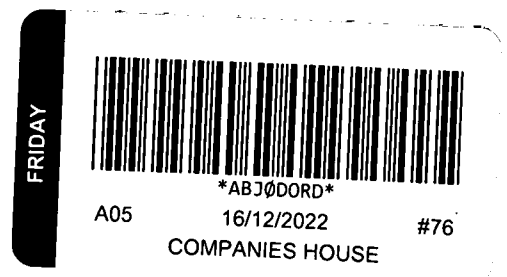


Diageo Finance plc
Annual report and financial statements
30 June 2022

Registered number: 00213393



Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

| CONTENTS | PAGES |
|--|--------------|
| STRATEGIC REPORT | 2 |
| DIRECTORS' REPORT | 6 |
| STATEMENT OF DIRECTORS' RESPONSIBILITIES | 8 |
| INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DIAGEO FINANCE PLC | 9 |
| INCOME STATEMENT | 15 |
| BALANCE SHEET | 16 |
| STATEMENT OF CHANGES IN EQUITY | 17 |
| NOTES TO THE FINANCIAL STATEMENTS | 18 |

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

STRATEGIC REPORT

The Directors present their strategic report for the year ended 30 June 2022.

Principal activities

Diageo Finance plc (the “company”) is engaged in the provision of treasury risk and cash management services for Diageo plc and its subsidiary undertakings (the “group”). Diageo Finance plc's principal activity is to raise external funds using the London financial markets. It operates as the bank of the group, finances operating companies via intra-group loans and deposits and makes third party payments on behalf of other group companies. Foreign exchange transactional hedging deals are carried out in the company to hedge brand owners' future foreign currency cash flows with a margin defined on an arm's length basis. Interest rate risk management is performed by the company by swapping interest cash flows of its bonds and it assists other group undertakings in foreign exchange translation hedging and commodity price risk management.

The company's operations are based in the United Kingdom. The Directors foresee no changes in the company's activities.

Business review

Development and performance of the business of the company during the financial year and position of the company as at 30 June 2022

The results of the company and the development of its business are influenced to a considerable extent by group financing requirements. Further information on the risk management policies of the group is included in the Annual Report 2022 of Diageo plc (see note 16 of the consolidated financial statements of Diageo plc).

Results from net finance income have increased by £79 million to £99 million in the year ended 30 June 2022, from £20 million in the year ended 30 June 2021, mainly driven by the increase in the intercompany interest income due to the change in the intercompany loan structure of the company.

Amounts owed by fellow group undertakings increased by £7,793 million to £35,576 million and amounts owed to fellow group undertakings increased by £7,030 million to £25,030 million, which resulted from changes in the funding requirements of fellow group undertakings.

External borrowings decreased by £10 million in the year ended 30 June 2022 to £6,624 million from £6,634 million in the year ended 30 June 2021, which was due to the £769 million bond repayment, which was partially offset by £892 million bond issuance, the EUR/GBP rate movement (£39 million decrease) and £79 million decrease in collaterals and bank overdrafts. The total amounts of £6,669 million bonds are measured at face value less the £10 million fees and the £24 million discounts. Bonds denominated in euro are converted at daily EUR/GBP rate to sterling.

Financial and other key performance indicators

As the company forms part of the group's treasury operations, the company's performance is measured at the group level.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

STRATEGIC REPORT (continued)

Business review (continued)

Principal risks and uncertainties facing the company as at 30 June 2022

The principal risks identified by the group are disclosed on pages 42-45 of the Diageo Annual Report 2022. The most relevant of the group risks to this entity are the ones we have selected and articulated below, together with specific considerations relating to the company's operations and environment. If any of these risks occur, the company's business, financial condition and operational results could suffer. As the company forms part of the group's financial operations, the financial risk management measures used by management to analyse the development, performance and position of the company's business are mainly similar to those facing the group as a whole and are managed by the group's treasury department.

In addition, given that the company performs treasury functions for the group, as set out in the detailed description under note 9 'Financial instruments and risk management', it is exposed to foreign currency risk associated with certain foreign currency denominated bonds and interest rate risk arising principally on changes in US dollar and sterling interest rates. The company uses derivative financial instruments to hedge its exposures to fluctuations in interest rates. Fair value hedges are carried out to manage the interest rate risks to which the fair value of certain assets and liabilities are exposed.

The Directors have assessed the potential risk of the increasing interest rates and resulting potential increase in cost of borrowing on the operation and the financial statements of the company. Considering the company forms part of the group's financial operations and as such it will be reimbursed for any potential increase in the charges of its financial instruments therefore the impact of this risk is considered to be very limited.

Pandemics, geopolitical tension and ongoing supply chain disruption

The pandemic continues to cause disruption in regions across the world, contributing to a heightened level of uncertainty. Vaccination rollouts are at all-time highs in many markets, and our understanding and agility in responding to and managing through volatility has grown. Supply chain disruption has emerged as a risk of significant global impact. Ongoing geopolitical issues, increasing inflation, strict regional responses to Covid-19 outbreaks, in addition to heightened demand for raw and packaging materials, has led to ongoing constraints, longer lead times and increased costs. We continue to improve our levels of resilience across our end-to-end supply chain, while continuously monitoring the external landscape and responding with agility.

The Directors have assessed that the key impacts from the pandemic, ongoing supply chain disruption, and Russian invasion of Ukraine on the company would be in respect of any change in credit risk impacting the valuation of derivatives and the effect of Covid-19 on remote working and ability to access IT systems, along with a potentially heightened cyber risk.

The Directors believe that the ongoing mitigation actions taken in relation to the pandemic, ongoing supply chain disruption and Russian invasion of Ukraine have been agile and effective and that the group is strongly positioned and will maintain adequate liquidity. As part of the group viability statement assessment, the group has prepared cash flow forecasts which have also been sensitised to reflect severe, but plausible downside scenarios taking into consideration the group's principal risks. In the base case scenario, management has included assumptions for mid-single digit net sales growth, operating margin improvement and global TBA market share growth. In light of the ongoing geopolitical volatility, the base case outlook and plausible downside scenarios have incorporated considerations for a slower post-pandemic economic recovery, supply chain disruptions, higher inflation and further geopolitical deterioration. Even with these negative sensitivities, the group's cash position is still considered to remain strong, therefore it is not anticipated that the solvency or the liquidity of the company will deteriorate.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

STRATEGIC REPORT (continued)

Business review (continued)

Climate Risk

Considering that the company forms part of the group's treasury operations, the probability of climate change related risks having a significant and direct impact on the activities and operation of the company is remote. The Directors believe that the risk mitigation actions taken in relation to climate risk by the group are appropriate measures in managing direct or indirect risks posed by climate change. Including the risk to the company of being able to access financing at competitive rates where borrowings could become sustainability linked. Based on the climate risk assessment performed by the group, the risk attached to the recoverability of intercompany balances is considered to be remote. Further information on the group's actions to combat climate change are disclosed on pages 47-56 of Diageo plc's 2022 Annual Report.

Statement on Section 172 of the Companies Act 2006

Section 172 of the Companies Act 2006 requires the Directors to promote the success of the company for the benefit of the members as a whole, having regard to the interests of stakeholders in their decision-making. In making decisions, the Directors consider what is most likely to promote the success of the company for its shareholders in the long term, as well as the interests of the group's stakeholders. The Directors understand the importance of taking into account the views of stakeholders and the impact of the company's activities on local communities, the environment, including climate change, and the group's reputation.

The company is a member of the group of companies (the "group") whose ultimate holding company is Diageo plc ("Diageo"). In accordance with the requirements of UK company law, Diageo has included in its 2022 Annual Report and Accounts on page 7 a statement as to how the Directors of Diageo have had regard to the matters set out in Section 172 of the Companies Act 2006.

