009423 Companies House for the record

Company Name **RICARDO PLC**

363s Annual Return

Company Type **Public Limited Company**

Company Number 222915 Information extracted from Companies House records on 6th December 2007

> Please check the details printed in the "Current details" column

> If any details are wrong, strike them through and write the correct details in the "Amended details" column

> Please complete in black ink and use

13/12/2007 COMPANIES HOUSE

Section 1: Company details

Ref 222915/09/28 **Current details** Amended details **Shoreham Technical Centre** Registered Office Address Address Shoreham By Sea **West Sussex BN43 5FG** If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" UK Postcode ---column Address where the Register is held Address > Register of Members If any of the details are Capita Irg Plc CAPITA REGISTRARS Bourne House 34 Beckenham Road wrong, strike inem through THE REGISTRY, 34 BECKENHAM ROAD **Beckenham** and fill in the correct details Kent BR3 4TU in the "Amended details" BECKENHAM, KENT column UK Postcode BR3 L 4TU > Register of Debenture Address **Holders** Not Applicable If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" UK Postcode column > Principal Business SIC Code Description SIC CODE Description Activities If any of the details are 7415 Holding companies incl _ _ _ _ wrong, strike them through head offices and till in the correct details 7420 Architectural, technical _ _ _ _ in the "Amended details" consult column Please enter additional principal activity code(s) in "Amended details" column, See notes for guidance for

list of activity codes

Company Number - 222915

Section 2: Details of Officers of the Company

	Current details	Amended details
> Company Secretary If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column	Name David Ralph Theodore OGLETHORPE Address 19 Cawston Lane Dunchurch Rugby Warwickshire CV22 6QF	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 7238 of the Companies Act 1985 Address
Particulars of a new Company Secretary must be notified on form 288a		UK Postcode
> Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column	Name Paula BELL FCMA Address Laurel House 77A High Street Hurstpierpoint West Sussex BN6 9RE	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723E of the Companies Act 1985 Address
Particulars of a new Director must be notified on form 288a	Date of birth 09/01/1967 Nationality British Occupation Finance Director	UK Postcode Date of birth Nationality Occupation Date of change Date Paula BELL FCMA ceased to be director (if applicable)

Company Number - 222915	Section 2 Details of Officers of the Com	pany (continued)
<u>, , , , , , , , , , , , , , , , , , , </u>	Current details	Amended details
> Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column	Name Marcus De La Poer BERESFORD Address South Bowood House South Bowood Bridport Dorset DT6 5JN	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 Address
Particulars of a new Director must be notified on form 288a	Date of birth 15/05/1942 Nationality British Occupation Co Director	UK Postcode Date of birth Nationality Occupation Date of change / / Date Marcus De La Poer BERESFORD ceased to be director (if applicable)
> Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column	Name Andrew Robert GOODBURN Address Deacons Hay Beaconsfield Road Chelwood Gate Redhill Sussex RH17 7LG	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 Address
Particulars of a new Director must be notified on form 288a	Date of birth 05/01/1947 Nationality British Occupation Chartered Accountant	UK Postcode Date of birth Nationality Occupation Date of change / / Date Andrew Robert GOODBURN ceased to be director (if applicable) 25, 21,2227

Company Number - 222915	Section 2. Details of Officers of the	
> Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column	Current details Name David John HALL Address 4 Portobello Studios 5 Haydens Place London W11 1LY	Amended details Name Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 Address
Particulars of a new Directo must be notified on form 288a	Date of birth 21/05/1947 Nationality British Occupation Director	UK Postcode Date of birth Nationality Occupation Date of change Date David John HALL ceased to be director (if applicable)
> Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column	Name John Michael HARPER Address Barley End Stocks Road Aldbury Tring Hertfordshire HP23 5RZ	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 Address
Particulars of a new Director must be notified on form 288a	Date of birth 02/01/1945 Nationality British Occupation Engineer	UK Postcode Date of birth Nationality Occupation Date of change / / Date John Michael HARPER ceased to be director (if applicable)

