211776-

SAND MOOR GOLF CLUB LIMITED

31ST DECEMBER 1997

A05 *ADKA05QC* 495 COMPANIES HOUSE 28/04/98

Company Number 00211776 (in England and Wales)

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act, 1985. They are also responsible for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS REPORT TO THE MEMBERS OF THE COMPANY

We have audited the financial statements on pages 2 to 11 which have been prepared under the historical cost convention and the accounting policies set out on page 7.

Respective responsibilities of directors and auditors

As described on page 1 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31st December 1997, and of its Loss for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act, 1985.

St. Michael's House.

St. Michael's House, 281, Meanwood Road, LEEDS, LS7 2JA.

11 February 1998

INGRAM, NOLAN & CO., Registered Auditor, Chartered Accountants.

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1997

	<u>Notes</u>	£	<u>1997</u> £	<u>1996</u> £
INCOME	14			
Fees and Subscriptions House Committee Other Income		308,522 4,101 18,520		293,819 4,793 27,002
EXPENDITURE	15		331,143	325,614
Green Committee House Committee General Expenses Depreciation of Fixed Assets		136,265 64,509 106,329 26,249		132,167 51,983 96,838 10,878
			333,352	291,866
(LOSS)/PROFIT BEFORE EXCEPTIONAL ITEM AND INTEREST			(2,209)	33,748
EXCEPTIONAL ITEM	11	-	6,293	
INTEREST PAYABLE	2	-	(8,502) 2,793	33,748
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION			(11,295)	33,748
TAXATION	4	-	(324)	2,103
(LOSS)/PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION			(10,971)	31,645
TRANSFER TO CAPITAL RESERVE - CURRENT AND FUTURE PROJECTS		-	-	30,000
(DEFICIT)/SURPLUS FOR THE YEAR AFTER TRANSFERS TO CAPITAL RESERVES			(10,971)	1,645
BALANCE BROUGHT FORWARD AT 31ST DECEMBER 1996		-	35,528	33,883
BALANCE CARRIED FORWARD AT 31ST DECEMBER 1997		=	24,557	35,528

There are no gains or losses recognised in these financial statements other than through the Profit and Loss Account.

None of the company's activities were acquired or discontinued during the year.

BALANCE SHEET AT 31ST DECEMBER 1997

	<u>Notes</u>	£	<u>1997</u> £	<u>1996</u> £
FIXED ASSETS				
Tangible Assets Clubhouse Extension - Stage Payments	5 13	_	572,812 -	233,600 57,286
CURRENT ASSETS			572,812	290,886
Stock Debtors and Prepaid Expenses Bank and Cash Balances Building Society Account Corporation Tax Repayable		10,222 7,215 27,079 650 260		10,203 8,204 260,939 650
CREDITORS - Amounts Falling Due Within One Year		45,426		279,996
Bank Overdraft Creditors and Accrued Expenses Tax and Social Security Creditors Corporation Tax Due 01.10.98 Subscriptions in Advance	6	64,601 39,976 9,946 - 44,577 159,100	İ	22,591 12,906 2,100 44,246 81,843
NET CURRENT (LIABILITIES)/ASSETS			(113,674)	198,153
TOTAL ASSETS LESS CURRENT LIABILITIES		-	459,138	489,039
CREDITORS - Amounts Falling Due After More than One Year			·	
Subscriptions in Advance Members' Loans	6 7	128,210 38,100	į	147,640 37,600
		<u>(</u>	166,310)	(185,240)
CAPITAL AND RESERVES		=	292,828	303,799
Called Up Share Capital Capital Reserve Capital Reserve - Current and Future	9 8		168 248,663	168 221,475
Projects Charity Trophy Fund Profit and Loss Account	8		18,790 650 24,557	45,978 650 35,528
Members' Funds	10	_	292,828	303,799
Approved by the Committee on 10th February 1998				

Approved by the Committee on 10th February 1998

and signed on its behalf by/-

T.D. TALINTYRE

(Director)

D.J. ORANGE

(Director)

B.F. PRECIOUS

(Secretary)

Devonence.

K. NEWSOME

(Treasurer)

The Notes form part of these Financial Statements.

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 1997

	Notes	1997		1996
		£ £	£	£
Net Cash Inflow from Operating Activities	1	29,41	3	25,072
Returns on Investments and Servicing of Finance	2	40	7	4,342
Taxation		(2,03	6)	(2,203)
Capital Expenditure	2	(308,17	<u>5</u>)	(61,758)
		(280,39	1)	(34,547)
Financing	2	(18,07	<u>o</u>)	207,750
(Decrease)/Increase in Cash in the Year		(298,46	<u>1</u>)	173,203
Reconciliation of Net Cash Flow to Movement in Net Funds to Net Debt	3			
(Decrease)/Increase in Cash in the Year		(298,461)	173,203	
Cash Outflow/(Inflow) from Decrease in Debt Financing		18,070	(207,750)
Change in Net Debt Resulting from Cash Flows		(280,39	<u>ı</u>)	(34,547)
Movement in Net Debt in the Year		(280,39 ⁻	ı)	(34,547)
Net Funds at 1st January 1997		53,839	9_	88,386
Net Debt at 31st December 1997		(226,552	<u>2</u>)	53,839

<u> 1996</u>

<u> 1997</u>

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 1997

1. RECONCILIATION OF OPERATING (LOSS)/PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

		£	<u>1990</u> £
	Operating (Loss)/Profit Depreciation Charges	(11,702) 26,249	29,406 10,878
	Increase in Stocks Decrease/(Increase) in Debtors Increase/(Decrease) in Creditors	(19) 989 13,896	(2,618) (3,154) (9,440)
	Net Cash Inflow from Operating Activities	29,413	25,072
2.	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW	V STATEMENT	-
		<u>1997</u> £	<u>1996</u> £
	Returns on Investments and		
	Servicing of Finance Interest Received Interest Paid	3,200 (2,793)	4,342
	Net Cash Inflow for Returns on Investments and Servicing of Finance	407	4,342
	Capital Expenditure		
	Purchase of Tangible Fixed Assets	(308,175)	(61,758)
	Net Cash Outflow for Capital Expenditure	(308,175)	(61,758)
	Financing		
	Term Subscriptions Members' Loans	4,300 500	170,150 37,600
		4,800	207,750
	Utilisation of Term Subscriptions	(22,870)	•
	Net Cash (Outflow)/Inflow from Financing	(18,070)	207,750
The Ne	ston form part of those Einanaial Statements		

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NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 1997

3.	ANALYSIS OF CHANGES FROM NET FUNDS TO I	NET DEBT		Other Non-Cash	
	Net Cash	At 01.01.97 £	Cash Flow £	Changes £	At 31.12.97 £
	Building Society Deposit Cash at Bank and In Hand Bank Overdraft	650 260,939 ————	(233,860) (64,601)	- - -	650 27,079 (64,601)
		261,589	(298,461)		(36,872)
	Debt Due after One Year	(185,240)	(4,800)	23,730	(166,310)
	Debt Due within One Year	(22,510)	22,878	(23,730)	(23,370)
		(207,750)	18,070	. <u>-</u>	(189,680)
	Total	53,839	(280,391)		(226,552)
	Analysed in Balance Sheet	•			
	Building Society Deposit Cash at Bank and In Hand Bank Overdraft Loans - Due More than One Year	650 260,939 - (37,600)			650 27,079 (64,601) (38,100)
	Term Subscriptions Term Subscriptions Due within One Year	(147,640) (22,510)			(128,210) (23,370)
		53,839			(226,552)

SAND MOOR GOLF CLUB LIMITED

NOTES TO THE ACCOUNTS AT 31ST DECEMBER 1997

1. **ACCOUNTING POLICIES**

a) Accounting Convention

The accounts are prepared under the Historical Cost Convention.