In order to ensure consistency in how the group operates with regard to its wider stakeholders, the group has adopted an internal Code of Business Conduct alongside a comprehensive framework of global policies and standards that are designed to ensure, amongst other things, that all companies throughout the group, including the company, have regard to its wider stakeholders in a consistent manner.

The company has therefore had regard to the matters set out in Section 172 of the Act in a manner that is consistent with the approach adopted by Diageo, while at the same time ensuring the Directors of the company are fulfilling their duties.

Main activities of the Board

The activities of the Board during the year include:

- Approval to issue listed debt instruments under the European debt issuance programme and approval of the updates to the listing prospectus and related documentation;
- Approval of various agreements relating to intra-group funding;
- Approval of various transactions relating to an intra-group reorganisation including the assignment and settlement of various intra-group loans; and
- Approval of financial statements for the year ended 30 June 2021

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

STRATEGIC REPORT (continued)

Business review (continued)

On behalf of the Board

Ian Thrustle

I Thrustle
Director

16 Great Marlborough Street, London, W1F 7HS, United Kingdom

8 December 2022

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

DIRECTORS' REPORT

The Directors are pleased to submit their annual report, together with the audited financial statements for the year ended 30 June 2022.

The company is incorporated and domiciled as a public company limited by shares in England, United Kingdom. The registered address is 16 Great Marlborough Street, London, W1F 7HS, United Kingdom.

Going concern

The company's business activities, together with the factors likely to affect its future development and position, are set out in the business review section of the strategic report on pages 2-5. The company is expected to continue to generate profit for its own account and to remain in a positive net asset position for the foreseeable future. The company participates in the group's centralised treasury arrangements, profitable in both financial years presented and is in a strong net asset position. The Directors have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the group to continue as a going concern. On the basis of their assessment, the company's Directors have a reasonable expectation that the company will be able to continue in operational existence for a period of at least 12 months from the date the financial statements are approved and signed. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

In arriving at this conclusion, the Directors have also considered the potential impact that the Covid-19 outbreak may have on the company and believe that any impact would not be significant.

Financial performance

The results for the year ended 30 June 2022 are shown on page 15.

The profit for the year transferred to reserves is £147 million (2021 - £24 million).

No dividend was paid during the year (2021 - £nil) and there was no dividend proposed to be distributed to the shareholders in regards to the financial year (2021 - £nil).

Directors

The Directors of the company who were in office during the year and up to the date of signing the financial statements were:

M Pais
J M C Edmunds
K E Major
I Thrustle (appointed 30 September 2021)
C-L Jordan (appointed 26 September 2022)
Gy Geiszl (appointed 26 September 2022)
C M Lewin (resigned 30 September 2021)
Cs Hajos (resigned 26 September 2022)

Directors' remuneration

None of the Directors received any remuneration during the year in respect of their services as Directors of the company (2021 - £nil). The Directors were paid by fellow group undertakings, and no cost was recharged to the company.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

DIRECTORS' REPORT (continued)

Secretary

The secretary of the company who was in office during the year and up to the date of signing the financial statements was:

J M C Edmunds

Internal control and risk management over financial reporting

The company operates under the financial reporting processes and controls of the group. Diageo plc's internal control and risk management systems over the financial reporting process, which include those of the company, are discussed in the group's Annual Report 2022 on page 97 at www.diageo.com, which does not form part of this report.

Independent auditors

Pursuant to Section 487 of the Companies Act 2006, the auditors, PricewaterhouseCoopers LLP, have been reappointed and will continue in office as auditors of the company.

Disclosure of information to auditors

The Directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware; and each Director has taken all the steps that they ought to have taken as a Director to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the Board



I Thrustle
Director

16 Great Marlborough Street, London, W1F 7HS, United Kingdom

8 December 2022

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

Statement of Directors' responsibilities in respect of the financial statements

The Directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulation.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law).

Under company law, Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101 have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Directors' confirmations

Each of the Directors, whose names and functions are listed in the Directors' Report confirm that, to the best of their knowledge:

- the company financial statements, which have been prepared in accordance with United Kingdom Accounting Standards, comprising FRS 101, give a true and fair view of the assets, liabilities, financial position and profit of the company; and
- the Strategic Report includes a fair review of the development and performance of the business and the position of the company, together with a description of the principal risks and uncertainties that it faces.

Independent auditors' report to the members of Diageo Finance plc

Report on the audit of the financial statements

Opinion

In our opinion, Diageo Finance plc's financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the Balance Sheet as at 30 June 2022; the Income Statement and the Statement of Changes in Equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Our opinion is consistent with our reporting to the directors.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, as applicable to listed public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

To the best of our knowledge and belief, we declare that non-audit services prohibited by the FRC's Ethical Standard were not provided.

We have provided no non-audit services to the company in the period under audit.

Our audit approach

Overview

Audit scope

- We conducted a full scope audit of the financial statements of Diageo Finance plc.
- We focused on the most significant areas, being the hedging activity and assessment of hedge effectiveness and valuation of derivative transactions.

Key audit matters

- Hedge effectiveness and valuation of derivatives

Materiality

- Overall materiality: £377,000,000 (2021: £302,000,000) based on approximately 1% of total assets.
- Performance materiality: £282,000,000 (2021: £226,000,000).

The scope of our audit

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements.

Key audit matters

Key audit matters are those matters that, in the auditors' professional judgement, were of most significance in the audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by the auditors, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters, and any comments we make on the results of our procedures thereon, were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

This is not a complete list of all risks identified by our audit.

The key audit matters below are consistent with last year.

| Key audit matter | How our audit addressed the key audit matter |
|--|---|
| <p><i>Hedge effectiveness and valuation of derivatives</i></p> <p>Refer to Note 1 (Accounting policies) and Note 9 (Financial instruments and risk management) to the financial statements.</p> <p>The company is exposed to treasury risk and is responsible for cash management for Diageo plc (the "Group"). As a part of its risk management activities, the company trades in derivative transactions to hedge the interest rate risk. The company applies hedge accounting in its financial statements. The accounting framework applied by the company requires certain pre-conditions to be met upon designation of a hedge relationship and throughout the term of the relationship, some of which can be subject to management judgement, while the valuation of hedging instruments includes estimates associated with data inputs. The nature of the hedging relationships is typically straightforward and non-complex, and the methods applied to valuing derivatives are typically non-judgmental and can be independently validated. We include hedge effectiveness and valuation of certain derivatives as a focus area given the underlying audit work requires a high level of audit effort, and forms a large proportion of our overall audit work of the company.</p> | <p>Our audit procedures included understanding and evaluating the controls and systems related to hedge accounting and determining the fair value of hedging instruments.</p> <p>We obtained audit evidence through testing the operating effectiveness of management's relevant controls, together with substantive audit procedures.</p> <p>Testing of management's controls and other substantive tests with respect to hedge accounting included obtaining evidence to support whether:</p> <ul style="list-style-type: none">• pre-conditions of hedge accounting had been met;• hedge designation documentation was appropriate;• a prospective hedge effectiveness assessment had been performed;• deal tickets and contracts had been properly authorised;• hedge accounting was accurately reflected in the ledger and all relevant transactions were included. <p>On a sample basis, we also performed independent recalculations of qualitative hedge effectiveness tests.</p> <p>Our testing procedures with respect to the valuation of derivative instruments included:</p> <ul style="list-style-type: none">• obtaining independent valuations from our specialists who tested the accuracy and valuation of derivatives using independent data feeds;• circularising counterparties to confirm the existence and completeness of derivatives;• assessing the counterparty and company's own credit risk incorporated into the fair value of derivatives, particularly in light of the impact of Covid-19 on the broader economy and credit risk. |

We also evaluated whether the derivative transactions and hedge relationships were appropriately disclosed in the financial statements.

