

Please complete in typescript,  
or in bold black capitals.

**Annual Return**

CHFP010

Company Number

00224163

Company Name in full

Whitbread Hotel Company Limited

**Date of this return**

The information in this return is made up  
to

Day		Month		Year			
1	6	0	2	2	0	0	4

**Date of next return**

If you wish to make your next return to a  
date earlier than the anniversary of this  
return please show the date here.  
Companies House will then send a form at  
the appropriate time.

Day		Month		Year			

**Registered Office**

Show here the address at the date of  
this return.

CityPoint, One Ropemaker Street

Any change of  
registered office **must**  
be notified on form  
287.

Post town

London

County / Region

UK Postcode

EC2Y 9HX

**Principal business activities**

Show trade classification code number(s)  
for the principal activity or activities.

5511

5540

If the code number cannot be determined,  
give a brief description of principal  
activity.



A39 \*AN1HKTDS\* 0699  
COMPANIES HOUSE 13/03/04  
COMPANIES HOUSE 09/03/04  
A26 \*A2BL5SZA\* 0669  
COMPANIES HOUSE 28/02/04

When you have completed and signed the form please send it to the  
Registrar of Companies at:

**Companies House, Crown Way, Cardiff, CF14 3UZ**

**DX 33050 Cardiff**

for companies registered in England and Wales

or

**Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB**

for companies registered in Scotland

**DX 235 Edinburgh**

**Register of members**

If the register of members is not kept at the registered office, state here where it is kept.

Computershare Investor Services Plc, The Pavilions  
 Bridgwater Road  
 Post town Bristol  
 County / Region UK Postcode BS99 7NH

**Register of Debenture holders**

If there is a register of debenture holders, or a duplicate of any such register or part of it, which is not kept at the registered office, state where it is kept.

Computershare Investor Services Plc, The Pavilions  
 Bridgwater Road  
 Post town Bristol  
 County / Region UK Postcode BS99 7NH

**Company type**

Public limited company

☐

Private company limited by shares

☒

Private company limited by guarantee without share capital

☐

Private company limited by shares exempt under section 30

☐

Private company limited by guarantee exempt under section 30

☐

Private unlimited company with share capital

☐

Private unlimited company without share capital

☐

Please tick the appropriate box

**Company Secretary**

Details of a new company secretary must be notified on form 288a.

(Please photocopy this area to provide details of joint secretaries).

\* Voluntary details.

If a partnership give the names and addresses of the partners or the name of the partnership and office address.

Name

\* Style / Title

Forename(s)

Surname

Address

Post town

County / Region

Country

Russell, William

Fairhurst

37 Windermere Road, Muswell Hill

London

UK Postcode N10 2RD

**Usual residential address** must be given. In the case of a corporation, give the registered or principal office address.

### Register of members

If the register of members is not kept at the registered office, state here where it is kept.

Post town

County / Region

UK Postcode

### Register of Debenture holders

If there is a register of debenture holders, or a duplicate of any such register or part of it, which is not kept at the registered office, state where it is kept.

Post town

County / Region

UK Postcode

### Company type

Public limited company

Private company limited by shares

Private company limited by guarantee without share capital

Private company limited by shares exempt under section 30

Private company limited by guarantee exempt under section 30

Private unlimited company with share capital

Private unlimited company without share capital

<input type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>
<input type="checkbox"/>

Please tick the appropriate box

### Company Secretary

(Please photocopy this area to provide details of joint secretaries).

Name

\* Style / Title

Forename(s)

Surname

Address

If a partnership give the names and addresses of the partners or the name of the partnership and office address.

**Usual residential address** must be given. In the case of a corporation, give the registered or principal office address.

County / Region

Country

Details of a new company secretary must be notified on form 288a.

Daren Clive

Lowry

118 Bridport Way

Braintree

Essex

United Kingdom

UK Postcode

CM7 9FJ

**Directors***Please list directors in alphabetical order.***Details of new directors must be notified on form 288a**

**Directors** In the case of a director that is a corporate or a Scottish firm, the name is the corporate or firm name.

<b>Name</b>	* Style / Title		Mr	
	Day	Month	Year	
Date of birth	3	1	0	1
	1	9	6	4
Forename(s)	Steven Peter			
Surname	Lambert			
Address	14 Holborn Close , Jersey Farm			
Post town	St Albans			
County / Region	Herts		UK Postcode	AL4 9YG
Country	United Kingdom		Nationality	British
Business occupation	Finance & Systems Director			

\* Voluntary details.

<b>Name</b>	* Style / Title			
	Day	Month	Year	
Date of birth	2	5	1	1
	1	9	4	6
Forename(s)	Alan Charles			
Surname	Parker			
Address	Wayfarers, Lake Road			
Post town	Virginia Water			
County / Region	Surrey		UK Postcode	GU25 4QW
Country			Nationality	British
Business occupation	M D Whitbread Hotel Company			

**Directors***Please list directors in alphabetical order.***Details of new directors must be notified on form 288a**

**Directors** In the case of a director that is a corporate or a Scottish firm, the name is the corporate or firm name.

Name \* Style / Title \_\_\_\_\_

Date of birth

Day		Month		Year	
2	3	1	1	1	9
				6	8

Forename(s) | Amanda Victoria

Surname | Ravey

Address | 1 Meldon Close

**Usual residential address** must be given. In the case of a corporation, give the registered or principal office address.

Post town | London

County / Region | UK Postcode | SW6 2AQ

Country | United Kingdom Nationality | British

Business occupation | Human Resources Director

\* Voluntary details.