Stocks

Stocks are valued at cost.

c) Depreciation

Depreciation is calculated so that the cost of assets is reduced to residual value on completion of their working lives, or earlier, as follows:-

Course Alterations

- Equal instalments over two years

Tractors

- Equal instalments over four years

Machinery and Implements - Equal instalments over two years

Furniture, Fittings and Equipment

- Equal instalments over five years

Land and Buildings

- Nil (see below)

The land and buildings are maintained to a high standard and depreciation is not provided on the property as, in the directors opinion, the residual value is equal to the carrying value shown in the accounts. This accounting treatment is not in accordance with SSAP 12. The directors are of the opinion that to comply with the standard would not show a true and fair view of the company's financial position. However, having particular regard to the alienable nature of the land and buildings, a policy has been adopted whereby current expenditure is covered by transfers from revenue reserves to capital reserves over ten years.

d) Pensions

EMBLOVEES

The company operates a defined contribution pension scheme. Contributions payable for the year are charged in the profit and loss account.

2. **INTEREST**

Represents interest on bank overdraft facilities used in the year.

3.	EMPLOYEES	<u>1997</u> No.	<u>1996</u> No.
	The average number of employees during the year was as follows:-	NO.	INU.
	Administration Greenkeepers House	2 5 4	2 5 4
		11	11
	Staff Costs during the year amounted to:	£	£
	Wages and Salaries Social Security Costs Other Pension Costs	134,843 10,743 6,322	124,780 10,321 6,079
		151,908	141,180
4.	TAXATION	<u>1997</u> £	<u>1996</u> £
	U.K. Current Year Taxation -		
	Corporation Tax Repayable @ 24.25% Corporation Tax @ 21.75% (1996 - 24.25%) Income Tax on Interest Received	(260) - -	2,100 18
	Prior Year - U.K. Corporation Tax	(260) (64)	2,118 (15)
		(324)	2,103

5. TANGIBLE FIXED ASSETS Cost -	<u>Total</u> £	Land and Buildings £	Course Alterations £	Tractors £	Machinery and Implements £	Furniture Fittings and Equipment £
At 31.12.96 Additions	488,783 365,461		6,050	27,344 -	135,672 13,430	98,708 80,147
At 31.12 97	854,244	492,893	6,050	27,344	149,102	178,855
Depreciation -						
At 31.12.96 Charge for the Year	255,183 26,249		6,050	19,900 3,722		95,797 13,576
At 31.12.97	281,432	_	6,050	23,622	142,387	109,373
Net Book Value -						
At 31.12.97	572,812	492,893	_	3,722	6,715	69,482
At 31.12.96	233,600	221,009	_	7,444	2,236	2,911
6. <u>SUBSCRIPTIONS IN ADVANCE</u>					<u>1997</u> £	<u>1996</u> £
Ordinary Subscriptions for 1998 Term Subscriptions for Building Fun	đ				21,207 151,580	21,736 170,150
Subscriptions Due:-				;	172,787	191,886
Between one and two years Between two and five years Over five years					23,370 58,760 46,080	22,510 67,530 57,600
Amount falling due after more than o	one year				128,210	147,640
Amount falling due within one year					44,577	44,246
				:	172,787	191,886

7. MEMBERS' LOANS

Members' Loans are interest free and are repayable upon demand with effect from 1st January 1999 and those not so repaid will be reduced over the following five years at an amount yet to be determined.

8.	RESERVES	Capital Reserve -	
		Current and Future	<u>Capital</u>
		<u>Projects</u>	<u>Reserve</u>
		£	£
	Balance at 1st January 1997	45,978	221,475
	Land and Buildings - Extension Transfer	(27,188)	27,188
-	Balance at 31st December 1997	18,790	248,663

9.	CALLED UP SHARE CAPITAL		Allotted, Is	sued
	The Share Capital of the Company throughout 1997 comprised -	Authorised £	and Fully £	<u>Paid</u>
	Ordinary Shares of £1 each	2,000		<u>168</u>
10.	RECONCILIATION OF MOVEMENT IN MEMBERS' FUNDS		<u>1997</u> £	<u>1996</u> £
	(Loss)/Profit on ordinary activities after taxation being movement for the year Members' Funds at 1st January 1997	-	(10,971) 303,799	31,645 272,154
	Members' Funds at 31st December 1997	=	292,828	303,799

11. <u>EXCEPTIONAL ITEM</u>

This represents a negotiated sum to enable the Club to amend its existing contract with the caterers.

12. PENSION COMMITMENTS

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund.

13. <u>CAPITAL COMMITMENTS</u>

At 31st December 1997 there were the following capital commitments authorised by the Finance Committee:

	<u>1997</u>	<u>1996</u>
Not contracted for and not provided for in these accounts	£ 17,627	£ 31,000
Contracted for - Clubhouse extension/improvements		
excluding irrecoverable VAT <u>Less</u> stage payments made	••	327,000
<u>Less</u> stage payments made		<u>57,286</u> 269,714
Equipment on twelve month hire purchase entered into on 1st January 1997	•	12,630
Not provided for in these accounts	-	282,344

14.	DETAILS OF INCOME	0	<u>1997</u>	<u>1996</u>
	FEES AND SUBSCRIPTIONS	£	£	£
	Entrance Fees			
	Gentlemen Ladies	13,054 2,708		13,290 2,876
	Subscriptions		15,762	16,166
	Gentlemen Ladies Juniors Country Non-Playing Members	169,188 35,295 6,819 1,767 1,554		160,145 33,247 6,008 1,643 1,543
	Temporary Members	214,623 75,549		202,586 72,515
	Locker Fees		290,172 2,588	275,101 2,552
	HOUSE COMMITTEE			
	<u>Bar</u>			
	Receipts Less Cost of Goods	107,418 62,045		96,376 55,116
	Less Bar Service	45,373 33,670		41,260 31,376
	Contract Catering	11,703		9,884
	Receipts Less Cost of Goods	15,080 7,551 7,529		15,680 5,719 9,961
	Less Catering Staff Wages Management Fee	13,606 1,525 15,131 (7,602)		13,102 1,950 15,052 (5,091)
			4,101	4,793
	GAMING MACHINES - Net Income		12,820	18,226
	OTHER INCOME			
	Billiards and Cards Garage Rents Other Rents and Fees	340 1,072 1,088		880 1,118 2,436
	BUILDING SOCIETY INTEREST RECEIVED		2,500 10	4,434 14
	BANK INTEREST RECEIVED		3,190	4,328
		=	331,143	325,614

15.	DETAILS OF EXPENDITURE	£	<u>1997</u> £	<u>1996</u> £
	GREEN COMMITTEE			
	Wages and National Insurance Professional's Retainer and Commission Course Maintenance Equipment Repairs and Maintenance Fuel and Power	71,976 19,831 31,176 10,557 2,725	·	67,964 16,964 36,172 8,902 2,165
			136,265	132,167
	HOUSE COMMITTEE			
	Lighting and Heating Repairs, Renewals and Maintenance Laundry and Cleaning Stocktaking Fees	13,606 23,429 26,679 795	64,509	13,710 13,409 24,009 855 51,983
	GENERAL EXPENSES			
	Rent and Rates Insurance Staff Pension Scheme Printing, Stationery and Postage Telephone Charges (Less Receipts) Administration, Salaries and Expenses Legal and Professional Fees Audit Fee Subscriptions and Donations Bank Charges Security Costs Sundries Team and Match Expenses Less Recoveries Computer Repairs and Software Maintenance	22,564 7,493 6,322 7,176 1,095 24,126 1,361 3,500 3,008 3,033 4,568 8,435 3,783 249		18,408 6,608 6,079 5,606 787 22,030 1,031 3,000 2,926 1,346 4,330 6,862 3,732 476
	Unrecoverable V.A.T.	9,616	106,329	<u>13,617</u> 96,838
	DEPRECIATION OF FIXED ASSETS		26,249	10,878
		- -	333,352	291,866
		-		

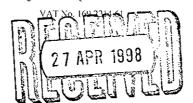
THE SAND MOOR GOLF CLUB LTD.