Based on all of the above procedures, we consider the company's accounting and disclosure with respect to hedge relationships and valuation of derivatives to be appropriate.

How we tailored the audit scope

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the company, the accounting processes and controls, and the industry in which it operates.

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements.

Materiality

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

| | |
|--|--|
| <i>Overall company materiality</i> | £377,000,000 (2021: £302,000,000). |
| <i>How we determined it</i> | approximately 1% of total assets |
| <i>Rationale for benchmark applied</i> | We consider the total assets measure to reflect the nature of the company, which primarily acts as a funding and cash management company for the group's investments and enters into derivatives to hedge the group's financial risks. |

We use performance materiality to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds overall materiality. Specifically, we use performance materiality in determining the scope of our audit and the nature and extent of our testing of account balances, classes of transactions and disclosures, for example in determining sample sizes. Our performance materiality was 75% (2021: 75%) of overall materiality, amounting to £282,000,000 (2021: £226,000,000) for the company financial statements.

In determining the performance materiality, we considered a number of factors - the history of misstatements, risk assessment and aggregation risk and the effectiveness of controls - and concluded that an amount at the upper end of our normal range was appropriate.

We agreed with the directors that we would report to them misstatements identified during our audit above £18,000,000 (2021: £15,000,000) as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

Conclusions relating to going concern

Our evaluation of the directors' assessment of the company's ability to continue to adopt the going concern basis of accounting included:

- Understanding and assessing the appropriateness of the key assumptions used in the going concern assessment;
- Corroborating key assumptions to underlying documentation and ensuring this was consistent with our audit work; and
- Reviewing the disclosures provided relating to the going concern basis of preparation.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and the Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Strategic report and the Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and the Directors' report for the year ended 30 June 2022 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and the Directors' report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to Companies Act 2006 and the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework" and applicable law, and we considered the extent to which non-compliance might have a material effect on the financial statements. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate manual journal entries to manipulate results and management bias in accounting estimates. Audit procedures performed by the engagement team included:

- Discussion with management and internal audit, including consideration of known and suspected instances of non compliance with laws and regulation and fraud;
- Enquiry of those charged with governance and the Diageo Group's in-house legal team around actual and potential litigations and claims;
- Identifying and testing journal entries, in particular any journal entries posted with unusual account combinations or posted by senior management;
- Reading the minutes of Board meetings;
- Reviewing financial statements disclosures to supporting documentation to assess compliance with applicable laws and regulations; and
- Challenging management's significant judgements and estimates in particular those related to hedge effectiveness and valuation of derivatives.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Our audit testing might include testing complete populations of certain transactions and balances, possibly using data auditing techniques. However, it typically involves selecting a limited number of items for testing, rather than testing complete populations. We will often seek to target particular items for testing based on their size or risk characteristics. In other cases, we will use audit sampling to enable us to draw a conclusion about the population from which the sample is selected.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Appointment

We were appointed by the members on 1 September 2015 to audit the financial statements for the year ended 30 June 2016 and subsequent financial periods. The period of total uninterrupted engagement is 7 years, covering the years ended 30 June 2016 to 30 June 2022.



Catherine Schroeder (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
London
8 December 2022

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

INCOME STATEMENT

| | | Year ended 30 June 2022 | Year ended 30 June 2021 |
|--|--------------|------------------------------------|------------------------------------|
| | <i>Notes</i> | £ million | £ million |
| Other operating income | 2 | 49 | 5 |
| Finance income | 4 | 1,238 | 824 |
| Finance charges | 4 | (1,139) | (804) |
| Operating profit | | 148 | 25 |
| Profit before taxation on ordinary activities | | 148 | 25 |
| Taxation on profit on ordinary activities | 5 | (1) | (1) |
| Profit for the financial year | | 147 | 24 |

The accompanying notes are an integral part of these financial statements. There was no material other comprehensive income or expense in the year ended 30 June 2022 and 30 June 2021.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

BALANCE SHEET

| | <i>Notes</i> | 30 June 2022 £ million | 30 June 2021 £ million |
|--------------------------------|--------------|---|---|
| Non-current assets | | | |
| Loans and other receivables | 7 | 672 | 598 |
| Other financial assets | 6 | 585 | 426 |
| | | <u>1,257</u> | <u>1,024</u> |
| Current assets | | | |
| Loans and other receivables | 7 | 34,921 | 27,205 |
| Other financial assets | 6 | 256 | 132 |
| Cash and cash equivalents | | 1,350 | 1,844 |
| | | <u>36,527</u> | <u>29,181</u> |
| Total assets | | <u>37,784</u> | <u>30,205</u> |
| Current liabilities | | | |
| Other financial liabilities | 6 | (262) | (113) |
| Borrowings | 8 | (59) | (908) |
| Loans and other payables | 10 | (25,070) | (18,035) |
| | | <u>(25,391)</u> | <u>(19,056)</u> |
| Non-current liabilities | | | |
| Other financial liabilities | 6 | (655) | (397) |
| Borrowings | 8 | (6,565) | (5,726) |
| | | <u>(7,220)</u> | <u>(6,123)</u> |
| Total liabilities | | <u>(32,611)</u> | <u>(25,179)</u> |
| Net assets | | <u>5,173</u> | <u>5,026</u> |
| Equity | | | |
| Share capital | 11 | 3,660 | 3,660 |
| Retained earnings | | 1,513 | 1,366 |
| Total equity | | <u>5,173</u> | <u>5,026</u> |

The accompanying notes are an integral part of these financial statements.

These financial statements on pages 15 to 37 were approved by the Board of Directors on 8 December 2022 and were signed on its behalf by:

Ian Thrustle

I Thrustle
Director

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

STATEMENT OF CHANGES IN EQUITY

ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

| | Share capital £ million | Retained earnings £ million | Total equity £ million |
|--------------------------------|--|--|---------------------------------------|
| Balance at 30 June 2020 | 3,660 | 1,342 | 5,002 |
| Profit for the financial year | — | 24 | 24 |
| Balance at 30 June 2021 | 3,660 | 1,366 | 5,026 |
| Profit for the financial year | — | 147 | 147 |
| Balance at 30 June 2022 | 3,660 | 1,513 | 5,173 |

The accompanying notes are an integral part of these financial statements.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES

Basis of preparation

These financial statements are prepared in accordance with Financial Reporting Standard 101 *Reduced Disclosure Framework* (FRS 101).

In preparing these financial statements, the company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the UK (IFRS). These financial statements have been prepared in accordance with the requirements of the Companies Act 2006 and sets out below where the FRS 101 disclosure exemptions have been taken.

These financial statements are prepared on a going concern basis under the historical cost convention, except that certain financial instruments are stated at their fair value. Details of going concern considerations are in the Directors' report.

The company is a wholly owned subsidiary of Diageo plc and is included in the consolidated financial statements of the group which are publicly available.

The company has taken advantage of the following exemptions from the requirements of IFRS in the preparation of these financial statements in accordance with FRS 101:

- A cash flow statement and related notes as per IAS 1 and IAS 7;
- Disclosures in respect of transactions with wholly owned subsidiaries;
- The effects of new but not yet effective IFRSs;

These financial statements are separate financial statements.

