MORECAMBE FOOTBALL CLUB LIMITED REGISTERED NO: 224792

ANNUAL REPORT AND STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31ST MAY, 1996

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DIRECTORS' REPORT

The directors present their report and accounts for the year ended 31st May, 1996.

PRINCIPAL ACTIVITY

The company's principal activity during the year continued to be that of a professional football club.

DIRECTORS AND THEIR INTERESTS

The directors at 31st May, 1996 and their interests in the share capital of the company were as follows:-

	At 31.5.96	At 1.6.95
•	Ordinary shares	Ordinary shares
F. O'Brien (died 11.4.96)	4861	4861
K. Parker	1000	1000
G. Hodgson	1201	1201
J. Armistead (retired 15.5.96)	1054	1054
R.H. Taylor	2005	1005
D.A. Derham	1000	1000
P.M. Cross (retired 15.5.96)	1001	1001
R. Danson (appointed 1.12.95)	1000	
P. McGuigan (appointed 24.5.96)	- .,	-
D. Robinson (appointed 24.5.96)	-	-

DIRECTORS' RESPONSIBILITIES FOR THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit and loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking steps for the prevention and detection of fraud and other irregularities.

AUDITORS

Under S385(2) of the Companies Act 1985 the auditors, Colman, Whittaker & Roscow retire and offer themselves for re-appointment.

SMALL COMPANY EXEMPTIONS

The directors have taken advantage of the exemptions conferred by Part II of Schedule 8 to the Companies Act 1985.

BY ORDER OF THE BOARD

N. Marsden Secretary

13th February, 1997

REPORT OF THE AUDITORS TO THE MEMBERS OF MORECAMBE FOOTBALL CLUB

We have audited the Financial Statements on pages 3 to 10 which have been prepared under the historical cost convention, (as modified by the revaluation of certain fixed assets), and the accounting polcies set out on page 5.

Respective Responsibilities of Directors and Auditors

As described on page 1 the Company's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at31st May, 1996 and of its loss for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985 applicable to small companies.

COLMAN, WHITTAKER & ROSCOW

CHARTERED ACCOUNTANTS AND REGISTERED AUDITOR

25, CLAREMONT ROAD,

MORECAMBE.

13th February, 1997

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MAY, 1996

	Notes	1996	1995
Turnover	2	258194	169986
Cost of Sales	3	130074	90723
GROSS PROFIT		128120	79263
Administrative Costs	4	127067	67355
OPERATING PROFIT		1053	11908
Interest Payable	5	1293	247
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		(240)	11661
Taxation			
(LOSS)/PROFIT RETAINED FOR THE FINANCIAL YEAR		(240)	11661
			-

TOTAL RECOGNISED GAINS AND LOSSES

The Profit and Loss account contains all the gains and losses of the Company recognised in the year.

- CONTINUING OPERATIONS

None of the Company's activitires were acquired or discontinued during the above period.

BALANCE SHEET					
AS AT 31ST MAY, 1996	Notes		1996		1995
FIXED ASSETS	Notes				
Tangible Assets	10		360987		316349
CURRENT ASSETS					
Stocks Debtors Cash in Hand	6 7	2000 10387 220 12607		1000 10242 100 11342	
CURRENT LIABILITIES					
Creditors: Amounts falling due within one year	8	58545		30320	
NET CURRENT LIABILITIES			(<u>45938</u>)		(<u>18978</u>)
TOTAL ASSETS LESS CURRENT LIABILITIES			315049		297371
CREDITORS: Amounts falling due after more					
than one year	9		17443		5785
			297606		291586 ———
CAPITAL AND RESERVES					
Called Up Share Capital	12		37465		29365
Revaluation Reserve	14		224480		226320
Profit and Loss Account	15		35661		35901
SHAREHOLDERS' FUNDS	16		297606		291586
			_		

The directors have taken advantage of the exemptions conferred by Part I of Schedule 8 to the Companies Act 1985, on the grounds that the company is entitled to the benefit of those exemptions as a small company.

Approved by the Board on $\frac{13-2-97}{2}$. and signed on its behalf by:

Director

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MAY, 1996

1. ACCOUNTING POLICIES

a) Accounting Convention

The accounts are prepared under the historical cost convention, modified to include the revaluation of leasehold land and building.

b) Depreciation

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost or valuation, less estimated residual value, of each asset evenly over its expected useful life, as follows:-

Leasehold Property - straight-line basis over the lease term (125 years) Fixtures and Fittings - 15% per annum on the reducing balance Ground & Safety
Standard Improvements - straight-line basis over 50 years

c) Stocks

Stocks are consistently stated at the lower of cost and net realisable value.

d) Repairs and Renewals

Expenditure is written off as incurred.

e) Deferred Taxation

Deferred taxation is provided using the liability method on all timing differences which are expected to reverse in the future without being replaced, calculated at the rate at which it is anticipated the timing differences will reverse.

f) Government and Other Grants

Grants in respect of capital expenditure are deducted from the cost of the related capital expenditure (see note 10).

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MAY, 1996 (Continued)

		<u>1996</u>	<u>1995</u>
2. <u>TU</u>	JRNOVER		
	Football Club		
	Transfer Fees Match Income Prize Money Season Tickets Ground Hire and Concession Charges Auxiliary Supporters Club - Rent Grounds Advertising Programme Sales 11117	2000 63704 4263 3737 5893 2600	
	Donations - Shrimp Club - Promotions Account - General Sponsorship - Other Donations and Fund Raising Activities Shrimpline Soccer School Incidental Income Rates Refund due to revaluation Sale of Replica Kit	21214 65303 27067 12266 275 5676 549 15004 6076 258194	15727

Turnover as analysed above represents the total amount receivable by the company in the ordinary course of business excluding value added tax.

