transfer from(to) Pro and Loss Account	643,359	(9,513)	(9,317,377)	(8,683,531)
Provision at 31st December 1986	£1,344,298	£ (39,625)	£(9,317,377)	£(8,012,704)
18. CALLED-UP SHARE	CAPITAL		<u>1986</u>	1985 £
Authorised, allotted and fully paid: 2,001,208 ordinary shares of 25p each 5,198,792 'A' ordinary shares of 25p each			500,302 1,299,698 £1,800,000	500,302 1,299,698 £1,800,000
19. RESERVES				Profit and loss account f
At 1st January Deficit for the	1986 year			12,711,322 (5,485,385)
At 31st December				£7,225,937

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1986 (continued)

#### 20. CONTINGENT LIABILITIES

The company has, together with certain fellow subsidiaries, jointly and severally given a guarantee to its bankers, Midland Bank plc in respect of sums owing to the Bank at any time on any of the individual companies' accounts, or the accounts of certain other subsidiaries of Pearson plc included in the agreement.

The company has guaranteed the performance and payment by F.T. Publications Inc, a fellow subsidiary of Pearson PLC, of its contracts with Evergreen Printing and Publishing Company, and American Satellite company in connection with the printing of the Financial Times newspaper in the United States of America.

The company, together with certain other subsidiaries of Pearson plc has guaranteed interest on and repayment of £30,926,443 guaranteed unsecured loan stock of Pearson plc.

There are contingent liabilities in respect of outstanding libel claims amounting to £22,000 based on lawyers' estimates of settlements and costs. A significant proportion of this amount would be covered by insurance.

Other contingent liabilities, in respect of bank guarantees, amounted to £22,762 at 31st December 1986.

#### 21. CHARGE ON ASSETS

The company's leasehold interest in Bracken House is specifically charged to the Prudential Assurance Company Limited as trustees for the stockholders of £5,167,756 first mertgage debenture stocks of Pearson plc.

### 22. PENSION COMMITMENTS

(I

Payments are made into a pension scheme in the United Kingdom. The actuaries to the scheme are Messrs. R. Watson and Sons and their last valuation was at 30th June 1983 which disclosed a surplus on a discontinuance basis. Based on a preliminary assessment of the results of the latest valuation, as at 30th June 1986, the company's contributions have been suspended with effect from 1st July 1986.

## 23. THE ULTIMATE HOLDING COMPANY

The company's ultimate holding company is Pearson plc, a company incorporated in Great Britain.