Name \* Style / Title \_\_\_\_\_

Date of birth

Day		Month		Year	
1	8	0	3	1	9
				5	2

Forename(s) | Graham Richard Lawson

Surname | Windle

Address | 22 Churchill Road

**Usual residential address** must be given. In the case of a corporation, give the registered or principal office address.

Post town | St Albans

County / Region | Herts UK Postcode | AL1 4HQ

Country | Nationality | British

Business occupation | Business Executive

Date  
12/03/2004

# Whitbread Hotel Company Limited

Register of Members and Share Ledger

Registration No  
00224163

Name	Whitbread Nominees Limited			Date of Entry as a Member	13/03/2001
Address	25th Floor , CityPoint, One Ropemaker Street, London, EC2Y 9HX, United Kingdom				
Folio Ref	WHITBNOM			Date of Cessation of Membership	

Category							Currency		
£0.10 ORDINARY shares							Pounds Sterling		
Date of Entry	Entry Number	Transfer	Certificate Number	Acquired	Number of Shares Disposed	Balance	Price Per Share	Total Amount Agreed to be Paid	Notes
13/03/2001	2		2	1		1	£0.10	£0.10	
Totals				1	0	1			

Date  
12/03/2004

**Whitbread Hotel Company Limited**  
Register of Members and Share Ledger

Registration No  
00224163

Name	Whitbread Properties Limited			Date of Entry as a Member	13/03/2001
Address	25th Floor , CityPoint, One Ropemaker Street, London, EC2Y 9HX, United Kingdom				
Folio Ref	WHITBPRO			Date of Cessation of Membership	

Category						Currency		
E0.10 ORDINARY shares						Pounds Sterling		
Date of Entry	Alotment	Entry Number	Transfer	Certificate Number	Acquired	Number of Shares	Price Per Share	Total Amount Agreed to be Paid
						Disposed		Notes
13/03/2001	3			3	1		E0.10	E0.10
				Totals	1	0		1

Date  
12/03/2004

**Whitbread Hotel Company Limited**  
Register of Members and Share Ledger

Registration No  
00224163

Name	Whitbread Group PLC	Date of Entry as a Member	04/09/1999
Address	CityPoint, One Ropemaker Street, London, EC2Y 9HX, England	Date of Cessation of Membership	
Folio Ref	WHITGRPL		

Category							Currency		
£0.10 ORDINARY shares							Pounds Sterling		
Date of Entry	Entry Number	Transfer	Certificate Number	Acquired	Number of Shares Disposed	Balance	Price Per Share	Total Amount Agreed to be Paid	Notes
04/09/1999		1	5	150,057,124		150,057,124	£0.10	£15,005,712.40	From <No Company Name>
06/01/2000	1		1			150,057,125	£1.00	£1.00	
Totals				150,057,125	0	150,057,125			



**Issued share capital**

Enter details of all the shares in issue at the date of this return.

**Class**  
(e.g. Ordinary/Preference)**Number of shares issued****Aggregate Nominal Value**

(i.e. Number of shares issued multiplied by nominal value per share, or total amount of stock)

4 1/2% A CUMULATIVE PREFERENCE	£1	✓ 1,187,536	£1,187,536.00 ✓
6 1/2% A CUMULATIVE PREFERENCE	£1	✓ 1,500,000	£1,500,000.00 ✓
7% CUMULATIVE PREFERENCE	£1	✓ 288,013	£288,013.00 ✓
ORDINARY	10p	✓ 150,057,127	£15,005,712.70 ✓
<b>Totals</b>		<del>151,244,663</del> 153,182,676	<del>£15,081,241.70</del> £16,193,248.70

**List of past and present shareholders**

(use attached schedule where appropriate)

A full list is required if one was not included with either of the last two returns.

There were no changes in the period

☒

on paper

in another format

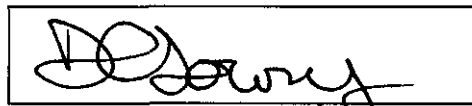
A list of changes is enclosed

☐☐

A full list of shareholders is enclosed

☐☐**Certificate**

I certify that the information given in this return is true to the best of my knowledge and belief.

**Signed**

† a director / secretary

**Date**

16/02/04

† Please delete as appropriate.

When you have signed the return send it with the fee to the Registrar of Companies.

Cheques should be made payable to **Companies House**.

This return includes

0

continuation sheets.

(enter number)

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.

Whitbread Group PLC, CityPoint, One Ropemaker Street,

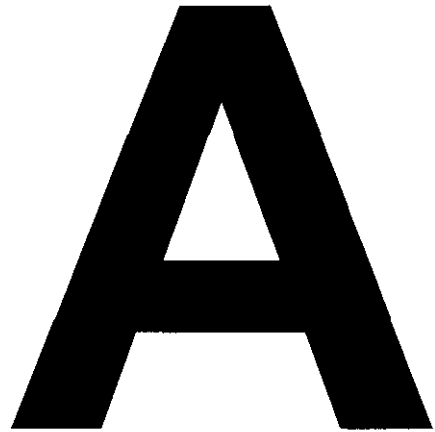
London, EC2Y 9HX

Tel

DX number

DX exchange

**FORM ML8  
CDROM/FICHE**



**BULK LIST OF SHAREHOLDERS OR MEMBERS FOR COMPANY  
NUMBER – 224163**

**A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS  
COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON  
THIS ANNUAL RETURN MICROFICHE.**

**COMPANIES HOUSE DIRECT CUSTOMERS PHONE – 08457  
573991**

**WEB CUSTOMERS PHONE – 0870 3333636**