ALWOODLEY, LEEDS 17

Registered in England No. 211776

Secretary:
B. F. PRECIOUS

Tel. Leeds (0113) 268 5180



Registered Office: Club House, Alwoodley Lane, Leeds LS17 7DJ

Seventy Second Annual Report

(including the Report of the Directors as required by the Companies Act 1985)

CHAIRMAN'S REPORT

The Annual Statement of Accounts and Balance Sheet as at 31 December 1997 are presented herewith.

It has been a difficult year for the Club on the financial front and it is extremely disappointing to be showing a loss on the year of nearly £11,000 whereas we had budgeted for a modest profit.

The turn round in our fortunes is largely, but not exclusively, due to a significant loss on the catering front. As stated in my report last year, the prediction was that, in a full year, the Contract Catering would produce a profit for the Club. It was expected that in the early months of the year, with a combination of the alterations and winter, a loss would accrue and, indeed, some £7,600 was lost in this period. It was anticipated, however, that profits in the remainder of the year would more than correct this deficit. In the event, a dispute arose between the Club and Fine Dining QC with respect to accounts presented by Fine Dining. Having sought legal advice on the matter a negotiated settlement has been reached. This involves the Club in a further £6,300 of cost with the caterers becoming franchisees under a new agreement. That any money has been lost on catering is a matter of dismay, but I can assure members that a large amount of work has been put in to achieve the least expensive deal possible.

Further factors affecting the outcome are that income was somewhat down on expectations and that some unforecast essential expenditure was incurred. I would mention that the Gaming Machine receipts are down some £5,000 and back to the 1995 level, Temporary Members fees are only at £75,000 whereas we had hoped for slightly in excess of £80,000 and, on the other side, essential roof repairs, independent of the alterations, costing £7,000.

Finally, I would like to record my thanks to all the Officers and Committee Members for their support and work throughout the year and to all our staff for the sterling work they do on our behalf.

T D TALINTYRE

CHAIRMAN OF THE GENERAL COMMITTEE

SAND MOOR GOLF CLUB LIMITED

ALWOODLEY LANE, LEEDS LS17 7DJ

TELEPHONES:

Secretary 0113 268 5180 Professional 0113 268 3925 Club Section 0113 268 1685 Caterers 0113 269 2718

REPORT AND STATEMENT OF ACCOUNTS

For the year ended 31st December 1997

NOTICE IS HEREBY GIVEN that the Seventy Second ANNUAL GENERAL MEETING of members of the Sand Moor Golf Club Ltd., will be held at the Club House, Alwoodley Lane, Leeds, on Friday, the 20th March 1998, at 7.30 p.m.

A copy of the Annual Accounts and Report for the year ended 31st December 1997 is annexed.

A member entitled to attend and vote at the meeting may appoint one or more proxies to attend and, on a poll, to vote instead of him/her.

A proxy need not be a member. The instrument appointing a proxy must reach the Secretary not less than forty-eight hours before the time fixed for the meeting.

AGENDA

- 1. To read the Notice convening the Meeting.
- 2. To confirm the minutes of the last Annual Meeting.
- 3. To receive the Chairman's and Captain's Reports.
- 4. To receive the Auditor's Report and Accounts for the year ended 31st December 1997.
- 5. To appoint and elect officers and five members of the Committee.
- 6. To appoint Ingram Nolan & Co. as Auditors.
- 7. To transact any other Ordinary General Business of the Company.

By order of the Committee B.F. PRECIOUS SECRETARY

N.B. If any member has any question to raise at the Meeting, he/she should give 10 days notice in writing of it to the Secretary to enable a reply to be prepared

OFFICERS 1997

President: J.J. WALSH

Vice Presidents:

A.A. CROCKER A.K. RIMMER P.B. TOYNBEE D.E. FORD

T.D. TALINTYRE

Captain: D.J. ORANGE

Vice-Captain: W.B. NOLAN

Hon. Treasurer: K. NEWSOME

Auditors: INGRAM NOLAN & CO.

Secretary: B.F. PRECIOUS

Committee: (11 meetings)

T.D. TALINTYRE (Chairman)	10	H.R. FROST	7
J.J. WALSH	9	G. HINCHCLIFFE	9
D.J. ORANGE	10	G.D. HITCHINS	6
W.B. NOLAN	9	D. HUGHES	11
K. NEWSOME	10	J.R. KILBURN	10
M. CROSSLEY	6	C. RICHARDSON	10
M.H. CULLODEN	9		

STATEMENT OF MEMBERSHIP AT 31st DECEMBER 1997

GENTLEMEN:	Honorary Life	2
	Full	324
	5-day	46
	Country	12
	Junior	44
	Former Playing/Social	<u>25</u>

453

LADIES: Full 99 Junior 3

Former Playing/Social 13

115

<u>568</u>

NOMINATION OF OFFICERS FOR ELECTION

The Captain, Vice-Captain, Five Vice-Presidents, Hon. Treasurer, and **five** members of the Committee (**three** for 3 years, **one** for 2 years and **one** for 1 year) require to be elected at the next Annual General Meeting of the Members of Sand Moor Golf Club Limited to be held on Friday, 20th March 1998.

In accordance with Rules 5(a) and (b) of the Club, written notice of nominations, duly signed by the Proposers and Seconders, together with the Nominee's consent in writing, were received by the Secretary on or before the 31st December 1997.

Office	Nominee	Proposer	Seconder
Captain:	W.B. NOLAN	D.J. ORANGE	H.R. FROST
Vice-Captain:	D. HUGHES	W.B. NOLAN	D.J. ORANGE
Vice-Presidents:	A.A. CROCKER P.B. TOYNBEE T.D. TALINTYRE A.K. RIMMER D.E. FORD	M.H. CULLODEN	J.J. WALSH
Hon. Treasurer:	K. NEWSOME	W.B. NOLAN	T.D. TALINTYRE
Committee: (Five Vacancies Three for 3 years One for 2 years One for 1 year)	H.K. RAMSEY J.R. KILBURN D.J. ORANGE T.D. TALINTYRE D. PYMAN C. LITTLEWOOD	J.R. KILBURN H.R. FROST W.B. NOLAN J.J. WALSH D. HUGHES W.B. NOLAN	C. RICHARDSON D. HUGHES D. HUGHES K. NEWSOME N. WIDDOWSON D.J. ORANGE

Seventy Second Annual Report

(including the Report of the Directors as required by the Companies Act 1985)

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Finally, I would like to record my thanks to all the Officers and Committee Members for their support and work throughout thand to all our staff for the sterling work they do on our behalf.