All turnover is generated from UK trading activities.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MAY, 1996 (Continued)

3.	COST OF SALES	1996	1995
	Transfer Fees	2000	1950
	Travelling and Refreshments	62400	48107
	Grounds Repairs and Maintenance	22508	7140
	Referees, Linesmen and Stewards	5062	2196
	Rates and Water	8553	
	Insurance	3142	2402
	Players Requisites - Medical Care	4751	3395
	- Other	5874	3290
	Lighting and Heating	3196	4818
	Association and League Fees	2880	1532
	Other Subscriptions	346	218
	Fines	765	688
	Donations and Incidental Expenses	1005	
	Laundry	1405	1716
	Losses incurred re sale of provision of replica kits Depreciation	- 6137	245 3633
	-	130074	90723
		130074	90723
4.	ADMINISTRATION COSTS		
	Football Club		
	Wages and Salaries - Players & Management 71757		
	Finance & Commercial 26300		
	Groundstaff 2930		
		100987	54041
	Bank Charges	1221	568
	Auditors Remuneration	750	600
	Accountancy	650	600
	Postage and Stationery	4215	8173
	Programme Printing	12585	_
	_Telephone	4613	3303
	Legal and Professional Fees	1756	70
	Sundry	290	
		127067	67355
5.	INTEREST PAYABLE		
J.		1156	<i>C</i> 1
	Bank Overdraft Interest	1156	64
	F.A. Improvement Loan Interest	137	183
		1293	247
6.	STOCKS		
	Players Requisites	100	100
	Scarves, ties and replica kits for resale	<u>1900</u>	<u>900</u>
		2000	1000
7.	DEBTORS		
. •		2217	יחחד
	Sundry Debtors Auxiliary Supporters Club	3212 6150	1901 5050
	Prepayments	1025	333
	H.M. Customs & Excise VAT	1023	2958
	THE OLD COME A DECEMBER THE	10207	
		10387	10242

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MAY, 1996 (Continued)

		1996	1995
8.	CREDITORS: Amounts falling due within one year		
	Trade Creditors	29294	2396
	Taxation and Social Security	5781	4613
	Loans (see note 11)	1143	1143
	Bank Overdraft	22327	22168
		58545	30320

The Bank Overdraft is secured by a fixed and floating charge over the Company's assets.

9. <u>CREDITORS</u>: Amounts falling due after more than one year

This represents, in total, loans as detailed in Note 11.

		Total	332764	73415	(70/20)	385429		16415	8027	24442		360987	316349	
	Leasehold	Property	230000	i	1	230000		3680	1840	5520		224480	226320	
Ground	and Safety Standard	Improvements	69437	70836	(00/07)	119523		1	2390	2390		117133	69437	
	Football Club Fixtures	Fittings & Equipment	33327	2579	•	35906		12735	3797	16532		19374	20592	
FIXED ASSETS		Cost or Valuation	At 1st June, 1995	Additions during the year	מדמוורא דבכבדאפת מתדידום ודוב אפמי	At 31st May, 1996	Depreciation	At 1st June, 1995	Charge for the year	At 31st May, 1996	Net Book Value	At 31st May, 1996	At 31st May, 1995	

10.

The Leasehold Property was valued by the Inland Revenue District Valuer at open market value for existing use on 24th October, 1993 (see note 14).

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31ST MAY, 1996 (Continued)	1006	1005
11. LOANS comprise:	<u>1996</u>	<u>1995</u>
Football Association Improvement Loan	2286	3428
Unsecured Loans to the Club by Directors	16300	<u>3500</u>
	18586	6928
Reflected in the Balance Sheet as follows:-	=====================================	
Creditors: Amounts falling due within one year	1143	1143
Creditors: Amounts falling due after more than one		
year	<u>17443</u>	5785
	18586	6928
		

12. EQUITY SHARE CAPITAL

Authorised

Ordinary Shares of £l each	100000	100000
Issued and Fully Paid	37465	29365

During the year 8100 £l Ordinary Shares were issued at par as part of the ongoing policy of issuing shares on demand up to the authorised limit.

13. DIRECTORS' REMUNERATION

No Director received any remuneration or benefits during the year in respect of services as Directors.

14. REVALUATION RESERVE

Subsequent to the granting of the new Lease by the Trustees of J B Christie Settlement on 8th October, 1992 for a period of 125 years, the Inland Revenue District Valuer placed a value of £230,000 on the remaining leasehold property. Based on this valuation, made on 24th October, 1993, the Directors have included as an asset, the value of the Leasehold Property in the Balance Sheet. The value of the Leasehold Property is being depreciated on a straight-line basis over the period of the Lease and the depreciation is debited to the Revaluation Reserve accordingly.

15. RESERVES

RESERVES	Revaluation Reserve (see note 14)	Profit & Loss Account
At 1st June, 1995 Retained (Loss)/Profit for the year	226320	35901 (240)
Depreciation for the year (on revaluation reserve only)	(1840)	(240)
At 31st May, 1996	224480	35661

16. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	1996	1995
At 1st June, 1995	2 9158 6	277215
(Loss)/Profit for the year	(240)	11661
Depreciation for the year	(1840)	(1840)
(on revaluation reserve only)		
Issue of Share Capital for the year	8100	4550
At 31st May, 1996	297606	291586

17. CAPITAL SANCTIONS AND COMMITMENTS

At the date of these accounts no Capital Expenditure had been sanctioned or committed by the Board (1995 - £Nil)

18. CONTINGENT LIABILITIES

There were no Contingent Liabilities for the year ended 31st May, 1996 (1995 - £Nil)