New accounting standards and interpretations

The following amendments and standards issued by the IASB which have been endorsed by the UK, have been adopted by the company:

- Amendments to IFRS 9, IAS 39 and IFRS 7 – Interest rate benchmark reform (phase 2). The amendment to IFRS 9 provides relief from applying specific hedge accounting and financial instrument derecognition requirements directly affected by interbank offered rate (IBOR) reform. By applying the practical expedient, the company is not required to discontinue its hedging relationships as a result of changes in reference rates due to IBOR reform. The amendment to IFRS 7 requires additional disclosure explaining the nature and extent of risk related to the reform and the progress of the transition, see note 9. The adoption of Phase 2 Amendments in respect of disclosures and other accounting matters relating to Interest Rate Benchmark Reform had no material impact on its results or financial position and not resulted in any change to the entity's risk management strategy.
- IFRS 17 – Insurance contracts (effective from the year ending 30 June 2024) is ultimately intended to replace IFRS 4. Based on a preliminary assessment, the group believes that the adoption of IFRS 17 will not have a significant impact on its consolidated results or financial

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2021

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

position. There are a number of other amendments and clarifications to IFRSs, effective in future years, which are not expected to significantly impact the group's consolidated results or financial position.

Functional and presentational currency

These financial statements are presented in sterling (£), which is the company's functional currency. All financial information presented in sterling has been rounded to the nearest million unless otherwise stated.

Finance income and charges

Finance income and charges are recognised in the income statement in the year in which they are earned/incurred based on the effective interest method.

Foreign currencies

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the financial year end exchange rates and these foreign exchange differences are recognised in the income statement.

Financial assets and liabilities

Financial assets and liabilities are initially recorded at fair value including, where permitted by IFRS 9, any directly attributable transaction costs. For those financial assets that are not subsequently held at fair value, the company assesses whether there is evidence of impairment at each balance sheet date. The company classifies its financial assets and liabilities into the following categories: financial assets and liabilities at amortised cost and financial assets and liabilities at fair value through profit and loss. Under IFRS 9, classification and measurement of financial assets depend on the company's business model for managing the asset and the cash flow characteristics of the assets. The business model and cash flow characteristics assessment is carried out on instrumental basis. Where financial assets or liabilities are eligible to be carried at either amortised cost or fair value the company does not apply the fair value option.

Loans and other receivables Amounts owed by other group companies are initially measured at fair value and are subsequently reported at amortised cost. Non-interest bearing loans receivables are stated at their nominal value as they are due on demand. Allowance for expected credit losses are made based on the risk of non-payment taking into account ageing, previous experience, economic conditions and forward-looking data. Such allowance are measured as either 12-months expected credit losses or lifetime expected credit losses depending on changes in the credit quality of the counterparty.

Cash and cash equivalents comprise cash in hand and deposits which are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value and have an original maturity of three months or less, including money market deposits, commercial paper and investments.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

Borrowings are initially measured at fair value net of transaction costs and are subsequently reported at amortised cost. Certain bonds are designated as being part of fair value hedge relationship. In these cases, the amortised cost is adjusted for the fair value of the risk being hedged, with changes in value recognised in the income statement. The fair value adjustment is calculated using a discounted cash flow technique based on unadjusted market data.

Loans and other payables Amounts owed to other group companies are initially measured at fair value and are subsequently reported at amortised cost. Non-interest bearing loans payables are stated at their nominal value as they are due on demand.

Derivative financial instruments

Derivative financial instruments are carried at fair value using a discounted cash flow model based on market data applied consistently for similar type of instruments. Gains and losses on derivatives that do not qualify for hedge accounting treatment are taken to the income statement as they arise.

Fair value changes on interest derivatives are recognised in finance income and charges, whereas fair value changes in respect of foreign exchange derivatives are recognised in other operating income and charges.

The company designates and documents certain derivatives as hedging instruments against changes in fair value of recognised assets and liabilities (fair value hedges). The effectiveness of such hedges is assessed at inception and at least on a quarterly basis, using prospective testing. Methods used for testing effectiveness include dollar offset, critical terms and regression analysis method.

Fair value hedges are used to manage the currency and/or interest rate risks to which the fair value of certain assets and liabilities are exposed. Changes in fair value of the derivatives are recognised in the income statement, along with any changes in the relevant fair value of the underlying hedged asset or liability.

If such a hedge relationship is de-designated or no longer meets hedge accounting criteria, fair value movements on the derivative continue to be taken to the income statement while any fair value adjustments made to the underlying hedged item to that date are amortised through the income statement over its remaining life using the effective interest rate method.

The company targets a one-to-one hedge ratio. Strengths of the economic relationship between the hedged item and the hedging instrument is analysed on an ongoing basis.

Taxation

Current tax is based on taxable profit for the year. Taxable profit is different from accounting profit due to temporary differences between accounting and tax treatments, and due to items that are never taxable or tax deductible. Tax benefits are not recognised unless it is probable that the tax positions are sustainable. Once considered to be probable, tax benefits are reviewed each year to assess whether a provision should be taken against full recognition of the benefit on the basis of potential settlement through negotiation and/or litigation. Tax provisions are included in current liabilities. Penalties and interest on tax liabilities are included in profit before taxation.

Full provision for deferred tax is made for temporary differences between the carrying value of assets and liabilities for financial reporting purposes and their value for tax purposes. The amount of deferred tax

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

reflects the expected recoverable amount and is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using the basis of taxation enacted or substantively enacted by the balance sheet date. Deferred tax assets are not recognised where it is more likely than not that the asset will not be realised in the future.

Judgements in applying accounting policies and key sources of estimation uncertainty

The Directors make estimates and judgements concerning the future of the company. The resulting accounting estimates will, by definition, seldom equate to actual results.

The accounting policy, which the Directors consider is of greater complexity and particularly subject to estimation uncertainty, is that described above relating to derivative financial instruments. Judgment is applied when selecting inputs that derive fair value estimates of derivative assets and liabilities. The derivative instruments are plain vanilla instruments, fair valued using observable inputs and straightforward valuation techniques, therefore extent of the judgements and related estimation uncertainty is limited (see detailed description under note 9. Financial instruments and risk management (g) Fair value measurements). Consequently the extent of judgements and related estimation uncertainty is limited and there is no significant risk of material adjustment to the carrying value of assets and liabilities.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

2. OTHER OPERATING INCOME

| | Year ended 30 June 2022 £ million | Year ended 30 June 2021 £ million |
|---|--|--|
| Net foreign exchange gain | 36 | 24 |
| Margin on transaction hedging | 9 | 7 |
| Market value gain on foreign exchange derivatives | 2 | — |
| Other income/ (expense) | 2 | (26) |
| | 49 | 5 |

Net foreign exchange gain for the year ended 30 June 2022 was primarily driven by favourable exchange differences on Turkish Lira denominated foreign exchange swaps compared to the year ended 30 June 2021.

The company recognised an impairment provision of £27 million in the year ended 30 June 2021 in respect of an intercompany loan receivable related to an Ethiopian entity.

The auditors' remuneration of £19,890 (2021 - £19,719) was paid on behalf of the company by a fellow group undertaking. There were no fees payable to the auditors in respect of non-audit services (2021 - £nil).

3. EMPLOYEES

The company did not employ any staff during either the current or prior year.

None of the Directors received any remuneration during the financial year in respect of their services as Directors of the company (2021 - £nil).