TDTALINTYRE

CHAIRMAN OF THE GENERAL COMMITTEE

CAPTAIN'S REPORT SAND MOOR GOLF CLUB 1997/8

When I accepted nomination to take Office as the Captain of Sand Moor Golf Club, previous Captains advised me to enjoy moment - because the year would literally fly by. How true these words were. Here I am now summing up what has been a memorable year for me.

I believe that the big winner this year has got to be the new Clubhouse and the warm and inviting atmosphere which has created. All the Social events, from the special event for the Opening Celebrations, the Mixed Events, the Invitation and the Days, and so on, have been a huge success, and so well supported by you the members. In supporting in such numbers, you made my role so much easier. I am sure that this will continue in the years to come. With the course in tiptop condition (more and with the Clubhouse and the atmosphere, we really have facilities second to none. I would like to add my thanks to the working members of all Committees at Sand Moor. It can be a thankless job at times, but all give their time and energy volu and we are indebted to them.

Special mention here of Mike Culloden who is leaving the General Committee at the AGM. Mike has been on Committee number of years, but his greatest contribution has come in the last two years when, as Chairman of House, he has seen the extensions and refurbishment to fruition.

Mention also of Geoff Hitchins who, because of pressure of work, has resigned from Committee. It was Geoff who, with experience in organisation and administration, was able to set out the case for the extensions with such clarity, and he was those who, at the Extraordinary General Meeting, persuaded us that we should proceed. Although more will be said later, congratulate the Scratch Team who won, yet again, the Yorkshire Team championship, and all the individual winners mentic this report.

I would like to single out the Junior Section which continues to go from strength to strength. With the quality of our good players who are highly competitive and motivated, I feel that 1998 is going to be a rewarding year. They are a credit to Sand So good is our commitment to junior golf that the Leeds and District Union have produced a booklet based around the succ the Club. This has been circulated to other clubs in the hope that they will follow Sand Moor's example in promotic development of junior golf I must take this opportunity to thank Ray Mitchell for his sterling work as Junior Organiser over the five years. He is stepping down and yours truly is taking over with the help of Mike Culloden, Mike O'Donnell and David Robins. There is no doubt that Peter Tupling and his colleagues have had a great deal to do with the success of the Juniors, and inde not so junior' members of Sand Moor. Not only are there organised coaching sessions, but there is always the helpful 'pacomments as members practice. Our thanks therefore to Peter, to Neil Clarkson, to Frank Houlgate, and to Andy McN Congratulations to both Neil and Frank who have passed their Finals and are now fully qualified professionals. Frank, I am pl to say is staying at Sand Moor. Neil is to fulfill an ambition and is to play golf over the next couple of years, 'to get it out of his she says. Peter is shortly to take on two 'shop assistants', young men who would like to be professionals eventually, but who has a little work to do to reduce their handicap. Mention must be made of the shop which continues to be a centre of attraction to no Sand Moor members, but also to members of other clubs. To our thanks expressed earlier must be added those to Eliz Tupling for all the work she puts in helping Peter in the shop - the woman's touch is very evident!

A

GOLFING ACTIVITIES

The success of the Club and of individuals has continued through 1997 and into 1998. Following the winning of the Yorkshire Te Championship for the seventh successive year, and with a record low score, there were great hopes of further success in English Champion Club Tournament at Sandiway. Unfortunately, although the Sand Moor score in the second round was the b of the day, the first round had left us with too much to do and Royal Mid-Surrey were the Champions.

The full list of the individual achievements are given at the end of this report, or are in the Section Reports. A special ment though of Simon Dyson, Yorkshire Youths Champion (albeit shared), Paul O'Donnell who won the LDU Open Championship ϵ almost made the double with the Amateur Championship, and Lewis Johnson who is the LDU Senior Amateur Champion.

Both Simon and Ben have been called up by England for European events, and Ben gained a Youth Cap playing in t Commonwealth Youth Championship. 1998 has begun with a bang, perhaps a foretaste of things to come, but our congratulatic must go to Ben who, chosen by England as their only representative in Dubai, won the United Arab Emirates Open Amate Championship in February.

Mention must also be made of Stuart Cage and Iain Pyman who both retained their cards on the European Tour. Stuart earn himself a two year exemption from having to qualify for the tour by winning the Cannes Open, and Iain made sure of his card wh he was runner-up in the Oki Pro-Am in Madrid in Iate October.

THE CLUBHOUSE

What more can be said? All the planning, all the hard work, all the disruption, was very worthwhile and we have been able to enthe improvements over the past year. It has been very evident by the increased numbers who stay to sit and to talk that many of y nave enjoyed the added comfort. I must again thank all those involved for making it possible. Our thanks must go to the staff w ook after it on our behalf. Thanks, therefore to Peter Smith, his daughter Karen, (and grandsons from time to time!), for the we that they do, mostly before many of us are awake. I am sorry that Sandra Walker has been ill for the past few months and add ourden has been placed on Peter. Let us hope that Sandra is soon well enough to come back.

The improved dining facilities have been a blessing, and the food has been top quality. Our good wishes to Ray Dixon who, as chas provided us with excellent fare for the past year, but who now moves on to play a floating role with Fine Dining. A welcome Richard Keenan who has now taken over the responsibilities. It isn't as easy as some think to cater for a family the size of Sa Moor.

THE BAR

A welcome too to Edwina Fletcher who was appointed Assistant Bar Steward during the year. Edwina had helped out previous and so we were aware of her qualities, but nevertheless, she has fitted in very smoothly and at last Eric Snowden has someowho can share his responsibilities. One major advantage is that he can now have time off to relax, a rare commodity in the past. Eric has continued to look after the bar with superb skill, whilst at the same time increasing its profitability. He has tempted us was guest beers, and more recently with new introductions. Eric has that essential quality of knowing our tastes, and of treating all as individuals.

A very big 'thank you' to Eric, therefore, and to Edwina, and to all the part-timers who help out when necessary.

3OCIAL COMMITTEE

There is no doubt that the social life of Sand Moor goes from strength to strength. The many events held during 1997 have been very well supported with the new Clubhouse extension and refurbishment providing a very warm and friendly environment. Special thanks to the Social Committee members, namely Colin Richardson, Angela and Colin Littlewood, Ann Mitchell, Mauret Smith and Barbara Sevens. They have met on many occasions during the year and have provided us with a varied diary of even anging from a murder mystery evenings to dinner dances to quiz nights. I do hope that members will continue to support the arious social activities to be arranged for 1998, and that those who have not yet sampled what is on offer will do so without delay?

THE COURSE

can do no better than to quote from an STRI report dated 5th February 1998. General standards are improving on a year-rour asis and especially through autumn to spring despite the mild wet weather. Improved technique, timing and additions to the naintenance programme have proved invaluable and no more so than the surface and deep aeration programme. This needs ontinue with (any necessary) adaptations to meet changing conditions. Elsewhere, progress was also noted on green surround ses and fairways and we now have the potential to develop even better surfaces this year and earlier in the season.

I last year's report to members comment was made about the standard of the greens well into late autumn. Praise for the tandard of the greens and presentation of the course in general has continued to come throughout the year, not only from the members, but from the many visitors to Sand Moor. We certainly have a course to be proud of.

here is no doubt that the programme of aeration has and is working. With a little help from the weather, the fairways are in bette nape than for many years, with good growth evident. Vertidraining, together with hollow and micro tining, has produced greer

which maintain their standard throughout the year. It is very noticeable that Sand Moor remains open, with very few restric whilst other courses nearby are either closed or members are playing on winter greens.