Ce	ompany Number - 222915	Section 2 Details of Officers of the Com	
>	Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column	Name Stephen PARKER Address Cherry Orchard Maidenhead Road Stratford-Upon-Avon Warwickshire CV37 6XY	Amended details Name Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 Address
	Particulars of a new Director must be notified on form 288a	Date of birth 25/04/1953 Nationality British Occupation Management Consultant	UK Postcode Date of birth Nationality Occupation Date of change / / Date Stephen PARKER ceased to be director (if applicable)
 >	Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column	Name John Pitkeathly PERCY CBE Address 4 Westbank Easter Park Drive Barnton Midlothian EH4 6SL	Name Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 Address
	Particulars of a new Director must be notified on form 288a	Date of birth 16/01/1942 Nationality British Occupation Chartered Accountant	UK Postcode Date of birth Nationality Occupation Date of change Date John Pitkeathly PERCY CBE ceased to be director (if applicable)

Company Number - 222915	Section 2 Details of Officers of the Co	ompany (continued)
	Current details	Amended details
> Director If any of the details for this person are wrong, strike	Name David John SHEMMANS	Name
them through and fill in the correct details in the "Amended details" columi	Address	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 Address
	Date of birth 16/06/1966	
Particulars of a new Direct must be notified on form 288a	Nationality British Occupation Managing Director Engineering	Cues six and six and
2334		Date of change / / Date David John SHEMMANS ceased to be director (if applicable)

		Issued share capital details	
>	Please fill in the	Class of Share	Number of shares issued
	details of total share capital by class (eg	ORDINARY 250	50,867,037
	ordinary, preference	· •	Aggregate Nominal Value of issued shares
	etc) that has been issued to the		£12,716,759-25 V
	company's shareholders		
		Class of Share	Number of shares issued
			Aggregate Nominal Value of issued shares
			, 1991-1941-11-11-11-11-11-11-11-11-11-11-11-11-1
		Class of Share	Number of shares issued
			Aggregate Nominal Value of issued shares
	Class of Share	Number of shares issued	
		<u> </u>	Aggregate Nominal Value of issued shares
		Aggregate Normal Value of Issued Shares	
	> Diagon fill in the A		Number of shares issued
	> Please fill in the t number of issued		50,867,037
	shares and their nominal value	total	Aggregate Nominal Value of issued shares
			\$12,716,759-25
l ie	t of past and presen	t members (Tick appropriate box)	<u> </u>
	•		and disting the period
>	Please complete the required information on	☐ There were no chang ☐ Alist of changes is e	enclosed
	the attached schedules	A full list of members	s is enclosed
	or in another format agreed by Companies		
	House	The last full list of r	members was received on: 16/11/2006
_			

> REMEMBER

Changes to shareholder particulars or details of shares transferred to be completed each year A full list of shareholders is required with the first and every third Annual Return thereafter List shareholders in alphabetical order or provide an index List joint shareholders consecutively

Company Number - 222915

Section 4: Details of New Shareholders and Transfers (A) (ii)

- > Please fill in details of any persons or corporate bodies who have become shareholders since the last annual return
- > Please fill in details of any persons or corporate bodies that have transferred shares since the last annual return
- Please use Section 4B to give details of any persons or corporate bodies who have ceased to be shareholders since the last annual return or, in the case of a first return, since the incorporation of the company
- Please copy this page if there is not enough space to enter all the company's current shareholders

	on characters		
Shareholders details	Class and number of shares or amount of stock held	Class and number of shares or amount of stock transferred (If appropriate)	registration
Name			_
Address			
L			
UK Postcode			
Name			
Address			
<u> </u>			
UK Postcode			
Name			
Address			
UK Postcode			
Name			
Address			
L			
UK Postcode			{

Section 4B: Details of Former Shareholders

- > Please fill in details of any persons or corporate bodies who have ceased to be shareholders at the date of this return. Also, please give the dates that their shares were transferred
- > Please copy this page if there is not enough space to enter all the company's former shareholders

	Former shareholders details	Class and number of shares or amount of	Date of registration
		stock transferred	of transfer
Name			
Address			
·			
<u> </u>	UK Postcode		
Name			
Address			
\ <u>_</u>			
	UK Postcode		
Name			
Address			
L			
L	UK Postcode		
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 Address			
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	UK Postcode		
Name			
Address			
<u></u>			
L			
	UK Postcode		

363s Annual Return Declaration

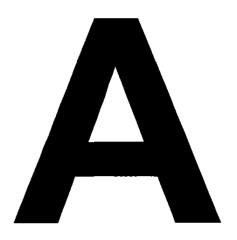
- When you have checked all the sections of this form, please complete this page and sign the declaration below
- > If you want to change the made up date of this annual return, please complete 2 below

