



Companies House

— for the record —

Please complete in typescript,
or in bold black capitals.

CHFP000

288b

Terminating appointment as director or secretary (NOT for appointment (use Form 288a) or change of particulars (use Form 288c))

Company Number

222915

Company Name in full

RICARDO plc

Date of termination of appointment

Day Month Year

06 09 2004

as director



as secretary



Please mark the appropriate box. If terminating
appointment as a director and secretary mark
both boxes.

NAME

*Style / Title

MR

*Honours etc

Please insert
details as
previously
notified to
Companies House.

Forename(s)

GERARD ANTHONY

Surname

ANDREWS

Day Month Year

†Date of Birth

14 01 1959

A serving director, secretary etc must sign the form below.

Signed

[Signature]

Date

6 September 2004

* Voluntary details.

† Directors only.

** Delete as appropriate

(** serving director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address,
telephone number and, if available,
a DX number and Exchange of
the person Companies House should
contact if there is any query.

M. WISHTMAN, Ricard plc,

BRIDGE WORKS, Shoreham - B4-SEA,

WEST SUSSEX Tel 01273 794416

DX number

DX exchange

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff
for companies registered in England and Wales or
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland DX 235 Edinburgh



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COMPANIES HOUSE 08/09/04

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