Work has continued throughout the winter on tree thinning and on other associated matters. We are already seeing the wondeffect of this programme with regeneration of the gorse and heathers, and with a more open course, light and air are gett where it matters. If anyone is in any doubt of the advantages, they need only stand at the back of the 16th tee, the left half of whe full of moss, a marked contrast to the right hand side. There has been much comment about the bunker raking machine which on demonstration early February - the best thing since sliced bread it seems! Was the visit timed to coincide with the visit of STRI's Head of Agronomy? He certainly praised it in his report to the Club.

Our thanks therefore to Bobby Barnes and to all his team. There is no doubt that they do a tremendous amount of work on our training the existing, but making improvements all the time - the new 13th and the enlarged 8th tees, the new fairway bunk the 9th are just examples.

A special welcome onto the staff to Martin Mallin. Martin has been with us for two years as a student trainee. Having passed hi qualifications, he has been retained by the Club and will be a valuable addition to the team.

MIXED COMPETITIONS

The mixed competitions proved more popular than ever as did the refreshments afterwards. Winners during 1997 were: -

Bedding Trophy

Giles & Christine Hinchcliffe

Members Cup

David Orange & Gail Johnson

Viking Trophy
Easter Greensomes

Mick Shaw & Barbara Sevens David & Jennie Groombridge

Mixed Invitation Day saw Hilda Firth, Kath Thomson and their guests as winners.

LADIES SECTION

The Ladies Section, captained by Gail Johnson, had a very happy and successful year. In the YLCGA Inter-Club Team Matche Scratch Team, captained by Jennie Groombridge, played Hallamshire, Sickleholme and Bedale winning one match and dranother. The 'A' Team played Meltham, Cleckheaton and Roundhay, winning four of the matches. The 'B' Team, captained by James, played Crosland Heath, Howley Hall and Horsforth, also winning four of the matches. All three teams are to congratuon achieving these excellent results.

Due to heavy rain in the previous 24 hours course conditions meant that the Ladies Open Day in June had to be postp Rearranged for September this, together with Ladies Invitation Day, were played in excellent conditions with maximum nur participating on both occasions.

Mrs Pam Hanson, Captain of the YLCGA, was guest of honour at the Annual Dinner and Prizegiving. Winners of the major trowere:-

Lady Captain's Prize Sand Moor Trophy Sand Moor Plate

Anniversary Trophy

Mrs E Ramsey Ms L Dudley Coronation Trophy Walker Trophy Mrs D Homer Mrs E Ramsey

Mrs M Smith

Margaret Hall Centenary Salver

Mrs L A Knight

Mrs A Littlewood

Barrington Trophy

Mrs J A Thomas

In October we were saddened by the death of Mrs Margaret Hall, a founder member of Sand Moor Golf Club. Margaret was an Honorary Life Member of the Club on her 100th birthday in 1996. She will be remembered with great affection.

Gail would like to thank the Captain, Vice-Captain and their wives for their encouragement and friendship throughout the ye the Officials, the Ladies Committee and all the members of the Ladies Section for their help and support and, last but not leat the gentlemen who generously gave their time to help at Ladies events.

Finally Gail hopes that Mrs Jean James has a very happy and successful year as Lady Captain in 1998.

LADY RABBITS' SECTION

The Section had a very successful and enjoyable year. Friendly matches were played against Wetherby, Horsforth and Ga with the Sand Moor Lady Rabbits finishing the season unbeaten, winning 5 matches and drawing 1.

The outing to Otley in June was an excellent day, helped by a break in the run of wet weather. We were delighted to be joined! everal non-Rabbits. The competition was won by Mrs Brenda Archer and the Lady Captain, Mrs Gail Johnson, won the Visitor Prize.

ady Rabbits' Day was enjoyed by all, concluding with an excellent tea when we were joined by some of the longer standing no laying members.

The Rabbits Luncheon proved a really popular event with a large number of members enjoying a game of whist organised by M Betty Barratt.

Major trophy winners during the year were:-

Gibson Trophy Mrs Irene Spencer
Mellor Trophy Mrs Erica Baynard
Stephenson Trophy Mrs Judith Dickinson
Mather Trophy Mrs Geraldine Blake

Ars Jackie Thomas has thoroughly enjoyed her year as Lady Rabbit and wishes to thank her Committee for all their support. Stropes the Rabbits' Section will continue to flourish and wishes Mrs Eunice Behrend a very happy year in 1998.

RABBITS' SECTION

t is trusted that, aided and abetted by good weather, all members of the Rabbits' Section had an enjoyable season.

The friendly matches were played home and away against Knaresborough, Horsforth, Harrogate, Wetherby, Leeds, Bradford a Sarforth. These proved very enjoyable evening events, even more so as Sand Moor won most of them.

Unfortunately, due to lack of support by the Rabbits members, the first of the two matches against the Ladies Section had to cancelled. The second match, however, was played in October and proved most enjoyable.

The Rabbits' Captain's Outing in June was to Forest Park Golf Club at Stockton on Forest. The outing could have been bet supported but those who did attend enjoyed an excellent days golf in glorious weather. In September the Section visited Brou Golf Club, this outing being very well attended. The weather was again sunny and dry and the general opinion was that it had be an enjoyable day on a challenging course.

In the Yorkshire Rabbits Thornton Trophy and Fowler Trophy Sand Moor participated but had no success. In the Leeds and Distr League Sand Moor finished mid table in the second division, winning seven matches, drawing two and losing seven. Many thar to the members who played in these matches. Congratulations to Andy Weston who won the Leeds and District Pinder Trophy.

The Rabbits' Dance proved very successful being very well attended. Thank you to the people who donated prizes for the tombound raffle. Thanks also to those members of the Committee who worked so hard to ensure the success of the dance, especial Richard Julian, Peter Bowles and Michael Challinor.

The Prizewinners in 1997 were: -

SEHancock Richardson Trophy A Weston Rabbits' Midweek Trophy G Wilkinson **CJ** Mitchell Rabbits' Putter Sowden Trophy R Rhodes SEHancock Cookson Cup Townend Trophy C J Mitchell Rabbits' Eclectic Siddall Trophy B A Jones Rabbits' Greensome D Jepson & Rabbits'Trophy H Dickinson M E Lockwood C J Mitchell Siddall Tankard Veterans'Trophy M Lydon

The Rabbits' Open Day on 27 July was again very popular with this event proving to be a good source of revenue for the Secti-Thank you to all the members who gave up their time to make this such a successful day.

The Rabbits' Captain, Brian Turner, wishes to give his thanks to his Vice-Captain, Charlie Scruton, and to all the members of t Committee for their hard work and support throughout the year. He would also like to thank the Club President and Club Captain their support. Without everyone's support an enjoyable and successful year would not have been possible. He trusts that eq

support will be forthcoming for Charlie Scruton in his year of office.

JUNIOR SECTION

The Section continues to strengthen and is admired beyond the confines of the Club for its golfing abilities and for the behavior its members. Many thanks go to Michael Harrington for his role as Junior Captain during the year.

The successful winners of the Junior Club Competitions were as follows:-

Junior Cup Arthur Thompson Trophy Captain's 'Junior' Prize President's 'Junior' Prize Ben Mason
Richard Hollins
Michael Harrington
Graham Pevcke

Juniors who have been successful in Club competitions are reported elsewhere in the Report.