1. Declaration ☐ I confirm that the details in this annual return are correct as at the made-up-date (shown at 2 below) ☐ enclose the filing fee of £30 Signature ☐ Date ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐		please complete 2	below
□ I confirm that the details in this annual return are correct as at the made-up-date (shown at 2 below) I enclose the filing fee of £30 Signature □ Date □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □	4 Declaration		
Signature Date		stale in this annual re	oturn are correct as at the made-un-date
This date must not be earlier than the return date at 2 below Complete this page then send the whole of the Annual Return and the declaration to the address shown at 4 below 2. Date of this return This AR is made up to please give the date here			
What to do now Complete this page then send the whole of the Annual Return and the declaration to the address shown at 4 below 2. Date of this return This AR is made up to 16/11/2007 If you are making this return up to an earlier date, please give the date here	JW.	Secretary)	This date must not be earlier than the
This AR is made up to 16/11/2007 If you are making this return up to an earlier date, please give the date here	Complete this page		e of the Annual Return and the
please give the date here	2. Date of this re-	turn	
3. Date of next return If you wish to change your next return to a date earlier than 16th November 2008 please give the new date here 4. Where to send this form Please return this form to Registrar of Companies Companies House Crown Way Cardiff CF14 3UZ Have you enclosed the filling fee with the company number written on the reverse of the cheque? Contact Address You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form The contact information that you give will be visible to searchers of the public record	•	,	
3. Date of next return If you wish to change your next return to a date earlier than 16th November 2008 please give the new date here 4. Where to send this form Please return this form to Registrar of Companies Companies House Crown Way Cardiff CF14 3UZ Have you enclosed the filing fee with the company number written on the reverse of the cheque? Contact Address You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form The contact information that you give will be visible to searchers of the public record		<u> </u>	/ /
If you wish to change your next return to a date earlier than 16th November 2008 please give the new date here 4. Where to send this form Please return this form to Registrar of Companies Companies House Crown Way Cardiff CF14 3UZ Have you enclosed the filling fee with the company number written on the reverse of the cheque? Contact Address You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record		Note The form	must be delivered to CH within 28 days of this date
If you wish to change your next return to a date earlier than 16th November 2008 please give the new date here 4. Where to send this form Please return this form to Registrar of Companies Companies House Crown Way Cardiff CF14 3UZ Have you enclosed the filling fee with the company number written on the reverse of the cheque? Contact Address You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record	3 Date of next re		
4. Where to send this form □ Please return this form to Registrar of Companies Companies House Crown Way Cardiff CF14 3UZ Have you enclosed the filing fee with the company number written on the reverse of the cheque? Contact Address You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form The contact information that you give will be visible to searchers of the public record	☐ If you wish to chang	ge your next return to	a date earlier than 16th November
Please return this form to Registrar of Companies For members of the Hays Document Companies House OR Exchange service Ox 33050 Cardiff CF14 3UZ Have you enclosed the filing fee with the company number written on the reverse of the cheque? Contact Address You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form The contact information that you give will be visible to searchers of the public record			/ / _ _ _
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Contact Address You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.	Registrar of Compa Companies House Crown Way	inies	Exchange service
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Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.	Contact Address		
	Companies House to co	ntact you if there is a	query on the form The contact
	Contact Name		· _
JRT OGLETHORPE 01926 319302	·		21926 - 219302
Address RICARDO PLC DX number if applicable			X number <i>if applicable</i>
SOUTHAM ROAD, RADFORD SEMELE DX exchange LEAMINGTON SAA		5 - 1 C - 1 1	

Postcode

CYZL 1FQ

FORM ML8(03/07)
PAPER/CDROM



BULK LIST OF SHAREHOLDERS OR MEMBERS FOR COMPANY NUMBER – 222915

A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON THIS ANNUAL RETURN. THE LIST WILL BE AVAILABLE TO REQUEST ON CDROM OR PAPER APPROXIMATELY 10 DAYS FROM 13/12/07. TO ORDER A COPY OF THE BULK LIST ON CD ROM OR PAPER CALL THE NUMBERS BELOW:

COMPANIES HOUSE DIRECT CUSTOMERS PLEASE PHONE 08457 573991

WEB CUSTOMERS PLEASE PHONE 0870 333 3636