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

4. FINANCE INCOME AND CHARGES

| | Year ended 30 June 2022 £ million | Year ended 30 June 2021 £ million |
|---|--|--|
| Interest income from fellow group undertakings | 493 | 329 |
| Other interest income | 128 | 117 |
| Fair value gain on intra-group derivative interest rate instruments | 502 | 229 |
| Fair value gain on external derivative interest rate instruments | 6 | 7 |
| Fair value gain on external cross currency interest rate swaps | 11 | 123 |
| Fair value adjustment to bonds in hedge relationship | 98 | 19 |
| Total finance income | 1,238 | 824 |
| Interest charge on bank loans and overdrafts | (6) | (19) |
| Interest charge to fellow group undertakings | (331) | (262) |
| Interest charge on all other borrowings | (179) | (143) |
| Fair value differential on foreign exchange contracts | (2) | (4) |
| Fair value loss on intra-group derivative interest rate instruments | (254) | (118) |
| Fair value loss on external derivative interest rate instruments | (356) | (135) |
| Fair value loss on intra-group cross currency interest rate swaps | (11) | (123) |
| Total finance charges | (1,139) | (804) |
| Net finance income | 99 | 20 |

Other interest income includes Realised interest income on matured FX swaps and forwards of £52 million (2021 - £43 million), Interest income on interest rate swaps and cross currency swaps of £73 million (2021 - £69 million), and Interest income on bank accounts and Liquidity funds of £3 million (2021 - £5 million).

Interest charge on all other borrowings include Bond interest expenses of £100 million (2021 - £95 million), Realised interest expense on matured FX swaps and forwards of £65 million (2021 - £34 million), Interest expense on interest rate swaps of £6 million (2021 - £6 million) and Other items of £8 million (2021 - £8 million).

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

5. TAXATION

| | Year ended 30 June 2022 £ million | Year ended 30 June 2021 £ million |
|--|--|--|
| (i) Analysis of taxation charge for the year | | |
| Current tax | | |
| Adjustment in respect of prior years | — | — |
| Overseas tax | (1) | (1) |
| Total current tax | (1) | (1) |
| Taxation on profit on ordinary activities | (1) | (1) |
| (ii) Factors affecting total tax charge for the year | | |
| Profit on ordinary activities before taxation | 148 | 25 |
| Taxation on profit on ordinary activities at UK corporation tax rate of 19% (2021 - 19%) | (28) | (5) |
| Adjustments in respect of prior periods | — | — |
| Other tax effects for reconciliation between accounting profit and tax income | (9) | (6) |
| Expenses not deductible | (1) | (5) |
| Overseas tax | (1) | (1) |
| Effects of group relief | 38 | 16 |
| Total tax charge for the year | (1) | (1) |

The UK corporation tax rate for the year ended 30 June 2022 is 19% which has been effective since 1 April 2017. Legislation increasing the corporation tax rate to 25% rate with effect from 1 April 2023 was substantively enacted on 24 May 2021.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

6. OTHER FINANCIAL ASSETS AND LIABILITIES

| | Assets due after one year £ million | Assets due within one year £ million | Liabilities due within one year £ million | Liabilities due after one year £ million |
|--|--|---|--|---|
| 2022 | | | | |
| External derivative assets/(liabilities) | | | | |
| Not designated in hedge relationship | | | | |
| Foreign exchange contracts - transaction | 17 | 20 | (109) | (28) |
| Foreign exchange contracts – commodity | — | 57 | (5) | (2) |
| Foreign exchange contracts – other | — | 17 | (27) | — |
| Interest rate derivatives | 1 | 1 | (1) | (212) |
| Cross currency interest rate swaps | 324 | 43 | — | — |
| Designated in fair value hedge | | | | |
| Interest rate derivatives | — | — | — | (71) |
| | 342 | 138 | (142) | (313) |
| Intra-group derivative assets/(liabilities) | | | | |
| Not designated in hedge relationship | | | | |
| Foreign exchange contracts - transaction | 29 | 112 | (19) | (17) |
| Foreign exchange contracts – commodity | 2 | 5 | (57) | — |
| Interest rate derivatives | 212 | 1 | (1) | (1) |
| Cross currency interest rate swaps | — | — | (43) | (324) |
| | 243 | 118 | (120) | (342) |
| Total derivative assets/(liabilities) | 585 | 256 | (262) | (655) |

The company entered into external cross currency interest rate swaps on behalf of a fellow group undertaking, Diageo Capital plc, the market value of which amounted to £367 million asset at the balance sheet date (2021 - £154 million). The external deals are mirrored through Diageo plc to Diageo Capital plc, the ultimate beneficiary. The market value of intra-group cross currency interest rate swaps amounts to a net liability of £367 million (2021 - £154 million).

The company entered into interest rate swaps to hedge the fair value of bonds. The fair value of the interest rate swaps designated in fair value hedge relationships was £71 million (2021 - £28 million).

Fair value movements of cross currency interest rate swaps are taken to the income statement: the foreign exchange component of change in market value is presented as foreign exchange result on operations, the interest related amounts are recognised as interest income or expense.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

6. OTHER FINANCIAL ASSETS AND LIABILITIES (continued)

| | Assets due after one year £ million | Assets due within one year £ million | Liabilities due within one year £ million | Liabilities due after one year £ million |
|--|--|---|--|---|
| 2021 | | | | |
| External derivative assets/(liabilities) | | | | |
| Not designated in hedge relationship | | | | |
| Foreign exchange contracts - transaction | 4 | 69 | (7) | (3) |
| Foreign exchange contracts – commodity | 2 | 14 | — | — |
| Foreign exchange contracts - other | — | 34 | (19) | — |
| Interest rate derivatives | 84 | 3 | — | (49) |
| Cross currency interest rate swaps | 205 | — | — | (51) |
| Designated in fair value hedge | | | | |
| Interest rate derivatives | 27 | 1 | — | — |
| | <u>322</u> | <u>121</u> | <u>(26)</u> | <u>(103)</u> |
| Intra-group derivative assets/(liabilities) | | | | |
| Not designated in hedge relationship | | | | |
| Foreign exchange contracts - transaction | 4 | 11 | (70) | (3) |
| Foreign exchange contracts – commodity | — | — | (14) | (2) |
| Interest rate derivatives | 49 | — | (3) | (84) |
| Cross currency interest rate swaps | 51 | — | — | (205) |
| | <u>104</u> | <u>11</u> | <u>(87)</u> | <u>(294)</u> |
| Total derivative assets/(liabilities) | <u>426</u> | <u>132</u> | <u>(113)</u> | <u>(397)</u> |

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

7. LOANS AND OTHER RECEIVABLES

| | 30 June 2022 | | 30 June 2021 | |
|---|--|---|--|---|
| | Due within one year £ million | Due after one year £ million | Due within one year £ million | Due after one year £ million |
| Amounts owed by fellow group undertakings | 34,904 | 672 | 27,185 | 598 |
| Interest receivable | 17 | — | 20 | — |
| | 34,921 | 672 | 27,205 | 598 |

Amounts owed by fellow group undertakings include accrued and capitalised interest on the underlying balances at 30 June 2022 and at 30 June 2021. These balances bear interest at fixed and variable rates from (0.82%) to 23.53% for the year ended 30 June 2022 (2021 – from (0.87%) to 14.11%).