The programme of coaching, funded in part by the Golf Foundation and the generosity of some members, was a great success were the competitions designed specifically for new members to the Section.

At Leeds and District level we were not quite as successful as in previous years. We were runners up in the Knock Out and Ken Romaine Trophy and relegated to the 2nd Division in the League. Michael Harrington, Richard Hollins and Mark Croparticipated in the Leeds & District Junior Team and Michael Harrington and Richard Hollins played for the Yorkshire Junior Team

Mrs Lynda Wilcock has kindly donated a Trophy in memory of her late husband; Reg, to be competed for annually by membrane Junior Section. The winner this year was Graham Peycke.

Finally, congratulations to Michael Harrington who has been appointed Leeds and District Junior Captain for 1998,

PERSONAL

It is with regret that I have to announce the deaths during the year of Mrs Margaret Hall, Mr Alan Furness, and Mr Ted Tibt made great contributions in their own way. Margaret was a founder member of Sand Moor, and celebrated her hundredth bir in 1996, when she was made an Honorary Life Member of the Club. Alan was President in 1987 and 1988, and Ted was hone by the Queen for his voluntary services over more than 60 years to meteorology.

CONCLUSION

To be Captain of any Golf Club is a great honour, but to be Captain of a prestigious, and much revered Club as Sand Moor has me with great pride. A year truly I will never forget.

Of course, none of this can happen without you, the members. Your support, encouragement and enthusiasm has overwhelming. Thank you. It is also very true that none of this would have been possible without the help and support of my living, Shirley, for which I am eternally grateful.

My good wishes for the coming season go to Barrie Nolan who takes over as Captain at the AGM. I know that he is working hard on his game and hopes to be category 1 by mid-June. He will give Sand Moor Golf Club 100%, I am sure. I hope that yo support him in the same way as you have supported me. Good luck, Barrie, Enjoy your year.

Similar wishes go to Jean James, our Lady Captain and a truly lovely lady she is too, and to Charles Scruton who takes over si as Rabbits' Captain, I hope that he has a very fruitful year.

Finally, I would like to wish you all a very happy year ahead, with the added wish that your golf is both enjoyable, and dare I successful.

DJORANGE CAPTAIN

CLUB COMPETITIONS AND ACHIEVEMENTS

The winners of the major competitions were as follows:-

Captain's Prize	N Stallworthy	President's Scratch Salver	PJolliffe
President's Prize	P Jolliffe	Charity Cup	D J Pyman
Olub Championship	J P Sheehy	Dunlop Salver	P Scratchard &
Henry Barran Trophy	J P Sheehy	,	A Giuntoni
Smithson Cup	K G Leyshon	Captain's Pilgrim Salver	G Hinchcliffe
Jenham Cup	P Crotty	Nat West Trophy	I Linfoot
Sand Moor Vase	L Pargeter	Vice-Captain's Prize	M J Crossley
Jubilee Trophy	J Swithenbank	Senior's Trophy	B Mellor
Calcutta Cup	B Mellor	Junior Championship	B Mason
Alex T Kyle Trophy	DBRuane	Generation Cup	J Eden &
Annual Medal	J Clark	•	C Eden
Annual Midweek Medal	PTobin	Arthur Thompson Trophy	RM Hollins

Our congratulations to:-

Simon Dyson, Ben Mason, Paul O'Donnell and John Sheehy in winning, for Sand Moor, the Yorkshire Team Championship Hallamshire. Sand Moor are Champions for the seventh successive year and the total score of 569 was a record low since t Championship began in 1891.

Simon Dyson, joint winner with James Hepworth of Ikley Golf Club, of the Yorkshire Youths' Championship at Wheatley.

Paul O'Donnell, winner of the LDU Open Championship at Moortown and a finalist in the LDU Amateur Championship, also Moortown.

Lewis Johnson, winner of the LDU Senior Amateur Championship at Selby.

Ben Mason, quarter-finalist in the British Amateur Championship, winner of the Moortown Masters and runner-up in the Berna Darwin Youth Salver at Rye. Ben had the lowest aggregate score in the Northern Counties Finals.

Simon Dyson, who was runner-up in the Moortown Masters, with a course record 67 in the second round.

Ben Mason, who represented England in the Commonwealth Youth Championship at Longniddry and who was selected to play an England Team in the French Amateur Championships where he finished in 7th place.

Simon Dyson, who was selected to play in an England Team in the Greek Amateur Championships where he finished in 3rd place

Paul O'Donnell, who represented England Schoolboys in their match against Scotland at Newmacher, Aberdeen.

Simon Dyson, Ben Mason, Paul O'Donnell and John Sheehy, who represented Yorkshire in County Matches. Simon and Ben we members of the Yorkshire Six-man Team, winners of the English County Finals at Ferndown.

Richard Hollins and Michael Harrington, who represented Yorkshire Boys in County Matches. Richard was a member of t Yorkshire Boys' Six-man Team in the English Boys' County Finals.

Stuart Cage who won the PGA European Open at Cannes in April.

lain Pyman who was runner-up in the Oki Pro-Am at the Golf La Moraleja, Madrid in October.

Ben Mason, winner of the Emirates Amateur Open Championship in February 1998. Ben tied for first place with a score of 141 under par, and won the play off with a birdie at the second extra hole.

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SAND MOOR GOLF CLUB LIMITED

Company Number 00211776 (in England and Wales)

Statement of Directors' Responsibilities

Company law requires directors to prepare financial statements for each financial year which give a tru and fair view of the state of affairs of the company and of the profit or loss of the company for that period. I preparing those financial statements the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue business.

Directors are responsible for keeping proper accounting records which disclose with reasonable accurac at any time the financial position of the company and to enable them to ensure that the financial statement comply with the Companies Act, 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and othe irregularities.

Auditor's Report to the Members of the Company

We have audited the financial statements on pages 11 to 19 which have been prepared under the historic cost convention and the accounting policies set out on page 15.

Respective responsibilities of directors and auditors

As described above the company's directors are responsible for the preparation of financial statements. It our responsibility to form an independent opinion, based on our audit, on those statements and to repo our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. A audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made the directors in the preparation of the financial statements, and of whether the accounting policies at appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity control of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as a 31st December, 1997 and of its loss for the year then ended and have been properly prepared accordance with the provisions of the Companies Act, 1985.

St. Michael's House, 281 Meanwood Road, Leeds LS7 2JA INGRAM, NOLAN & CO Registered Audito Chartered Accountant

SAND MOOR GOLF CLUB LIMITED Profit and Loss Account for the year ended 31st December 1997

SISE December 1991				
NCOME Fees and Subscriptions House Committee Other Income	Notes 14	£ 308,522 4,101 18,520	1997 £	1996 £ 293,819 4,793 27,002
			331,143	325,614
EXPENDITURE Green Committee House Committee General Expenses Depreciation of Fixed Assets	15	136,265 64,509 106,329 26,249		132,167 51,983 96,838 10,878
		ŧ	333,352	291,866
(LOSS)/PROFIT BEFORE EXCEPTIONAL I	TEM		(2,209)	33,748
EXCEPTIONAL ITEM	11		6,293	<u>-</u>
INTEREST PAYABLE	2		(8,502) 2,793	33,748
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	S		(11,295)	33,748
TAXATION	4		(324)	2,103
(LOSS)/PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	S		(10,971)	31,645
TRANSFER TO CAPITAL RESERVE - CURRENT AND FUTURE PROJECTS			_	30,000
(DEFICIT)/SURPLUS FOR THE YEAR AFT TO CAPITAL RESERVES	ER TRANS	SFERS	(10,971)	1,645
BALANCE BROUGHT FORWARD AT 31ST	DECEME	BER 1996	35,528	33,883
BALANCE CARRIED FORWARD AT 31ST	DECEMB	ER 1997	24,557	35,528
			44 Alman 1 Alman 1 Alman 4 Alman 4 Alman 4 Alman 4 Alman 4 Alman 4 Alman 1 Alman 1 Alman 1 Alman 1 Alman 1 Alma	a Profit and Los

There are no gains or losses recognised in these financial statements other than through the Profit and Loss Account.

