



BLUEPRINT
Company Secretary

Please complete in typescript,
or in bold black capitals.

CHFP055

Company Number 224163

Company Name in full Swallow Group PLC

APPOINTMENT of director or secretary

(NOT for resignation (use Form 288b) or
change of particulars (use Form 288c))

Appointment form

Notes on completion
appear on reverse.

Appointment as director ☒

as secretary ☐

Please mark the appropriate box. If appointment
is as a director and secretary mark both boxes.

NAME *Style / Title

*Honours etc

Forename(s)

Alan Steven

Surname

Perelman

Previous
Forename(s)

Previous
Surname

Usual residential
address

66 Woodside Avenue

Highgate

Post town

London

Postcode

N6 4ST

County / Region

Country

England

† Nationality

British & Australian

† Business
occupation

Company Director

† Other directorships
(additional space overleaf)

(See continuation sheet).

I consent to act as ** director / secretary of the above named company

Consent Signature

Date

7-1-2000

A director, secretary etc must sign the form below.

Signed

Date

16-1-00

(*a director / secretary / administrator / administrative receiver / receiver manager / receiver)

The Secretary
Whitbread PLC
Chiswell Street
London EC1Y 4SD
0171 606 4455

Please give the name, address,
telephone number and, if available,
a DX number and Exchange of
the person Companies House should
contact if there is any query



When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff
for companies registered in England and Wales or
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland

Company Number**224163**

† Directors only.

† Other directorships

Current Directorships for Alan Steven Perelman

Agnew Stores Limited

Britvic Holdings Limited

D&A Haddow Limited

David Lloyd Leisure Limited

First Quench Retailing Limited

Norwich Union plc

The Victoria Wine Company Limited

Thresher and Company Limited

Whitbread Pension Trustees Limited

Whitbread PLC

Whitbread Share Ownership Trustees Limited

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Past Directorships for Alan Steven Perelman

David Lloyd Leisure Nurseries Limited (30-Nov-1998)

Norwich Union Fire Insurance Society Limited (16-Jun-1997)

Norwich Union Holdings Public Limited Company (16-Jun-1997)

Norwich Union Insurance Limited (16-Jun-1997)

The Norwich Union Life Insurance Society (16-Jun-1997)

Whitbread Investment Company Limited (26-Nov-1997)

Whitbread Investment Company Securities Limited (07-Nov-1997)

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.