Amounts owed by fellow group undertakings represent transactions with companies in the group with which the company has a long term financing relationship. These financing relationships are expected to continue for the foreseeable future. Certain amounts owed by fellow group undertakings are reclassified to non-current assets as they are not expected to be repaid in the foreseeable future. Amounts owed by group undertakings are considered to have a fair value which is not materially different to the book value.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

8. BORROWINGS

| | 30 June 2022 | 30 June 2021 |
|---|---------------------|---------------------|
| | £ million | £ million |
| Bank overdrafts | 78 | 40 |
| Credit support obligations | (19) | 98 |
| € 900 million 0.25% bonds due 2021 | — | 769 |
| Fair value adjustment to borrowings | — | 1 |
| Borrowings due within one year and bank overdrafts | 59 | 908 |
| € 600 million 0.125% bonds due 2023 | 516 | 511 |
| € 500 million 1.75% bonds due 2024 | 430 | 426 |
| € 500 million 0.5% bonds due 2024 | 430 | 425 |
| € 600 million 1% bonds due 2025 | 515 | 510 |
| € 850 million 2.375% bonds due 2026 | 730 | 723 |
| £ 500 million 1.75% bonds due 2026 | 498 | 497 |
| € 750 million 1.875% bonds due 2027 | 643 | 637 |
| € 500 million 1.5% bonds due 2027 | 430 | 426 |
| £ 300 million 2.375% bonds due 2028 | 298 | — |
| £ 300 million 2.875% bonds due 2029 | 298 | 298 |
| € 1000 million 2.5% bonds due 2032 | 857 | 850 |
| £ 400 million 1.250% bonds due 2033 | 395 | 395 |
| £ 600 million 2.750% bonds due 2038 | 595 | — |
| Fair value adjustment to borrowings | (70) | 28 |
| Borrowings due after one year | 6,565 | 5,726 |
| Total external borrowings | 6,624 | 6,634 |

The interest rates of external borrowings shown in the table above are those contracted on the underlying borrowings before taking into account any interest rate protection. Bonds are stated net of unamortised finance costs of £34 million (2021 - £32 million). These fair value adjustments are determined using discounted cash flow method based on observable market input (Level 2). Bonds in fair value hedge are reported at amortised cost with a fair value adjustment shown separately. All bonds issued by the company are fully and unconditionally guaranteed by Diageo plc.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

9. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The company's funding, liquidity and exposure to foreign currency and interest rate risks are managed at the group level by the group's treasury department. The treasury department uses a range of financial instruments to manage these underlying risks.

Treasury operations are conducted within a framework of Board-approved policies and guidelines, which are recommended and monitored by the finance committee, chaired by the Chief Financial Officer. The policies and guidelines include benchmark exposure and/or hedge cover levels for key areas of treasury risk which are periodically reviewed by the Board following, for example, significant business, strategic or accounting changes. The framework provides for limited defined levels of flexibility in execution to allow for the optimal application of the Board-approved strategies. Transactions arising from the application of this flexibility may give rise to exposures different from the defined benchmark levels that are separately monitored on a daily basis using Value at Risk analysis. These transactions are carried at fair value and gains or losses are taken to the income statement as they arise.

The company does not use derivatives for speculative purposes. All transactions in derivative financial instruments are initially undertaken to manage the risks arising from underlying business activities.

The finance committee receives monthly reports on the key activities of the treasury department, including any exposures different from the defined benchmarks.

(a) Currency risk

The company presents its financial statements in sterling (which is the functional currency of the entity) and conducts business in many currencies. As a result, it is subject to foreign currency risk due to exchange rate movements, which will affect the company's transactions. To manage the currency risk the company uses certain financial instruments. Where hedge accounting is applied, hedges are documented and tested for effectiveness on an ongoing basis. The company expects hedges entered into to continue to be effective and therefore does not expect the impact of ineffectiveness on the income statement to be material. The company is exposed to those foreign currency risks which are not managed on a group level.

Hedge of foreign currency debt

The company entered into external cross currency interest rate swaps on behalf of a fellow group undertaking, Diageo Capital plc to hedge the foreign currency risk associated with certain foreign currency denominated borrowings. The external deals are mirrored through Diageo plc to Diageo Capital plc, the ultimate beneficiary.

Transaction exposure hedging

The group's policy is to hedge up to 24 months forecast transactional foreign currency risk on the net US dollar exposure of the group targeting 75% coverage for the current financial year and up to 18 months for other currency pairs. Foreign exchange transactional hedging deals are carried out in the company to hedge brand owners' future foreign currency cash flows and mirrored back-to-back to those entities with a margin defined on an arms' length basis.

(b) Interest rate risk

The company has an exposure to interest rate risk, arising principally on changes in euro and sterling interest rates. To manage interest rate risk, the company manages its proportion of fixed to floating rate borrowings within limits approved by the Board, primarily through issuing fixed and floating rate borrowings and commercial paper, and by utilising interest rate swaps. These practices aim to minimise the company's net finance charges with acceptable year on year volatility. To facilitate operational efficiency and effective hedge accounting, for the year ended 30 June 2022 the group's policy was to maintain fixed rate borrowings within a band of 40% to 90%. For these calculations, net borrowings

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

(b) Interest rate risk (continued)

exclude interest rate related fair value adjustments. The majority of the group's existing interest rate derivatives are designated as hedges and are expected to be effective. Fair value of these derivatives is recognised in the income statement, along with any changes in the relevant fair value of the underlying hedged asset or liability. The potential risk of the increasing interest rates and resulting potential increase in cost of borrowing is considered to be limited as the company forms part of the group's financial operations and as such it will be reimbursed for any potential increase in the charges of its financial instruments.

IBOR reform

In accordance with the UK Financial Conduct Authority's announcement on 5 March 2021, LIBOR benchmark rates were discontinued after 31 December 2021, except for the majority of the US dollar settings which will be discontinued after 30 June 2023. There have been amendments to the contractual terms of IBOR-referenced interest rates and the corresponding update of the hedge designations. By 30 June 2022, changes required to systems and processes in relation to the fair valuation of financial instruments were implemented and the transition had no material tax or accounting implications. The group also evaluated the implications of the reference rate changes in relation to other valuation models and credit risk, and concluded that they were not material. Intercompany balances affected by the reform has been transitioned using the standard credit adjustment spreads as communicated by ISDA resulting in an economically equivalent instruments on the day of transition, and by also applying the practical expedient the transition had no impact on the accounts.

In line with the relief provided by the amendment, the group assumes that the interest rate benchmark on which the cash flows of the hedged item, the hedging instrument or the hedged risk are based are not altered by the IBOR reform. The derivative hedging instruments provide a close approximation to the extent and nature of the risk exposure the group manages through hedging relationships.

Included in other financial assets and liabilities are interest rate swaps designated in fair value hedges in the company or other treasury entities, with a notional amount of £2,893 million (2021: £2,338 million) whose interest rates are based on USD LIBOR and mirrored back-to-back to other entities. In preparation for the discontinuation of USD LIBOR, the group will amend these agreements to either reference the Secured Overnight Financing Rate or include mechanics for selecting an alternative rate ensuring that subsequent to the amendments the agreements will be economically equivalent on transition date.

(c) Commodity price risk

The company performs commodity price risk management on behalf of fellow group undertakings exposed to commodity price risk. Commodity price risk is managed in line with the principles approved by the Board either through long term purchase contracts with suppliers or, where appropriate, derivative contracts. Where derivative contracts are used the commodity price risk exposure is hedged up to 24 months of forecast volume through exchange-traded and over-the-counter contracts (futures, forwards, swaps and options).

