



Please complete in typescript,
or in bold black capitals.

CHWP000

288a

APPOINTMENT of director or secretary (NOT for resignation (use Form 288b) or change of particulars (use Form 288c))

Company Number 00222915

Company Name in full Ricardo plc

Date of
appointment

Day Month Year
0 1 0 8 2 0 0 8

†Date of
Birth

Day Month Year
0 1 0 6 1 9 4 7

Appointment form

Appointment as director



as secretary



Please mark the appropriate box. If appointment is
as a director and secretary mark both boxes

Notes on completion
appear on reverse

NAME

*Style / Title

Mr

*Honours etc

Forename(s)

Ian Macpherson

Surname

Lee

Previous
Forename(s)

Previous
Surname(s)

†† Usual residential
address

27 Whittingehame Drive

Post town

Glasgow

Postcode

G12 0XT

County / Region

Scotland

Country

†Nationality

British

†Business occupation

Director

†Other directorships
(additional space overleaf)

Clyde Process Solutions plc,

Consent signature

I consent to act as ** director / secretary of the above named company

Date

17 / 8 / 08

* Voluntary details

† Directors only

**Delete as appropriate

A director, secretary etc must sign the form below.

Signed

[Signature]

Date

21 / 8 / 08

You do not have to give any contact
information in the box opposite but if you
do, it will help Companies House to
contact you if there is a query on the
form. The contact information that you
give will be visible to searchers of the
public record

(**a director / secretary / administrator / administrative receiver / receiver manager / receiver)

D Oglethorpe, Ricardo plc, Midlands Technical Centre, Southam Road,

Radford Semele, Leamington Spa CV31 1FQ

Tel 01926 319302

DX number

DX exchange

When you have completed and signed the form please send it to the
Registrar of Companies at

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff

for companies registered in England and Wales or

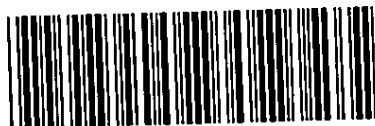
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh

or LP - 4 Edinburgh 2

WEDNESDAY



A14

27/08/2008

280

COMPANIES HOUSE

rge

Company Number

† Directors only

† Other directorships

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line

Give previous forenames or surname(s) except

- for a married woman, the name by which she was known before marriage need not be given
- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it

Other directorships

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company