



Please complete in typescript,
or in bold black capitals

288a

APPOINTMENT of director or secretary (NOT for resignation (use Form 288b) or change of particulars (use Form 288c))

CHFP029

Company Number 214436

Company Name in full Marks and Spencer p.l.c.

Appointment form

Date of appointment Day Month Year
0 6 1 1 2 0 0 1

†Date of Birth Day Month Year
1 6 0 5 4 9 5 7

Appointment as director

X

as secretary

Please mark the appropriate box. If appointment is
as a director and secretary mark both boxes.

Notes on completion
appear on reverse.

NAME

*Style / Title

MRS

*Honours etc

Forename(s)

LAUREL CLAIRE

Surname

POWERS-FREELING

Previous
Forename(s)

Previous
Surname(s)

POWERS

Usual residential
address

GOLDINGTONS, CHURCH LANE

Post town

SARRATT

Postcode

WD3 6HE

County / Region

HERTFORDSHIRE

Country

ENGLAND

†Nationality

UNITED STATES

†Business occupation

CHIEF EXECUTIVE

†Other directorships
(additional space overleaf)

SEE CONTINUATION PAGE

I consent to act as ** director / secretary of the above named company

Consent signature

Date

9/11/01

* Voluntary details.

† Directors only.

**Delete as appropriate

A director, secretary etc must sign the form below.

Signed

Date

(** a director / secretary / administrator / administrative receiver / receiver-manager / receiver)

Please give the name, address,
telephone number and, if available,
a DX number and Exchange of
the person Companies House should
contact if there is any query.

MR G OAKLEY, 47 BAKER STREET, LONDON, W1A 1BN W1U 8GP

Tel

DX number 41729

DX exchange MARLBORNE 2

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff
for companies registered in England and Wales or
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland DX 235 Edinburgh



A35
COMPANIES HOUSE

0194
23/11/01

Form revised July 1998

Company Number

214436

† Directors only.

† Other directorships

MARKS AND SPENCER FINANCIAL SERVICES LIMITED

MARKS AND SPENCER LIFE ASSURANCE LIMITED

MARKS AND SPENCER RETAIL FINANCIAL SERVICES HOLDINGS LIMITED

MARKS AND SPENCER SAVINGS AND INVESTMENTS LIMITED

MARKS AND SPENCER UNIT TRUST MANAGEMENT LIMITED

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.