(d) Market risk sensitivity analysis

The company uses a sensitivity analysis that estimates the impacts on the income statement of either an instantaneous increase or decrease of 0.5% in market interest rates or a 10% strengthening or weakening in sterling against all other currencies, from the rates applicable at 30 June 2022 and 30 June 2021, for each class of financial instruments with all other variables remaining constant. This analysis is for illustrative purposes only, as in practice interest and foreign exchange rates rarely change in isolation.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

(d) Market risk sensitivity analysis (continued)

The sensitivity analysis estimates the impact of changes in interest and foreign exchange rates. All hedges are expected to be highly effective for this analysis and it considers the impact of all financial instruments including financial derivatives, cash and cash equivalents, borrowings and other financial assets and liabilities. The results of the sensitivity analysis should not be considered as projections of likely future events, gains or losses as actual results in the future may differ materially due to developments in the global financial markets which may cause fluctuations in interest and exchange rates to vary from the hypothetical amounts disclosed in the table below. The impact on the income statement below is equivalent to the impact on equity.

| | 0.5 % decrease in interest rates £ million | 0.5 % increase in interest rates £ million | 10 % weakening of sterling £ million | 10 % strengthening of sterling £ million |
|--|---|---|---|---|
| 30 June 2022 | | | | |
| Impact on income statement - (loss)/gain | (50) | 50 | (35) | 38 |
| 30 June 2021 | | | | |
| Impact on income statement - (loss)/gain | (44) | 44 | 9 | (7) |

(e) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the company. Credit risk arises on cash balances (including bank deposits and cash equivalents), derivative financial instruments, loans and other receivables, loans, financial guarantees and committed transactions. The carrying amount of financial assets represents the company's exposure to credit risk at the balance sheet date as disclosed in section (i), excluding the impact of any collateral held or other credit enhancements. A financial asset is in default when the counterparty fails to pay its contractual obligations. In case of default the company assesses the credit risk implications on an individual basis. Financial assets are written-off when there is no reasonable expectation of recovery. The gross carrying amount of the financial asset has to be reduced (written off) in case there is no reasonable expectation of recovering the contractual cash flows on the asset in its entirety or its portion only. Expected recovery of contractual cash flows is assessed individually, on instrumental basis. Credit risk is managed separately for financial and business-related credit exposures. The credit risk impact of Covid-19 pandemic has been assessed and considering the activity of the company the assessment and mitigation actions taken on group level are effective measures to ensure adequate level of liquidity. All intragroup assets judged to be stage 1 and the resulting expected credit loss is not material.

Financial credit risk

The group aims to minimise its financial credit risk through the application of risk management policies approved and monitored by the Board. Counterparties are limited to major banks and financial institutions, primarily with a long term credit rating within the A band or better, and the policy restricts the exposure to any one counterparty by setting credit limits taking into account the credit quality of the counterparty. The group's policy is designed to ensure that individual counterparty limits are adhered to

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

(e) Credit risk (continued)

and that there are no significant concentrations of credit risk. The Board also defines the types of financial instruments which may be transacted. The credit rating risk arising through the use of financial instruments for currency and interest rate risk management is estimated with reference to the fair value of contracts with a positive value, rather than the notional amount of the instruments themselves. The group annually reviews the credit limits applied and regularly monitors the counterparties' credit quality reflecting market credit conditions.

When derivative transactions are undertaken with bank counterparties, the group may, where appropriate, enter into certain agreements with such bank counterparties whereby the parties agree to post cash collateral for the benefit of the other if the net valuations of the derivatives are above a predetermined threshold. At 30 June 2022, the collateral held under these agreements amounted to \$(23) million (£(19) million) (2021 - \$136 million (£98 million)).

Business related credit risk

Since loans and other receivables principally include balances with fellow group undertakings, the risk of non-performance is considered remote. Under IFRS 9, the significant increase in credit risk of financing relationships with fellow group undertakings is determined based on the group's internal credit rating assessment. The assessment practice takes into account as inputs the historical default of the financial instruments, currently available information about fellow group undertakings' financial performance and forward-looking information. The total balance of loans and other receivables is qualified as performing in accordance with internal credit rating assessment. As a result of low risk credit risk these financial assets have a very low risk of default (probability of default (PD)) and the 12-months expected credit loss is considered to be immaterial.

(f) Liquidity risk

Liquidity risk is the risk that the group may encounter difficulties in meeting its obligations associated with financial liabilities that are settled by delivering cash or other financial assets. The company uses short term commercial paper to finance its day-to-day operations. The group's policy with regard to the expected maturity profile of borrowings is to limit the amount of such borrowings maturing within 12 months to 50% of gross borrowings less money market demand deposits, and the level of commercial paper to 30% of gross borrowings less money market demand deposits. In addition, the group's policy is to maintain backstop facilities with relationship banks to support commercial paper obligations. The following tables provide an analysis of the anticipated contractual cash flows including interest payable for the company financial liabilities and derivative instruments on an undiscounted basis. Where interest payments are on a floating rate basis, rates of each cash flow until maturity of the instruments are calculated based on the forward yield curve prevailing at 30 June 2022 and 30 June 2021. In order to align with the group reporting the cash flows of cross currency swaps are presented on a gross basis while all other derivative contracts are presented on a net basis.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

(f) Liquidity risk (continued)

Contractual cash flows

| | Due within 1 year £ million | Due between 1 and 3 years £ million | Due between 3 and 5 years £ million | Due after 5 years £ million | Total £ million | Carrying amount at balance sheet date^ £ million |
|---|--|--|--|--|----------------------------|---|
| 2022 | | | | | | |
| Bonds and bank overdrafts | (132) | (1,896) | (1,880) | (2,893) | (6,801) | (6,624) |
| Interest on other payables | (2) | — | — | — | (2) | (2) |
| Interest on bonds | (96) | (188) | (142) | (162) | (588) | (38) |
| Loans and other financial liabilities | (25,030) | — | — | — | (25,030) | (25,030) |
| Non-derivative financial liabilities | (25,260) | (2,084) | (2,022) | (3,055) | (32,421) | (31,694) |
| Cross currency swaps (gross) | | | | | | |
| - Receivable | 1,810 | 123 | 146 | 2,400 | 4,479 | — |
| - Payable | (1,810) | (123) | (146) | (2,400) | (4,479) | — |
| Other derivative instruments | 6 | 98 | (42) | (26) | 36 | — |
| Derivative instruments | 6 | 98 | (42) | (26) | 36 | (76) |
| 2021 | | | | | | |
| Bonds and bank overdrafts | (907) | (940) | (1,666) | (3,123) | (6,636) | (6,634) |
| Interest on other payables | (2) | — | — | — | (2) | (2) |
| Interest on bonds | (97) | (190) | (171) | (218) | (676) | (33) |
| Loans and other financial liabilities | (18,000) | — | — | — | (18,000) | (18,000) |
| Non-derivative financial liabilities | (19,006) | (1,130) | (1,837) | (3,341) | (25,314) | (24,669) |
| Cross currency swaps (gross) | | | | | | |
| - Receivable | 239 | 1,591 | 134 | 2,281 | 4,245 | — |
| - Payable | (239) | (1,591) | (134) | (2,281) | (4,245) | — |
| Other derivative instruments | 99 | 8 | 5 | — | 112 | — |
| Derivative instruments | 99 | 8 | 5 | — | 112 | 48 |

[^] Difference between total contractual cash flow amount and carrying amount at balance sheet date is due to the unamortized discount and fee balances and fair value adjustments of bonds in fair value hedge relationships.

On 30 June 2022 the group had available undrawn committed bank facilities of £2,789 million (2021 - £2,518 million).

The facilities can be used for general corporate purposes and, together with cash and cash equivalents, support the group's commercial paper programmes.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

(f) Liquidity risk (continued)

There are no financial covenants on the group's material short and long term borrowings. Certain of these borrowings contain cross default provisions and negative pledges.

The committed bank facilities are subject to a single financial covenant, being minimum interest cover ratio of two times (defined as the ratio of operating profit before exceptional items, aggregated with share of after tax results of associates and joint ventures, to net interest), these covenants are the same on statutory level as well. They are also subject to pari passu ranking and negative pledge covenants. Any non-compliance with covenants underlying the group's financing arrangements could, if not waived, constitute an event of default with respect to any such arrangements, and any non-compliance with covenants may, in particular circumstances, lead to an acceleration of maturity on certain borrowings and the inability to access committed facilities. The group was in full compliance with its financial, pari passu ranking and negative pledge covenants in respect of its material short and long term borrowings throughout each of the years presented.

(g) Fair value measurements

Fair value measurements of financial instruments are presented through the use of a three-level fair value hierarchy that prioritises the valuation techniques used in fair value calculations.