None of the company's activities were acquired or discontinued during the year. **The notes** on pages 11 to 19 form part of these accounts.

SAND MOOR GOLF CLUB LIMITED Balance Sheet - 31st December 1997

			1997	1996
FIXED ASSETS	Notes	£	£	£
Tangible Assets Clubhouse Extension - stage payments	5 13		572,812 	233,600 57,286
			572,812	290,886
CURRENT ASSETS		10.000		10,203
Stock Debtors and Prepaid Expenses		10,222 7,215		8,204
Bank and Cash Balances		27,079		260,939
Building Society Account Corporation Tax Repayable		650 260		650
Oorporation Tax Hopayable				070 000
		45,426		279,996
CREDITORS - Amounts falling due				
within one year Bank Overdraft		64,601		_
Creditors and Accrued Expenses		39,976		22,591
Tax and Social Security Creditors Corporation Tax due 1.10.98		9,946 -		12,906 2,100
Subscriptions in Advance	6	44,577		44,246
•		159,100		81,843
NET CURRENT (LIABILITIES)/ASSETS			(113,674)	198,153
TOTAL ASSETS LESS CURRENT LIABILITI	ES		459,138	489,039
CREDITORS - Amounts falling due				
after more than one year Subscriptions in Advance	6	128,210		147,640
Members' Loans	6 7	38,100		37,600
			(166,310)	(185,240)
			292,828	303,799
CAPITAL AND RESERVES	0		168	168
Called up Share Capital Capital Reserve	9 8		248,663	221,475
Capital Reserve - Current & Future	0		10 700	45,978
Projects Charity Trophy Fund	8		18,790 650	45,976 650
Profit and Loss Account			24,557	35,528
Members Funds	10		292,828	303,799
Approved by the Committee on 10th February,	, 1998 and signe	ed on its beha	lf by -	
T.D. TALINT	YRE	Director		
D.J. ORANG	3E	Director		
B.F. PRECI	ous	Secretary		
, K. NEWSOI		Treasurer		
				

SAND MOOR GOLF CLUB LIMITED

Cash Flow Statement for the year ended 31st December 1997

Cash Flow Statement for the y	ear e	Hueu	3131	Decembe	
	Netor		£	1997 £	1996 £
NET CASH INFLOW FROM OPERATING ACTIVITIES	Notes	5	L	29,413	25,072
RETURNS OF INVESTMENTS AND SERVICING OF FINANCE	2			407	4,342
TAXATION				(2,036)	(2,203)
CAPITAL EXPENDITURE	2			(308,175)	(61,758)
				(280,391)	(34,547)
FINANCING	2			(18,070)	207,750
(DECREASE)/INCREASE IN CASH IN THE YEAR	?			(298,461)	173,203
RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS TO NET DEBT	3				
(DECREASE)/INCREASE IN CASH IN THE YEAR		(298,461)		173,20	3
CASH OUTFLOW/(INFLOW) FROM DECREASE IN DEBT FINANCING		18,070		(207,750	<u>))</u>
CHANGE IN NET DEBT RESULTING FROM CASH	FLOWS		(280	,391)	(34,547)
MOVEMENT IN NET DEBT IN THE YEAR			(280	,391)	(34,547)
NET FUNDS AT 1ST JANUARY 1997			5	3,839	88,386
NET DEBT AT 31ST DECEMBER 1997			(226	,552)	53,839
NOTES TO THE CASH FLOW STATEMENT 1. Reconciliation of Operating (Loss)/Profit to Net Output Inflow from Operating Activities:	Cash				
Operating (Loss)/Profit Depreciation Charges Increase in Stocks Decrease/(Increase) in Debtors Increase/(Decrease) in Creditors				(11,702) 26,249 (19) 989 13,896	29,406 10,878 (2,618) (3,154) (9,440)
Net Cash Inflow from Operating Activities				29,413	25,072
2. Analysis of Cash Flows for headings netted in th	ne Cash F	Flow State	ment:		
Returns on Investments and Servicing of Fin Interest Received Interest Paid	ance			3,200 2,793	4,342
Net Cash Inflow for Returns on Investments and Servicing of Fin	ance			407_	4,342
Capital Expenditure Purchase of Tangible Fixe	d Assets			(308,175)	(61,758)
Net Cash Outflow for Capital Expenditure				(308,175)	(61,758)
Financing Term Subscriptions Members' Loans				4,300 500	170,150 37,600
				4,800	207,750
Utilisation of Term Subscriptions				(22,870)	-
Net Cash (Outflow)/Inflow from financing Continued -				<u>(18,070)</u>	207.750
The Notes on pages 11 to 19 inclusive form part of	of these A	Accounts.			

SAND MOOR GOLF CLUB LIMITED

Cash Flow Statement for the year ended 31st December 1997

NOTES TO THE CASHFLOW STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 1997 (CONTINUED)

3. Analysis of Changes from net funds to net debt.

Net Cash	At 01.01.97 £	Cash Flow £	Other Non-Cash Changes £	At 31.12.
Building Society Deposit Cash at Bank and in Hand Bank Overdraft	650 260,939 -	(233,860) (64,601)	- - -	650 27,079 (64,601)
	261,589	(298,461)	-	(36,872)
Debt Due after One Year	(185,240)	(4,800)	23,730	(166,310)
Debt Due within One Year	(22,510)	22,878	(23,730)	(23,730)
	(207,750)	18,070	₩	(189,680)
Total	53,839	(280,391)	-	(226,552)
Analysed in Balance Sheet				
Building Society Deposit Cash at Bank and in Hand Bank Overdraft Loans - Due More than One Year Term Subscriptions Term Subscriptions Due within One Year	650 260,939 - (37,600) (147,640) - (22,510)			650 27,079 (64,601) (38,100) (128,210) (23,370)
	53,839			(226,552)

The Notes on pages 11 to 19 inclusive form part of these Accounts.

SAND MOOR GOLF CLUB LIMITED Notes to the Accounts at 31st December 1997

I. ACCOUNTING POLICIES

- (a) Accounting Convention
 The Accounts are prepared under the Historical Cost Convention.
- (b) Stocks
 Stocks are valued at cost.
- (c) Depreciation
 Depreciation is calculated so that the cost of assets is reduced to residual value on completion of their working lives, or earlier, as follows:

Course Alterations	Equal instalments over two years. Equal instalments over four years.
Machinery & Implements	Equal instalments over two years. Equal instalments over five years. Nil - (see below)

The land and buildings are maintained to a high standard and depreciation is not provided on the property as, in the directors opinion, the residual value is equal to the carrying value shown in the accounts. This accounting treatment is not in accordance with SSAP 12. The directors are of the opinion that to comply with the standard would not show a true and fair view of the company's financial position. However, having particular regard to the inalienable nature of the land and buildings, a policy has been adopted whereby current expenditure is covered by transfers from revenue reserves to capital reserves over ten years.

(d) Pensions
The company operates a defined contribution pension scheme.
Contributions payable for the year are charged in the profit and loss account.

2. INTEREST

Represents interest on bank overdraft facilities used in the year.

3. EMPLOYEES

The average number of employees during the year was as follows:

Administration Greenkeepers House	1997 No. 2 5 4	1996 No. 2 5 4
	11	1000
Staff Cost during the year amounted to:	1997 £	1996 £
Wages and Salaries Social Security Costs Other Pension Costs	134,843 10,743 6,322	124,780 10,321 6,079
	151,908	141,180

SAND MOOR GOLF CLUB LIMITED Notes to the Accounts (continued) - 31st December 199

4.	TAXATION			·	1	997 £	1996 £
	U.K. Current Year Ta Corporation Ta Corporation Ta Income Tax on	x Repayable x at 21.75% (1990 - 24.4	25%)		(260)	2,100 18
	Prior Year - U.ł	Corporation	n Tax		-	(260) (64) (324)	2,118 (15) 2,103
5.	TANGIBLE FIXED	ASSETS Total	Land and Buildings	Course Alterations	Tractors	Machinery and Implements	Furnitur Fittings and Equipms
•	_1	£	£	£	£	£	£
	st- 31,12.96 ditions	488,783 365,461	221,009 271,884	6,050	27,344	135,672 13,430	98,708 80,147
At :	31.12.97	854,244	492,893	6,050	27,344	149,102	178,858
At:	preciation- 31.12.96	255,183	-	6,050	19,900	133,436	95,797
	arge for e year	26,249	-	-	3,722	8,951	13,576
At	31.12.97	281,432	-	6,050	23,622	142,387	109,370
	t Book Value- 31.12.97	572,812	492,893	-	3,722	6,715	69,482
At	31.12.96	233,600	221,009	=	7,444	2,236	2,91

6. SUBSCRIPTIONS IN ADVANCE

	1997 £	1996 £
Ordinary Subscriptions for 1998 Term Subscriptions for Building Fund	21,207 151,580	21,736 170,150
	172,787	191,886
Subscriptions due:		
Between one and two years Between two and five years Over five years	23,370 58,760 46,080	22,510 67,530 57,600
Amount falling due after more than one year	128,210	147,640
Amount falling due within one year	44,577	44,246
•	172,787	191,886

7. MEMBERS' LOANS

Members' loans are interest free and are repayable upon demand with effect from 1st January, 1999 and those not so repaid will be reduced over the following five years at an amount yet to be determined.

Continued -

SAND MOOR GOLF CLUB LIMITED Notes to the Accounts (continued) - 31st December 1997

8.	RESERVES	Capital Reserves - Current and Future Capital Projects Reserve
	Balance at 1st January 1997 Land and Buildings - Extension Transfer	45,978 221,475 (27,188) 27,188
	Balance at 31st December 1997	18,790 248,663
9.	CALLED UP SHARE CAPITAL	Authorised and Fully Paid
	The Share Capital of the Company throughout 1997 comprised -	£ £
	Ordinary shares of £1 each	2,000 168
10.	RECONCILIATION OF MOVEMENT IN MEMBE	RS' FUNDS
		1997 1996 £ £
	(Loss)/Profit on ordinary activities after taxation being movement for the year	(10,971) 31,645
	Members' Funds at 1st January, 1997	303,799 272,154
	Members' Funds at 31st December, 1997	292,828 303,799

11. EXCEPTIONAL ITEM

This represents a negotiated sum to enable the club to amend its existing contract with the caterers.

12. PENSION COMMITMENTS

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund.

13. CAPITAL COMMITMENTS

At 31st December, 1997 there were the following capital commitments authorised by the Finance Committee:

Committee.		1997 £	1996 £
Not contracted for and not provided for in these accounts		17,627	31,000
Contracted for -	Clubhouse extension / improvements excluding irrecoverable VAT	•	327,000
	Less stage payments made		57,286
	•	-	269,714
	Equipment on twelve month hire purchase entered into on 1st January, 1997		12,630
	Not provided for in these accounts	-	282,344

SAND MOOR GOLF CLUB LIMITED Notes to the Accounts (continued) - 31st December 199

ETAILS OF INCOME		4007	4000
	£	1997 £	1996 £
FEES and SUBSCRIPTIONS	L	L	T.
Entrance Fees Gentlemen Ladies	13,054 2,708		13,290 2,876
		15,762	16,166
Subscriptions Gentlemen Ladies Juniors Country Non-playing Members	169,188 35,295 6,819 1,767 1,554		160,145 33,247 6,008 1,643 1,543
Temporary Members	214,623 75,549		202,586 72,515
Locker Fees	÷	290,172 2,588	275,101 2,552
HOUSE COMMITTEE Bar			
Receipts Less Cost of Goods	107,418 62,045		96,376 55,116
Less Bar Services	45,373 33,670		41,260 31,376
	11,703		9,884
Contract Catering Receipts Less Cost of Goods	15,080 7,551		15,680 5,719
	7,529		9,961
Less Catering Staff Wages Management fee	13,606 1,525		13,102 1,950
	15,131		15,052
	(7,602)		(5,091)
GAMING MACHINES - Net Income		4,101 12,820	4,793 18,226
OTHER INCOME Billiards and Cards Garage Rents Other Rents and Fees	340 1,072 1,088		880 1,118 2,436
•		2,500	4,434
BUILDING SOCIETY INTEREST RECEIVED		10	14
BANK INTEREST RECEIVED		3,190	4,328
Ţ		331,143	325,614

SAND MOOR GOLF CLUB LIMITED lotes to the Accounts (continued) - 31st December 1997

DETAILS OF EXPENDITURE			
		1997	1996
	£	£	£
	~		
GREEN COMMITTEE	74.070		67,964
Wages and National Insurance	71,976		16,964
Professional's Retainer and Commission	19,831		36,172
Course Maintenance	31,176		8,902
Equipment Repairs and Maintenance	10,557		2,165
Fuel and Power	2,725		2,100
		136,265	132,167
HOUGE COMMITTEE			
HOUSE COMMITTEE	13,606		13,710
Lighting and Heating Repairs, Renewals and Maintenance	23,429		13,409
Laundry and Cleaning	26,679		24,009
Stocktaking Fees	795		855
		64,509	51,983
GENERAL EXPENSES			10.400
Rent and Rates	22,564		18,408
Insurance	7,493		6,608
Staff Pension Scheme	6,322		6,079 5,606
Printing, Stationery and Postage	7,176		787
Telephone Charges (Less Receipts)	1,095		22,030
Administration Salaries and Expenses	24,126		1,031
Legal and Professional Fees	1,361 3,500		3,000
Audit Fee	3,008		2,926
Subscriptions and Donations	3,033		1,346
Bank Charges	4,568		4,330
Security Costs	8,435		6,862
Sundries Team and Match Expenses Less Recoveries	3,783		3,732
Computer Repairs and Software Maintenance	249		476
	96,713		83,221
Unrecoverable V.A.T.	9,616		13,617
Om 000 to able to a least of the least of th		100 000	96,838
		106,329	00,000
DEPRECIATION OF FIXED ASSETS		26,249	10,878