The group maintains policies and procedures to value instruments using the most relevant data available. If multiple inputs that fall into different levels of the hierarchy are used in the valuation of an instrument, the instrument is categorised on the basis of the most subjective input.

Foreign currency forwards and swaps, cross currency swaps and interest rate swaps are valued using discounted cash flow techniques. These techniques incorporate inputs at levels 1 and 2, such as foreign exchange rates and interest rates. These market inputs are used in the discounted cash flow calculation incorporating the instrument's term, notional amount and discount rate, and taking credit risk into account. As significant inputs to the valuation are observable in active markets, these instruments are categorised as level 2 in the hierarchy.

The company's financial assets and liabilities measured at fair value are categorised as follows:

| | 30 June 2022 | 30 June 2021 |
|--|---------------------|---------------------|
| | £ million | £ million |
| Derivative assets | 841 | 558 |
| Derivative liabilities | (917) | (510) |
| Valuation techniques based on observable market input (Level 2) | (76) | 48 |

There were no transfers between levels during the two years ended 30 June 2022 and 30 June 2021.

(h) Results of hedging instruments

The company targets a one-to-one hedge ratio. Strengths of the economic relationship between the hedged item and the hedging instrument is analysed on an ongoing basis. Ineffectiveness can arise from subsequent change in the forecast transactions as a result of timing, cash flows or value except when the critical terms of the hedging instrument and hedged item are closely aligned. The change in the credit risk of the hedging instruments or the hedged items is not expected to be the primary factor in the economic relationship.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

(h) Results of hedging instruments (continued)

The notional amounts, contractual maturities and rates of the hedging instruments designated in hedging relationship as of 30 June 2022 by the main risk categories are as follows:

| | Notional amounts £ million | Maturity | Range of hedged rates |
|---|---|---------------------------|----------------------------------|
| 2022 | | | |
| Fair value hedges | | | |
| Derivatives in fair value hedge (interest rate risk) | 1,552 | October 2023 – March 2027 | (0.63) - 1.88% |
| 2021 | | | |
| Fair value hedges | | | |
| Derivatives in fair value hedge (interest rate risk) | 2,308 | October 2021 – March 2027 | (0.08) - 1.88% |

With respect to hedges of the fair value risk from a change in interest rates using interest rate swaps, the retranslation of the related bond principal to closing foreign exchange rates and recognition of interest on the related bonds will affect the income statement in each year until the related bonds mature in 2023, 2025 and 2027. Foreign exchange retranslation and the interest on the hedged bonds in the income statement are expected to offset those on the interest rate swaps in each of the years. The loss on fair value hedging instruments for the year was £100 million (2021 - £18 million loss).

(i) Reconciliation of financial instruments

The table below sets out the company's accounting classification of each class of financial assets and liabilities.

| | Fair value through income statement £ million | Asset and liabilities at amortised cost £ million | Total £ million | Current £ million | Non- current £ million |
|---|--|--|----------------------------|------------------------------|---------------------------------------|
| 2022 | | | | | |
| Loans and other receivables | — | 35,593 | 35,593 | 34,921 | 672 |
| Cash and cash equivalents | — | 1,350 | 1,350 | 1,350 | — |
| External derivatives at fair value | 480 | — | 480 | 138 | 342 |
| Intra-group derivatives at fair value | 361 | — | 361 | 118 | 243 |
| Total financial assets | 841 | 36,943 | 37,784 | 36,527 | 1,257 |
| Borrowings | — | (6,624) | (6,624) | (59) | (6,565) |
| Loans and other payables | — | (25,070) | (25,070) | (25,070) | — |
| External derivatives at fair value | (455) | — | (455) | (142) | (313) |
| Intra-group derivatives at fair value | (462) | — | (462) | (120) | (342) |
| Total financial liabilities | (917) | (31,694) | (32,611) | (25,391) | (7,220) |
| Total net financial assets/(liabilities) | (76) | 5,249 | 5,173 | 11,136 | (5,963) |

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

(i) Reconciliation of financial instruments (continued)

| 2021 | Fair value through income statement £ million | Asset and liabilities at amortised cost £ million | Total £ million | Current £ million | Non- current £ million |
|---|--|--|----------------------------|------------------------------|---------------------------------------|
| Loans and other receivables | — | 27,803 | 27,803 | 27,205 | 598 |
| Cash and cash equivalents | — | 1,844 | 1,844 | 1,844 | — |
| External derivatives at fair value | 443 | — | 443 | 121 | 322 |
| Intra-group derivatives at fair value | 115 | — | 115 | 11 | 104 |
| Total financial assets | 558 | 29,647 | 30,205 | 29,181 | 1,024 |
| Borrowings | — | (6,634) | (6,634) | (908) | (5,726) |
| Loans and other payables | — | (18,035) | (18,035) | (18,035) | — |
| External derivatives at fair value | (129) | — | (129) | (26) | (103) |
| Intra-group derivatives at fair value | (381) | — | (381) | (87) | (294) |
| Total financial liabilities | (510) | (24,669) | (25,179) | (19,056) | (6,123) |
| Total net financial assets/(liabilities) | 48 | 4,978 | 5,026 | 10,125 | (5,099) |

At 30 June 2022 and 30 June 2021, the carrying values of cash and cash equivalents, other financial assets and liabilities approximate to fair values. At 30 June 2022, the fair value of borrowings, based on unadjusted quoted market data (Level 1 sources as categorised by IFRS 13), was £6,434 million (2021 - £7,085 million).

(j) Capital management

The group's management is committed to enhancing shareholder value in the long term, both by investing in the businesses and brands so as to deliver continued improvement in the return from those investments and by managing the capital structure. The group manages its capital structure to achieve capital efficiency, provide flexibility to invest through the economic cycle and give efficient access to debt markets at attractive cost levels. Capital management decisions on statutory level are driven by group funding needs.

Diageo Finance plc
Registered number: 00213393
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

10. LOANS AND OTHER PAYABLES

| | 30 June 2022 | 30 June 2021 |
|---|---------------------|---------------------|
| | £ million | £ million |
| Amounts owed to fellow group undertakings | 25,030 | 18,000 |
| Interest payable | 40 | 35 |
| | 25,070 | 18,035 |

Amounts owed to fellow group undertakings include accrued and capitalised interest on the underlying balances at 30 June 2022 and at 30 June 2021. These balances are repayable on demand and bear interest at fixed and variable rates from (0.01)% to 19.95% for the year ended 30 June 2022 (2021 - from (0.01)% to 19.95%).

Amounts owed to fellow group undertakings represent transactions with companies in the group with which the company has a long-term financing relationship. These financing relationships are expected to continue for the foreseeable future. Amounts owed to group undertakings are considered to have a fair value which is not materially different to the book value.

11. SHARE CAPITAL

| | 30 June 2022 | 30 June 2021 |
|---|---------------------|---------------------|
| | £ million | £ million |
| <i>Allotted, called up and fully paid:</i> | | |
| 73,200,000,000 (2021 - 73,200,000,000) ordinary shares of 5p each | 3,660 | 3,660 |

12. IMMEDIATE AND ULTIMATE PARENT UNDERTAKING

The immediate and ultimate parent undertaking of the company is Diageo plc which is the ultimate controlling party of the group. The ultimate parent undertaking and the smallest and largest group to consolidate these financial statements is Diageo plc. Diageo plc is incorporated and registered in England, United Kingdom. The consolidated financial statements of Diageo plc can be obtained from the registered office at Diageo, 16 Great Marlborough Street, London, W1F 7HS, United Kingdom.

13. EVENTS AFTER REPORTING DATE

No events have occurred since 30 June 2022 which would make the present financial position materially different from that shown in the statement of financial position as of that date or which would require adjustment to or disclosure in the financial statement.